

ANNUAL REPORT 1998-99





Bharat Petroleum Corporation Limited

Business performance through people

The individual. The team.
The individual on a team.
The team effectively delivering on the stated business objective.
Exploiting opportunities, exceeding customer expectations.
All this and more is the fabric of human dynamics at Bharat Petroleum.

Converting vision into action this past year has better prepared us to confront the challenges of the millennium.

The collective commitment of our people to deliver on our business promise will nurture customer and stakeholder value.

BPC - where people make the difference.



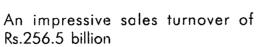
Record crude throughout of 8.94 MMTa remarkable increase of 1 MMT



Gross profit of Rs. 15.57 billion



Increase in market share to 20.55 %





board of directors



Director (Marketing) upto 30.04.1998





M.B. Lal Director (Refineries)





B. Mohanty
Joint Advisor
(Finance),
Ministry of Petroleum
& Natural Gas
w.e.f. 16.11.1998

Joint Secretary (Ports), Ministry of Surface

Transport

K.V. Rao

D.M. Naik Bengre Company Secretary



Ashok Sinha Director (Finance)



Naresh Narad
Additional Secretary
Ministry of Petroleum
& Natural Gas
weef. 06.07.1999





(Human Resources) w.e.f. 10.06.1998 Director





Net profit of Rs. 7.01 billion

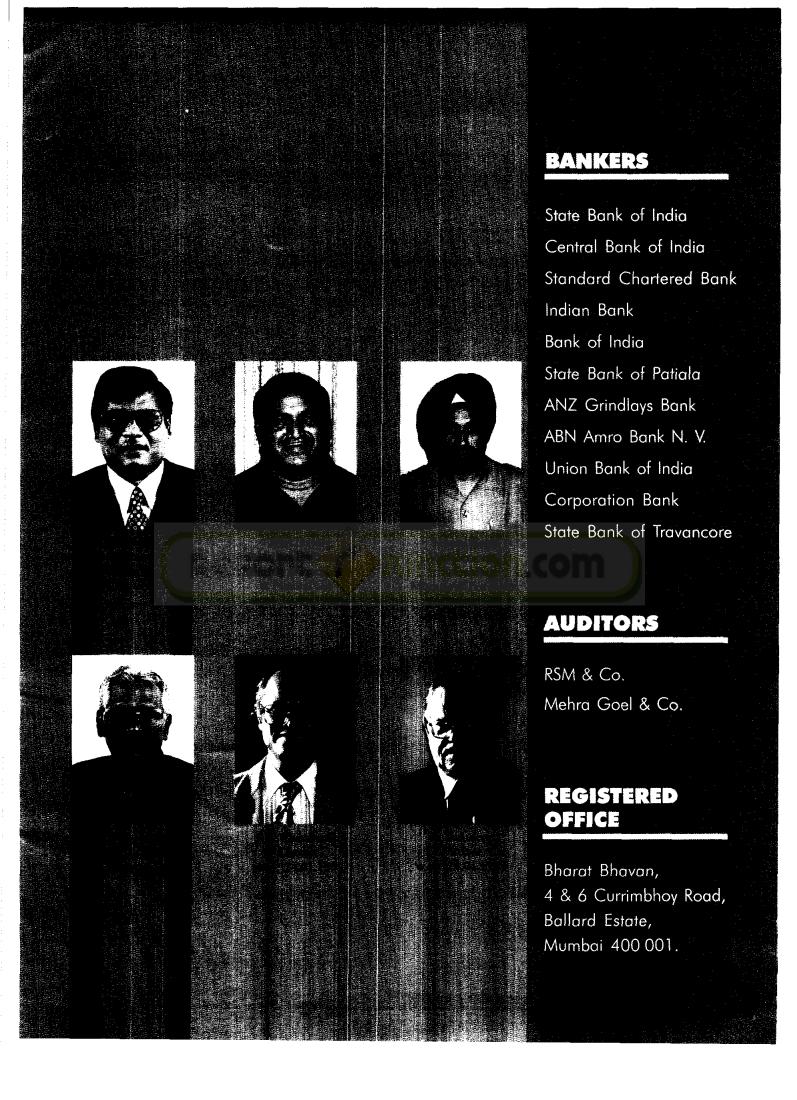


Earnings per share of Rs.46.75



CONTENTS

Performance Highlights	2
Board of Directors	4
Bankers, Auditors and Registered Office	5
Notice to Shareholders	6
Directors' Report	16
Performance Profile	64
Auditors' Report	73
Balance Sheet, Profit	
and Loss Account	76
Cash Flow Statement	104



NOTICE TO SHAREHOLDERS

Notice is hereby given that the 46th Annual General Meeting of the Shareholders of Bharat Petroleum Corporation Ltd., will be held at Birla Matushri Sabhagar, 19, Marine Lines, Mumbai 400 020 on Tuesday, the 28th day of September, 1999 at 10 A.M. to transact the following Ordinary and Special Business:

A. Ordinary Business

- To receive and adopt the Directors' Report along with the Addendum thereto and the Audited Profit & Loss
 Account for the year ended 31st March, 1999, and the Balance Sheet as at that date with the Reports of the
 Statutory Auditors and the Comments and the Review of the Comptroller & Auditor General of India thereon.
- 2. To declare dividend.
- To appoint a Director in place of Shri K.V. Rao, Joint Secretary (Ports), Ministry of Surface Transport, who
 retires by rotation in pursuance of Section 256 of the Companies Act, 1956. Shri K.V. Rao, being eligible,
 offers himself for re-appointment.
- To appoint a Director in place of Shri Ashok Sinha, Director (Finance), who retires by rotation in pursuance
 of Section 256 of the Companies Act, 1956. Shri Ashok Sinha, being eligible, offers himself for re-appointment.
- To appoint a Director in place of Shri S.A. Narayan, Director (Human Resources), who retires by rotation in pursuance of Section 256 of the Companies Act, 1956. Shri S.A. Narayan, being eligible, offers himself for re-appointment.

B. Special Business

6. Appointment of Director.

To consider and, if thought fit, to pass the following Resolution, with or without modification, as an Ordinary Resolution:-

"RESOLVED that Dr. B. Mohanty, Joint Advisor (Finance), Ministry of Petroleum & Natural Gas be and is hereby appointed as a Director of the Company till he holds office in the MOP&NG or till he retires by rotation whichever is earlier".

7. Appointment of Director.

To consider and, if thought fit, to pass the following Resolution, with or without modification, as an Ordinary Resolution:-

"RESOLVED that Shri S. Behuria be and is hereby appointed as a Director of the Company".

8. Appointment of Director.

To consider and, if thought fit, to pass the following Resolution, with or without modification, as an Ordinary Resolution:-

"RESOLVED that Dr. P.N. Khandwalla be and is hereby appointed as a Director of the Company".



9. Appointment of Director.

To consider and, if thought fit, to pass the following Resolution, with or without modification, as an Ordinary Resolution:-

"RESOLVED that Shri P.P.Kaliaperumal be and is hereby appointed as a Director of the Company".

10. Appointment of Director.

To consider and, if thought fit, to pass the following Resolution, with or without modification, as an Ordinary Resolution:-

"RESOLVED that Shri S.M.Datta be and is hereby appointed as a Director of the Company".

11. Appointment of Director.

To consider and, if thought fit, to pass the following Resolution, with or without modification, as an Ordinary Resolution:-

"RESOLVED that Prof. K. Vasudeva be and is hereby appointed as a Director of the Company".

12. Appointment of Director.

To consider and, if thought fit, to pass the following Resolution, with or without modification, as an Ordinary Resolution:-

"RESOLVED that Shri Naresh Narad, Additional Secretary, Ministry of Petroleum & Natural Gas be and is hereby appointed as a Director of the Company till he holds office in the MOP&NG or till he retires by rotation whichever is earlier".

13. Amendments to Articles of Association of the Company.

To consider and, if thought fit, to pass the following Resolution, with or without modifications, as a Special Resolution:-

"RESOLVED that the Articles of Association of the Company be and are hereby amended by way of replacements, modifications and additions as under:

(A) Replacements:-

(i) The existing Article 77 be replaced by the following:-

Appointment, remuneration, retirement, removal of directors etc.

(1)(a) Not less than two-thirds of the total number of Directors of the Company shall be persons whose period of office shall be liable to determination by retirement of Directors by rotation, and save as otherwise expressly provided in the Act, be appointed by the Company in General Meeting. The remaining Directors shall not be liable to retire by rotation and may, subject to the provisions of these Articles, be appointed by the Company in General Meeting.

