





### **Forward Looking Statement**

In this Annual Report, we have disclosed forward looking information to enable investors to comprehend our prospects and take investment decisions. This report and other statements - written and oral - that we periodically make contain forward looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipate', 'estimate', 'expects', 'projects', 'intends', 'plans', 'believes', and words of similar substance in connection with any discussion of future performance. We cannot guarantee that these forward looking statements will be realised, although we believe we have been prudent in our assumptions. The achievements of results are subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialise, or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. Readers should bear this in mind. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.

# **CONTENTS**

01-25

### **CORPORATE OVERVIEW**

Being Exide	02
Worldwide Presence	04
A Decade in Retrospect	05
Energised Performance	06
Decades of Leadership	08
Mind to Market	12
Leadership	
Innovation through	14
Inspiration	
Getting Closer by	16
Reaching Further	
Progress through People	18
Potential	
Business Review	20
Community Initiatives	22
Being Responsible	24
Awards and Accolades	25

# 26-101

### STATUTORY REPORTS

Corporate Information	26		
Notice	28		
Directors' Report,	40		
Corporate Governance			
Report & Annexures			

# 102-190

Standalone

### FINANCIAL STATEMENTS

Independent Auditor's Report	102
Balance Sheet	106
Statement of Profit and Loss	107
Cash Flow Statement	108
Accounting Policies and Notes to Financial Statements	109
Consolidated	
Independent Auditor's Report	138
Balance Sheet	144
Statement of Profit and Loss	145
Cash Flow Statement	146
Accounting Policies and Notes to Financial Statements	147
Information regarding Subsidiary Companies	190

Exide is more than a brand to millions of people in India. It is a promise for a better and a brighter life, for an aspiring society.

Our customers continue to repose their trust in that promise and the legacy that sustains it.

Our market leadership is driven by our deep customer insight. We engage with customers, listen to their evolving aspirations and integrate their insights into our products.

To deliver on our stakeholder commitments we have drawn up our strategic imperatives: achieve higher operational efficiencies as an industry frontrunner; sharpen our R&D capabilities to remain a futuristic brand; deepen geographic footprint to touch more customers; and build a talent pool to elevate to the next level of growth. We also continue to be responsible to the community and the environment.

Fiscal 2014-15 saw us working diligently on these strategic imperatives and growing sustainably.

As India seeks new ways to power economic growth and social prosperity, we are happy to partner its progress.

WE LEAD WITH ENERGY AND INFUSE DYNAMISM FOR A NATION ON THE MOVE.



# BEING EXIDE

FOR MORE THAN SIX DECADES, EXIDE HAS BEEN ONE OF INDIA'S MOST RELIABLE BRANDS, ENJOYING UNRIVALLED REPUTATION AND RECALL. OUR EMPHASIS ON INNOVATION, EXTENSIVE GEOGRAPHIC FOOTPRINT, STRONG RELATIONSHIP WITH MARQUEE CLIENTS AND TECHNOLOGY UPGRADATION WITH GLOBAL JOINT VENTURES HAVE MADE US A DISTINCT FRONTRUNNER IN THE LEAD-ACID STORAGE BATTERIES SPACE FOR BOTH AUTOMOTIVE AND INDUSTRIAL APPLICATIONS.

Our products cover a wide spectrum of applications, touching people's lives across more than 39 countries globally. We are also the largest power storage solutions company in South Fast Asia



#### VISION

Providing credible value addition to customers, employees and shareholders, while simultaneously being recognised by society as a responsible corporate citizen. In addition, achieving operational excellence while addressing and taking steps towards environmental protection.



#### MISSION

Strive to carefully balance the interest of all stakeholders; to fulfil aspiration of the employees and to passionately pursue excellence without deviating from our core values.



### **CORE VALUES**

Fundamental axioms that the organisation believes in and which the people respect and work towards.

- Customer Orientation
- Personal Integrity & Commitment
- Teamwork and Mutual Support
- Employee Development and Involvement
- Striving for Excellence
- Management by Processes and Facts
- Responsible Corporate Citizenship

# **WIDE RANGE OF APPLICATIONS**



# **AUTOMOTIVE**

- + Passenger Vehicles
- + Automotive Stop Start
- + Commercial Vehicles
- + Tractors



### **TWO WHEELERS**

- + MC Conventional
- + Motorcycle MF
- + MC VRLA
- + E Bike



# **OTHER AUTOMOTIVE**

- + LI-lon Hybrid Vehicles
- + Generator Starting
- + Flat Plate GEL



# **MOTIVE POWER**

- + Traction
- + Electric Vehicles
- + Golf Cart
- + Miner's Cap Lamp
- + Submarine Type I, II, III



# **STANDBY**

- + Power
- + Telecom
- + UPS
- + Inverter



# **RAILWAYS**

- + Train Lighting & Air-Conditioning
- + Electric Multiple Units
- **→** Diesel Loco Starters
- + Signalling & Telecom



# **NON CONVENTIONAL ENERGY**

+ Solar

# WORLDWIDE PRESENCE



# A DECADE IN RETROSPECT

	2005-06	2006-07	2007-08	2008-09	2009-10	2010-11	2011-12	2012-13	2013-14	2014-15
Sales (Gross)	1606	2170	3294	3857	4122	5040	5672	6862	6755	7655
Operating Profit	229	317	476	551	902	983	751	860	850	940
Profit before tax	152	235	374	435	811	940	645	742	723	798
Taxation	51	80	124	151	274	274	184	219	236	252
Net Profit	101	155	250	284	537	666	461	523	487	546
Cash Profit	156	209	315	352	618	750	562	636	613	685
Earning Per Share (Rs.)	13.43	2.07+	3.30	3.55	6.69	7.84	5.42	6.15	5.73	6.42
Dividend Payout*	26	31	37	56	95	140	145	156	178	220
Balance Sheet										
Net Fixed Assets**	408	455	565	653	685	874	967	1028	1025	1168
Investments	279	378	518	668	1335	1378	1555	1640	1967	1896
Current Assets	440	572	877	742	912	1329	1547	1856	1941	2317
Total Assets	1127	1405	1960	2063	2932	3581	4069	4524	4933	5381
Loans	290	325	350	317	90	2	-	-	-	18
Current Liabilities	282	407	572	487	593	796	954	1027	1120	1205
Sub Total	572	732	922	804	683	798	954	1027	1120	1223
Deferred Tax Liability	51	45	48	41	59	68	83	98	105	126
Net Worth**	504	628	990	1218	2190	2715	3032	3399	3708	4032
Total Liabilities	1127	1405	1960	2063	2932	3581	4069	4524	4933	5381
Book Value Per Share (Rs.) ***	6.72	8.37	12.37	15.22	25.76	31.94	35.67	39.99	43.62	47.44
Return on Net worth (%)	23.5	30.8	39.9	28.7	44.1	30.4	17.0	17.2	14.3	14.5

<sup>\*</sup> Including Dividend Distribution Tax

25%

**17%** 

Growth in Market Capitalisation

Growth in Operating Profit (EBIDTA)

20% Growth in Revenue 20%

20%

Growth in Net Profit

Growth in PBT

<sup>\*\*</sup> Net of Revaluation Reserve

<sup>\*\*\*</sup> At same per value of share

<sup>+</sup> Post Sub-division of Shares

# ENERGISED PERFORMANCE

# **TURNOVER GROWTH**

(Rs. in Crore)



# **OPERATING PROFIT (EBITDA)**

(Rs. in Crore)



### **SOURCES OF FUNDS**

(%)



Proposed Dividend (including Tax on Dividend)

Deferred Tax Liability

Shareholders' Funds

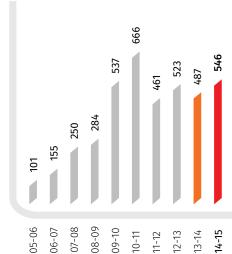
# **PROFIT BEFORE TAX (PBT)**

(Rs. in Crore)



### **PROFIT AFTER TAX (PAT)**

(Rs. in Crore)



### **APPLICATION OF FUNDS**

(%) 14.20 0.56 21.71



Investments

Customers and Others

Cash & Bank Balances

# **DIVIDEND PAYOUT**

(As % of PAT)



# **CONTRIBUTION TO THE EXCHEQUER**

(Rs. in Crore)



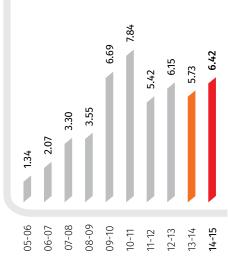
# **SHAREHOLDERS FUNDS**

(Rs. in Crore)



# **EARNINGS PER SHARE**

(Rs.)



# DECADES OF LEADERSHIP

