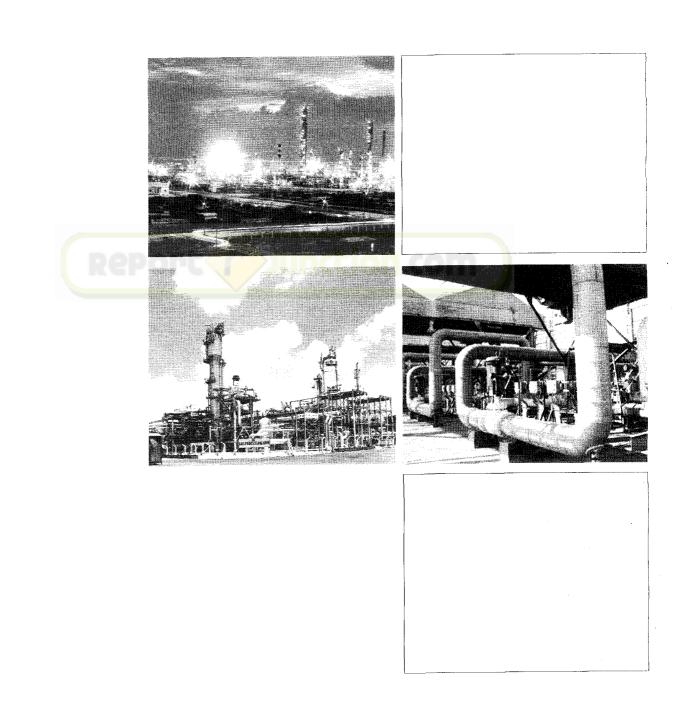


GAIL (India) Limited



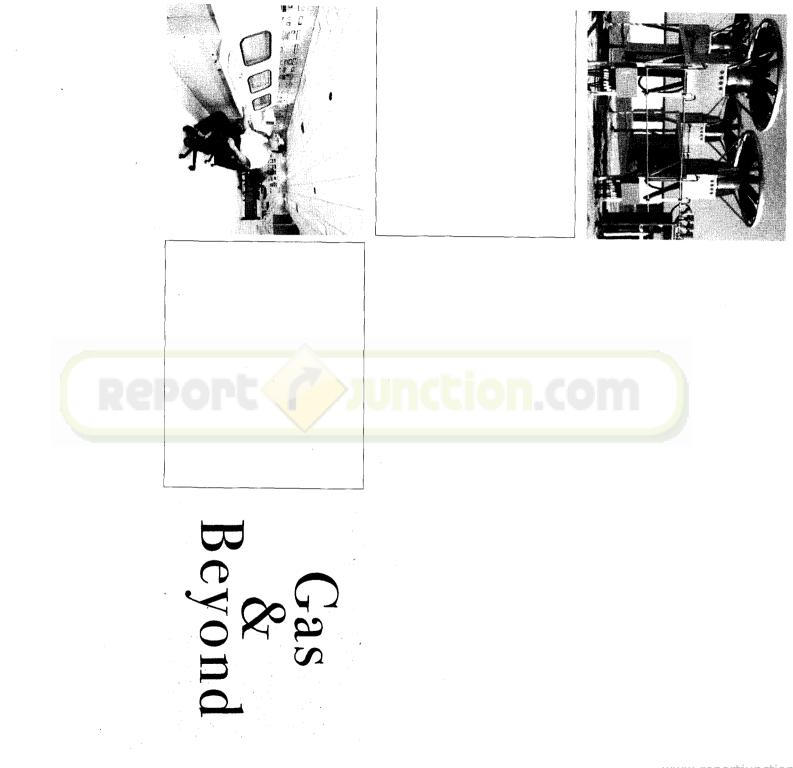
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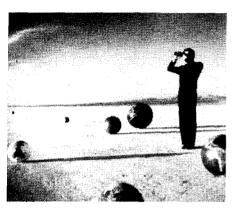


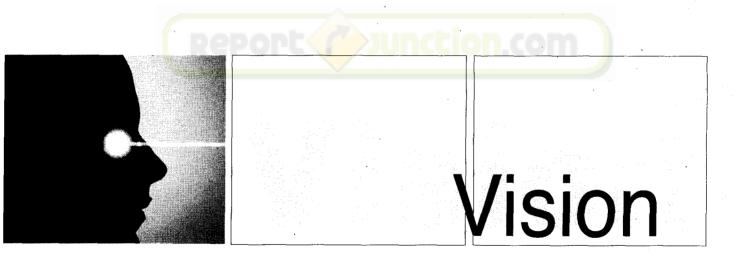
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Vision Statement

"Be the Dominant Natural Gas Company 'with Significant Global Presence', Integrated in Energy and Petrochemicals."

Mission Statement

"To accelerate and optimise the effective and economic use of Natural Gas and its fractions to the benefit of national economy."



Board of Director



Sh. J.K. Jain Director (Finance)



Director (HR) (upto 30.06 2003)



Sh. H.P. Chandna Director (Planning) (upto 31.12.2002)



Sh. S.P.Rao Director (Projects)



Sh. B.S. Negi Director (Planning) (from 1.1.2003)



Dr. Surajit Mitra IAS (upto 16.07.2003)



Sh. Vijayaraghavan IAS



Sh. K.S. Govindarajan Director



Director



Dr. Amit Mitra Director



Statutory Auditors

M/s S. Mann & Company

Branch Auditors

M/s Nripendra & Co.

M/s L.K. Maheshwari & Co.

Company Secretary

Sh. N.K. Nagpal

Details of the Stock Exchanges where the shares of the Company are listed

Delhí Stock Exchange Association Ltd.

The Stock Exchange, Mumbai

The National Stock Exchange of India Ltd.

The London Stock Exchange (GDR)

Chartered Accountants New Delhi

Chartered Accountants Kanpur Chartered Accountants Bhopal

DSE House, 3/1, Asaf Ali Road New Delhi

Listing Department, Phiroze JeeJee Bhoy Tower, Dalal street, Mumbai

Exchange Plaza, 5th Floor Plot No. C/1, G Block, Bandra Kurla Complex Bandra (E), Mumbai

Company Announcement Office Concourse Entrance (Main) Old Broad Street LONDON EC2N 1HP

Registrar and Transfer Agent

MCS Ltd. Bankers

State Bank of India

Bank of India

Bank of Baroda

Indian Overseas Bank

ICICI Bank Ltd.

HDFC Bank Ltd.

212-A, Sri Venkatesh Bhawan, Shahpurjat Near Asiad Village New Delhi - 110 049

Corporate Accounts, Group Branch Vijaya Building, Barakhamba Road New Delhi - 110 001

Overseas Branch Vijaya Building, Barakhamba Road New Delhi - 110 001

Bhikaiji Cama Place, R.K. Puram New Delhi - 110 066

Prakash Deep Building, Tolstoy Marg New Delhi - 110 001

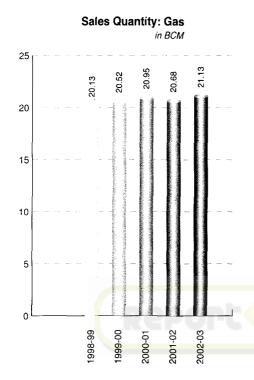
9A, Phelps Building, Connaught Place New Delhi - 110 001

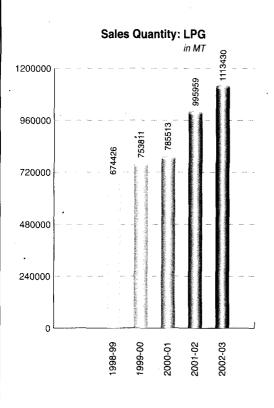
G-3/4 Surya Kiran Building, 19, Kasturba Gandhi Marg, New Defhi - 110 001

Registered Office

GAIL Bhawan, 16, Bhikaiji Cama Place, R.K. Puram, Ring Road, New Delhi-110 066, India

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DIRECTORS' REPORT AND MANAGEMENT DISCUSSION AND ANALYSIS

То

The Members,

Your Directors have pleasure in presenting the 19th Annual Report of your 'Navratna' Company together with Audited Accounts for the year ended March 31, 2003.

Your Company has maintained upward trend in its performance during the year in physical and financial terms as under:

Physical Performance

	2002-2003	2001-2002
Sale of Gas (BCM)	21.129	. 20.676
LPG Production (MTs)	1,114,423	998,236
Propane/ Pentane/ SBP		
Production (MTs)	188,162	135,142
·		
Polymer Production (MTs)	291,829	250,288
LPG Transmission (MTs)	15,25,159	13,11,856

Financial Performance

During the year the turnover and operating margins have recorded gains. The turnover for the year (including internal consumption) reached a record Rs.11775 crores against Rs.10553 crores in 2001-2002. Gross Margin has increased to Rs.3348 crores in 2002-2003 against Rs.2622 crores in the pervious year and the Net Profit increased to Rs.1639 crores in 2002-2003 against Rs.1186 crores in 2001-2002. Salient financial parameters during the current year as compared to the previous year are stated below:

		(Rs. in Crores)
	2002-2003	2001-2002
Turnover		
(including internal consumption)	11,775	10,553
Other Income	319	210
Total Revenue	12,094	10,763
Cost of Sales	8,746	8,141
Gross Margin	3,348	2,622 www.reportjunction.com

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