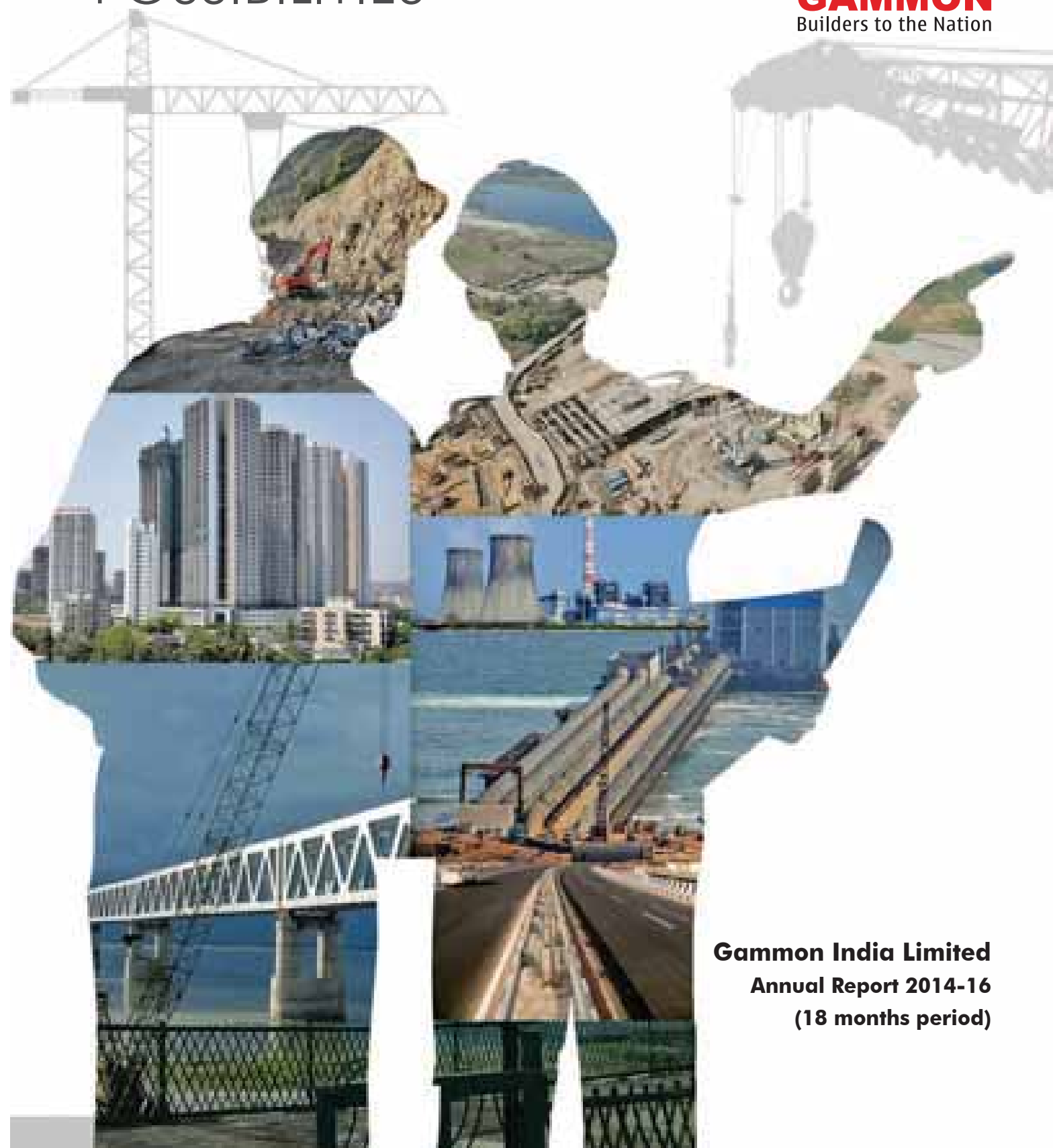


BUILDING **FUTURE** POSSIBILITIES



GAMMON
Builders to the Nation



Gammon India Limited
Annual Report 2014-16
(18 months period)

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CORPORATE INFORMATION

BOARD OF DIRECTORS

Mr. Abhijit Rajan

Chairman & Managing Director

Mr. Rajul A. Bhansali

Executive Director - International Operations

Mr. Digambar C. Bagde

Deputy Managing Director
(Transmission & Distribution Division)

Mr. Ajit Desai

Executive Director & Chief Executive Officer

Mr. Chandrahas C. Dayal

Independent Director

Mr. Naval Choudhary

Independent Director

Mrs. Urvashi Saxena

Independent Director

Mr. Jagdish C. Sheth

Independent Director

Mr. Atul Dayal

Independent Director

Mr. Atul Kumar Shukla

Independent Director

COMPANY SECRETARY

Ms. Gita G. Bade

PRESIDENT FINANCE & CHIEF FINANCIAL OFFICER

Mr. Vardhan Dharkar

AUDITORS

M/s Natvarlal Vepari & Co.

REGISTERED OFFICE

'Gammon House', Veer Savarkar Marg,
Prabhadevi, Mumbai – 400 025.

Tel: +91 22 6115 3000 / 6111 4000 / 2430 6761

Fax: +91 22 2430 0221 / 2430 0529

E-mail: investors@gammonindia.com

Website: www.gammonindia.com

BANKERS / FINANCIAL INSTITUTIONS

ICICI Bank Limited

Canara Bank

IDBI Bank Limited

Punjab National Bank

Syndicate Bank

Bank of Baroda

United Bank of India

Union Bank of India

Allahabad Bank

Bank of Maharashtra

Oriental Bank of Commerce

UCO Bank

Central Bank of India

Karnataka Bank

Indian Bank

DBS Bank

Life Insurance Corporation of India

General Insurance Corporation of India

United India Insurance

REGISTRAR & SHARE TRANSFER AGENT

M/s. Link Intime India Private Limited

C-13, Pannalal Silk Mills Compound

LBS Road, Bhandup (West)

Mumbai 400 078

Telephone: 022-2596 3838

Facsimile: 022- 2594 6969


e-mail : mumbai@linkintime.co.in

The background of the entire page is a solid red color. Overlaid on this are black silhouettes. A large silhouette of a construction worker in a basket is positioned on the left side, reaching upwards. In the bottom right corner, there is a silhouette of a person standing with hands on hips, holding a long object like a pipe or tool. In the bottom left, there are silhouettes of construction rebar structures.

ABOUT GAMMON GROUP

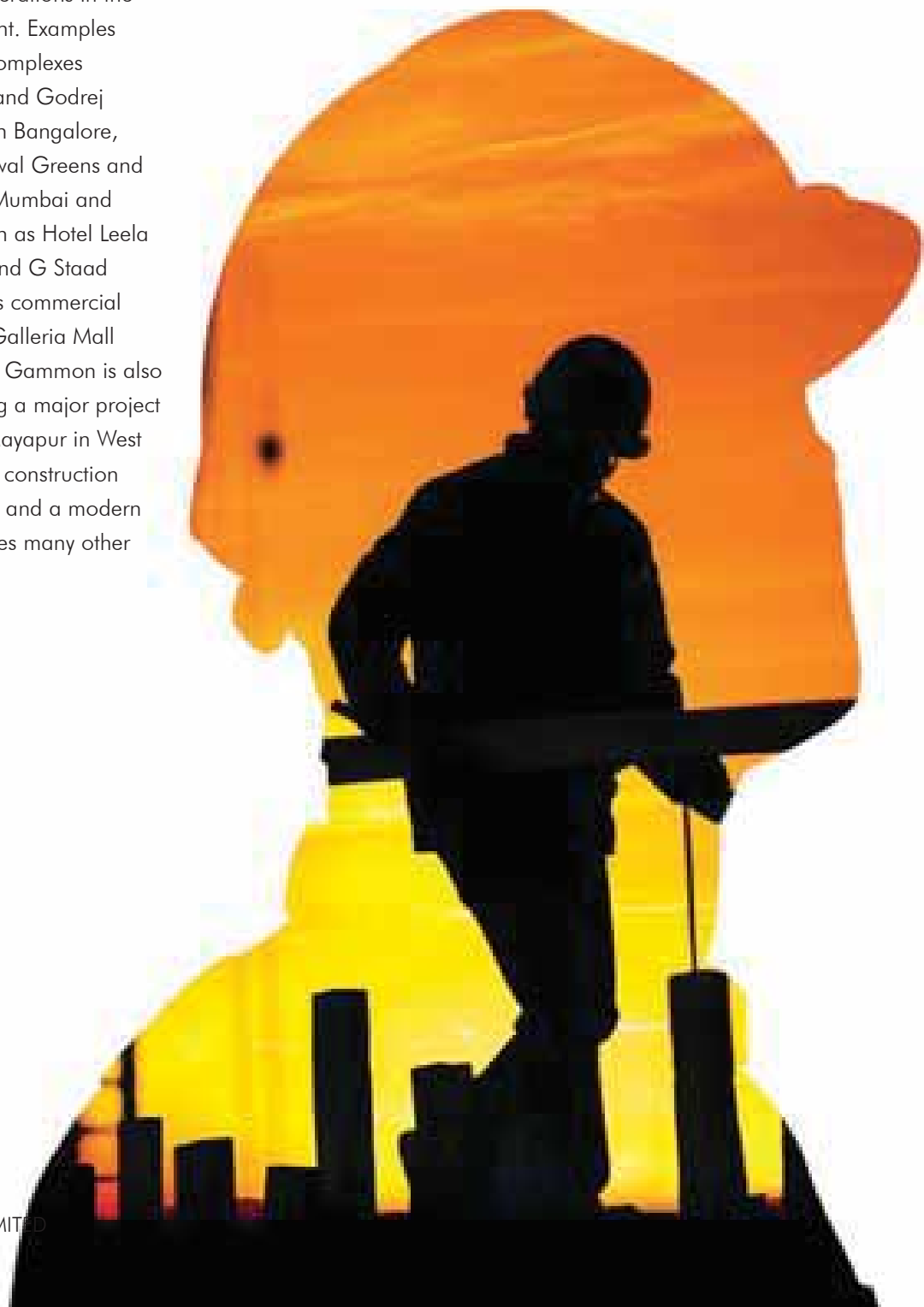
Gammon India Limited ("GIL" or "the company") incorporated in 1922, is a Civil engineering, procurement and construction company with presence across all sectors of civil engineering, design and construction. It has been amongst the largest physical infrastructure construction companies in India with a prominent presence across all sectors of civil engineering, design and construction. With specific expertise in roads, flyovers & bridges and power projects, GIL is the leader in construction and turnkey engineering projects.

GIL has a track record of building iconic landmark structures. This includes "The Gateway of India", the piling and civil foundation work of which was successfully executed by GIL as its maiden project in 1919.

A construction worker in a hard hat and safety vest stands on a steel structure, looking up at a large crane against a blue sky.

We are one of the few companies in India qualified to participate and are present in all the areas of construction. We have made concrete contribution to India's infrastructure sector by executing multifarious civil engineering works, designing and constructing of ports, harbours, hydro, thermal and nuclear power stations, cooling towers & chimneys, bridges, roads, dams, high-rise structures, chemical and fertilizer complexes in India and abroad.

Besides its large scale of operations in the Construction and Infrastructure domain, GIL also has presence in energy business in which it operates in the hydro, nuclear and thermal power sectors. GIL's expertise also covers the design, financing, construction and operation of modern bridges, flyovers, viaducts and metro rail, both on a Build-Operate-Transfer (BOT) basis as well as contract execution. GIL is in the fore front of India's Nuclear program and has been involved in designing of civil packages of Kalpakkam Nuclear projects. GIL is also active through its operations in the realty project segment. Examples include residential complexes such as Pebble Bay and Godrej Woods Man Estate in Bangalore, Godrej Kalyan, Runwal Greens and Nathani Heights in Mumbai and hotel complexes such as Hotel Leela Palace in Chennai and G Staad in Bangalore besides commercial complexes such as Galleria Mall (INXS) in Bangalore. Gammon is also presently undertaking a major project for ISKCON at Sri Mayapur in West Bengal involving the construction of a temple complex and a modern cultural centre besides many other large projects.



Overseas Presence

Our overseas presence includes a strategic holding in Italy-based Sofinter Group, with state-of-the-art manufacturing facilities in Italy, Romania and India. The Group is engaged in the engineering, procurement and construction of steam and power generation boilers, water and waste treatment and flameless combustion technology with application in oil & gas, power generation and industrial sectors. Sofinter S.p.A., A.C.Boilers S.p.A (formerly AnsaldoCaldie S.p.A), ITEA and Europower are some companies under the Group. Our overseas transmission and distribution projects are executed by our international subsidiary, SAE Powerlines S.r.L, Italy. We also have a substantial stake in Puma Oil Block in the Oriente basin in Ecuador.

Infrastructure Development

In addition to the above, GIL invests in infrastructure development projects through its subsidiary, Gammon Infrastructure Projects Ltd. (GIPL) by participating in Build, Operate & Transfer ('BOT') projects such as roads, ports and hydropower. GIPL's major subsidiaries are SPVs (special purpose vehicles) formed for the execution of specific projects.





Ganga Bridge, Kanpur



Runwal Greens, Mumbai

Area of Operations:

Engineering, Procurement and Construction - Civil

- Transportation (highways, railways, ports, bridges & flyovers),
- Power Generation (thermal, industrial and cogeneration plants, nuclear and hydro energy, cooling towers and chimneys)
- Transmission & Distribution (design, engineering and procurement)
- Environmental engineering (water treatment, transmission and distribution)
- PPP Projects (Roads, Ports, Power)
- Irrigation
- High-rise buildings

Design, Construction and Operation

Infrastructure Investment and Development (toll roads, expressways, bridges, bulk and container port projects and hydro/thermal power projects)

Oil Exploration and Production

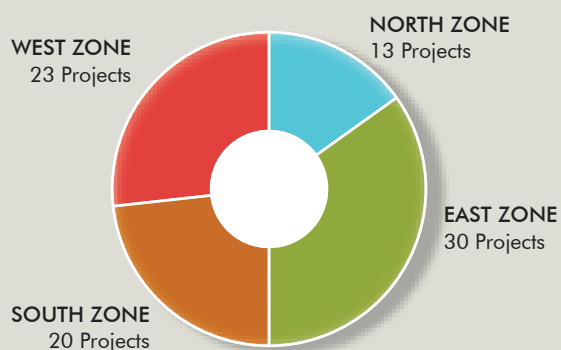
Real Estate Development



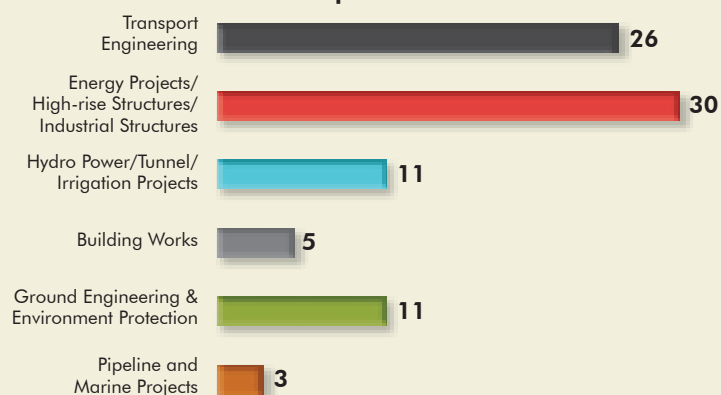
REGION-WISE PAN-INDIA PRESENCE



Zonewise Projects



Area of Specialization



CHAIRMAN'S STATEMENT



The air of confidence is slowly returning to the country's infrastructure and construction sectors and is quite visible in the number of broad-based sectoral developments announced in the recent months.

Dear Shareholders,

The financial period under consideration covers a span of 18-months ending 31st March, 2016.

During this period, the construction industry in India continues to be plagued by inadequate capital, slow and delayed projects, sticky receivables, lack of speedy and proper dispute resolution mechanism, slow moving or stalled projects, bureaucratic delays in awarding projects, delays in land acquisition and higher working capital cycles and highly leveraged balance sheets. Almost all the players in the industry are affected by the slow-down.

Though 2015 continued to remain challenging for the Indian construction sector, the industry has been on a revival path supported by the government's avowed seriousness about the infrastructure development to accelerate economic growth.

Hence, even in a fiscally challenged situation, the Union Budget outlay for the infrastructure sector, which

is the main supporter of construction industry has been sharply increased from ₹ 1,63,885 crores in 2015-16 (revised Budget estimates) to ₹ 2,02,121 crores for 2016-17 (Budget estimates), indicating a growth of over 23%. The budgetary allocation is being leveraged many times over, indicating a new line of thinking that should progressively ensure off-budgetary funding and financial support to sustain the developmental lifecycle of the infra projects.

The air of confidence is slowly returning to the country's infrastructure and construction sectors and is quite visible in the number of broad-based sectoral developments announced in the recent months.

The country's roads sector is poised for a big leap with the government anticipating the award of 25,000-km of highway projects during the current year consistent with the overall target of achieving 30-km of road construction per day. The Ujwal Discom Assurance Yojana (UDAY) and the ambitious target of reaching 100 GW of solar power by 2021 through the