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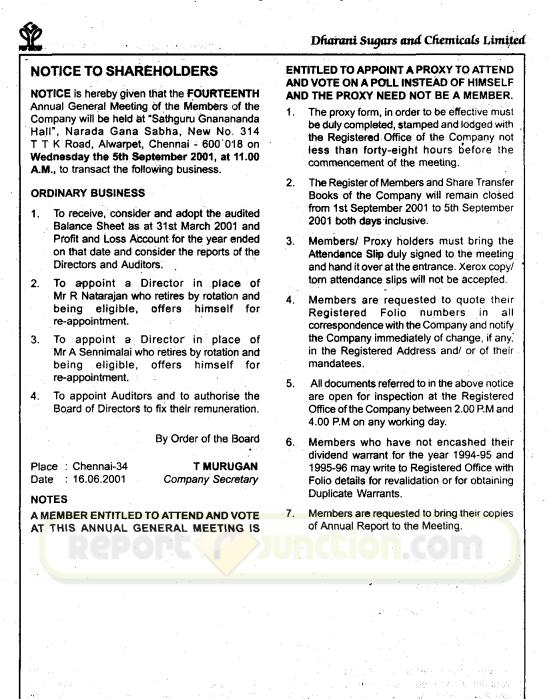
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BOARD OF DIRECTORS	
Dr Palani G Periasamy	Executive Chairman
Mr R Natarajan	— Vice Chairman
Dr C K Dheenan	
Dr K N Sivasubramanian	
Mr A Sennimalai	<ul> <li>A state of the sta</li></ul>
Mr N Ramesh	— Nominee Director - ICICI
Dr K C Reddy	Nominee Director - IREDA
Mr M Ramalingam	— Director (Technical)
Company Secretary	: Mr T Murugan
Auditors	: M/s Srinivasan & Shankar Chartered Accountants Chennai – 600 018
Bankers	: Indian Bank State Bank of India Bank of India The Federal Bank Limited
e an an an a	The South Indian Bank Limited Central Bank of India Corporation Bank Canara Bank
Registered Office	: "PGP House", No 57 Sterling Road Nungambakkam, Chennai – 600 034
Factories	: <b>Dharani I</b> Dharani Nagar 627 760 Tiru <del>no</del> lveli District Tamil Nadu
	Dharani II Karaipoondi Village Chetput Road, Polur Taluk Tiruvannamalai Dist. – 606 803 Tamil Nadu

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## **DIRECTORS' REPORT**

Dear Members,

Your Directors present herein the Fourteenth Report on the operations of your Company and the Audited Statement of accounts for the year ended 31st March, 2001.

## FINANCIAL RESULTS

(Rs. in Lakhs)			
Year ended 31.03.2001	Year ended 31.03.2000		
16490.50	18615.81		
3846.93	3591.99		
3116.68	2906.30		
551.42	548.51		
178.83	137.18		
s 3.71	3.80		
	•		
<del></del>	(12.80)		
175.12	146.18		
451.00	_		
r (1377.17)	(1523.35)		
(751.05)	(1377.17)		
Nit	Nil		
	Year ended 31.03.2001 16490.50 3846.93 3116.68 551.42 178.83 s 3.71  175.12 451.00 r (1377.17) <u>(751.05)</u>		

#### REVIEW OF OPERATIONS : 2000 - 2001

During the year under review, the gross turn over of the Company by sale of sugar and by products was Rs.15086.24 lakhs a marginal increase of 1% over previous year's Rs.14894.80 lakhs. This was despite the reduced availability of Cane for crushing during the year. The total quantity of

#### Dharani Sugars and Chemicals Limited

Cane crushed in this year was only 12.17 lakh tons as against 14.54 lakh tons in the last year. The reduction was mainly in Unit – II Polur where severe drought conditions prevailed in the previous year and cane growing was severely affected. Total sugar produced was 10.72 lakh quintals against 12.27 lakh quintals in the earlier year. However, it was possible to effect an improvement in the average recovery rate i.e., from 8.46 % to 8.81 %.

Though the quantity of sugar sold was more or less the same as in the last year, being 9.77 lakh qtls (9.80 lakh qtls.) the realisation on this account was more by Rs 509.08 lakhs. The operating profit increased from Rs.35.92 Crores to Rs.38.47 Crores. Due to higher volume of inventory, the finance charges increased from Rs.2906.30 lakhs to Rs.3116.68 lakhs, affecting the net profit. Not withstanding this, profit before Tax increased to Rs.178.83 lakhs from Rs.137.18 lakhs. The net profit after tax is Rs.175.12 lakhs against Rs.146.18 lakhs in the previous year, an increase of 20 %.

The Co-generation plant continued to function satisfactorily during the year. Due to lesser quantity of cane crushed, the power generation came down to 599.50 lakh units from 791.63 lakh units. In terms of value, power exported realised an income of Rs.951.38 lakhs against Rs.1220.11 lakhs. Various steps were taken to reduce in house power consumption, which resulted in increase in power availability for export per ton of cane crushed from 50.83 units to 52.10 units. Sales of industrial alcohol brought in a sum of Rs.429.62 lakhs.

#### FUTURE PROSPECTS

Your Company is optimistic of increasing the profitability in the next year. The rate of recovery is likely to increase further as a result of improved Cane varieties and better Cane management. In fact at the end of May 2001 the average recovery was 9.58 % at Dharani Nagar and 9.09 % at Polur. Co-generation plant is also performing well which helps in improving the bottom line of the Company in the face of seasonal vagaries associated with the sugar industry. But the real threat to the industry is the excess production as compared to the consumption and the resultant accumulation

of stock. The mismatch between consumption and supply is increasing the storage related costs and interest. The Government of India has now recognised the problems of the sugar industry and has already taken steps to remedy them by making changes in the policy as given below:

- The levy obligation has already been reduced to 15% and it is expected that the remaining levy obligation also will be removed in the near future.
- 2. The Government of India has removed the restriction on export of sugar. The international price has started firming up and is expected to further go up making the exports more viable without any incentive from the Government. This will help the sugar industry in reducing the overall inventory carrying cost and also improve local free sugar price.
- The Government has also cleared a proposal to allow futures trading in Sugar in order to bring about more stability in transactions in the open market. With futures allowed both cane growers and producers would be able to hedge their price risks effectively.

If we go by the Government outlook towards Sugar Industry and the measures contemplated by the Government, we are hopeful that the sugar industry will improve and become viable in the coming years. Your company has exported 3666 tons Sugar through ISGEC during the year under review. For the ensuing year, your Company hopes to increase the quantum of export substantially as the bottle necks have been cleared and companies are now free to negotiate and export directly without any limit. The interest cost is quite high and this affects the profits substantially, Your Company has therefore taken this up on priority basis and is negotiating with financial institutions and Banks for reduction in interest rates. This will improve the profitability of your Company. The stock of sugar will also get reduced on account of increase in export. As a result of these measures, cost of maintenance of stocks will certainly come down and the profitability of the company will go up further.

## Dharani Sugars and Chemicals Limited

#### DIVIDEND

The Company is posting profits for the third year in succession. However on account of the need for building up the Company's resources to wipe out the losses of the earlier years, the Board of Directors have felt compelled not to recommend dividend for the year 2000-2001.

## RESERVES

A sum of Rs.451 lakhs has been transferred from General Reserves to Profit and Loss Account.

## FIXED DEPOSITS

Your Company has no unpaid deposits, which were due or repayable as on 31st March 2001. Your Company has not defaulted in repayment of the deposits on the due dates. But as on the date of this report, there are some unclaimed deposits amounting to Rs 6.62 lakhs. The Company is following up with the depositors concerned for early disposal.

A sum of Rs 258.26 lakhs was collected as deposits during the year 2000-2001. Your Company has complied with the provisions of Section 58 A of the Companies Act, 1956 and the rules prescribed thereunder.

#### DIRECTORS' RESPONSIBILITY STATEMENT

In terms of Section 217 (2AA) of Companies Act, 1956 your directors state as follows.

- (i) That in the preparation of the annual accounts, the applicable accounting standards had been followed along with proper explanation relating to material departures,
- (ii) That the directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the financial year and of the profit or loss of the company for that period,

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#### (iii) That the directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of this Act for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities,

(iv) That the directors had prepared the annual accounts on a going concern basis.

#### AUDIT COMMITTEE

In due compliance with Section 292 A of the Companies Act, 1956 an Audit Committee has been formed with members Mr N Ramesh, Mr A Sennimalai and Mr R Natarajan. Board considered the views of the Audit Committee while approving the accounts for the year ended 31st March 2001.

#### DIRECTORS

Mr R Natarajan and Mr A Sennimalai are retiring by rotation at the ensuing Annual General Meeting and are eligible for reappointment. Necessary resolutions are placed before the shareholders for their approval.

#### AUDITORS

The Auditors of the Company M/s Srinivasan and Shankar, Chartered Accountants, Chennai retire at the ensuing Annual General Meeting and are eligible for reappointment. Necessary declarations have been obtained from them.

#### COST AUDIT

As per the directions of the Government of India Mr G Suryanarayanan, a Cost Accountant has been appointed as the Cost Auditor for the financial year ended 31st March 2001.

#### LISTING WITH STOCK EXCHANGES

Your Company's securities are listed at the following Stock Exchanges.

## Dharani Sugars and Chemicals Limited

- 1. Madras Stock Exchange Ltd., Exchange Bidg., Post Box No.183, II Line Beach, Chennai – 600 001.
- The Stock Exchange, Mumbai, Phiroze Jeejeebhoy Towers, 25th Floor, Dalal Street, Mumbai – 400 001.
- The National Stock Exchange of India Ltd., Mahindra Towers, "A" Wing, First Floor, RBC Worli, Mumbai – 400 018.

Listing fees have been paid upto date.

#### DEMATERIALISATION

Securities and Exchange Board of India, (SEBI) have through their letter dated May 29, 2000 and subsequent clarifications addressed to all the Stock Exchanges, communicated the Board's decision that with effect from 26.06.2001 trading in the scrips of Dharani Sugars and Chemicals Limited by all investors would be compulsorily in dematerialised form. Your company has entered into agreements with NSDL and CDSL to facilitate holding and trading in electronic form. The ISIN Number is INE988C01014. Demateralisation facility is available from 28th February 2001.

#### CORPORATE GOVERNANCE

As per SEBI Directive and Clause 49 of the Listing Agreement with Stock Exchanges, your Company has to implement the requirements of Corporate Governance before 31.03.2002 ie., it will be applicable to your Company from the Financial Year 2001-2002. Your Company has already initiated the required steps towards implementation of these requirements. Accordingly the detailed report on Corporate Governance will be included in the Annual Report for the year 2001-2002.

A committee of Directors has also been constituted with Dr K C Reddy as Chairman and Mr M Ramalingam, Executive Director as Member to look into the complaints of shareholders and investors like delay in transfer of shares, non receipt of annual reports, Balance Sheets etc.

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#### EMPLOYEES

Your Directors are thankful to the employees of the Company for their wholehearted co-operation and unstinted dedication to duty. The industrial relations remained cordial during the year under review.

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There are no employees covered by Section 217 (2A) of the Companies Act, 1956, read with the Companies (Particulars of employees) Rules 1975.

## ENERGY, TECHNOLOGY AND FOREIGN EXCHANGE

Information relating to the conservation of energy, technology absorption and foreign exchange earnings and outgo as required to be furnished under the provisions of Section 217 (1) (e) of the Companies Act, 1956, read with Companies (Disclosure of Particulars in the Report of Board of Directors) Rules 1988 is given as Annexure I to this report.

# ACKNOWLEDGMENTS

The Board of Directors places on record its appreciation of the support, assistance and cooperation received from the Central Government, Government of Tamil Nadu, various governmental agencies, the all-India Financial Institutions, the Company's bankers, Indian Bank, State Bank of India, South Indian Bank, Bank of India, Central Bank of India, Federal Bank, Corporation Bank and Canara Bank.

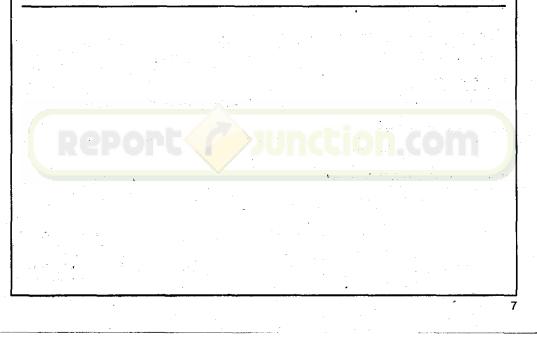
Dharani Sugars and Chemicals Limited

The Board of Directors also wishes to place on record its appreciation for the cane growers without whose help and support it could not achieve the progress that has been made during this year. With our encouragement and their initiative, we hope to maintain adequate cane availability for the ensuing year.

Further we are thankful and grateful for the continuing co-operation to the management from the shareholders' family since inception and confident this partnership will sustain for ever.

For and on behalf of the Board

Place : Chennai-34 Dr PALANI G PERIASAMY Date : 16.06.2001 . Executive Chairman



			PORT			
	ormation pursuant to the Companie	s (Disclosure of par	ticulars in the Rep	ort of Board of I	Directors) Rule	<b>s,</b> 1988.
1.	CONSERVATION OF ENERGY		(2000 Sugar	D-2001) Distillery	(1999 Sugar	-2000) Distille
A.	Power and Fuel Consumption 1. Electricity	Units	ŗ			
	a) Purchased Units	кмн	669625	81837	643949	24987
	Total Amount	Rs.	4737284	557507	4723791	139628
	Rate/Unit	Rs.	7.7	6.81	7.34	5.5
	b) Own Generation	r <b>\0</b> .		0.01	1.04	
	i) Through Diesel Ger	nerator				
	Units	KWH	197439	4734	218414	1004
	Units/litre of diesel		2.1	2.96	3.08	2
	Cost/Unit	Rs.	3.96	6.13	4.33	5.3
	ii) Through Stream Tu Generator(generate	rbine/	0.00		1.00	•
	of own bagasse consumption)	кмн	35864998	949169	46927924	137162
	2. Coal			Not used		Not used
	3. Fumace Oil					
	Quantity	KL			·····	39771
	Total Amount		-	-	· _	345288
	Average rate per K. Ltr.	Rs.		-	-	8.6
	4. Other/Internal Generation					
	Firewood quantity					-
	Total Cost	Rs.	· · · · · · · · · · · · · · · · · · ·			•
	Rate/M.T.	Rs.	· · · · · ·	-	-+	-
<b>B</b> .	Consumption per unit of produce		407070		4003050	
	Sugar produced	QTLS	1073790	4007047	1227850	
	Industrial Alcohol produced	LTRS	24.24	4007947		578107
	Electricity consumed	KWH	34.21	0.26	38.92	0.2
	Coal(M.T./Qtl)	141	-			68.8
	Furnace Oil (K.Ltr/Qtl) Firewood (M.T/Qtl)	KL	Negligible	Negligibie	Nonlinibio	
	1 11 OMOOU (M. 1764U)		weigine	uaðuðinia	Negligible	Negligib
H.	TECHNOLOGY ABSORPTION	<b></b> .		,		
	Research and Development (R &					-
	Technology Absorption, Adoption					-
111.		GS AND OUTGO				
	Activities relating to Export		_	—		-
	Foreign Exchange used (Rs. in la	cs)	· · · · ·			-
				<b>#</b>	and as babs #	of the Di
				For	and on behalf	CH ILIG (208
Pia	ce : Chennai - 34			UII.9	Dr PALANI G P	CDIAGAN
Dat		$\sim$				ve Chairma

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