



#### PROFILE

Akzo Nobel, N.V. is a Global Fortune 500 company that serves customers around the world with healthcare products, coatings and chemicals. Headquartered in the Netherlands,

the company has subsidiaries in more than 80 countries which employed almost 61,880 people. Consolidated revenues for 2006 totaled EUR 13.7 billion.

#### **COMPANY STATEMENT**

#### **OUR COMPANY**

Akzo Nobel is a multicultural company. We are market driven and technology based, serving customers throughout the world with healthcare products, coatings and chemicals.

Akzo Nobel conducts its diversified activities through business units, which report directly to the Board of Management.

We maintain a product portfolio with leading positions in important market segments.

#### OUR PEOPLE

Akzo Nobel regards peoples as its most important resource. We foster leadership, individual accountability and teamwork.

Our employees are professionals whose entrepreneurial behaviour is result oriented and guided by personal integrity. They strive for the success of their own units in the interest of Akzo Nobel as a global company. In return, our employees can count on opportunities for individual and professional development in an international working environment.

We offer them rewarding and challenging assignments with room for initiative

#### **OUR COMMITMENTS**

We will focus our efforts on the success of our customers. We will provide competitive returns on our shareholders' investments.

We will create an attractive working environment for our employees.

We will conduct our activities in a socially responsible manner.

#### **OUR AMBITION**

To be the first choice of customers, shareholders, and employees, and to be a respected member of society.



## Seventeenth Annual Report 2006-2007

## **AKZO NOBEL CHEMICALS (INDIA) LIMITED**

#### **BOARD OF DIRECTORS**

Mr. R E Margevich Mr. B Stuut Mr. H Aldenhoven Mr. A S Dalal

#### **PRESIDENT & MANAGER**

Mr. S K Kulkarni

#### **Company Secretary**

Mr. Anil S. Karve

AUDIT RC M/s. BSR		ndia
Registered C	fice Share Transfe	r Agent
501-502, 5 <sup>th</sup> Floor, San Mahu Com	olex, Intime Spectrum	n Registry Limited,
5,Bund Garden Road, Opp. Poona	Block No.202, A	Akshay Complex, 2nd Floor,
Pune – 41	001 Off Dhole Patil F	Road, Near Ganesh Mandir,
	822 Pune – 411 001	

#### Factory

C-61(Part), E 19/20, MIDC, Industrial Area, Mahad, Dist-Raigad – 402301. Tel: 02145-232153

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#### NOTICE

#### TO THE SHAREHOLDERS

NOTICE is hereby given that the Seventeenth Annual General Meeting of the Shareholders of **AKZO NOBEL CHEMICALS (INDIA) LIMITED** will be held at the Registered Office of the Company at 501-502, 5<sup>th</sup> Floor, San Mahu Complex, 5, Bund Garden Road, Opp. Poona Club, Pune -411001 on Wednesday 26<sup>th</sup> day of September, 2007 at 11.00 A.M. to transact the following business:

- To consider and adopt the Reports of the Auditors and Directors and the Audited Statements of Accounts for the year ended 31<sup>st</sup> March, 2007.
- 2. To appoint a Director in place of Mr. R. E. Margevich who retires by rotation but being eligible offers himself for re-appointment.
- To appoint a Director in place of Mr. A. S. Dalal who retires by rotation but being eligible offers himself for re-appointment.
- 4. To appoint Auditors and fix their remuneration.

By Order of the Board,

Place : Mumbai Date : 21st August 2007 Anil S. Karve Company Secretary

#### NOTES :

- 1. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ABOVE MEETING IS ENTITLED TO APPOINT ONE OR MORE PROXIES TO ATTEND AND VOTE INSTEAD OF HIMSELF AND A PROXY NEED NOT BE A MEMBER OF THE COMPANY.
- Pursuant to Section 154 of the Companies Act, 1956. The Register of Members and share transfer register of the Company will remain closed from Monday the 18th day of September 2007 to Monday the 25th day of September 2007 both days inclusive.
- 3. Members desirous of getting any information about the accounts and operation of the Company are requested to address their query to the Secretary at the Registered Office well in advance so that the same may reach at least seven days before the date of the Meeting to enable the Management to keep the required information readily available at the Meeting.
- 4. Pursuant to the provisions of Section 205A(5) of the Companies Act, 1956, as amended, dividend for the financial year 1999-2000 and thereafter which remain unclaimed for a period of 7 (Seven) years will be transferred to the Investor Education and Protection Fund.

It may kindly be noted that no claim shall lie in respect of unclaimed dividend, which is transferred to the Investor Education and Protection Fund as above.

- Members who are holding shares in identical order of names in more than one folios, are requested to write to the Company to consolidate their holdings in one folio.
- 6. Members are requested to notify change in address, if any, immediately to the Company at its Registered Office quoting their folio numbers.

## DIRECTORS' REPORT

#### FOR THE YEAR ENDED 31st MARCH, 2007

Dear Shareholders,

We have pleasure in presenting the 17th Annual Report and the Audited Statements of Accounts of your Company for the year ended 31st March 2007.

#### FINANCIAL RESULTS

T	'his Year	Previous Year
(R	upees in	(Rupees in
Th	ousand)	Thousand)
	544,486	578,243
Other Income	59,625	49,315
Gross Profit	227,034	230,837
Less : Depreciation	10,866	12,679
Less : Provision for Taxation	74,380	<sup>.</sup> 75,410
Less : Deferred Tax Credit	(2,533)	(2,168)
Less : Fringe Benefit Tax	722	940
Net Profit	143,599	143,976
Add :		
Balance brought forward		
from previous year	607,678	463,702
Balance carried forward to	-	
next year	751,277	607,678

#### DIVIDEND

In order to conserve the reserve position of the Company, dividend has not been recommended for the year ended 31st March 2007.

#### COURSE OF BUSINESS

The performance of your Company for the year 2006–07 was satisfactory. Net Sales reduced by 6% compared to previous year.

Profit before Tax is lower by 1% compared to the previous year. Net Profit after Tax is Rs. 143.60 Millions.

Planf operations were safe and there was no lost time incident. Also, production efficiency was better and expenses of the Company were under control.

We acknowledge the valuable contribution of Akzo Nobel Chemicals International B. V. through continued technological assistance.

#### ORGANISATION AND HUMAN RESOURCES

Employees are fully involved in accomplishing the vision of the Company, which states 'Significantly Grow the Business by being Low Cost Producer, Market Leader and Global Player'. Our employees conduct business activities with a spirited enthusiasm to achieve global standards. Our employees are motivated and perform with excellent teamwork.

#### SAFETY, HEALTH AND ENVIRONMENT

Safety, Health and Environment remain our top priority. Awareness training is regularly imparted to employees on Fire Fighting, First Aid and On-Site Emergency Plan. Statutory Rules and Regulations for Safety, Health and Environment are strictly observed. During the year company completed 1 million hours without loss time incidences.

#### CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

The information regarding Energy conservation measures, technology absorption and foreign exchange earnings and outgo as required by the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 are set out in a separate statement attached hereto and forming a part of the Report.

#### DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 217(2AA) of the Companies Act, 1956 the Directors to their best of knowledge and belief confirm that:

- in the preparation of the Annual Accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- ii. appropriate accounting policies have been selected and applied consistently and judgements and estimates made are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit or loss of the Company for the financial year ended on that date;
- proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956, for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities;
- iv. the Annual Accounts have been prepared on a going concern basis.

#### DIRECTORS

In accordance with the Articles of Association of the Company, Mr. R. E. Margevich and Mr. A S Dalal retire by rotation at the ensuing Annual General Meeting and being eligible offer themselves for re-appointment.

Our director Mr. D Y Gaitonde expired on 23rd March 2007. The Company and all the employees recognize the valuable contributions made by him during the tenure of his directorship. Under his guidance company made significant progress and his demise is great loss to the Company.

#### AUDITORS

M/s. BSR & Co., Chartered Accountants, Mumbai, the Statutory Auditors of the Company will retire from the office of the Auditors and being eligible offer themselves for reappointment. Their remuneration for the current year is to be fixed by you.

#### GENERAL

Information regarding employees in accordance with Section 217(2A) of the Companies Act, 1956 is given in the Annexure to this Report.

#### APPRECIATION

Your Directors wish to acknowledge and thank the Central and State Government, Bankers and Shareholders for continual support extended to the Company for better performance.

For and on behalf of Board of Directors

Mumbai 21st August 2007 Heinrich Aldenhoven Ashish Dalal Non Executive Independent Directors



#### AKZO NOBEL CHEMICALS (INDIA) LIMITED

### ANNEXURE TO THE DIRECTORS' REPORT

(Additional information given in terms of Notification 1029 of 31.12.1988 issued by the Department of Company Affairs)

#### A. CONSERVATION OF ENERGY

(a) Energy Conservation measures taken:

Various energy saving measures have been taken in plant and office building to save energy. Also more emphasis was given to increase the awareness throughout the organisation towards best energy saving practices.

- (b) Additional investment and proposals, if any, being implemented for saving of energy: Nil
- (c) As an effect of the above measures taken, there shall be a saving in power cost of the Company.

#### B. TECHNOLOGY ABSORPTION

(a) Research & Development

(1)	Specific areas in which R & D is carried out by the Company	:	NIL
(2)	Benefits derived as a result of the above R & D	:	NIL
(3)	Future plan of action	:	NIL
(4)	Expenditure on R & D	:	NIL

- (b) Technology Absorption, Adaptation, Innovation
  - (1) Efforts towards technology absorption, adaptation and innovation:

Process optimisation trials were taken which have shown promising results. These optimisations need to be finalised and approved by Technology Department in Deventer. This will result into reduction of process effluent, improving cycle times and saving in raw materials.

(2) Benefits derived as a result of above efforts:

Above efforts have resulted in increase in yield, reaction efficiency, reduction of batch times and cost reduction.

#### INFORMATION ON IMPORTED TECHNOLOGY

(Imported during the last 5 years from the beginning of the financial year)

(a) Technology Imported

(b) Year of import

(c) Technology absorption

NIL

#### C. FOREIGN EXCHANGE EARNINGS AND OUTGO

The information on foreign exchange earnings and outgo is contained in Notes on Accounts.

For and on behalf of Board of Directors

Heinrich Aldenhoven Ashish Dalal Non Executive Independent Directors

Mumbai 21st August 2007

## ANNEXURE TO THE DIRECTORS' REPORT (CONTD.)

## FORM -A

(See Rule 2)

FORM FOR DISCLOSURE OF PARTICULARS WITH RESPECT TO CONSERVATION OF ENERGY

Α.	POV	VER AND FUEL CONSUMPTION		2006-2007	2005-2006
	ELEC	CTRICITY			
	a)	Purchased			
		Units (KWH)		1680342	1675038
		Total Amount (Rs.)		6714480	5809371
		Rate per Unit (Rs.)		4.00	3.47
1	b)	Own Generation			
		Through Diesel generators			
		Units (KWH)		8288	34776
		Units per ltr. of diesel oils		3.16	3.16
		Cost per unit (Rs.)		11.64	11.64
В.		ISUMPTION PER UNIT OF DDUCTION	Standard	Current Year	Previous Year
	PRC	DUCTS (with details) UNIT			
	ELE	CTRICITY (KWH/Ton of Product)			
	Poly	merisation Initiators		1635.0	1723.5

For and on behalf of Board of Directors

Heinrich Aldenhoven Ashish Dalal Non Executive Independent Directors

Mumbai 21st August 2007

#### AKZO NOBEL CHEMICALS (INDIA) LIMITED

## ANNEXURE TO THE DIRECTORS' REPORT (CONTD.)

Information under Section 217(2A) read with Companies (Particulars of Employees) Rules, 1975 and forming part of Directors' Report for the year ended 31<sup>st</sup> March 2007:

Name and (Age)	Qualifications	Designation/ Nature of Duties	Date of Commencement of the employment & (Experience)	Gross Remuneration Rs.	Last employment held
Shrikant K. Kulkarni (47 years)	B. Sc. (Tech.) D.B.M.	President & Manager	30 <sup>th</sup> November 1990 (23 years)	30,31,000	Asst. Production Officer in Sandoz (I) Ltd

#### Notes:

- 1. Remuneration includes salaries, house rent and the monetary value of perquisites calculated in accordance with the provisions of the Income-Tax Act, 1961 and the Rules made thereunder.
- 2. Designation denotes the nature of duties also.
- 3. Other terms and conditions are as per the service rules and conditions of the Company.
- 4. The nature of the employment of the employee is contractual.
- 5. The above employee is not a relative of any of the Directors of the Company.

For and on behalf of Board of Directors

Heinrich Aldenhoven Ashish Dalal Non Executive Independent Directors

Mumbai 21st August 2007