



CONTENTS

board of Directors	***	'
Notice to Shareholders		2
Directors' Report		9
Annexure to Directors' Report	•	14
Corporate Governance	***	17
Management Discussion and Analysis	.00	23
Auditors' Certificate on Corporate Governance		25
Auditors' Report to the Shareholders	•••	26
Balance Sheet	•••	30
Profit and Loss Account	•••	31
Schedules		32
Cash Flow Statement	•••	49
Balance Sheet Abstract		50



BANNARI AMMAN SPINNING MILLS LIMITED

BOARD OF DIRECTORS : Dr S V BALASUBRAMANIAM - CHAIRMAN

SRI S V ALAGAPPAN - VICE CHAIRMAN

SRI S V ARUMUGAM - MANAGING DIRECTOR SRI S K SUNDARARAMAN - EXECUTIVE DIRECTOR

Dr S V KANDASAMI - DIRECTOR
SRI A SENTHIL - DIRECTOR
SRI V VENKATA REDDY - DIRECTOR
SRI K N V RAMANI - DIRECTOR

SRI C S K PRABHU - DIRECTOR

REGISTERED OFFICE: 252, METTUPALAYAM ROAD,

COIMBATORE 641 043

TAMILNADU

PLANT LOCATIONS

SPINNING DIVISION : UNIT I

NADUKANDANUR PIRIVU, MOREPATTY POST,

VADAMADURAI, DINDIGUL 624 802, TAMILNADU

UNIT II

VELVARKOTTAI,

DINDIGUL TRICHY NATIONAL HIGHWAY 45,

VEDASANTHUR TALUK, DINDIGUL - 624 803, TAMILNADU

WEAVING DIVISION : COIMBATORE - SATHY ROAD,

KUNNATHUR VILLAGE, GANESAPURAM (POST)

SS KULAM (VIA), COIMBATORE 641 107, TAMILNADU

WINDMILL DIVISION : UNIT 1

IDUKANDURAI VILLAGE, DHANAKARKULAM

VILLAGE, RADHAPURAM TALUK, TIRUNELVELI DISTRICT, TAMILNADU

UNIT II

CHINNAPUDUR VILLAGE,

DHARAPURAM TALUK, ERODE DISTRICT, TAMILNADU

BANKERS : THE KARUR VYSYA BANK LTD

CORPORATION BANK ICICI BANK LIMITED

AUDITORS : M/s P.N.RAGHAVENDRA RAO & CO

CHARTERED ACCOUNTANTS

COIMBATORE

BANNARI AMMAN SPINNING MILLS LIMITED Registered Office: 252, Mettupalayam Road, Coimbatore 641 043

NOTICE TO SHAREHOLDERS

NOTICE is hereby given that the 16th Annual General Meeting of the Members of the Company will be held at Nani Kajai Arangam, Mani Higher Secondary School, Pappanaickenpalayam, Coimbatore-641 037 on **Monday, the 21st day of August, 2006 at 5.00 P M** to transact the business set out in the agenda given below:

AGENDA

ORDINARY BUSINESS

- 1. To receive and adopt the Balance Sheet as at 31st March, 2006 and the Profit and Loss Account for the year ended on that date together with the reports of the Directors' and the Auditors' thereon.
- To declare dividend on equity shares.
- 3. To appoint a Director in the place of Sri S. V. Alagappan, who retires by rotation and being eligible, offers himself for re-appointment.
- 4. To appoint Auditors and fix their remuneration.

SPECIAL BUSINESS

- 5. To consider and if thought fit, to pass with or without modification the following resolution as an Ordinary Resolution: "RESOLVED THAT Sri K.N.V.Ramani who was appointed on 25.07.2005 as an Additional Director of the Company pursuant to Section 260 of the Companies Act, 1956 and who will cease to hold his office at the ensuing Annual General Meeting and in respect of whom the Company has received a notice proposing his candidature for the office of Director as per the provisions of Section 257 of the Companies Act, 1956, be and is hereby appointed as a Director of the Company, liable to retire by rotation".
- 6. To consider and if thought fit, to pass with or without modification the following resolution as an Ordinary Resolution: "RESOLVED THAT Sri C.S.K.Prabhu who was appointed on 25.07.2005 as an Additional Director of the Company pursuant to Section 260 of the Companies Act, 1956 and who will cease to hold his office at the ensuing Annual General Meeting and in respect of whom the Company has received a notice proposing his candidature for the office of Director as per the provisions of Section 257 of the Companies Act, 1956, be and is hereby appointed as a Director of the Company, liable to retire by rotation".
- 7. To consider and if thought fit, to pass with or without modification the following resolution as an Ordinary Resolution: "RESOLVED THAT Dr S.V.Kandasami who was appointed on 15.05.2006 as an Additional Director of the Company pursuant to Section 260 of the Companies Act, 1956 and who will cease to hold his office at the ensuing Annual General Meeting and in respect of whom the Company has received a notice proposing his candidature for the office of Director as per the provisions of Section 257 of the Companies Act, 1956, be and is hereby appointed as a Director of the Company, liable to retire by rotation".



- 8. To consider and if thought fit, to pass with or without modification the following resolution as an Ordinary Resolution: "RESOLVED THAT Sri A. Senthil who was appointed on 15.05.2006 as an Additional Director of the Company pursuant to Section 260 of the Companies Act,1956 and who will cease to hold his office at the ensuing Annual General Meeting and in respect of whom the Company has received a notice proposing his candidature for the office of Director as per the provisions of Section 257 of the Companies Act, 1956, be and is hereby appointed as a Director of the Company, liable to retire by rotation".
- 9. To consider and if thought fit, to pass with or without modification the following resolution as an Ordinary Resolution. "RESOLVED THAT Sri V.Venkata Reddy who was appointed on 15.05.2006 as an Additional Director of the Company pursuant to Section 260 of the Companies Act,1956 and who will cease to hold his office at the ensuing Annual General Meeting and in respect of whom the Company has received a notice proposing his candidature for the office of Director as per the provisions of Section 257 of the Companies Act, 1956, be and is hereby appointed as a Director of the Company, liable to retire by rotation".

By Order of the Board

Coimbatore S V BALASUBRAMANIAM

15th May, 2006 CHAIRMAN

NOTES:

- 1. A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ANNUAL GENERAL MEETING IS ENTITLED TO APPOINT A PROXY. A PROXY NEED NOT BE A MEMBER OF THE COMPANY.
- 2. Proxies, in order to be effective, should be deposited with the Company, forty eight hours before the meeting.
- 3. The Register of Members and the Share Transfer Books of the Company will remain closed from 14.08.2006 to 21.08.2006 (both days inclusive).
- 4. The dividend, if declared, will be paid to those members whose names appear on the Register of Members of the Company as on 21.08.2006. In respect of dematerialized shares, dividend will be paid on the basis of the beneficial ownership furnished by the National Security Depository Limited and Central Depository Services (India) Limited at the end of the business hours on 13.08.2006.
- 5. Members are requested to bring their copy of the Annual Report along with them to the meeting.
- 6. The relevant Explanatory Statement pursuant to Section 173(2) of the Companies Act, 1956 in respect of the Special Business under item number 5, 6, 7, 8 and 9 is annexed.

ERVICES - Annual Reports Library Services - www.sansco.net

EXPLANATORY STATEMENT UNDER SECTION 173(2) OF THE COMPANIES ACT, 1956

Item No. 5

Sri K.N.V. Ramani was appointed by the Board of Directors as an Additional Director of the Company with effect from 25-07-2005. Pursuant to Section 260 of the Companies Act, 1956, Sri K.N.V.Ramani will hold his office upto the date of the ensuing Annual General Meeting and is eligible for appointment as a Director. The Company has received a notice in writing from a shareholder proposing the candidature of Sri K.N.V.Ramani for the office of Director under the provisions of Section 257 of the Companies Act, 1956 along with the required deposit amount. Information such as brief resume, nature of expertise in specific functional areas and details of Directorship etc., as required to be furnished under clause 49 of the Listing Agreement with the Stock Exchanges are annexed.

Your Directors recommend this resolution for your approval.

None of the Directors are interested in this resolution.

Item No. 6

Sri C.S.K.Prabhu was appointed by the Board of Directors as an Additional Director of the Company with effect from 25-07-2005. Pursuant to Section 260 of the Companies Act, 1956, Sri C.S.K.Prabhu will hold his office upto the date of the ensuing Annual General Meeting and is eligible for appointment as a Director. The Company has received a notice in writing from a shareholder proposing the candidature of Sri C.S.K.Prabhu for the office of Director under the provisions of Section 257 of the Companies Act, 1956 along with the required deposit amount. Information such as brief resume, nature of expertise in specific functional areas and details of Directorship etc., as required to be furnished under clause 49 of the Listing Agreement with the Stock Exchanges are annexed.

Your Directors recommend this resolution for your approval.

None of the Directors are interested in this resolution.

Item No. 7

Dr S.V. Kandasami was appointed by the Board of Directors as an Additional Director of the Company with effect from 15-05-2006. Pursuant to Section 260 of the Companies Act, 1956, Dr S.V.Kandasami will hold his office upto the date of the ensuing Annual General Meeting and is eligible for appointment as a Director. The Company has received a notice in writing from a shareholder proposing the candidature of Dr S.V.Kandasami for the office of Director under the provisions of Section 257 of the Companies Act, 1956 along with the required deposit amount. Information such as brief resume, nature of expertise in specific functional areas and details of Directorship etc., as required to be furnished under clause 49 of the Listing Agreement with the Stock Exchanges are annexed.

Your Directors recommend this resolution for your approval.

Sri S. V. Balasubramaniam, Chairman, Sri S. V. Alagappan, Vice Chairman, Sri S. V. Arumugam, Managing Director and Sri S.K.Sundararaman, Executive Director being relatives are interested in this resolution.

Item No. 8

Sri A. Senthil was appointed by the Board of Directors as an Additional Director of the Company with effect from 15-05-2006. Pursuant to Section 260 of the Companies Act, 1956, Sri A. Senthil will hold his office upto the date of the ensuing Annual General Meeting and is eligible for appointment as a Director. The Company has received a notice in writing from a

SANSCO SERVICES - Annual Reports Library Services - www.sansco.net



shareholder proposing the candidature of Sri A. Senthil for the office of Director under the provisions of Section 257 of the Companies Act, 1956 along with the required deposit amount. Information such as brief resume, nature of expertise in specific functional areas and details of Directorship etc., as required to be furnished under clause 49 of the Listing Agreement with the Stock Exchanges are annexed.

Your Directors recommend this resolution for your approval.

Sri S. V. Arumugam, Managing Director being a relative is interested in this resolution.

Item No. 9

Sri V.Venkata Reddy was appointed by the Board of Directors as an Additional Director of the Company with effect from 15-05-2006. Pursuant to Section 260 of the Companies Act, 1956, Sri V.Venkata Reddy will hold his office upto the date of the ensuing Annual General Meeting and is eligible for appointment as a Director. The Company has received a notice in writing from a shareholder proposing the candidature of Sri V. Venkata Reddy for the office of Director under the provisions of Section 257 of the Companies Act, 1956 along with the required deposit amount. Information such as brief resume, nature of expertise in specific functional areas and details of Directorship etc., as required to be furnished under clause 49 of the Listing Agreement with the Stock Exchanges are annexed.

Your Directors recommend this resolution for your approval.

None of the Directors are interested in this resolution.

By Order of the Board

15th May, 2006

Coimbatore

S V BALASUBRAMANIAM **CHAIRMAN**

ANNEXURE

APPOINTMENT AND RE-APPOINTMENT OF DIRECTORS

A brief resume in respect of the proposed appointment and re-appointment of Directors is given below in terms of Clause 49 of the Listing Agreement.

Sri S.V. Alagappan, aged 64 years is the Vice-Chairman and Promoter of the Company. He is a qualified Law graduate and has experience in the field of textile for more than two decades. As Vice-Chairman, he assists the Chairman of the Company on policy matters, project expansions, finance outlays and investments.

Other Directorships

Annamallai Industries Limited
Annamallai Infrastructures Limited
Bannari Amman Sugars Limited
Bannari Amman Exports Limited
Bannariamman Finance Limited
Bannari Amman Enterprises Limited
Coimbatore Agro Industries Limited

Cream Investment & Trading Company Limited

Kerala Alcoholic Products Limited

Shiva Cargo Movers Limited Shiva Distilleries Limited

Shiva Texyam Limited

Annamallai Retreading Company Private Limited

Anamallais Agencies Private Limited Annamallai Enterprise Private Limited Annamallai Estates Private Limited

Sakthi Murugan Transports Private Limited Sangameswar Agencies Private Limited Shiva Automobiles Private Limited Vadivelan Enterprises Private Limited Vedanayagam Hospital Private Limited Murugan Infrastructures Private Limited

Number of Shares held in the Company

2,502 Equity Shares of Rs. 10/- each

Member of Committees

Audit Committee

Remuneration Committee

Member of Committees in other

Public Companies

Annamallai Industries Limited

Remuneration Committee

Sri K.N.V. Ramani, aged 73 years is a Corporate Lawyer with more than 45 years of active practice specializing in legislations like The Companies Act, Taxation and Labour Laws. He is the Legal Advisor for many Companies, PSUs, Banks and Financial Institutions etc. He is presently the senior partner of the law firm M/s Ramani & Shankar, Advocates, Coimbatore.

SANSCO SERVICES - Annual Reports Library Services - www.sansco.net



Other Directorships

Sri Kannapiran Mills Limited

Sri Chamundeswari Sugars Limited

K G Denim Limited

Number of Shares held in the Company

Nil

Member of Committees in other

Public Companies

Sri Kannapiran Mills Limited

Audit Committee

Remuneration Committee

K G Denim Limited

Audit Committee

Remuneration Committee

Sri C.S.K.Prabhu, aged 50 years, is a qualified Chartered Accountant having 26 years of independent practice and is the senior partner of M/s.CSK Prabhu & Co., Chartered Accountants. He is a member of the Committee on Taxes and Budget of Indian Chamber of Commerce and Industry, Coimbatore.

Other Directorships

Super Spinning Mills Limited

The Scientific Fertiliser Company Private Limited

Number of Shares held in the Company

Nil

Member of Committees in other

Public Companies

Super Spinning Mills Limited

Audit Committee

Remuneration Committee

Dr S.V. Kandasami, aged 63 years is MS (General Surgery) from Madras Medical College and has specialized in M.Ch (Urology) and has been practicing Urology since 1979. He is a member of Indian Medical Association, World Endo Urology Society. USA.

Other Directorships

Annamallai Infrastructures Limited Bannariamman Finance Limited Coimbatore Agro Industries Limited Kerala Alcoholic Products Limited Shiva Cargo Movers Limited

Annamallai Retreading Company Private Limited

Anamallais Agencies Private Limited Annamallai Estates Private Limited Sangameswar Agencies Private Limited Bannari Amman Automobiles Private Limited

Bannari Infotech Private Limited

Sundar Ram Enterprise Private Limited Vedanayagam Hospital Private Limited Shiva Automobiles Private Limited Murugan Infrastructures Private Limited

SANSCO SERVICES - Annual Reports Library Services - www.sansco.net

Number of Shares held in the Company

1,252 Equity Shares of Rs. 10/- each.

Member of Committees in other

Public Companies

Nil

Sri A. Senthil, aged 30 years is B.Com, MBA and has about three years of managerial experience in business.

Other Directorships

Shiva Texyarn Limited

Anamallias Agencies Private Limited

Bannari Amman Automobiles Private Limited

Murugan Enterprise Private Limited

Sakthi Murugan Transports Private Limited

Number of Shares held in the Company

Nil

Member of Committees in other

Public Companies

Nil

Sri V. Venkata Reddy, aged 67 years, is a MBA and has more than 38 years of experience in sugar industry.

Other Directorships

Abirami Sugars Limited

Shiva Texyam Limited

Bannari Amman Sugars Limited

Sri Balaji Pilgrim Comforts Private Limited

Sri Kollapuri Amma Agro Industries Private Limited Sri Kollapuri Amma Enterprises Private Limited

Number of Shares held in the Company

Nil

Member of Committees in other

Public Companies

Bannari Amman Sugars Ltd

Audit Committee - Chairman Remuneration Committee - Member

Shareholders Committee - Member

Shiva Texyarn Limited

Audit Committee – Chairman Remuneration Committee – Member Shareholders Committee – Member