

Distribution of Income

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MR. DILIP G. PIRAMAL

Chairman

MR. B. C. DALAL

MR. G. L. MIRCHANDANI

MR. M. J. TIBREWALA

MR. SUDHIR JATIA

Managing Director

MR. K. C. GUPTE

Director (Finance)

COMPANY SECRETARY

MR. MILIND D. PURANIK

AUDITORS

M/S. M. L. BHUWANIA & CO.

Chartered Accountants

M/S. SURESH SURANA & ASSOCIATES

Chartered Accountants

BANKERS

Canara Bank Syndicate Bank State Bank of India Bank of India Allahabad Bank

REGISTERED OFFICE

88-C, Old Prabhadevi Road, Mumbai - 400 025.

ŘEGISTRARS & SHARE TRANSFER AGENTS

Intime Spectrum Registry Ltd. C-13, Pannalal Silk Mills Compound, L.B.S. Marg, Bhandup (W), Mumbai 400 078.

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40th Annual General Meeting

Date - 9th August, 2005

Day - Tuesday

Time - 3.00 p.m.

Place - Auditorium of The Synthetic

& Art Silk Mills' Research Association (SASMIRA),

Dr. Annie Besant Road,

Worli, Mumbai - 400 025

MEMBERS ARE REQUESTED TO BRING THEIR COPIES OF ANNUAL REPORT TO THE ANNUAL GENERAL MEETING.

FINANCIAL HIGHLIGHTS

YEARS ENDED 3		31st March 1996	31st March 1997	· 31st March 1998	31st March 1999
A.	SUMMARISED BALANCE SHEET				
	Assets Employed :				
	Fixed Assets (Net)	264,079	255,004	190,907	189,600
	Investments	297,873	434,810	631,507	733,069
	- Net Current Assets	352,297	392,148	340,662	344,561
	Elizabeth Burn	914,249	1,081,962	1,163,076	1,267,230
	Financed By :				
	Shareholders' Funds	661,041	673,770	671,556	697,102
	Loan Funds	253,208	408,192	491,520	570,128
	Deferred Tax Liability (Net)	_		_	
		914,249	1,081,962	1.163,076	1,267,230
B.	SUMMARISED OPERATIONS				
	Sales	2,539,505	2,582,991	2,5 <mark>0</mark> 9,546	2,657,030
	Gross Profit after interest	146,275	135,149	124,938	135,550
	Depreciation	24,806	31,882	22,468	22,875
	Profit before Tax	121,469	103,267	102,470	112,675
	Extra Ordinary Item	<u> </u>	_	_	3,083
	Taxation	1,000	47,000	34,600	34,000
	Profit after Tax	120,469	56,267	67,870	75,592
	Dividends (including dividend tax)	24,500	44,000	44,000	44,400
	Retained Earnings	95,969	12,267	23,870	31,192
C.	KEY RATIOS/PERCENTAGES				
	Profit before Tax/Sales %	4.78	4.00	4.08	4.12
	Profit after Tax/Shareholders' Funds %	18.22	8.35	10.11	10.84
	Earnings per Equity Share (Rs.)	**17.21	*3.52	4.24	4.72
	Net Worth per Equity Share %	826.3	421.1	419.7	435.6
	Sales: Fixed Assets (Net)	10:1	10:1	13:1	14:1
	Current Ratio	2:1	2:1	· 1.7:1	1.8:1
	Dividend %	35	25	. 25	25
D.	BONUS/RIGHTS ISSUES		1:1		
			(Bonus)		

^{*} Based on increased capital after Bonus Issue.

37: 32%

^{**} Pro-rata based on weighted Average Capital.

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Rupees '000 - 31st March 2005	31st March 2004	31st March 2003	31st March 2002	31st March 2001	31st March 2000
86,323	94,980	116,100	126,796	147,217	163,258
426,196	427,110	427,114	463,333	463,333	719,258
431,362	293,227	156,375	221,323	347,947	318,378
943,881	815,317	699,589	811,452	958,497	1,200,894
. 558,341	492,955	416,214	519,595	527,525	705,553
374,921	312,394	267,199	270,305	430,972	495,341
10,619	9,968	16,176	21,552	_	
943,881	815,317	699,589	811,452	958,497	1,200,894
2,6 <mark>5</mark> 0,031	2,366,582	2,334,672	2,096,438	2,372,884	2,432,642
151,407	147,241	71,506	48,388	67,079	120,591
9,781	11,845	15,644	16,104	18,032	23,257
141,626	135,396	55,862	32,284	49,047	97,334
1,400	11,539	4,426	4,144	207,228	6,834
44,151	12,792	13,623	3,839	17,700	30,000
96,075	111,065	37,813	24,301	(175,881)	60,500
36,570	36,100	27,075	16,000	• _	44,400
60,146	75,492	10,618	12,518	- .	16,100
5.34	5.72	2.39	1.34	_	3.72
17.21	22.53	9.08	4.68		8.57
6.00	6.94	2.36	1.52	_	3.78
349.0	308.1	260.1	324.7	329.7	440.9
31:1	25:1	20:1	17:1	16:1	15:1
, 4.4:1	2.6:1	1.5:1	1.7:1	2.2:1	1.9:1
20	20	15	10		25



DIRECTORS' REPORT

Your Directors present their 40th Annual Report together with the Audited Accounts of the Company for the year ended 31st March, 2005.

	(Rs. in C	
	Year Ended 31.03.2005	Year Ended 31.03.2004
Sales, Income from Operations & Other Income	269.59	240.41
Gross Profit	15.14	14.72
Depreciation	0.98	1.18
Profit before tax & extraordinary items	14.16	13.54
Extraordinary items	0.14	1.15
Tax Provision	. 4.35	1.90
Add / (Less): Deferred Tax	(0.06)	0.62
Profit after tax	9.61	11.11
Add Prior year adjustment	0.06	0.05
Profit brought forward from previous year	8.60	2.05
Profit available for appropriation	18.27	13.21

OVERALL PERFORMANCE AND OUTLOOK

The turnover for the year under review at Rs. 269.59 crores was higher by 12.13% as compared to previous year (Rs. 240.41 crores). The Net Profit after Tax of Rs. 9.61 crores was lower by 13.50% (previous year Rs. 11.11 crores). This was mainly due to higher Tax provision and pressure on margins.

Detailed analysis of the operations of the company are included in the Management Discussion and Analysis forming part of the Annual Report.

The company looks to the year ahead with confidence.

Reserves of the Company now stand at Rs. 39.83 crores.

DIVIDEND

Your Directors are pleased to recommend for your consideration a dividend of 20% (previous year 20%).

DIRECTORS' RESPONSIBILITY STATEMENT:

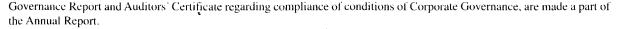
Pursuant to the requirements under Section 217(2AA) of the Companies Act, 1956 with respect to Directors' Responsibility Statement, it is hereby confirmed:

- i) that in the preparation of the annual accounts for the financial year ended 31st March, 2005, the applicable accounting standards have been followed along with proper explanation relating to material departures.
- ii) that the Directors have selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year and of the profit of the Company for that year under review.
- iii) that the Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities.
- iv) that the Directors have prepared the accounts for the financial year ending 31st March, 2005 on a 'going concern' basis.

CORPORATE GOVERNANCE

Pursuant to Clause 49 of the Listing Agreement with the Stock Exchange, Management Discussion and Analysis, Corporate

DIRECTORS' REPORT (Contd.)



INSURANCE

All the assets of your Company, including Buildings and Equipments etc. have been adequately insured.

DEPOSITORY

As the members are aware, your company's shares are tradable compulsorily in electronic form and your company has established connectivity with both the depositories, i.e. National Securities Depository Ltd. (NSDL) and Central Depository Services (India) Ltd. (CDSL). In view of the numerous advantages offered by the Depository system, members are requested to avail of the facility of dematerialisation of the company's shares on either of the Depositories as aforesaid.

PUBLIC DEPOSITS

The company has not received instructions from 76 depositors for repayment of deposits amounting to Rs. 12,05,000/- as at 31st March, 2005. Since then 30 deposits totaling Rs. 3,65,000/- have been either repaid or renewed.

DIRECTORS

Mr. Dilip G. Piramal and Mr. M. J. Tibrewala, Directors retire by rotation and being eligible offer themselves for re-appointment. Dr. Gita Piramal has resigned from the Board w.e.f. 18th April, 2005. The Directors place on record their appreciation of the services rendered by Dr. Gita Piramal.

AUDITORS

M/s. M. L. Bhuwania & Co₁, Chartered Accountants and M/s. Suresh Surana & Associates, Chartered Accountants the Auditors of the company retire at the ensuing Annual General Meeting and have expressed their willingness to continue if so appointed.

CONSERVATION OF ENERGY, ETC.

Additional information as required in terms of the provisions of section 217(1)(e) of the Companies Act, 1956 read with the Companies (Disclosure of particulars in the report of the Board of Directors) Rules. 1988 regarding conservation of energy, technology absorption and foreign exchange earnings and outgo is annexed herewith and forms part of this report (Annexure A).

PARTICULARS OF EMPLOYEES & EMPLOYEE STOCK OPTION SCHEME

Particulars required under Section 217(2-A) of the Companies Act, 1956 read with the Companies (Particulars of Employees) Rules, 1975 as amended are annexed to and form part of this report. (Annexure B).

Pursuant to the approval of the shareholders at the last Annual General Meeting, your company has, during the year under review implemented the Employee Stock Option Scheme 2004. The disclosures as required under the SEBI Guidelines on Employee Stock Option Scheme are given in (Annexure C).

ACKNOWLEDGEMENT

Your Directors record their gratitude to the Financial Institutions, Banks and other Government departments for their assistance and co-operation during the year. Your Directors also wish to place on record their appreciation of the dedicated services of the employees of the company.

On behalf of the Board of Directors

DILIP G. PIRAMAL

Chairman

Mumbai 24th May, 2005



DISCLOSURE OF PARTICULARS WITH RESPECT TO CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO AS REQUIRED UNDER COMPANIES (DISCLOSURE OF PARTICULARS IN THE REPORT OF THE BOARD OF DIRECTORS) RULES, 1988.

CONSERVATION OF ENERGY

- Energy conservation measures taken: The company is predominantly a marketing and investment company and hence its energy consumption is relatively low.
- Additional investments and proposals, if any, being implemented for reduction of consumption of energy:Please b) refer to the explanation provided in (a) above.
- Impact of the measures at (a) and (b) above for reduction of energy consumption and consequent impact on the cost of production of goods: Not applicable
- Total energy consumption and energy consumption per unit of production: Form 'A' of the annexure to the Companies (Disclosures of particulars in the Report of Board of Directors) Rules, 1988, is not applicable.

TECHNOLOGY ABSORPTION

Not applicable

FOREIGN EXCHANGE EARNINGS AND OUTGO

Total foreign exchange used and earned during the year:

Amount (Rupees in lacs)

Used

34.83

Earned

Nil

On behalf of the Board of Directors

Mumbai 24th May, 2005 DILIP G. PIRAMAL

Chairman

A N N X U R В

STATEMENT REQUIRED UNDER SECTION 217(2A) OF THE COMPANIES ACT, 1956 REFERRED TO IN THE DIRECTORS' REPORT FOR THE YEAR ENDED 31ST MARCH, 2005 & FORMING PART THEREOF.

Sr No.	Name of the Employee	Designation	Date of Joining	Age	Qualification	Experience In Years	Remunera- tion (Rs.)	Last/Other Employment held & Designation
1	Mr. Gupte K. C.	Director (Finance)	01.09.1996	53	B.Com., AICWA	A, 33	2,632,205	DGP Windsor India Ltd Vice President (Finance)
*2	Mr. Jaipuriar Videh Kumar	Vice President - Sales	16.06.2004	40	M.B.A. (Marketing)	17	1,990,526	Britannia Industries Ltd Head, Fresh Foods Division
3	Mr. Jatia Sudhir	Managing Director	07.06.2003	36	B.Com.		4,250,705	Universal Luggage Manufacturing Company Limited - Managing Director
4	Mr. Kataria Sunil	Vice President - Marketing	10.03.2004	37	M.B.A. (Marketing)	15	2,856,933	ITSPL - Director, Marketing

Notes:

- 1. * Against Sr.No. indicates that the employee was in service only for a part of the year.
- Remuneration includes Salary, Bonus, Company's Contribution to Provident Fund, Superannuation fund, Leave Travel Assistance, Reimbursement of Medical expenses, House rent & other allowances, monetary value of rent free accomodation and other perquisites as per Income Tax Rules.
- Appointments of Mr. Gupte K.C. and Mr. Jatia Sudhir are contractual.
- The above employees are not related to any of the Directors of the Company.

On behalf of the Board of Directors

Mumbai 24th May, 2005 Dilip G. Piramal

Chairman

A N N E X U R

INFORMATION REQUIRED TO BE DISCLOSED UNDER SEBI (ESOS & ESPS) GUIDELINES, 1999

a)	Options granted			8,00,000			
b)	The price formula			The price at a discount of 25% of the average price of Company's shares on the Stock Exchange, Mumbai for the three months preceding the date of grant of option or at a price of Rs. 30/- per equity share, whichever is lower i.e. Rs. 30/- per share.			
c)	Options vested			Nil			
d)	Options	exercised		Nil			
e)		number of shares arising	as a result of				
-		of option		Not applicable			
f)	Options		***************************************	Not applicable			
g)		of terms of options		Not applicable			
h)		ealized by exercise of opti	on	Nil 8.00.000			
i) j)		nber of options in force	· · ·	8,00,000			
J)		e-wise details of options gains Managerial personnel					
		Sudhir Jatia		8,00,000			
	of gra	y employee who receives options amounting to 5% onted during that year Sudhir Jatia		8,00,000			
	iii) Identified employees who were granted option, during any one year, equal to or exceeding 1% of the issued capital (excluding outstanding warrants and conversions) of the company at the time of grant		ceding 1% of the issued g warrants and conversions)	JUNCTION.COM I			
		Sudhir Jatia		8,00,000			
k)	Diluted Earnings Per Share (EPS) (as on 31st March, 2005) pursuant to issue of shares on exercise of option calculated in accordance with Accounting Standard (AS) 20.			Rs. 5.96			
1)	Method	of calculation of Employe	es compensation cost	The company has calculated the employee compensation cost using the intrinsic value of the stock options.			
	Difference between the employee compensation cost so computed at i) above and the employee compensation cost that shall have been recognized if it has used the fair value		pensation cost that shall	Nil			
	of the options. ii) The impact of this difference on profits and on EPS of			1111			
		company.	on promo and on 22 5 of	Nil			
m)	m) Weighted-average exercise price and fair value of options granted		nd fair value of options				
	Options Granted on	Weighted average exercise price (in Rs.)	Weighted average fair value (in Rs.) Face value Rs.10/-	Closing market price at BSE on date of grant (in Rs.)			
	25.11.20	04 30/-	N. A.	48.80			
n)	A description of the method and significant assumptions used during the year to estimate the fair value of options, including the following weighted-average information: 1) Risk-free interest rate 2) Expected life 3) Expected volatility		e fair value of options,	N. A.			
	4) Ex	ected dividends, and					
	5) The price of the underlying share in market at the time of option granted						

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

A. INDUSTRY STRUCTURE AND DEVELOPMENT

The structure of the luggage market in the country during the year has remained almost the same as previous year. Four large players continue to dominate the organized sector market. A few other players have entered the market through the franchise route last year. This however, has not made any significant impact on the overall structure of the luggage market.

Luggage from the unorganized sector continues to dominate the lower and middle segment of the market. On a rough estimate nearly two-third of this market is serviced by the un-organised sector. However there has been an improvement in the quality standards of this sector in both hard & soft segments.

There has been a continuing shift from hard luggage to soft luggage in the industry - this trend is visible across all price segments. Soft luggage market is growing rapidly while the hard luggage market has been stagnating.

The main players in the luggage market have started focusing on the ambience of the Retail luggage market. Besides Franchise route, and big shopping Malls, the emphasis is also on the traditional dealer outlets to upgrade their retail shops. The coming year should see the retail channel gaining importance at the cost of traditional dealers especially at the premium end of this industry.

B. OPPORTUNITIES AND THREATS

Increased travel, both on business and pleasure, offers single biggest opportunity for growth in luggage industry. Besides, the fast changing aesthetic standards and diverse travel needs for different size and kind of luggage present immediate growth opportunities. Casual bags for youth and increasing laptop ownership are other opportunities for growth. Your Company has already taken steps to cater to the needs of this market segments through its Personal Products initiative and the focus on the same will continue.

The increase in purchasing power of the upper middle classes has led to luggage segment gradually moving into lifestyle domain. This presents a big opportunity at the premium and super premium end of the market as consumers will be willing to pay extra for the enhanced imagery. Your company has initiated steps to address this emerging trend.

The threat is mainly from the unorganised sector particularly in the low and mid price segment. Unorganised sector has gained strength due to improved quality and cost advantage. Besides, imports from Far East and availability of cheap Chinese products are other major threats. However, this also presents a huge opportunity as this has led to increased penetration of soft luggage in small towns. Your company has taken steps to cater to this segment in required manner in the coming year.

C. SEGMENT/PRODUCT WISE PERFORMANCE

The Company has only one business segment of marketing and distribution of luggage and accessories. The turnover for the year at Rs. 269.59 crores was higher as compared to Rs. 240.41 crores achieved last year.