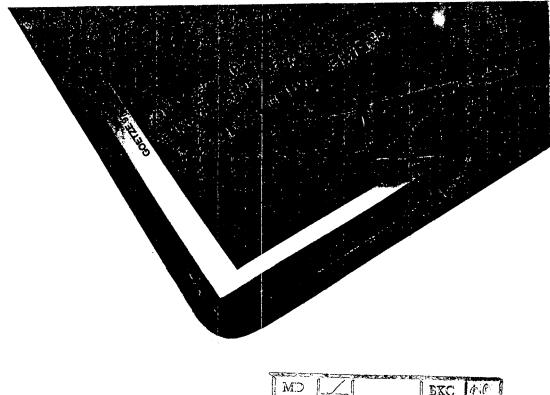
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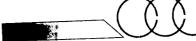
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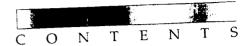
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GOETZE (INDIA) LIMITED



42ND ANNUAL REPORT 1996-1997

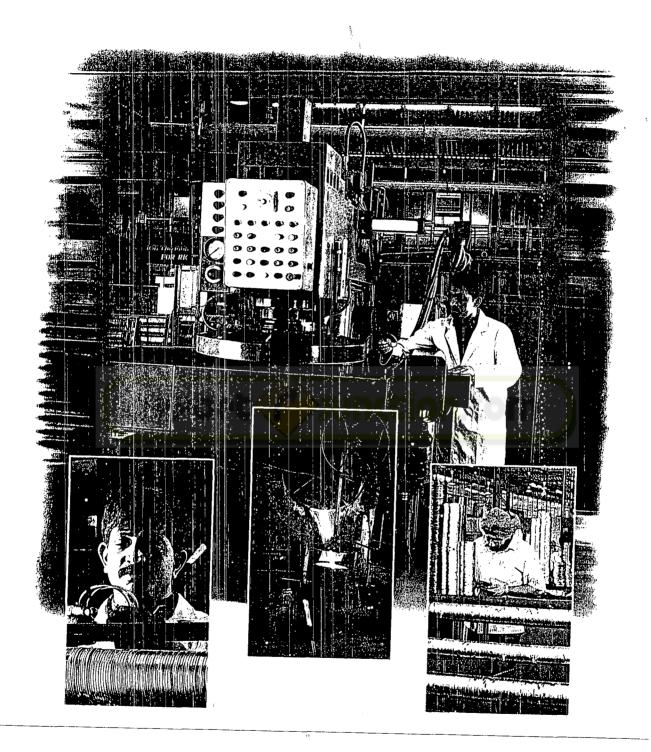
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Chairman Emeritus

Mr. H.P. Nanda

Financial Controller

Mr. Arun Anand

Company Secretary

Mr. Mukesh Manglik

REGISTERED OFFICE

A-36, Mohan Co-operative Industrial Estate,

Mathura Road, New Delhi - 110 044

HEAD OFFICE

Corporate Centre, ERC Building, 15/5, Mathura Road,

Faridabad-121 003

WORKS

Bahadurgarh, Patiala (Punjab) 1.

Yelahanka,

Bangalore (Karnataka)

Okhla Industrial Estate, Phase II,

New Delhi

Village Roondh Dhooni Nath,

Tehsil Ramgarh, Dist. Alwar (Rajasthan)

BANKERS

ANZ Grindlays Bank Ltd.

ABN Amro Bank N.V.

Bank of America

Standard Chartered Bank

Deutsche Bank AG Bank of India

State Bank of Patiala

State Bank of Bikaner & Jaipur

Canara Bank

State Bank of Mysore Indian Bank

AUDITORS

M/s. S.N. Dhawan & Co.

BOARD DIRECTORS OF

Chairman & Managing Director

Mr. Anil Nanda

Vice-Chairman

Mr. Rajan Nanda

Directors

Mr. D.G. Carruthers

(Alternate Mr. T. Allan Welsh)

Mr. J.B. Dadachanji

Mr. Chakor L. Doshi

Mr. R. Ashby Johnson

(Alternate Dr. Brian Ruddy)

Mr. B.N. Kalyani

Mr. Rajen Kilachand

Field Marshal Sam Manekshaw, MC

Mr. Nikhil Nanda

Mr. M.M. Sabharwal

Mr. Jahar Sengupta

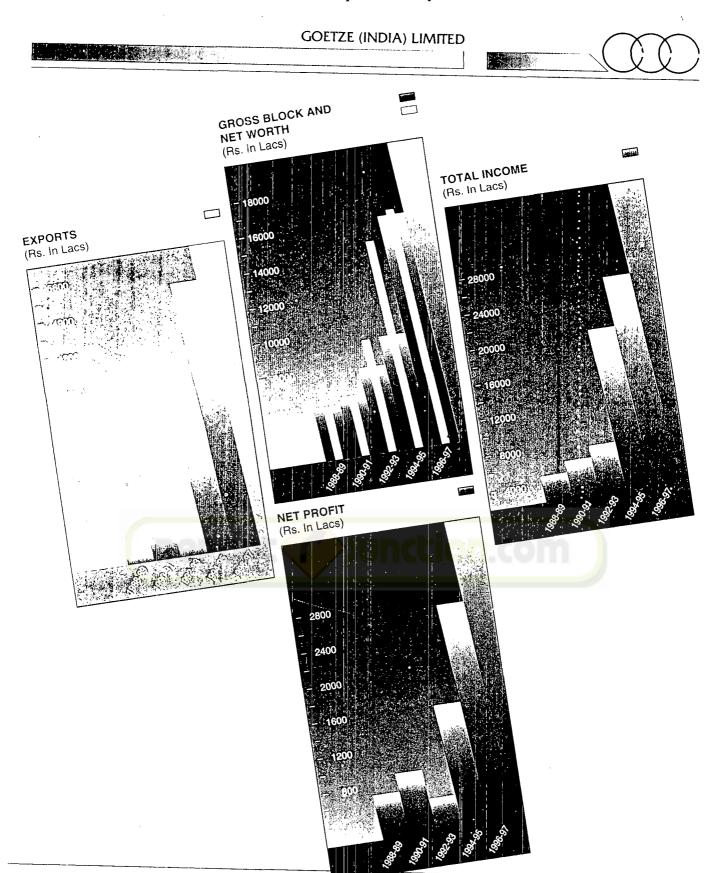
Mr. V.K. Srivastava

Mr. L.M. Thapar

Executive Director

Mr. B.R. Kapoor

3







1990-91 1989-90

TEN YEARS' FINANCIAL REVIEW

	·					· · · · · · · · · · · · · · · · · · ·				(Rs. Lacs)
	1996-97	1995-96	1994-95	1993-94	1992-93	1991-92	1990-91	1989- 9 0	1988-89 (9 months)	1987-88
Total Income	25,693,77	21,677.31	20,381.93	12,949.71	7,529.10	7,977.64	6,408.88	4,980.15	3,065.92	3,248.49
Depreciation	824.67	513.53	425.48	316.64	230.06	235.15	206.35	180.79	126.22	153.69
Profit before Tax	2.706.41	2,108.46	1,603,81	801.90	597.72	677.34	916.06	701.56	415.36	417.35
Taxation	525.00	550.00	437.35	220.00	230.00	290.00	315.00	234.00	93.00	122.00
Profit after Tax	2,181.41	1,558.46	1,166.46	581.90	367.72	387.34	601.06	467.56	322.36	295.35
Dividend	1,011.50	723.13	568.74	368.39	299.40	235.74	235.74	221.88	1\$2.54	152.54
Retained Profit	1,169.91	835.33	597.72	213.51	68.32	151.60	365.32	245.68	169.82	146.53

Assets, Liabilities & Net Worth

										(Rs. Lacs)
	1996-97	1995-96	1994-95	1993-94	1992-93	1991-92	1990-91	1989-90	1988-89 (9 months)	1987-88
Fixed Assets	16,123.15	12,815.81	9,442.18	9,175.50	7,886.43	6,853.03	6,465.84	5,883.53	5,517.76	5,317.76
Investments	3.798.93	3,408.97	2,344.17	1,237.94	922.86	667.17	725.99	665.23	666.68	590.54
Indebtedness	8,697.13	7,790.36	4,399.69	4,805.62	3,282.92	5,906.75	2,847.98	2,101.74	1,490.64	1,397.92
Share Capital	2,528.75	2,528.17	1,685.84	1,227.96	1,227.96	693.36	693.36	693.36	693.35	693.08
Reserves	13,807.99	12,813.05	12,992.77	7,987.92	7,948.80	5,398.42	5,386.77	5,152.86	5,012.21	4,930.17
Net Worth	16,336.74	15,341.22	14,678.61	9,215.88	9,176.76	6,091.78	6,080.13	5,846.22	5,705.56	5,623.25

1995-96 1994-95 1993-94 1992-93 1991-92

Significant Ratios

			4						(9	months)	
A.	Measurement of Investm	ent									
	Percentage of Return										
	on Investment	18.57	15.75	15.74	10.99	7.83	11.14	14.37	12.53	8.62	9.48
	Percentage of Return										
	on Equity	17.09	14.05	9.76	6.31	4.82	6.36	9.89	8.00	5.65	5.25
	Dividend Cover	2.16	2.16	2.05	1 58	1.23	1.64	2.55	2.11	2,11	1.94
8.	Measurement of Perform	ance									
	Percentage of Profit										
	before Tax to Sales	11.20	10.27	8.16	6.39	8.62	3.98	14.99	14.74	14.22	13.66
	Percentage of Profit										
	after Tax to Sales	9.03	7.59	5.94	4.64	5.30	5.14	9.83	9.82	11.03	9.67
C.	Measurement of Financia	al Status									
	Percentage of Term Loan	s									
	to Tangible Net Worth	18.60	21.06	15.96	33.42	17.83	16.57	26.85	17.71	16.02	17.29
	Current Ratio	1.65	1.98	3.32	1.61	1.62	2.02	. 1.22	1.16	1.29	1.62
D.	General										
	Dividend per Equity										
	Share (Rs.)	4.00	4.00 *	4.00 *	3.00	3.00 *	3.40	3,40	3.20	2.20	2.20
	Earnings per Equity									_,_,	
	Share (Rs.)	8.63	8.62	8.22	4.74	2.99	5.59	8.67	6.74	4.65	4.26
	Book Value per Equity										
	Share (Fs.)	64.60	60.68 **	87.07	75.05	74.05	87.51	87.57	84.16	82.10	80.88

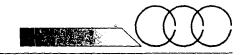
^{*} Divider.1 on shares issued and allotted during the year is payable pro-rata for the period and amount paid-up thereon.

1996-97

1987-88

1988-89

^{**} After issue of bonus shares in the ratio of 1:2 in February, 1996.



DIRECTORS' REPORT

The Directors are pleased to present the 42nd Annual Report alongwith the Audited Accounts of the Company for the year ended 31st March, 1997.

FINANCIAL RESULTS

		(Rupees in Crores)
		ne year ended 1.03.97	For the year ended 31.03.96
Total Income	:	256.94	210.53
Profit before depreciation and interest		45.62	32.15
Deduct: Depreciation Interest	8.25 10.31	5.14 18.56 5.93	
Net Profit before Tax Provision for Tax		27.06 5.25	21.08 5.50
Profit after Tax Investment Ailowance Reserve written back Surplus brought forward		21.81	15.58 0.37 5.00
7		33,11	20.95
Transferred to: Proposed Dividend Debenture Redemption Reserve General Reserve Surplus carried to Balance Sheet		10.11 0.42 3.00 19.58	7.23 0.42 2.00 11.30
	Α.	33.11	20.95

TURNOVER AND PROFITS

The Total Income of the Company grew by 22% to Rs.256.94 crores; profit before tax recorded a significant rise of 28% to Rs.27.06 crores. The profit after tax at Rs.21.81 crores was the highest ever achieved by the Company.

OPERATIONS

Auto-ancillaries

The Company continued to benefit from the growing demand in the automotive sector. Capacities were more than fully utilised during the year. The turnover from this activity stood at Rs.165.13 crores as against Rs.143.00 crores last year, recording a growth of 17%.

Solvent Oil Extraction

This division achieved a turnover of Rs.60.36 crores as against Rs.52.85 crores in the previous year despite the difficult phase through which the industry as a whole is going through.

Leather Garments

The division recorded a turnover of

Rs.16.02 crores as against Rs.9.42 crores in the previous year.

Exports

The Company's foresight in identifying exports as a thrust area has fructified resulting in a growth of 55% over the previous year. The emphasis on building and nurturing overseas markets yielded rich dividends. Exports touched an all time high of Rs.53.49 crores, (previous year Rs.34.44 crores) and accounted for 22% of the total turnover (previous year 17%).

Modernisation and New Projects

Your Company maintained its market leadership in the manufacture of Piston Rings, and has continuously been improving its product mix. Modernisation and expansion programmes have been initiated at regular intervals to keep abreast with the most modern technology.

The introduction of a new genre of vehicles has made it imperative that the Company plan its future course of action keeping this in view. It is proposed to set up a new joint venture with a leading

Japanese Company for the manufacture of sophisticated and high technology rings. Necessary shareholders' approval for this venture is being sought.

Transfer of Piston Business

Consequent to the shareholders' approval, the entire business undertaking of Piston activity was transferred as a going concern to M/s.Escorts Mahle Ltd., a new joint venture between Escorts Limited and Mahle GmbH, Germany, with effect from 1st October, 1996.

BONUS SHARES

During the year 5818 Equity Shares were allotted as Bonus Shares on 2nd July, 1996 consequent upon the consolidation of fractional coupons arising out of the Bonus Issue made in the previous year.

DIVIDEND

The Directors are pleased to recommend a Dividend of 40% (previous year 40%). The quantum of the proposed dividend at Rs.10.11 crores for the year under review is 40% higher than Rs.7.23 crores paid out last year.

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DIRECTORS' REPORT (Contd.)

DIRECTORS

The term of office of Mr.B.R.Kapoor as Executive Director of the Company expires on 31st March, 1998. The Board of Directors at the meeting held on 16th April, 1997 have re-appointed him as Executive Director, subject to approval of the Members, for a further period of five years with effect from 1st April, 1998.

Dr.A.J.P.Sabberwal and Mr. Charanjit Singh resigned from the Board of Directors of the Company consequent upon their retirement from T & N plc, U.K. and Escorts Limited respectively. Your Directors place on record their appreciation for the valuable guidance, support and advice rendered by them to the Company.

Mr.R.Ashby Johnson was appointed as Director of the Company on 24th February, 1997 while Mr.Rajen Kilachand and Mr.Nikhil Nanda were appointed as Directors of the Company on 16th April, 1997. They hold office till the date of the ensuing Annual General Meeting and being eligible, offer themselves for re-election. Notices under Section 257 of the Companies Act, 1956 alongwith the requisite deposit have been received from the Members of the Company signifying their intention to propose the candidature of Mr.Ashby Johnson and Mr.Kilachand and Mr.Nikhil Nanda.

Mr.A.C.McWilliam has ceased to be Alternate Director to Mr.D.G.Carruthers in view of his changed assignment at T & N plc, U.K. Mr.T.Allan Welsh and Dr.Brian Ruddy have been appointed as Alternate Directors to Mr.D.G.Carruthers and Mr.R.Ashby Johnson respectively.

In accordance with the Articles of Association of the Company, Mr.Rajan Nanda and Field Marshal Sam Manekshaw M.C., Directors, retire by rotation and, being eligible, offer themselves for reelection.

AUDITORS

W () ()

M/s.S.N.Dhawan & Co., Chartered Accountants, retire as Auditors of the Company at the forthcoming Annual General Meeting and being eligible, offer themselves for re-appointment. They have furnished a certificate to the effect that the re-appointment, if made, will be in accordance with Sub-section (1B) of Section 224 of the Companies Act, 1956.

PUBLIC DEPOSITS

212 deposits aggregating to Rs.20.26 lacs had fallen due for repayment as on 31.03.97 but remained unclaimed. Out of these, 13 deposits aggregating to Rs.1.12 lacs have been renewed or repaid.

CONSERVATION OF ENERGY, TECH-NOLOGY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

Information pursuant to Section 217(1)(e) of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in the Report of the Board of Directors) Rules, 1988 is annexed and forms a part of this report.

PARTICULARS OF EMPLOYEES

The information required under Subsection 2A of Section 217 of the Companies Act, 1956 in respect of certain employees of the Company is annexed and forms a part of this report.

AUDITOR'S REPORT

The observation made by the Auditors in their Report is clarified in Note 5 to the Accounts.

ACKNOWLEDGEMENT

Your Directors wish to place on record the full support and co-operation received throughout the year from our promoters M/s.Escorts Ltd. and Goetze GmbH/T&N plc, Government Authorities, Banks and Financial Institutions. Your Directors also express their gratitude to your Company's customers, dealers and suppliers for their support. The Directors also acknowledge the outstanding performance, dedicated hard work and co-operation of the employees at all levels. Lastly, our thanks go to our esteemed shareholders for their continued support and encouragement.

For and on behalf of the Board

ANIL NANDA Chairman

April 16th, 1997