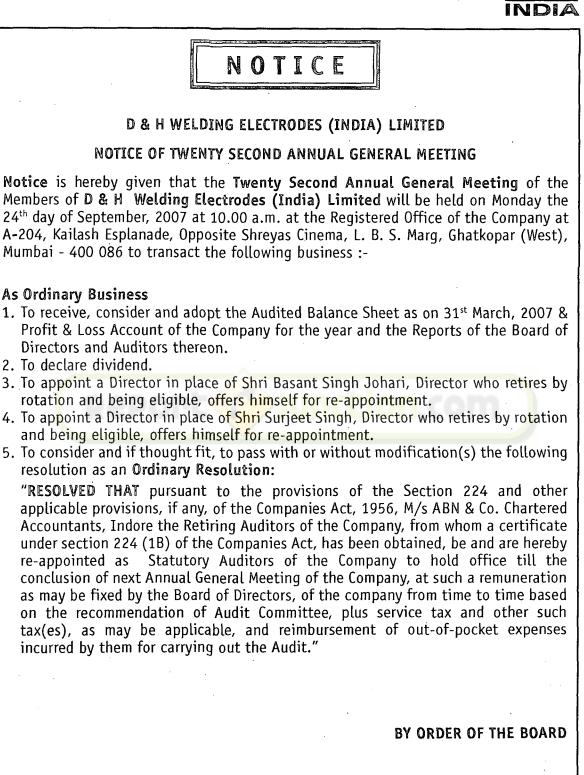


<u>INDEX</u>	
CONTENTS	Page No.
» NOTICE	1
DIRECTORS' REPORT	3
ANNEXURE TO DIRECTORS' REPORT	5
MANAGEMENT DISCUSSION & ANALYSIS REPORT	6
AUDITORS' REPORT	11
BALANCE SHEET	14
PROFIT & LOSS ACCOUNT	15
SCHEDULES	16
CASH FLOW STATEMENT	23

BOARD OF DIRECTORS	Shri J. C. KapurDirectorShri Sushil RawkaDirectorShri Vimal LuniaDirectorShri Nirmal LuniaDirectorShri Surjeet SinghDirectorShri Basant Singh JohariDirectorShri Madhusudan JainWhole time DirectorShri Vasudeo S. BhateDirector (Technical)Shri Harsh Kumar VoraManaging Director	
COMPANY SECRETARY	Mr. Rajesh Sen	
REGISTERED OFFICE	A-204, Kailash Esplanade, Opposite Shreyas Cinema, L.B.S. Marg, Ghatkopar (West), Mumbai - 400 086	
WORKS & ADMINISTRATIVE OFF.	<u>Unit No. I</u> Plot 'A', Sector 'A', Industrial Area, Sanwer Road, Indore - 452 015 (M.P.) <u>Unit No. II</u> Village Sejvaya, Ghata Billod Dist. Dhar - 454 773 (M.P.)	
BRANCH OFFICE & SALES DEPOT	Mumbai, Chandigarh, Chennai, Kanpur, Vadodara, Bilaspur, Bangalore, Hyderabad	
BANKERS	State Bank of India	
AUDITORS	M/s. ABN & Co. Indore	
REGISTRAR & SHARE	Ankit Consultancy Pvt. Ltd.,	
TRANSFER AGENT	2™ Floor, Alankar Point, Geeta Bhawan Square, A.B. Road, Indore (M.P.) - 452 001	



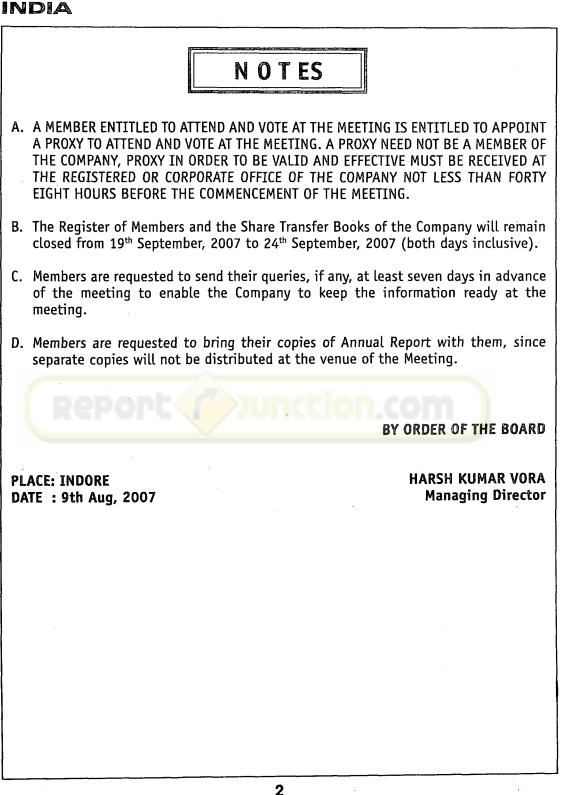


PLACE: INDORE DATE : 9th Aug, 2007

HARSH KUMAR VORA Managing Director

1







DIRECTORS' REPORT

Τo,

The Members

Your Directors have pleasure in presenting **Twenty Second Annual Report** on the business and operations of the Company together with the Audited Statement of Accounts for the year ended 31st March, 2007.

OPERATIONAL PERFORMANCE

The operational performance of the company for the period under review is as below :-

	Year ended 31.03.2007 (Rs. In lacs)	Year ended 31.03.2006 (Rs. In lacs)
Gross Sales and other Income	3728.23	2680.62
Profit before Interest & Depreciation	501.68	260.51
Interest and Financial Charges	20.63	24.42
Depreciation	36.65	32.01
Net Profit for the year	444.40	204.08
Provision for Income tax (Current)	155.00	72.00
Balance carried from previous year	248.07	115.56
Profit available for appropriation	533.37	248.08
Provision for dividend & Dividend declaration tax	65.63	Nil
Transfer to General Reserve	95.64	Nil
Balance carried to Balance sheet	372.10	2 <mark>4</mark> 8.07

The sales performance of the Company has shown improvement over the last year. The cost effective measures have also contributed to the improved performance in terms of profitability, inspite of significant increase in the cost of raw materials.

DIVIDEND

Your directors pleased to recommend a dividend of 10 % (Re. 1 per share) absorbing a sum of Rs 56.10 Lacs. The dividend will be paid to all shareholders whose names appear in the Register of Members as on the book closure date.

EXPORT

Your company has chalked out an plan to grow in the export market. This segment of the business is expected to grow at a faster rate, in the coming years. During the year the Company has successfully executed export orders amounting to Rs. 53.86 Lacs as compared to Rs. 13.29 Lacs in the previous year.

EXPANSION

During the year your Company has successfully commissioned the Flux-cored wire project. Your Company is now planning to expand the existing manufacturing capacity by 2500 MT per annum. The cost for this expansion would be around Rs 300 Lakhs and the same is proposed to be raised through internal accruals and term loan from our bankers.

DIRECTORS

Shri Basant Singh Johari and Shri Surjeet Singh Directors are liable to retire by rotation at the ensuing Annual General Meeting and being eligible offer themselves for re-appointment. The Board of Directors recommends their re-appointment.

DELISTING

The shares of the company got delisted from the Madhya Pradesh Stock Exchange Limited, Indore during the financial year under review w.e.f. 24/03/2007, intimation of the same was received to the company on 21/06/2007. Now, the shares of the company are listed at The Bombay Stock Exchange, Mumbai only.

CORPORATE GOVERNANCE

Report on Corporate Governance is enclosed and is forming part of the Directors' Report. A certificate from the Statutory Auditors of the Company regarding Compliance of the Conditions of the Corporate Governance is attached to this report.

FIXED DEPOSITS

Company has not accepted any deposits within the meaning of Section 58A and 58AA of the Companies Act, 1956 and the rules made there under.

DIRECTOR'S RESPONSIBILITY STATEMENT

In terms of provisions of Section 217 (2AA) of the Companies Act, 1956 your directors confirm that :-

- a) in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures;
- b) the Directors had selected such accounting policies and applied them consistently and made judgments and estimates that they are reasonable and prudent so as to give a true and fair view of the state of affairs of your Company at the end of financial year and of the profit of your Company for that period;
- c) the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of your Company and for preventing and detecting fraud and other irregularities;
- d) the Directors had prepared the annual accounts on a going concern basis.

CONSERVATION OF ENERGY, TECHNOLOGY AND FOREIGN EXCHANGE

Details of Conservation of Energy and Technology Absorption under provisions of Section 217 (1) (e) of the Companies Act, 1956 read with the Companies (Disclosure of particulars in the report of Board of Directors) Rules 1988, are given as Annexure to this report.

Company had accomplished its many export order and thus earned Foreign Exchange during the Year. Foreign Exchange Earning during the year was Rs. 53.86 Lacs and Outgo was Rs. 48.12 Lacs.

AUDITORS

M/s ABN & Co. Chartered Accountants, Indore Statutory Auditors of the Company are liable to retire by rotation at the ensuing Annual General Meeting and who being eligible offer themselves for reappointment. The Board recommends their re-appointment.

AUDITOR'S REPORT

Report of the Auditors and their observations on the Accounts of the Company for the year under review are attached herewith.

PARTICULARS OF EMPLOYEES

There is no information to be given in terms of section 217 (2A) of the Companies Act, 1956 read with the Rules framed there under.

INDUSTRIAL RELATIONS

The relations with the Employees and the workers continued to be cordial during the year. The Board of Directors takes their sincere appreciation for the dedicated efforts put in by the employees for continued good performance.

ACKNOWLEDGMENT

The Directors thank the customers, vendors, investors, business associates and bankers for their support to the company.

The Directors also thank the Government of India, the Concerned State Governments and other Government Departments and Government Agencies for their cooperation.

FOR AND ON BEHALF OF THE BOARD

	INDORE	
DATE :	9th Aug	2007

HARSH KUMAR VORA Managing Director V. S. BHATE Technical Director



ANNEXURE TO DIRECTORS' REPORT				
FORM 'A' FORM FOR DISCLOSURE OF PARTICULARS WITH RESPECT TO CONSERVATION OF ENERGY				
The company is not covered under the list of specified industries. However, required energy conservation measures were already taken to ensure optimum power consumption to the extent necessary.				
FORM 'B' FORM FOR DISCLOSURE OF PARTICULARS WITH RESPECT TO TECHNOLOGY AB	SORPTION			
 Specific areas in which R & D carried out by the company Benefits derived as a result of above R & D Future plan of action Expenditure on R & D a) Capital b) Recurring c) Total d) Total R & D expenditure as percentage of total turn-over. 	No R&D carried out. Therefore no expenses were incurred on R&D			
Technology absorption, adaptation and innovation.				
 Efforts in brief made towards technology absorption, adaptation and innovation. Benefits derived as a result of the above efforts e.g. product improvement, product development import substitution etc. In case of imported technology (imported during the last 5 years reckoned from the beginning of the financial year) Technology Year of import If not fully absorbed, areas where this has not taken place, reasons therefor and future plans of action. 	NIL			
FOR AND ON BEHALF OF THE BOARD				
PLACE: INDORE HARSH KUMAR VORA DATE : 9th Aug, 2007 Managing Director	V. S. BHATE Technical Director			



MANAGEMENT DISCUSSION & ANALYSIS REPORT

Performance

The overall production of the Company was increased by about 48.88 % and sales increased by 38.60 % to Rs. 36.98 crores, as against 26.68 crores in the last year. The Profit before tax for the year has increased to Rs. 4.44 crores.

Opportunities & Threats

Although the Company is facing a stiff competition from SSI Units, it is posed to enter into new ventures in the welding line to add more products into its product range. The profit-oriented business is given a thrust and hopefully Company is all positive to make in roads in market leading of first rung companies. The bigger problem is the unsteady pricing factor of ferrous items of which prices are decided by London Metal Market.

Risks & Concerns

Dependability on Raw Material, Supplies continues to be a big risk for the Company to face. It is pertinent to ensure easy availability of raw materials such as Rutile, Steel and Metals at fair prices.

Internal Control System

The company has adequate internal control systems commensurate with the nature and size of the business. All the transactions are properly authorized and recorded. The Company has an Audit Committee, which regularly meets to review the Financial Reports and Statements of the Company. It also invites the Statutory Auditors of the Company to get their opinions and suggestions on the Company's system of preparing and maintaining financial statements and on the adequacy of its internal control system.

Quality Management System ISO - 9001 : 2000

Your company's administrative office and works situated at Indore has been certified as ISO 9001 : 2000 by International Certification Services for Quality Management System. The above Certification is valid upto December 2008.

CORPORATE GOVERNANCE

I. Company's Philosophy on Code of Corporate Governance

The Company believes in the practice of good Corporate Governance acting as a good corporate citizen. The spirit of Corporate Governance has been prevailing in the Company. The company believes in the values of transparency, professionalism and accountability. The Company recognizes the acceptability of the Board and importance of the decisions relating to its customers, dealers, employers, shareholders etc.

The Company always strives to achieve performance at all levels by adhering to corporate governance practices.

II. Board of Directors

The strength of Board of Directors as on 31st March, 2007 was 9 out of which 3 were Executive Directors, 3 were Non Executive Directors and 3 were Non Executive Independent Directors. Shareholding of Non Executive Directors in the Company as on 31.03.2007 :

Shri Sushil Rawka	:	63,300
Shri J. C. Kapur	:	NIL
Shri Nirmal Lunia	:	NIL
Shri Vimal Lunia	:	NIL
Shri B. S. Johari	:	3,300
Shri Surjit Singh	:	NIL

The Board of Directors duly met Five times during the Financial Year 2006 – 2007 and the gap between two meeting did not exceed four months. Dates on which the Board meetings were held are as follows: 29/04/06, 28/07/06, 18/08/06, 31/10/06 and 31/01/07. Attendance of directors during Board Meetings is shown in Table A. The Categories of directors are also mentioned in the same table.

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6