



## **Brighter Every Way...**

Emmbi Industries began as a twinkle in the eyes of first-generation entrepreneurs, Makrand and Rinku Appalwar. An opportunity spotted in 1994 saw the birth of Emmbi in the November of 1994 with one small manufacturing unit in Silvassa. Since then, Emmbi has grown from strength to strength, transforming into a leading global polymer company.

**The Whizz** Our philosophy and guiding principles are embodied in our corporate symbol - the "Whizz". It stands for the energy and flexibility that we bring to our business. The ribbons embody the freedom and the flexibility that we encourage. Their upward slant represents our ambition and vision.

Our colours represent the qualities we are known for.

Yellow stands for the optimism and the energy that we bring to the table. It

embodies our creative bent of mind, as we innovate to find tailor-made solutions to our customers' problems.

Green embodies the freshness of our ideas, and our responsibility to the environment, community and our society.

Blue represents the loyalty that we bring to our customers, partners, shareholders and employees alike. It speaks to the gratitude that we feel to our blue-collared employees who are the backbone of not just Emmbi, but of industry at large.

The result of this philosophy is seen in the value we bring to our stakeholders. And ultimately, has been able to deliver sustainable business performance and better returns to you, the investor.

### **Brands Under Umbrella**

# **Eemmbi Jalasanchay**

Emmbi Jalasanchsay is brand which deals in the products which are used for the Storage , Transportation & Conservation of Water . Most popular products among those are Pond Liner, Flexible Water Tank, Check Dam & Laneta Pine

# **Eemmbi Krishirakshak**

Emmbi Krishirakshak range is designed with the focus on the concept of "Crop Protection at Physical Level". This will help farmers to avoid the use of harmful Chemical Fertilisers, Pesticides, Weedicides & Fungicides, to create human friendly Organic Food. The range includes Mulch Films, Fruit Protection Covers and Silage Bags.

# **Femmbi AquaSave**

Emmbi AquaSave is a result of dedicated trials for more than 8 years focused on the saving loss of water by perculation. We use the HTCPM material for sub-surface lining of clay canals in the Indian canal systems for major irrigation projects.

## **emmbi** innovation lab

Emmbi Innovation Lab is certified R&D centre approved by Department of Scientific & Industrial Research Ministry of Science & Technology of Govt. of India.



CleanTec is a special manufacturing system for "contamination-free production". The products produced under this range are used for food- and pharma-grade applications.



## **Our Business Divisions**



Water scarcity is a problem not just in India, but the world over. Emmbi Industries applies its expertise in polymer science and engineering to create a range of products that help in the storage, transportation, conservation and harvesting of water, apart from fulfilling the irrigation needs of farmers across the country. The newest division within our company, it has already helped conserve over 13 million liters of water in India and promises to contribute increasingly to our revenues.

### Emmbi in action

From transportation of material to protecting humans to conserving water and improving crop yields — Emmbi's products find a myriad of applications in over fifty countries worldwide. Here are some examples of our products in action:



Water scarcity is a global problem. In India, the problem is even more acute, since we are dependent on monsoons. Emmbi Jalasanchay Pond Liners (above) help alleviate this problem by creating large artificial ponds that farmers can use to store water and to irrigate their crops.



# Advanced Composites

"Composites" refers to a product range that brings together two or more distinct materials in the final application. Our Advanced Composites focuses on creating products that combine polymers with a number of protective films or coatings. The idea is to create a barrier between hazardous material and humans. So, these products find application in removal of hazardous waste like asbestos and medical waste and as Safety Films, to protect workers in hazardous environments.



Asbestos Removal Bags (L) and Safety Films (below) help protect humans from hazardous material



Fall Arrest Systems (below) like airbags, from our Advanced Composite division, are used in health and safety applications.





### Specialty Packaging

Specialty Packaging is the oldest division within Emmbi, and one that contributes the lion's share of revenues currently. This division creates a range of packaging solutions for a global customer base across industries as diverse as chemicals, e-commerce, food, pharma and more. Ranging from the basic Flexible Intermediate Bulk Container to highly specialzed ones like the "aroma-seal" variety, these products are primarily used in the bulk transportation of materials.





Emmbi Jalasanchay is our brand of water conservation products with a purpose of addressing the global water crisis. Shown on the right is a product innovation which is Emmbi created. It eases the transportation of water by mounting a flexible tank on a bicycle. The design of this water tank was successfully patented.





As the name suggests, this division (along with Water Conservation, the youngest) applies our expertise in polymers to create a range of products suited to agricultural applications. India is still a predominantly agrarian economy and these products — like fermentation and crop protection systems, hail-control products and weed-management products — have directly helped our farmers improve their crop yields, while helping our economy.





Emmbi Krishirakshak is our brand that provides crop protection solutions for farmers. Shown above is our range of Mulch Films that helps protect sensitive crops like Strawberries, from hail and frost. These products are manufactured by our Agri Products division.



# A circle is a reflection of eternity. It has no beginning and no end.

The Circle, as a form is perhaps the perfect manifestation of Sustainability. For, it has no beginning and no end. Each 'end' on the circle represents a new beginning, just as each act of a business impacts its future course.

Sustainability, as a theme, has only recently gained currency. Businesses are slowly but surely realizing that they can no longer afford not to think of the bigger picture. For many businesses around the world, Sustanability has largely been about reducing, reusing and recycling.

At Emmbi, we think of Sustainability in a slightly more holistic manner, quite like the proverbial circle of life. We recognize that a business has responsibilities to a wide variety of stakeholders including employees, customers, investors, and the communities we serve in addition to the environment. Therefore, to us, the term Sustainability has always encompassed all these sets of stakeholders. Apart from making our business sustainable environmentally, we have constantly endeavoured to bring sustained prosperity to our workers (who we consider the back-bone of our business). We constantly innovate to bring sustained value to our customers, whether it is in the form of new products, better-performing versions of existing ones, or new services. And we continually look for ways and means of bringing sustained prosperity to the communities we serve.

The upshot of all these efforts is sustained value creation for our investors. And that, to us, sums up sustainability – sustained prosperity for all

Above: Sunrise over Planet Earth, as seen from space. It reminds us of the enduring and comforting nature of the sun, and of life itself.

# **Corporate Information**

#### **BOARD OF DIRECTORS**

Mr. Makrand M. Appalwar Chairman & Managing Director

Mrs. Rinku M. Appalwar Executive Director & CFO

Mr. Sanjay R. Rathi Independent Director

Mr. Prashant K. Lohiya Independent Director

Dr. Venkatesh G. Joshi Independent Director

#### **COMPANY SECRETARY**

Mr. Kaushal R. Patvi

#### **STATUTORY AUDITORS**

K. J. Shah & Associates

#### **SECRETARIAL AUDITORS**

Sanjay Dholakia & Associates

#### REGISTERED OFFICE

99/2/1& 9, Madhuban Industrial Estate, Madhuban Dam Road, Rakholi Village, U.T. of Dadra & Nagar Haveli, Silvassa – 396 230 Tel: +91 (0260) 320 0948 Fax: 022 6784 5506 Email: info@emmbi.com www.emmbi.com

#### **COMPANY IDENTIFICATION NUMBER (CIN)**

L17120DN1994PLC000387

#### BOARD COMMITTEES Audit Committee

Mr. Sanjay R. Rathi (Chairman) Mr. Prashant K. Lohiya Dr. Venkatesh G. Joshi Mrs. Rinku M. Appalwar

#### Nomination & Remuneration Committee

Mr. Sanjay R. Rathi (Chairman) Mr. Prashant K. Lohiya Dr. Venkatesh G. Josh

#### **Committee of Directors Committee**

Mr. Makrand M. Appalwar (Chairman) Mr. Sanjay R. Rathi Mrs. Rinku M. Appalwar

#### **BANKERS**

Punjab National Bank ICICI Bank Axis Bank

#### **SHARE TRANSFER AGENTS**

Datamatics Financial Services Limited Plot No. B-5, Part B Crosslane MIDC, Marol, Andheri (E), Mumbai 400 093. Tel: 022 - 66712151-56 Fax: 022 - 66712161 Email: investorsqry@dfssl.com

#### **Corporate Social Responsibility Committee**

Dr. Venkatesh G. Joshi (Chairman) Mr. Sanjay R. Rathi Mr. Prashant K. Lohiya Mrs. Rinku M. Appalwar

#### **Stakeholders Relationship Committee**

Mr. Prashant K. Lohiya (Chairman) Mr. Sanjay R. Rathi Mrs. Rinku M. Appalwar

## Contents

Corporate Information	2
Chairman's Address	5
Your Directors	8
Notice of Annual General Meeting (AGM)	9
Directors Report	14
Annexures to Directors Report	19
Management Discussion and Analysis	36
Analysis of Financial Statements	43
Corporate Governance Report	46
Corporate Governance Certificate	56
Certifications and Declarations	57
Independent Auditors' Report 2016-17	58
Annexure to Independent Auditors' Report	59
Balance Sheet	64
Statement of Profit & Loss	65
Cash Flow Statement	66
Significant Accounting Policies	68
Notes on Financial Statements	70
Attendance Slip	79
Proxy Form	81



Dear Fellow Shareholders,

I am happy to report that it has once again been a very rewarding year for us, with the plans on paper getting translated into businesses through strategic planning and timely execution, and subsequently reflecting in enhanced earnings. I'm an of the government's initiative of advocate demonetisation plan as it lead the government to add 9.1 million new taxpayers in 2016-17, an 80% increase over the typical yearly rise and predicted an annual increase of 25.4% in income tax collections India. We at Emmbi make 100% of all transactions including labourer salary, or sale in the rural markets through banking channels. I feel that in addition to demonetisation, landmark reforms such as the GST, and decisive actions in resolving NPAs etc. augurs well in strengthening the structural fundamentals of the country.

Global growth for calendar 2016 was at 3%, a stable average growth rate, however was divergent across economies. North America one of our largest

'Sustainability' to us, is Sustainable Products and Services, and Sustainable Employment, leading to Sustainable Value Creation for all our stakeholders.

the year. Demand in Europe despite the Brexit vote, continued to be strong. Economists, and bankers remain positive on overall growth for the next two years, with the gradual uptick in

markets, rebounded strongly in the second half of

demand, aided by stimulus expected to outweigh any geo-political risks. Closer home we experienced an eventful year, whilst the economy exhibited smart growth rates in the first two quarters, the effects of demonetisation has temporarily dampened growth numbers in the second half of fiscal '17. India is expected to grow in the region of 7%, making it one of the fastest growing economies in the world.

I had brought to your attention that the long-term growth of a company is based on 3 fundamental pillars 1. Sustainable Operations, 2. Ability to focus on need based products, and 3. Stage wise expansion for efficient capital allocation. I hope that you have perused the annual report for the year ended March 2017 and would see for yourself how we are reinforcing the operational and financial parameters of the business. In the latter part of this address you would see how at Emmbi we are interpreting 'Sustainability' as 'Sustainable Products and Services', 'Sustainable Employment' leading to 'Sustainable Value Creation'.

Focused Approach on Building Sustainable
Business Practices: I have always stressed that
sustainability at Emmbi goes well beyond the onedimensional and commonly interpreted 'environment-friendly'
outlook. We believe that for an enterprise to be profitable in

the long run, it has to build a responsible business practise that keeps creating value. We haven't rested on our past laurels, and keep improving year over year. A few years ago we had outlined that we would be reducing our dependence on the commoditised Speciality Packaging business, and focus on Advanced Composites range of value added products. Going forward we have ensured that this is sustainable through investments in R&D, innovations, and need identification across our four business verticals.

To highlight a few we have launched "Aroma Lock" series of product that locks in the aromas of sensitive products such as coffee, tea and like commodities. In water conservation part of our business vertical we have created the world's 'largest width pond liner' under "Emmbi Jalasanchay" brand. Through this business, we have managed to create a "Manmade Water Storage Capacity" in excess of over 1300 million litres. This

year also saw the completion of the positive pressure pressure preduction system

We completed pressure integrated clean contamination-free production system for the food and pharma

food and pharmaceutical sectors. The 2,400 MT p.a. has since gone into production, and it is expected to contribute significantly over the next three years.

finds application in the

sectors.

At a strategic level, we entered the B2C segment; both from de-risking our business and capturing high margins. Over the next three years we anticipate this to contribute to one fourth of the combined business which will maintain optimal customer mix. Our annual performance for the financial year 2017 has remained impressive both in terms of revenues and earnings. The company recorded a double digit top line growth in revenues to ₹ 2,410 million and a record profit of ₹ 127 million.

Today we are rapidly advancing in a digital age, where people are debating about driverless cars, and connected devices, At Emmbi we have commenced base level automation by our concerted efforts to bring about process improvements on the shop floor that result in optimal allocation of human resources and increasing operational efficiency. We have also invested in a training centre, "Gurukul", where we invite subject matter and industry experts for their valuable inputs and skill-improvement of our employees. These initiatives have led to improvements in human yields, employee profitability and created a healthy work atmosphere with low attrition rates.

The Emmbi foundation has been regularly involved in making contributions to initiatives like "Swacch Bharat" of the

Government of India towards promotion of sanitation. We are also continually reviewing and improving our efforts to lessen the domestic refuse from our surroundings and nurture a society of cleanliness and heath. Emmbi Foundation also financially supports critically ill patients for treatment and rehabilitation. We also run an educational and sports scholarship programme for young talent of the country.

The continual emphasis on Research and Product Development, Process Improvements, Human Capital Development, and being a responsible Citizen to the Society has ensured a healthy double-digit growth across all financial metrics. I would like to place on record my sincere appreciation to the Board of Directors for their guidance. Let me once again take this opportunity to place on record my appreciation to the investors, the stakeholders, customers, Government authorities and business associates at all levels for showing faith in us.

#### Makrand M. Appalwar

#### **Chairman and Managing Director**



Emmbi Jalsanchay Pond Liner (above) makes it very simple and economical for farmers to create artificial ponds or reservoirs, thereby assuring them of a regular supply of water for their irrigation needs.

### Your Directors





Mr. Makrand M. Appalwar, Chairman & Managing Director

Mr. Makrand M. Appalwar a first generation entrepreneur was instrumental in envisioning, and transforming Emmbi from a trading company, to a large-scale manufacturer. He has over two decades of experience in the polymer industry, and is the recipient of many awards. He lays great emphasis on teamwork, mentors the sales

team, drives product development, and is continually seeking ways to enhance sustainability, in the ecosystem around Emmbi.

Makrand is a graduate Electronics & Telecommunication Engineer, from Maharashtra Institute of Technology, Pune, (India) and an alumnus of MIT Sloan School of Management, Boston (US).



Mrs. Rinku M. Appalwar Director & CFO

Mrs. Rinku M. Appalwar, the cofounder oversees the finance, purchase, logistics, and administrative functions of the company. She is a firm believer in setting high standards and this has translated to her being felicitated as the leading lady in manufacturing for three years in a row. Rinku was instrumental in taking the

company public, and ensuring it's five-fold growth in five years from the time Emmbi became a publicly traded company.

Rinku is a graduate in Chemistry from Mumbai University and an alumnus of IIM Bangalore.



Dr. Venkatesh G. Joshi Independent Director

Dr. Venkatesh G. Joshi is an eminent personality in the field of medicine, who has overseen more than 10,000 surgeries, as an anaesthetist. He is a faculty at the prestigious RA Poddar Medical College in addition to being a speaker at various national and international conferences. He is also an advocate of Ayurveda, and a

researcher.

Dr. Joshi graduated in medicine from the Marathwada University, and later obtained an MD in Ayurveda from Mumbai University.



Mr. Sanjay R. Rathi Independent Director

Mr. Sanjay R. Rathi is Fellow member of the Institute of Company Secretaries of India, and Commerce and Law (General) graduate. He has twenty-six years of experience in industry and service sector in field of Corporate Laws and M & A Activities. During his tenure he had handled various assignments in field of

Secretarial and Legal, Finance, Project Management and Administration. He has worked in various executive and strategic management capacities and also worked as corporate consultant and advised many bodies corporate.



Mr. Prashant K. Lohiya Independent Director

Mr. Prashant K. Lohiya is a practicing Chartered Accountant, in the fields of Accounting, Auditing, Taxation, finance and management consulting. He has over 20 years of experience across various industries, and has presented papers on various accounting, and taxation topics.

As the chairman of the audit committee his experience is very valuable to the company.

The Company has diverse board which leverages on the skills & knowledge, industry or related professional experience, age & gender, which helps the Company to retain it's competitive advantage