FIFTEENTH ANNUAL REPORT 2007 -08





BOARD OF DIRECTORS

Mr.P.A.JOYKUTTY

Chairman & Managing Director

Mr.THOMAS P. JOY Executive Director

Mir.GEORGE P. JOY Director - Operations

Mrs.SUJI THOMAS

Director

Mrs.JIS C JOY

Director

Mrs.MELANIE SANTHOSH

Director

Mr. GEORGE BABY GEORGE

Director

Mr.THOMAS ALEXANDER

Director

MANAGEMENT TEAM

Mr.P.A.JOYKUTTY

Chairman & Managing Director

Wir.THOMAS P. JOY Executive Director

Mr.GEORGE P. JOY Director - Operations

AUDITORS

M/s. KARPAGAM & CO., Chartered Accountants 4, Balaji Avenue 1st Street

T.Nagar, Chennai - 600 017

REGISTERED OFFICE

No.138, SIDCO Industrial Estate Ambattur, Chennai – 600 098.

NOTICE FOR THE EIETEENTH ANNUAL GENERAL MEETING

NOTICE is hereby given that the Fifteenth Annual General Meeting of the Company will be held at the Company's Registered Office at No.138, SIDCO Industrial Estate, Ambattur, Chennai - 600 098 on Saturday, the 27th September, 2008 at 11.00 A.M. to transact the following business:

ORDINARY BUSINESS:

- To receive, consider and adopt the Profit and Loss Account for the year ended 31st March, 2008 and the Balance Sheet as on that date and the Reports of the Directors and Auditors thereon
- To appoint a Director in place of Mr. George P Joy, who retires by rotation and being eligible offers himself for re-election.
- To appoint a Director in place of Mrs. Suji Thomas, who retires by rotation and being eligible, offers herself for re-election.

- To appoint a Director in place of Mrs. Jis C Joy, who retires by rotation and being eligible offers berself for re-election
- 5 To appoint Auditors and to fix their remuneration:

M/s. Karpagam & Company, Chartered Accountants, Chennai, retire and are eligible for re-appointment.

(By Order of the Board)
for CYBELE INDUSTRIES LIMITED

P.A. JOYKUTTY

Place: Chennai Date: 26.07.2008 Chairman & Managing Director

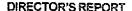
NOTES:

- 1. ANY MEMBER ENTITLED TO ATTEND AND VOTE IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF AND THE PROXY NEED NOT TO BE A MEMBER. THE PROXIES SHOULD HOWEVER BE DEPOSITED AT THE REGISTERED OFFICE OF THE COMPANY NOT LATER THAN 48 HOURS BEFORE THE COMMENCEMENT OF THE MEETING.
- The Register of Members and the Share Transfer Books of the Company will remain closed from 26th September, 2008 to 27th September 2008 (both days inclusive)
- Members / Proxies should bring the attendance slip duty filled in for attending the Meeting.

- 4. All documents referred to in the accompanying Notice are open for inspection at the Company's Registered Office during Office hours on all working days up to the date of the Annual General Meeting.
- Members holding shares in physical form are requested to dematerialize the shares in electronic form to facilitate faster transfer and avoid rejections for bad deliveries. The share certificates may be sent directly to the Company Secretary / Registrar and Transfer Agents.
- The Company's Equity Shares are presently listed at the Mumbai (BSE) and Madras (MSE) Stock Exchanges.

Information required to be furnished under the Listing Agreement about the particulars of Directors who are proposed to be appointed / re-appointed at the Fifteenth Annual General Meeting.

- a) Mr. George P Joy is aged about 33 years. He holds a Bachelor of Engineering and has experience in the field of Engineering, Administration and Management. He is not holding any Directorship / Membership in the Board /Committee of other Companies.
- Mrs. Suji Thomas holds a Bachelor Degree is aged about 33 years and has experience in the field of Accounts and Administration.
- Mrs. Suji Thomas is not holding any Directorship/Membership in the Board / Committee of other Companies.
- Mrs. Jis C Joy holds a Masters Degree and is aged about 29 years and has experience in the field of Administration and Management. Mrs. Jis C Joy is not holding any Directorship / Membership in the Board / Committee of other Companies.



Your Directors hereby present the Fifteenth Annual Report together with the Audited Accounts for the year ended 31st March, 2008.

FINANCIAL RESULTS

	2007-2008 2006-2007 (Rs. in Lakhs)			
	(1/5, 111	(INS. III EBKIIS)		
Profit before Interest and Depreciation	(49 .37)	(39.72)		
Less : Interest	0.14	29.06		
Profit before Depreciatio	n (49.51)	(68.78)		
Less: Depreciation	34.21	35.17		
	83.72	(103.95)		
Less : Preliminary exp.				
written off	3.50	3.50		
Net Profit carried to B/S	(87.22)	(107.45)		

DIVIDEND

In view of the loss incurred by the Company during the year under review, the Board of Directors could not recommend any dividend.

OPERATIONS

During the year under review, there is no sales turnover as compared to previous year's turnover of Rs.35.84 Lakhs. The company has submitted rehabilitation proposal to BIFR and it is expecting its approval1 to recommence the activities.

Since 100% of the peak net worth of the Company is eroded due to accumulated loss as on 31st March, 2004 itself, Your Company has become a "Sick Industrial Company" under the provision of the Sick Industrial Companies (Special Provisions Act), 1985. The Company already reported its sickness to the Board for Industrial and Financial Reconstruction (BIFR) in compliance with the said Act and got acknowledgement

PERSONNEL

No employee was in receipt of remuneration in excess of the limits specified under Section 217(2A) of the Companies Act,1956.

ENERGY, TECHNOLOGY AND FOREIGN EXCHANGE

Information pursuant to Section 217(1) (e) of the

Companies Act, 1956 read with the Companies (Disclosure of particulars in the Report of Board of Directors) Rules, 1988 is furnished in the Annexure.

DIRECTORS

As per Article 111 of the Articles of Association of the Company, Mr. George P Joy, Mrs. Suji Thomas and Mrs. Jis C Joy, Directors of the Company retire by rotation and are eligible for re-appointment.

DIRECTOR'S RESPONSIBILITY STATEMENT

Pursuant to the requirement under Section 217(2AA) of the Companies Act, 1956 with respect to Director's Responsibility Statement, it is hereby confirmed that:

- in preparation of the annual accounts for the financial year ended 31st March, 2008, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- (ii) the directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit or loss of the company for the year under review;
- (iii) the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities;
- (iv) the directors had prepared the accounts for the financial year ended 31st March, 2008 on a 'going concern' basis.

AUDITORS

M/s. Karpagam & Co., the Auditors of the Company retire at the conclusion of the ensuing Annual General Meeting and are eligible for reappointment.

CORPORATE GOVERNANCE

Pursuant to Clause 49 of the Listing Agreements with the Stock Exchanges, a Report on Corporate Governance with Auditor's Certificate on compliance of conditions of Corporate Governance and a Management Discussion & Analysis Report have been attached to form part of the Annual Report.

ACKNOWLEDGEMENT

The Directors wish to place on record their appreciation of the dedication and excellent contribution made by the employees. The Directors would like to thank the Suppliers and above all the Shareholders and valued Customers for their continued support and patronage.

(By Order of the Board) for CYBELE INDUSTRIES LIMITED

P.A. JOYKUTTY

Place: Chennai Date: 26.07.2008 Chairman & Managing Director

ANNEXURES TO DIRECTOR'S REPORT FOR THE YEAR ENDED 31st MARCH, 2008

Information pursuant to the Section 217(1)(e) of the Companies Act,1956 read with the Companies (Disclosures of particulars in the Report of Board of Directors) Rules,1988.

A. CONSERVATION OF ENERGY:

Energy conservation measures are being taken with in our Plant as an ongoing exercise.

B. TECHNICAL ABSORPTION:

FORM B

RESEARCH AND DEVELOPMENT

- Specific areas in which R & D carried out by the Company
- Benefits derived as a result of the above R & D :

Nil

- 3. Future plan of action
- Expenditure on R & D
 - 1. Capital
 - 2. Recurring
 - 3. Total
 - Total R & D expenditure as a percentage of total turnover

TECHNOLOGY ABSORPTION, ADAPTATION, AND INNOVATION:

- Efforts, in brief, made towards technology absorption, adaptation and innovation
- Benefits derived as a result of the above efforts, e.g., product improvement, cost reduction, product development, import substitution, etc.

Nil

- In case of imported technology (imported during the last 5 years reckoned from the beginning of the financial year), following information may be furnished: Nil
 - (a) Technology imported:
 - (b) Year of import
 - (c) Has technology been fully absorbed?
 - (d) If not fully absorbed, areas where this has not taken place, reasons therefor and future plans of action

C. FOREIGN EXCHANGE EARNINGS AND OUTGO:

 Activities relating to exports, initiatives taken to increase exports, development of new export market for products and services and export plans:

We have exported PVC insulated cables during the year.

Total foreign exchange used and earned :

Current Previous
Year Year
(Rs. in Lakhs)
Used — 23.04

(By Order of the Board) for CYBELE INDUSTRIES LIMITED

P.A. JOYKUTTY

Place : Chennai Chairman & Date : 26.07.2008 Managing Director

MANAGEMENT DISCUSSION AND ANALYSIS REPORT

INDUSTRY STRUCTURE

The Company is engaged in the business of manufacture and sale of Building Cables, Flexible Cables, Power Cables, Submersible Pump Cables, Automotive Cables, Control Cables, Railway Signalling Cables & Power Cords which are classified under the Industrial Structure as Electrical Cables and Wires and also in property development.

RISK AND CONCERNS

The fortune of the Company is dependent on entry barriers set up by electrical cables and wires business in the unorganized sector.

Further as a manufacturer in the organized sector, the fixed costs in terms of administrative expenses are high.

OUTLOOK

Though the business environment is very competitive, because of the efforts which are being taken for cost reduction and improving operational efficiency, the performance in the coming years is expected to be better.

The Company is planning to develop the surplus land at factory into housing plots and also entering into infrastructure related activities.

INTERNAL CONTROL SYSTEMS AND THEIR ADFOUACY

The Company has adequate internal control system monitored by Internal Auditors who are reporting to the Audit Committee. The Audit Committee is meeting periodically for reviewing the performance of the Company and formulating policies / issuing guide lines to the Management.

FINANCIAL PERFORMANCE

The accumulated loss as on 31° March, 2004 itself have eroded the networth of the company fully. The Company had already reported its sickness to BIFR in compliance with the said provisions and got acknowledgement.

MATERIAL DEVELOPMENTS IN HUMAN RESOURCES / INDUSTRIAL RELATIONS FRONT

During the year under review, the relationship between the staff, workmen and management was good and cordial. The Company arranged for various programmes for our workmen on safety and productivity.

REPORT ON CORPORATE GOVERNANCE (2007-08)

1. Company's Philosophy:

Adherence to the Corporate Governance Standards by practicing principles of transparency, integrity and social accountability in all its operations.

2. Board of Directors :

	Name of the Directors,	No. of Shares	No. of	Attendance	No. of	Committee Membership	
_	Designation and Category	held	Board Meetings attended	at fast AGM	other Director ships	<u>Chairman</u>	Member
1	Mr.P.A.Joykutty						}
	Chairman and			£	 		
	Managing Director	[
	Promoter Executive	937255	4	Yes	_		-
2	Mr.Thomas P.Joy						
	Executive Director	1					
	Promoter Executive	290800	4	Yes		_	-
Í							
3	Mr. George P.Joy			tion.	com		
	Director- Operations						
	Promoter Executive	465800	4	Yes	_	_	
4	Mrs.Suji Thomas	Ì				1	
	Non Executive Independent] -]	4	Yes	_	-	2
5	Mrs. Jis C. Joy	ĺĺĺ	;				
	Non Executive Independent	-	. 4	Yes	_	-	2
6	Mrs.Melanie Santhosh				11		
	Non Executive Independent	-	2	Yes		_	_
7	Mr.George Baby George						
	Non Executive Independant		4	Yes	_	2	
8	Mr.Thomas Alexander						
]	Non Executive Independent	_	1	No	_]	_

Number of Board Meetings held : 4

Dates on which held : 28th April, 2007; 28th July, 2007; 27th October, 2007 and

28th January, 2008

3. Audit Committee :

The Company has an Audit Committee comprising of three Non-Executive Independent Directors namely. Mr.George Baby George acting as Chairman, Mrs.Suji Thomas and Mrs. Jis C Joy as Members.

The Audit Committee oversees the Company's financial reporting process, reviews the annual finanacial statements with Management and holds discussions with internal and external auditors about the scope of audit and adequacy of internal control systems.

The Committee held four meetings during the year and Mr.George Baby George, Mrs. Suji Thomas and Mrs. Jis C Joy attended all the meetings.

4. Remuneration Committee:

The Board has constituted a Remuneration Committee comprising of three Non-Executive Independent Directors namely. Mr. George Baby George acting as Chairman, Mrs. Suji Thomas and Mrs. Jis C Joy as members. Remuneration for Wholetime Directors is fixed by the Remuneration Committee. The remuneration policy followed by the Company to fix a remuneration to wholetime Directors taking into consideration the qualifications and functional experience of the individuals and the prevailing remuneration packages especially in the Cable Industry.

The details of remuneration paid to Whole -Time Directors for the financial year ended 31st March, 2008 is as follows:

Name	Remuneration (including Sitting Fees)	(Rs.)
Mr.P.A.Joykutty	3.00 Lakhs	
Mr. Thomas P. Joy	3.00 Lakhs	
Mr. George P.Joy	1.80 Lakhs	

Service contracts: Five Years

Notice period or Severance fee: Three calendar months notice or salary due in lieu of notice. All components of remuneration as above are fixed. There is no performance linked incentives. No bonus shares or stock options are issued to any of the Directors.

5. Shareholders Committee / Investors Grievance Committee:

The Board has constituted a Share Transfer & Shareholders/Investors Grievance Committee comprising of three Non-Executive Directors namely, Mr.George Baby George, Mrs. Suji Thomas and Mrs. Jis C Joy as members to approve the Share Transfer, Transmission, Transposition of Name, Issue of Split / Duplicate Certificates and to review the status on redressal of Shareholder and investor Complaints.

The Company has not received any complaints from the shareholders and all other requests / correspondence received from the shareholders were attended. There were no pending share transfer as on 31st March, 2008.

6. Annual / Extra Ordinary General Meetings:

Location and time where last three Annual /Extra Ordinary General Meetings held:

Year	Date	Time	Venue	AGMEGM
2004-05	29.09.2005	10,00 A.M.	Vengadamangalam Road, Kandigai, iMelakottayiur, Chennai-600 0 48	AGM
2005-06	15.09.2006	10.30 A.M	-do-	AGM
2006-07	11.12,2006	10.00 A.M	138, Sidco Industrial Estate Ambattur, Chennai - 98	EGM
2006-07	29.09.2007	11.00 A.M.	- d o-	AGM

Details of Special Resolutions put through postal ballot during the financial year: N.A.

7. Disclosures

There are no materially significant related party transactions i.e. transactions of the Company of material nature, with its promoters, the directors or the management, their subsidiaries or relatives etc., that may have potential conflict with the interest of the Company at large.

There were no instances of non-compliance or penalty, strictures imposed on the Company by Stock Exchange or SEBI or any statutory authority on any matter related to capital markets during the last three years.

8. Means of Communication:

Quarterly and Half yearly Financial results of the Company are published in local dailies and these are not sent individually to shareholders. We are developing a corporate web site for posting financial results of the Company.

Management Discussion & Analysis Report forms part of the Annual Report.

9. General shareholder Information

Annual General Meeting is proposed to be held (i) **Annual General Meeting**

> at Company's Registered Office at No. 138, Sidco Industrial Estate, Ambattur, Chennai-600 098 on

Saturday, the 27th September, 2008 at 11,00 A.M.

(ii) Financial Calender

Unaudited Financial Results

For the First Quarter

Last week of July

Unaudited Financial Results

For the Second Quarter

Last week of October

Unaudited Financial Results

For the Third Quarter

Last week of January

Unaudited Financial Results

For the Fourth Quarter

Last week of April

(iii) Annual General Meeting 3rd / 4th Week of September

(iv) Book Closure dates 26th September, 2008 to 27th September,

2008 (both days inclusive)

No dividend declared Dividend payment date

(vi) Listing on Stock Exchanges Madras Stock Exchange Ltd., (MSE)

Bombay Stock Exchange Ltd, (BSE)

(viii) Stock Code MSE - Q-FLEXCABLE

BSE - 531472