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TO BSE LIMITED CORPORATE RELATION DEPARTMENT PHIROZE JEEJEEBHOY TOWERS DALAL STREET, MUMBAI – 400 001

SUB:- SUBMISSION OF ANNUAL REPORT FOR THE FINANCIAL YEAR 2017-2018

**REF:- SECURITY CODE NO. 526367** 

Dear Sir,

Pursuant to the provision of Regulation 34 of Securities and Exchange Board of India (Listing Obligations and Disclosure Requirements) Regulations, 2015, we hereby submit a Copy of Annual Report of the Company for the Financial Year 2017-2018.

Thanking you,

Yours faithfully,

For GANESH HOUSING CORPORATION LTD.

PRIPIKAPADIA
COMPANY SECRETARY &
COMPLIANCE OFFICER

Encl: As Above



GANESH CORPORATE HOUSE

100 ft. Hebatpur-Thaltej Road, Nr. Sola Bridge, Off. S.G. Highway, Ahmedabad-380 054. Gujarat, India. CIN:L45200GJ1991PLC015817





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To get this report online and for any further information log on to www.ganeshhousing.com

#### **Forward-looking statements**

The Annual Report may contain, without limitation, certain statements that include words such as "believes", "expects", "anticipates" and words of similar connotation, which would constitute forward-looking statements. Forward-looking statements are not guarantees of future performance and involve risks and uncertainties that may cause actual performance or results to be materially different from those anticipated in these forward-looking statements. The Company is under no obligation to update any forward-looking statements contained herein should material facts change due to new information, future events or otherwise.

The real estate sector in India is going through an interesting and important transformation that aims to eliminate the inefficiencies and usher in a new era of accountability and transparency. New opportunities are opening for scrupulous developers with high standards of compliance and governance.

Visionary initiatives like The Real Estate (Regulation and Development) Act, 2016 (RERA), demonetisation and Goods and Services Tax (GST) are cleaning up legacy industry vices and challenging the old models and mindsets. While there are short-term aberrations, the long-term impact of this transformation is both positive and promising, for developers who have the right intent and intention.

At Ganesh Housing Corporation Limited, we have always believed that inside every challenge is an opportunity. We have re-calibrated our strategy and re-aligned our plan.

- We have a clear view of the way ahead. Clarity.
- We are determined to reduce debt and strengthen our balance sheet and give maximum returns and value to our Customer and Investors. Commitment.
- We are focussed on developing mega real estate projects at two locations – Chharodi-Tragad and Godhavi. Consolidation.



These three words form the clear blueprint for the way ahead...

# HIGHLIGHTS OF THE YEAR

### FINANCIAL HIGHLIGHTS

Total revenue ₹ **5,082** million **24**%



EBITDA ₹ **2,031** million **(5)%** 



PAT ₹ **508** million (**32**)%



EPS ₹ 10.36 (35)%



Net worth ₹ 8,892 million 5%



Gross Block ₹ 2,175 million (4.85)%



#### MAJOR INDUSTRY DEVELOPMENTS

#### **Dedicated fund for affordable housing**

The Union Budget 2018-19 has proposed to set-up a dedicated affordable housing fund under the National Housing Bank (NHB), to be funded from the shortfall of priority sector lending and fully serviced bonds authorised by the Government of India. This will boost demand and supply of low-cost homes.

#### Considering real sale value for computing capital gains

As opposed to the existing practice of computing capital gains tax on the higher of real sale value or circle rate of the immovable property, the Government will now consider the real sale value if it is under 5% of circle rate. This will minimise the burden of capital gains tax and thus boost real estate transactions.

#### **Goods and Services Tax**

GST has streamlined taxation structure and brought in more transparency. It will benefit the buyers with lower prices as developers pass on the advantage of reduced tax burden and input credit tax. Further, exemption of GST on ready-to-move-in flats, those having completion certificate, will prompt developers to launch projects after completion such that buyers will not be burdened by taxes.



# RERA: BRINGING A CHANGE IN INDIA'S REAL ESTATE LANDSCAPE



## REAL TRANSFORMATION IN REAL ESTATE

RERA has set the tone to transform the real estate industry with good practices. With higher focus on compliances, transparency, accountability and responsibility, it promises a better future for the consumers and developers with right intent. It is paving the path to a unified legal regime for home buyers and facilitating in standardising practices across the country.

RERA is helping the industry regain the lost trust of buyers and facilitating a level playing field for good developers. What the industry lack was confidence of big Investors, either foreign / domestic institution, REIT Funds, Endowment Funds, etc. RERA is the tool which gave them immense confidence, so in longer period sincere, serious and well-intent developer will not only succeed but will grow immensely.

#### **Positive changes post RERA implementation**

- Presence of regulator
- Compulsory registration of all projects and all parties involved with the regulator
- Exit of unprofessional developers and related parties using malpractices

What this means:

Buyers have the backing of a dedicated regulator to protect them.

#### What this means:

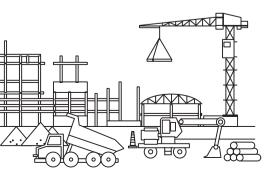
All inventory in the industry is genuine, approved by RERA, and there is no scope to dupe buyers.

#### What this means:

The industry now has only quality and reputed developers with strong track record and transparent dealings.

\*RERA is applicable to all projects having over 500 sq metres of area or more than 8 apartments

With reduced transactions using unaccounted for money, the speculative and investment demand will decline and there will be pure housing demand.



## RERA: Posing a short-term challenge

- It led to decline in supply of RERA approved home inventory with developers facing issues adhering to norms, resulting in unmet demand
- Rise in working capital expenses for developers as they are resorting to debt funding instead of earlier practice of preselling projects, selling housing units without approval or using funds diverted from other projects
- Smaller firms, ineligible for banks loans, are resorting to more expensive institutional capital
- Several developers with questionable practices have been forced to exit / quit

#### **RERA: A win-win in the long run**

- Over time, the industry will comprise only quality developers, having quality projects and following industry best practices, on whom buyers can have faith
- With reduced transactions using unaccounted for money, the speculative and investment demand will decline and there will be pure housing demand. This will lead to price stability and increased affordability for buyers
- Facilitate standardisation of processes that will eventually improve efficiencies
- Reduce incidences of projects getting stuck and becoming unproductive



- of project receivables in it
- along with the provision to park 70% relevant details, including the carpet area
- Reserve account created for projects Every home that is up for sale specifies Developers are responsible for structural defects for 5 years
- What this means:

Home buyers' hard-earned money is safe and not diverted to other projects, reducing scope for delays and fixing date for completion of project.

#### What this means:

Buyers know what they are paying for.

#### What this means:

Guaranteed project quality.

#### **RERA** benefits

**Stabilise** real estate prices **Protect home buyers** 

Facilitate level playing field for scrupulous developers

**Improved transparency** and efficiency in the industry

#### **What RERA means for Ganesh Housing**

- Head start: For us transparency, commitment, innovation, quality and environment friendliness form the core values which we have consistently delivered across 4.52 msf of projects developed over the last 27 years. We are RERA-compliant and immune to the changes.
- More opportunity: The industry currently has significant shortage of RERA-approved inventory as most developers are facing issues complying to norms. On the other hand, the consumers have also purchases, creating huge pent-up demand. As consumers become more accustomed with RERA, the demand will open-up. With our ₹ 600 crore of ready RERA-approved inventory, we will be able to cater a significant portion of this demand.
- Improve balance sheet: As we grow sales, we will utilise cash flows to reduce debt and ensure better cash management to improve balance sheet and credit rating.

# **CHAIRMAN'S MESSAGE**

#### Dear Shareholders.

As I reflect on the events of the year gone by, I have several reasons to be excited. Amidst all the enthusiasm, challenges and positiveness unfolded by RERA and GST, we continued our operations centred around the core values that this organisation was formed with. We remained transparent in all dealings, committed to timely delivery and quality, and focussed on innovation and environment friendliness. These values continue to drive our reputation and business performance. Besides, the kind of trust bestowed upon us by the buyers and other stakeholder truly humbles and motives us.

While the Government's attempt to achieve uniformity and transparency with RERA and GST will have positive impact in the long run, it has created immediate disruptions. As the real estate industry adjusts and consolidates in this new regime, I believe that being a player with high standards and credibility, we have the responsibility to lead the way forward. And we will do so by setting new benchmarks of quality and execution.

#### **Performance review**

Our total income for the year grew by 24% from ₹4,087.73 million in FY 2016-17 to ₹5,082.45 million. However, in terms

of profitability, there was a de-growth. EBITDA and PAT declined by 5% and 32% respectively to ₹ 2,030.79 million and ₹ 507.99 million in FY 2017-18. This was primarily because of lower sales in the premium projects that command higher margins along with an 8% increase in interest cost to ₹ 1,005.20 million. Our earnings per share for the year declined to ₹ 10.36 compared to ₹ 15.93 in the previous year. Irrespective of this, the Board has recommended a dividend of ₹ 1.80 per share, reflecting our strong drive to reward shareholders.

Coming to operational performance, we have almost completed the Maple Tree Project construction which is in the tune of approx. 1.9 million sq. ft.

## A year dedicated to clarity, commitment and consolidation

FY 2017-18 in many ways was an important year for your Company. Though our performance may not have been what we wanted, but we took a calculated recalibration and re-alignment of strategies to ensure we continue delivering strong performances over the long run.

Being a proactive organisation, we were quick to identify areas of concern. In

the past, viewing a favourable industry outlook, we got aggressive and resorted to debt funding to scale operations. We would like to develop premium projects and acquired 10.09 acres of land to undertake large scale developments, and also include land for building township. All was going well, until the industry received the triple blow of RERA, demonetisation and GST one after the other, which was a temporary setback for the large formats of real estate and our premium properties witnessed a slowdown in sales. Lower churning of old inventory impacted cash flows and in turn incapacitated us to use the land bank. Resultantly, our ability to service debt declined and profitability took a hit.

Having learnt an important lesson, we now have a clear vision to get back on track to capitalise on the ongoing industry scenario. And for this, we believe the immediate need is to bring down debt and cost of debt further even though today it stands at 13.50%, we would further try reducing it to 12.00%, reduce inventory and realign focus to the right customer and business segment. While we have 611.57 acres of land bank in Ahmedabad, we have



strategically chosen to develop projects only in Chharodi-Tragad and Godhavi, which are upcoming areas and witnessing significant demand from middle income group (MIGs). For the rest of the land bank, we will contemplate ways to monetise at better valuation instead of blocking capital for development and some of it may be sold to achieve our debt reduction target. We will realign business focus by targeting mid and affordable housing projects, instead of premium ones, to ensure faster sales turnaround and cash flow cycle. These seaments beina the Government focus area and having the advantage of various incentives will have strong demand, facilitating us to expedite sales.

Execution will continue to be an important focus area, as we target 1.5 msf of yearly development to ensure we have adequate inventory to achieve sales and generate cash flows.

#### **Outlook**

I have strong reasons to believe that the worst is past us. We have one hard year for stability of market and new demand coming. The real estate sector, after stabilising from various shocks will be in for some positive movement. As home buyers steadily begin to experience the positive aspects of RERA, the lost faith in the industry will revive and demand will increase. Mid and affordable housing segments is likely to become the next big thing with the Government focussed on providing housing to all citizens by 2022. Under the 'Housing for All', the Government targets building 50 million houses and has also stepped-up investments from ₹ 11,600 crore in FY 2015-16 to ₹ 29,043 crore for FY 2017-18.

There were reasons why this segment didn't pick up earlier and why I believe it will do so now. Though named affordable, houses were still unaffordable. For this, the Government has introduced incentives like providing a subsidy of 6.5% for the lowest rung, facility of crediting the entire subsidy of 20-year loan to the loan account of applicant and allowing individuals to withdraw up to 90% of the housing amount from EPFO. I am sure these developments will provide the much-needed boost in the coming years.

I thank all our stakeholders for their support. Your Company has the clarity

in vision for its future, it is committed to improve balance sheet health and become stronger and it will consolidate its position by developing right projects in right areas, targeted to right segments. I appreciate the efforts put in by our employees and other developer communities who have made Ganesh Housing a household name. We will continue to make this organisation geared for long-term, while adequately creating value for all stakeholders.

Warm wishes,

Dipakkumar G. Patel

Chairman

Our total income for the year grew by 24% from ₹ 4,087.73 million in FY 2016-17 to ₹ 5,082.45 million.

