



ALEMBIC PHARMACEUTICALS LIMITED ANNUAL REPORT, 2016-17



Contents

| 02-11 | | 12-27 | | 28-69 | | 70-139 | |
|---|--|--|----------------|--|--|---|-----------|
| Corporate Overview | | Operational Overvie | ew | Statutory Section | | Financial Section | |
| Corporate snapshot Financial progression Chairman's message | 06 08 10 | A review of the operations Economic overview Business Divisions | 12 14 16 | Board of Directors Boards' Report Report on Corporate Governance | 29 30 52 | Standalone financial statements Consolidated financial statements | 71 104 |
| | Risk Management | 25 | | Notice of AGM | 129 | | |
| | Alembic CSR activity Awards and Accreditations | 26 27 | | | Proxy Form Attendance Slip Route Map | 135 137 139 | |

3131Revenue (₹ in crore)
20% growth over five years

401Net profit (TCI) (₹ in crore)
25% growth over five years

Alembic Pharmaceuticals Limited

615

EBIDTA (₹ in crore) 25% growth over five years

21.39

Earnings per share (₹) 25% growth over five years

CIN: L24230GJ2010PLC061123



Scan the QR code to visit Alembic's website and download pdf version of annual report In the pharmaceutical space, your past efforts determine your present standing and your present strategy your future progress.

Alembic is no exception.

At Alembic, we have resolved to strive harder, work smarter, stretch wider and engage deeper.

To make our tomorrows better.

At Alembic, success is about doing more!



For us 'more' means...





Our 'doing more' is about doing interesting things

R&D investment, 2016-17

Number of R&D projects, 2016-17

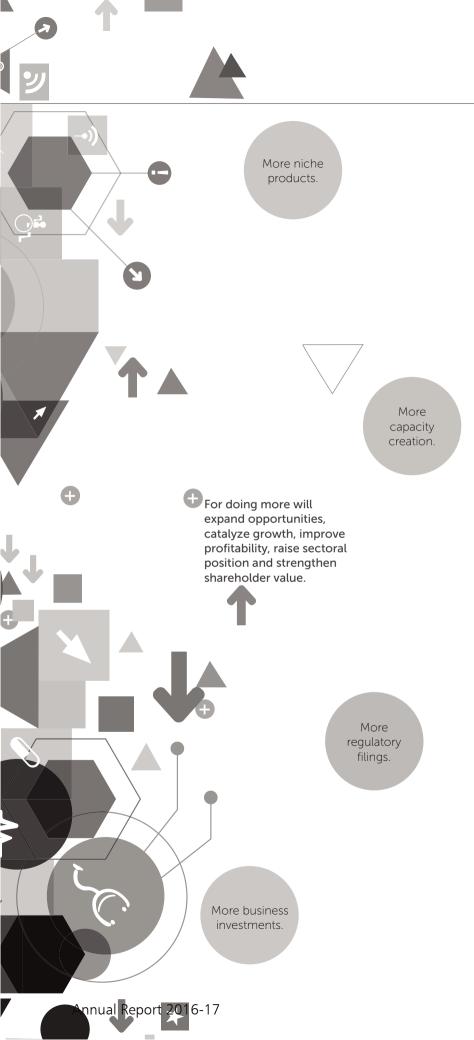


More experts onboarding.











Our 'doing more' is about doing interesting things

95Cumulative ANDA filings,2016-17

84
Cumulative DMF filings, 2016-17



more Capability building

The rapid transformation of the pharmaceutical space – from curing simple illnesses to addressing challenging ailments – has necessitated the formulation of complex remedies. As a result, enhancing research capability has emerged as the single biggest factor determining a pharmaceutical company's potential and sustainability.

At Alembic, we invested more than ₹450 crore in strengthening our R&D capabilities. This is expected to reinforce our niche molecule development across therapeutic and delivery platforms.

At our R&D unit for formulations development in Vadodara, we extended our product pipeline and increased the capacity of our bioequivalence unit to accelerate product development.

At our R&D unit in Vadodara, we invested in cutting-edge infrastructure for developing complex generics and specialty injectables with niche applications.

At our R&D unit for formulations development in Hyderabad, we set up two new GLP-compliant labs equipped with best-in-class automation (pilot batch-making facilities) that ensure complete data integrity.

We promoted a joint venture (Aleor Dermaceuticals Limited) with Orbicular Pharmaceutical Technologies Private Limited. This alliance increased our dermatology pipeline to 45 molecules, four of which we hope to file during FY18.

We partnered renowned R&D companies to leverage their intellectual capital and extend our product pipeline in the areas of oral solids and injectables.

These investments are expected to generate multiple benefits for Alembic.

• Strengthen our product basket making it possible to launch 10 products annually in regulated markets.

- with Orbicular ceutical ogies Private
 This alliance od our dermatology to 45 molecules, which we hope to an FY18.

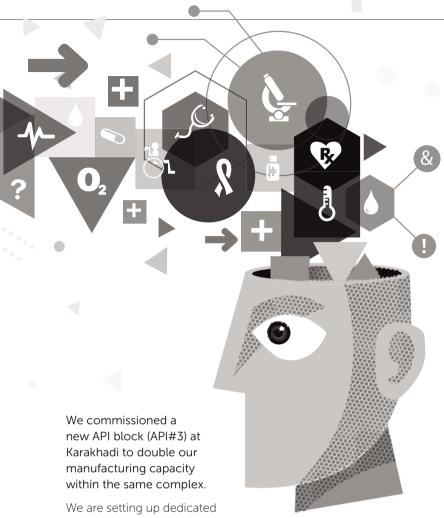
 Facilitate our entry into
 - newer therapeutic spaces.
 Reinforce our presence in oncology, dermatology and ophthalmology segments.
 - Broaden our opportunity canvas by allowing us to enter niche injectable spaces (general and oncology).
 - Enhance our global sectoral repute.
 - Empower us to file ~100 ANDAs over the next three years (starting FY18).

We should be able to file ~100 ANDAs over the next three years (starting FY18)



R&D investment (₹ crore)

| | 470 |
|--|-----|
| | 356 |
| | 148 |
| | 136 |
| | 83 |
| | |



capacity building

At Alembic, we invested more than ₹475 crore during the year under review in worldclass manufacturing capacities, accelerating our regulatory filings and ensuring immediate product commercialisation (upon approval).

we are setting up dedicated facilities for manufacturing oncology products across delivery platforms – oral solid dosages and injectables. We expect to commission dedicated facilities for both in the first half of FY18 and we plan to roll out exhibit batches in FY18, triggering ANDA filings.

For Aleor, we are setting up a greenfield manufacturing facility for dermatology products in Karakhadi which should go on stream by the second half of FY18.

We are also building a multi-therapy injectables manufacturing facility to boost our formulations delivery platform in Karkhadi (expected to be operationalised by the second half of FY18). We plan to start laying the infrastructural foundation of a state-of-the-art greenfield oral solid dosage facility in Jarod in FY18.

Just like our existing units, we will take all steps necessary to ensure that our new units are FDA-compliant.

These investments are expected to make Alembic future-ready by starting to generate returns from ~24 months of receiving the relevant approvals from the regulatory bodies.

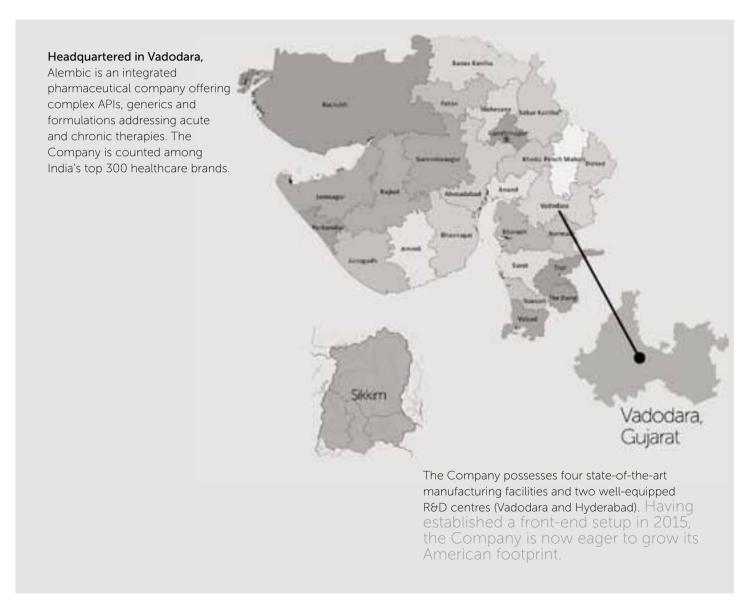
These investments are expected to make Alembic future-ready by starting to generate returns from ~24 months of receiving the relevant approvals from the regulatory bodies

| Gross c | apex (₹ o | crore) |
|---------|-----------|--------|
| 2016-17 | | 491 |
| 2015-16 | | 309 |
| 2014-15 | | 213 |
| 2013-14 | | 83 |
| 2012-13 | | 88 |

CORPORATE OVERVIEW

Corporate snapshot

Alembic Pharmaceuticals Limited ...a company that straddles the pharmaceutical value chain ...a formulations manufacturer with a significant presence in the domestic, pharmerging and regulated markets



Manufacturing facilities

| Location | Segment | Regulatory approvals | |
|---------------------|--------------|--------------------------------|--|
| ■ Panelav, Gujarat | Formulations | USFDA, MCC, MHRA, ANVISA & TPD | |
| ■ Panelav, Gujarat | API | USFDA, EDQM | |
| ■ Karkhadi, Gujarat | API | usfda, edqm, tga, who | |
| ■ Sikkim | Formulations | - | |

Mission

Improve healthcare through innovation, commitment and trust.

Alembic's across-the-value-chain presence

Share of revenues derived from export markets
58%
Share of revenues derived from India
42%



Share of revenues derived from international generics (formulations)
40%
Share of revenues derived

from Indian formulations 40%

Share of revenues derived from APIs 20%



Revenue breakdown (International generics)

Share of revenues derived from the US 74%

Share of revenues derived from other markets 26%



Revenue breakdown (Indian formulations)

Share of revenues derived from chronic therapies

64%

Share of revenues derived from acute therapies

36%



Prominent brands

Azithral ALTHROCIN Rekeel 4 ZEET ROXID-M WIKORYL TELLZY ULGEL Gestofit

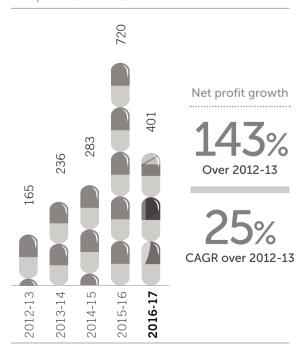
Financial progression

Our report card

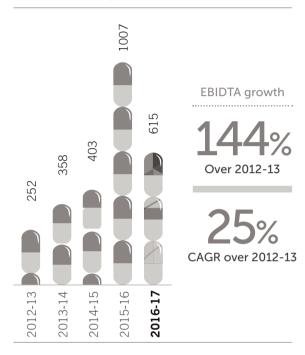
Revenue (₹ in crore)



Net profit (₹in crore)



EBIDTA (₹ in crore)



Cash profit (₹ in crore)

