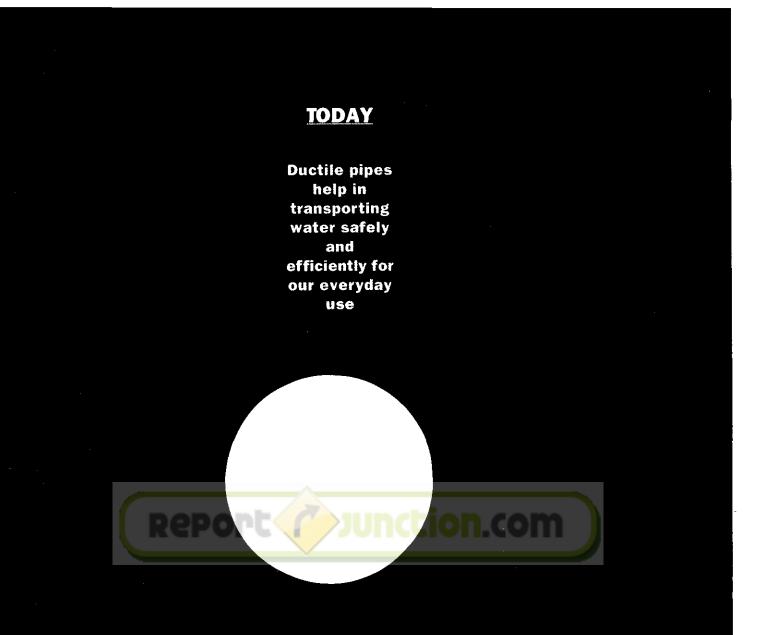
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45th Annual Report for shareowners 2000



 $\vec{=}$ Electrosteel Castings Limited



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It has been our emphasis to act as evangelists for ductile iron pipes in India. We are positioning it as a

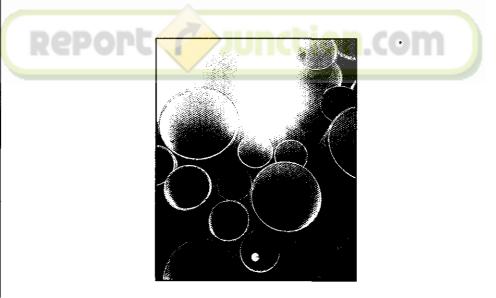
product with a life in excess of in excess of

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We aim to be world class, committed to customer satisfaction and to encourage the spirit of leadership amongst our dedicated team by creating a healthy environment for continuous growth, profit and prosperity

Vision





2

SANSCO SERVICES - Annual Reports Library Services - www.sansco We strongly abide by integrity in our work. We demand Integrity the highest ethical standards of our employees. We will always strive to improve the quality of our products. People represent our intellectual capital. Respect for the Respect for individual is paramount. We treat our people like people members, not employees. We provide an exciting working environment. We recognize that learning is an important part of the growing process. • We are a highly customer-focused company. This reflects **Customer focus** in the product that we make and in the value that we deliver. > The company's ductile iron plant is the only one of its Teamwork kind in India. The commissioning and eventual success is the result not of individual brilliance but of a collective initiative. Electrosteel's focus is to emerge as a great company -Leadership with leaders not only at the top, but at every level. Performance must speak. To this extent we are a go-Performance getting organization. Within six years, from scratch, we grew the DI pipe market in India to one lac tonnes per annum. Electrosteel's world does not end with the perimeter of Environment its office and factory. It extends beyond : to conducting its various manufacturing processes with adequate respect for safety and pollution - free norms We do not live for bread alone. The company is committed. Community to contributing meaningfully to the community and development society in which it lives. Shareholder value The company recognizes its primary obligation to generate a superior return for its shareowners through a prudent strategy, reasonable payouts of dividend and a fair degree of corporate transparency that does not threaten our competitive position in the market place. Guiding principles

3

Electrosteel Castings brings considerable experience to this business today :

the CI pipe factory was commissioned at Khardah (Bengal)

in 1959; this was followed by the buyout of a closed second - hand Cl plant in Chennai.

In 1993-94, the company commissioned India's DI pipe plant

to

4

at Khardah with an annual installed capacity of 60,000 tonnes (since increased

tonnes per annum). The annual CI pipe capacity stands at 1,50,600 tonnes.



What sets Electrosteel apart from the other companies in

the water infrastructure sector is its **SUCCESSful**

backward integration. The company

manufactures pig iron which is used as the raw material for making DI pipes; the transfer of pig iron in its molten state

for DI pipe making helps Electrosteel Save on precious Costs.

CO SERVICES - Annual Reports Library Services - www.sansco.net s is Electrosteel Castines Electrosteel is an ISO 9002 company; the company is progressing towards. Electrosteel exports DI pipes to Singapore, Malaysia, Ethiopia, Qatar, Bahrain, Bangladesh, Nepal and Sri Lanka, among other countries. A number of projects awarded to Electrosteel in India were won amidst stiff competition. ction.com The company's profits have grown at a CAGR (1996-2000) of 67 DET CONL; in 1999-2000, turnover was placed at Rs 527 crore

and profit after tax was Rs 88.72 crore. The company announced a issue (1:1) in May 2000.

Electrosteel's shares are traded at the Calcutta, Bombay

and the National Stock Exchanges.

Castings Limited is the only manufacturer of DI pipes in India; it is also India's largest manufacturer of cast iron (CI) pipes. These pipes are used by public works development agencies to create an effective water management network across the country.

Electrosteel

The projects and design team at Electrosteel was entrusted with the responsibility of erecting the plant. Much of the guarded technology had to be resolved by the teams working within the company. Electrosteel's in-house design team set up India's first 60,000 MT DI pipe plant in 1993-94, putting India on the global DI map. Over the years, capacity has been increased to 120,000 tpa. It is due to the diligent working of this team that Electrosteel finds itself as an emerging force in the global market.



improvements. AT through in-house 24.6 per cent to 156461 furnace increased by Production in the blast 74,252 MT to 98,582 MT. DI pipes increased from increase. Production of use and production consumption, energy pinom to seate been in the specific improvements have technology. The visible mastery of the sti benedtgnerte Electrosteel has the last few years, closely guarded. Over ei egi**g 10** erutetunem The technology to

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The production of CI pipes increased from

115691 MT to 133409 MT.

Production in the blast furnace increased 24.6 per

cent to 156461 MT through in-house improvements.

- The company accessed new exports markets in Malaysia.
- Electrosteel received a Rs.65 crore order from the Bangalore Water Supply Sewerage Board on a turnkey basis.