









1999-2000

FINANCIAL HIGHLIGHTS



CORPORATE HIGHLIGHTS





CONTENTS

Board of Directors &	
Corporate Management Team	2
Distribution of Revenue	3
Performance at a Glance	4
Financial Ratios	5
Funds Flow	6
Regulatory & Revenue Compliances	
Contribution to the Exchequer	7
Millennium Superstars from Ador Welding	8-9
Corporate Governance	10
Corporate Development / Strategies for Growth	11
Managerial & Leadership	10
Development at ADOR	12
Director's Report	14-17
Auditor's Report	18-21
Balance Sheet, Prof.t & Loss Account	22-23
Schedules	24-41
Cash Flow Statement	42-43
Balance Sheet Abstract & Company's General Business Profile	44





1999-2000

FINANCIAL HIGHLIGHTS







CORPORATE HIGHLIGHTS

MULENNITH SUPERFYARS PACK ADORWELLING



METDING

BOARD OF DIRECTORS

Ms. Aruna B. Advani Chairman & Whole-time Director

Mr. A. T. Mirchandani

Managing Director

Mr. S. M. Shroff

Mrs. R. T. Malkani

Ms. R. A. Lalvani

Mr. Mauro Vacchi

Mr. C. C. Welter Alternate Director to Mr. Mauro Vacchi

Director

Mrs. N. Malkani Nagpal

Corporate Management Team

Mr. M. T. Sheth

Mr. V. G. Kutty

Mr. V. D. Mansukhani

Mr. C. S. Sirdeshpandey

Mr. C. Venugopal

Mr. Raman Kumar

Mr. A. Parasuram

Mr. C. Achuthan

Company Secretary & AGM (Finance)

Mr. A. S. Khandwala

Registered & Corporate Office

Ador House, 6, K. Dubash Marg, Fort, Mumbai-400 023. Tel.: 284 2525, 284 4027 Fax: 287 3083 Website: www.advanioerlikon.com

Bankers

State Bank of India Bank of Baroda

Registrar &

(a) Share Transfer Agent

ADOR FINANCE LIMITED (Share Registry Division) Ador House, 5th Floor, 6, K. Dubash Marg, Mumbai-400 023. Tel.: 284 2525, 284 4027 Fax: 282 8023

(b) Electronic Transfer Agent

MCS LIMITED
Padmavati Bhavan,
Plot No. 93, Road No. 16
M.I.D.C. Area, Andheri (E),
Mumbai 400 093
Tel.: 820 1785
Fax: 820 1783

Auditors

Dalal & Shah, Mumbai

Solicitors

Nanu Hormasjee & Co., Mumbai



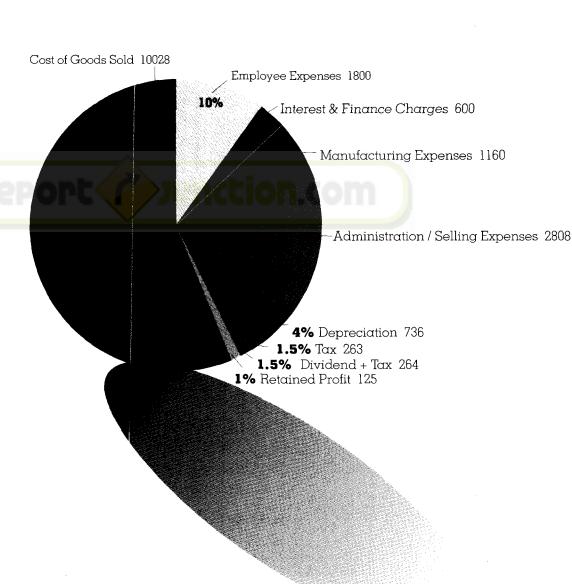
1999-2000

FINANCIAL HIGHLIGHTS

DISTRIBUTION OF REVENUE

Rs. In lacs









1999-2000

FINANCIAL HIGHLIGHTS

DISTRIBUTION OF REVENUE

FINANCIAL RATIOS

REGULATORY & REVENUE COMPLIANCES

CORPORATE HIGHLIGHTS

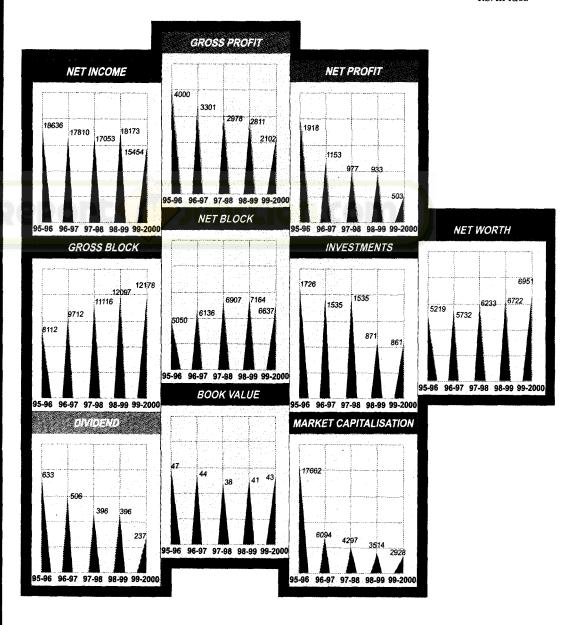
MILLENNIUM SUPERSTARS FROM ADOR WELDING

COHPONATE DEVELOPMENT STRATEGIES POR GROWTH

WELDING

PERFORMANCE AT A GLANCE

Rs. in lacs





1999-2000

FINANCIAL HIGHLIGHTS

DETRHUSOR OF REVENUE

PINANCIAL RECUS

HEGHLAPORY *
HEVENUE
COMPLIANCES

CORPORATE HIGHLIGHTS

MILLENHUM SUPERSTARS FROM ADOR WELDING

CORPORATE DEVELOPMENT STRATEGIES FOR CHOWTH

FINANCIAL RATIOS

YEAR	95-96	96-97	97-98	98-99	99-2000
ROI (%)	26.21	13.18	11.18	11.21	5.73
SALES/CAPITAL EMPLOYED RATIO (TIMES)	2.50	1.99	1.91	2.13	1.72
PROFIT / SALES (%)	10.47	6.61	5.87	5.27	3.34
WORKING CAPITAL TURNOVER RATIO (TIMES)	7.88	7.45	7.21	9.26	6.01
INVENTORY/TURNOVER RATIO (TIMES)	8.63	11.22	10.36	10.32	8.48
DEBTORS' / TURNOVER RATIO (NO.OF DAYS)	14	17	36	37	37
CURRENT RATIO (TIMES)	1.79	1.78	1.92	1.66	2.38
DEBT EQUITY RATIO (TIMES)	0.47	0.59	0.45	0.28	0.30
EPS (Rs.)	18.18	9.12	6.17	5.89	3.18





1999-2000

FINANCIAL HIGHLIGHTS

HESTILL CHI IL HESTILL CONTRACTOR CONTRACTOR

CORPORATE

HIGHLIGHTS

MILLENNIA SHEETSLEES SHOW EDGE WE DING

COMPORATE PERTUCIPATION STANTONIA TOTAL

FUNDS FLOW

		(Rs. in Lacs)

ı	DESCRIPTION	95-96	96-97	97-98	98-99	99-2000
	SOURCES OF FUNDS					
	LINITERNAL GENERATION THE AFTER TAXES PERSONATION TERRITARAL	1907 288 2195	1071 515 1586	939 632 1571	928 724 1652	496 608 1104
		2	528	0.00	0.00	0.00
		(178)	(529)	(3)	0.00	(3)
		983	524	243	(1294)	(175)
	TOTAL	3002	2109	1811	358	926

DESCRIPTION	95-96	96-97	97-98	98-99	99-2000
UTILISATION OF FUNDS					
	1184	1600	1403	981	81
	1012	(191)	0.00	(664)	(10)
3. WORKING CAPITAL ,	173	144	(27)	(398)	591
4. DVIDEND	633	556	435	439	264
	3002	2109	1811	358	926

NUMBER OF SHAREHOLDERS & EMPLOYEES

	DESCRIPTION	31.3.96	31.3.97	31.3.98	31.3.99	31.3.2000
2 NUMBER OF EMPLO	DYEES	17500 1114	17300 1113	18500 1081	20340 1110	22121 1062





1999-2000



CORPORATE





REGULATORY & REVENUE COMPLIANCES

CORPORATE REGULATORY **COMPLIANCES**

- SEBI guidelines
- Listing agreement
- Companies Act, 1956
- Shares listed at the following stock exchanges:
 - BSE NSE Ahmedabad
 - Madras

COMPLIANCES STATUS

All procedural requirements for the financial year 1999-2000 duly complied.

Listing fees paid till date.

STATUTORY REVENUE **COMPLIANCES**

- Income Tax
- Wealth Tax
- Sales Tax
- Professional Tax
- Provident Fund
- Family Pension Fund
- Gratuity
- Superannuation
- ESI Contribution

Returns filed on due dates and taxes paid based on self assessment for the financial year 1999-2000.

Amounts deposited with concerned authorities / funds and Returns filed for the financial year 1999-2000.

CONTRIBUTION TO THE EXCHEQUER

	(Rs. in lacs)	
• Excise Duty	2290	
Sales Tax	1273	
Income Tax	196	
Wealth Tax	3	
Dividend Tax	44	
 Entry Tax, Octroi, 		
Service Tax etc.	73	
TOTAL CONTRIBUTION	3879	





47th Annual Report 1999-2000

FINANCIAL HIGHLIGHTS

PRIBLE TO N of reverue

MANAGEAL BANGS

(Kellikate) REVENUE COMPLANCES

CORPORATE HIGHLIGHTS

CONSUMABLES

Fluxofil-18 (M) Spl. An ultra low hydrogen flux-cored wire, specially developed for welding corrosion resistant high tensile steels for railway wagon building.

Inox - 2553 This welding electrode was introduced for the first time in India for welding Super Duplex Steels.

Inox - 4462 Another excellent electrode developed for welding Duplex Steels.

MILLENNIUM SUPERSTARS

FROM ADOR WELDING

Nicromolycord-650M A specially developed welding electrode for reclamation and rebuilding of forging dies in the automobile industry.

Cromotig-Ni2 Copper coated solid wire for TIG Welding of carbon manganese steels demanding sub-zero toughness.

Diecord-5500 A hardfacing electrode for repair welding of hot working dies and other related tools.

Tenacito-65 R (Spl.) Electrode developed specially for fabrication of Vessels and components for nuclear applications.

Citorail III Q A low cost all position welding electrode for making high abrasion-resistant overlays.

SPDF-0072 Excellent electrode for joining armoured material used for fabricating T-72 Vijayanta Tanks.

O-2061 An open arc self-shielded welding consumable of the 30/10 type developed for welding armour used in combat vehicles.

E-108K Unique electrode for welding similar / dissimilar steels.

E-125 HMT Electrode for welding hydraulic lift gears and shifting forks.

OP 121 TT Outstanding SAW flux for narrow-gap welding.

Automelt B 71 Basic SAW flux for achieving low temperature toughness suitable for multipass welding.

GTAW Solid Wires Widest range of code embossed wires for TIG welding applications. Consistent performance resulting in high productivity.



