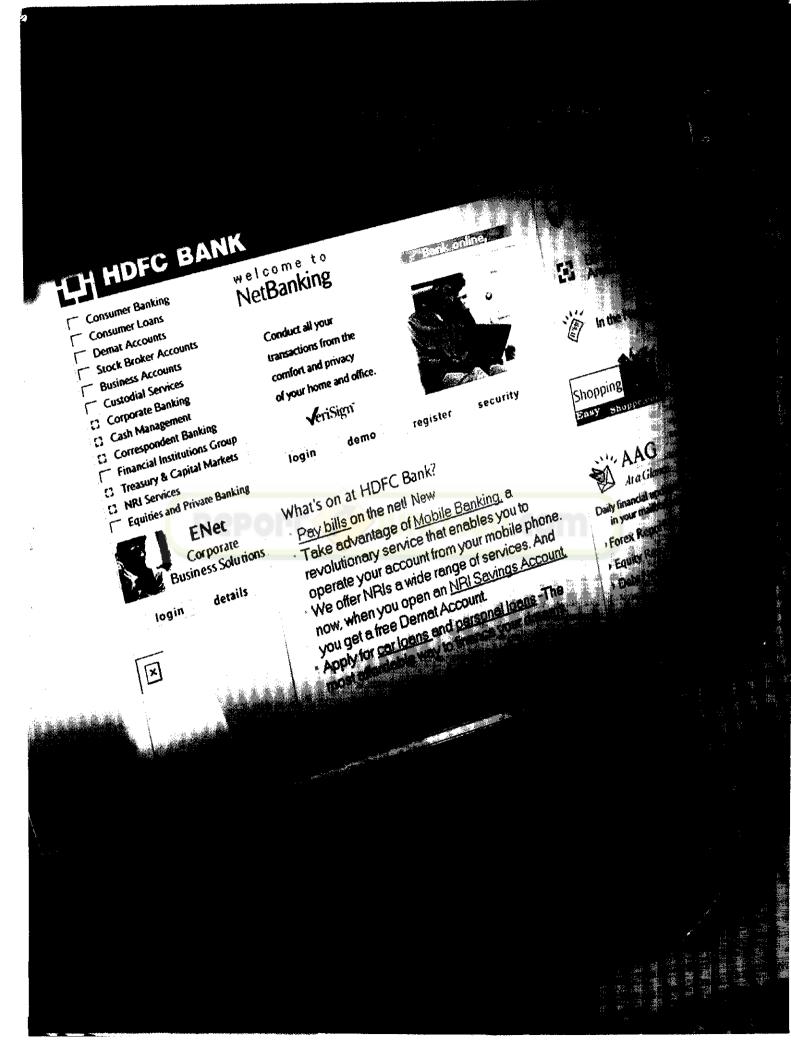
# **HDFC BANK**

1999-2000

**ANNUAL REPORT** 

SANSCO SERVICES - Annual Reports Library Services - www.sansco.net



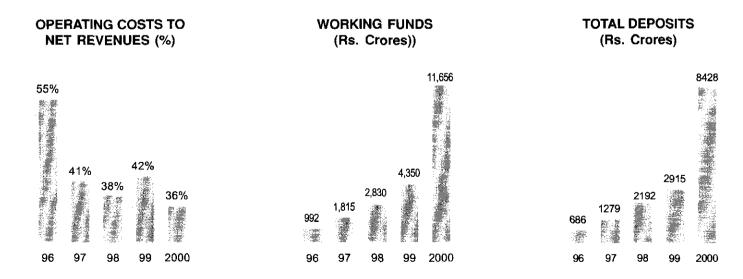


# 1999 - 2000 @ a glance

- Times Bank amalgamates with the Bank
- Profit after tax increases 45.7% to Rs. 120.04 crores
- Earnings per share increases from Rs. 4.12 per share to Rs. 5.93 per share
- Dividend per share increases from Rs. 1.30 per share to Rs.1.60 per share
- Branch Network up from 57 to 111 outlets
- Geographic reach expanded from 21 cities to 34 cities
- Deposits at Rs. 8428 crores
- Balance sheet size up from Rs. 4,350 crores to Rs. 11,656 crores
- Capital position strengthened. Capital Adequacy Ratio at 12.19%

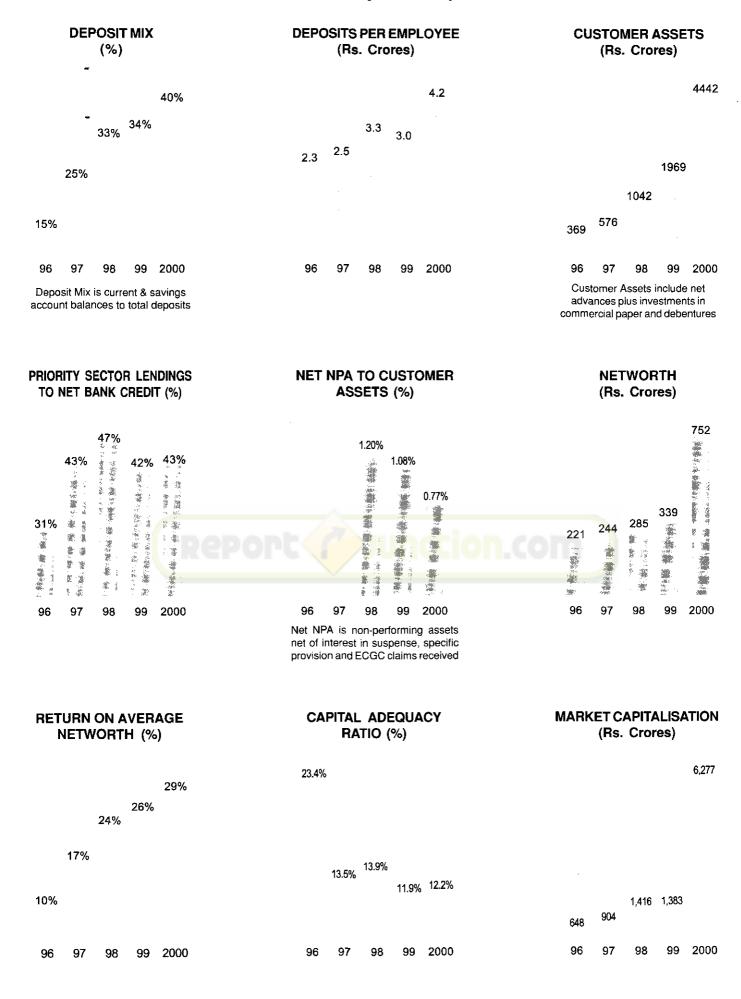
### SANSCO SERVICES - Annual Reports Library Services - www.sansco.net





www.reportjunction.com

#### SANSCO SERVICES - Annual Reports Library Services - www.sansco.net



## ancial highlights

non me we gev non no

|  |         | ſ        | 1        | Rs. in                | -         |
|--|---------|----------|----------|-----------------------|-----------|
|  | 1995-96 | 1996-97  | 1997-98  | 1998-99               | 1999-2000 |
| Interest Income                                    | 100,07  | 161,74   | 240,80   | 376,08                | 679,87    |
| Interest Expense                                   | 70,84   | 87,18    | 137,55   | 229,18                | 374,28    |
| Net Interest Income                                | 29,23   | 74,56    | 103,25   | 146,90                | 305,59    |
| Commission and Fee earnings                        | 7,48    | 18,83    | 30,92    | 41,75                 | 84,45     |
| Market Sensitive Income                            | 5,30    | 9,94     | 30,23    | 25,32                 | 37,45     |
| Net Revenues                                       | 42,01   | 103,33   | 164,40   | 213,97                | 427,49    |
| Operating costs                                    | 22,67   | 41,56    | 62,74    | 88,80                 | 155,20    |
| Operating Result                                   | 19,34   | 61,77    | 101,66   | 125,17                | 272,29    |
| Loan Loss Provisions                               | 91      | 3,73     | 7,22     | 7,58                  | 53,60     |
| Extraordinary item and other contingent provisions | (9,82)  | (1)      | 9        | 74                    | 23,84     |
| Profit before tax                                  | 28,25   | 58,05    | 94,35    | 116,85                | 194,85    |
| Provision for taxation                             | 7,97    | 17,55    | 31,20    | 34,45                 | 74,81     |
| Profit after tax                                   | 20,28   | 40,50    | 63,15    | 82,40                 | 120,04    |
| Funds :  |         |          | -        |                       |           |
| Deposits   | 685,70  | 1,279,07 | 2,191,74 | 2,915,11              | 8,427,72  |
| Subordinated debt                                  |         | _        | 100,00   | 135,00                | 150,00    |
| Shareholders' Equity                               | 221,08  | 243,98   | 285,13   | 33 <mark>8,</mark> 93 | 751,53    |
| Working Funds                                      | 992,29  | 1,815,26 | 2,829,98 | 4,349,96              | 11,656,14 |
| Advances   | 368,62  | 575,26   | 841,98   | 1,400,56              | 3,362,27  |
| Investments  | 314,28  | 729,72   | 1,121,33 | 1,903,80              | 5,748,28  |
| Key Ratios :                                       |         |          |          |                       |           |
| Earnings per share (Rs)                            | 1.04    | 2.03     | 3.16     | 4.12                  | 5.93      |
| Return on Average Networth                         | 9.62%   | 17.42%   | 23.87%   | 26.41%                | 29.00%    |
| Tier 1 Capital Ratio                               | 23.40%  | 13.00%   | 10.21%   | 8.34%                 | 9.56%     |
| Total Capital Ratio                                | 23.53%  | 13.02%   | 13.92%   | 11.86%                | 12.19%    |
| Dividend per share (Rs)                            | _       | 0.80     | 1.00     | 1.30                  | 1.60      |
| Dividend payout ratio                              |         | 43.46%   | 34.84%   | 34.71%                | 29.96%    |
| Book value per share as at<br>March 31 (Rs)        | 11.1    | 12.2     | 14.3     | 16.9                  | 30.9      |
| Share price per share as at                        |         |          |          | 1                     |           |
| March 31 (Rs)                                      | 32.40   | 45.20    | 70.80    | 69.15                 | 257.20    |
| Price to Earnings Ratio                            | 31.12   | 22.32    | 22.42    | 16.78                 | 43.5      |
| Market Capitalisation (Rs. Lacs)                   | 64,800  | 90,400   | 141,600  | 138,300               | 625,710   |



| 6th ANN               | UAL GENERAL MEETING   |
|-----------------------|---|
| Date                  | : 19th May, 2000  |
| Day                   | : Friday  |
| Time                  | : 3.30 p.m.   |
| Place                 | : Patkar Hall,<br>SNDT Women's University,<br>1, Nathibai Thackersey Rd,<br>New Marine Lines,<br>Mumbai 400 020 |
| Book Closure<br>Dates | : 25th April to 19th May, 2000<br>(both days inclusive)   |

### BOARD OF DIRECTORS

- Mr. Shobha Singh Thakur, Chairman
- Mr. Deepak M. Satwalekar
- Mr. Jagdish S. Baijal
- Mr. Nasser M. Munjee
- Mr. Keki M. Mistry

i

- Dr. (Mrs.) Amla Samanta
- Dr. Venkat Rao Gadwal
- Mr. Christopher FitizGerald (Upto 3rd June, 1999)
- Mr. Christian Jervis Read (Upto 3rd June, 1999)
- Mr. Anií Ahuja (From 16th July, 1999)
- Mr. Arnold Chavkin (From 16th July, 1999)
- Mr. Amit Judge (From 14th April, 2000)
- Mr. Aditya Puri, Managing Director

## VICE PRESIDENT (LEGAL) & COMPANY SECRETARY

Mr. Sanjay B. Dongre

#### AUDITORS

S. B. Billimoria & Co. Chartered Accountants

#### **REGISTRARS & TRANSFER AGENTS**

#### MCS LIMITED Sri Venkatesh Bhavan, Plot No. 27, Road No. 11, MIDC Area, Andheri (East), Mumbai 400 093 Tel. No. 8215235/6/7 Fax No. 8350456

#### **REGISTERED OFFICE**

Sandoz House, Dr. Annie Besant Road, Worli, Mumbai 400 018 Tel. No. 4951616 Fax No. 4951771 www.hdfcbank.com

| <i>r</i>                  |          |
|---------------------------|----------|
| CONTENTS                  | Page No. |
| Notice                    | 2 - 3    |
| Annexure to the Notice    | 4 - 5    |
| Directors' Report         | 6 - 10   |
| Auditors' Report          | 11       |
| Balance Sheet             | 12       |
| Profit & Loss Account     | 13       |
| Schedules to the Accounts | 14 - 25  |
| Cash Flow Statement       | 26       |
| Corporate Governance      | 27 - 28  |
| Shareholders' Information | 29 - 32  |
| Branch Network            | 33 - 36  |
|                           |          |

NOTICE is hereby given that the Sixth Annual General Meeting of the Members of HDFC Bank Limited will be held at Patkar Hall, S.N.D.T. Women's University 1, Nathibai Thackersey Road. New Marine Lines, Mumbai 400 020 on Friday, 19th May, 2000 at 3.30 p.m. to transact the following business:

#### **ORDINARY BUSINESS**

- 1. To consider and adopt the audited Balance Sheet as at 31st March, 2000 and Profit and Loss Account for the year ended on that date and Reports of the Directors and Auditors.
- 2. To declare dividend.
- 3. To appoint a director in place of Mr. J. S. Baijal who retires by rotation and being eligible offers himself for re-appointment.
- 4. To appoint a director in place of Dr. (Mrs.) Amla Samanta who retires by rotation and being eligible offers herself for re-appointment.
- 5. To re-appoint Auditors and in this connection, to pass, with or without modifications, the following resolution as an Ordinary Resolution :

"RESOLVED THAT S. B. Billimoria & Co., Chartered Accountants, be and are hereby re-appointed as Auditors of the Bank to hold office from the conclusion of this meeting until the conclusion of the next Annual General Meeting, on a remuneration of such sum as may be fixed by the Board of Directors in the best interest of the Bank, for the purpose of audit of the Bank's accounts at its Head Office and all its branch offices."

#### SPECIAL BUSINESS

 To consider, and if thought fit, to pass, with or without modifications, the following resolution as an Ordinary Resolution:

"RESOLVED THAT Mr. Anil Ahuja be and is hereby appointed as a Director of the Bank, liable to retire by rotation."

7. To consider, and if thought fit, to pass, with or without modifications, the following resolution as an Ordinary Resolution :

"RESOLVED THAT Mr. Arnold Chavkin be and is hereby appointed as a Director of the Bank, liable to retire by rotation."  To consider, and if thought fit, to pass, with or without modifications, the following resolution as an Ordinary PoseIution :

"RESOLVED THAT Mr. Amit Judge be and is hereby appointed as a Director of the Bank, liable to retire by rotation."

9. To consider, and if thought fit, to pass, with or without modification, the following resolution as a Special Resolution :

"RESOLVED THAT pursuant to the approval of the Reserve Bank of India (RBI) under section 35B of the Banking Regulation Act, 1949 and the applicable provisions of the Companies Act, 1956, the re-appointment of Mr. S. S. Thakur as part-time Chairman of the Bank for a period of one year with effect from 30th September, 1999 be and is hereby approved.

RESOLVED FURTHER THAT pursuant to the said RBI approval Mr. S. S. Thakur be retained to render extra services of a non-executive nature in areas like internal audit, inspection, vigilance and compliance on the existing terms and conditions.

RESOLVED FURTHER THAT the terms and conditions of the reappointment of Mr. S. S. Thakur as approved by RBI and as set out in the agreement duly executed between Mr. Thakur and the Bank be and are hereby ratified.

"RESOLVED FURTHER THAT the Board of Directors be and is hereby authorised to vary and modify the terms and conditions of Mr. Thakur's re-appointment as the Chairman of the Bank, including modification in the professional fees payable to him, in such manner as may be agreed between the Bank and Mr. Thakur and approved by the Reserve Bank of India."

 To consider, and if thought fit, to pass, with or without modifications, the following resolution as a Special Resolution;

"RESOLVED THAT pursuant to the approval of the Reserve Bank of India (RBI) under section 35B of the Banking Regulation Act, 1949 and the applicable provisions of the Companies Act, 1956, the reappointment of Mr. Aditya Puri as the Managing Director of the Bank for a period of three years with effect from 30th September, 1999 be and is hereby approved."

#### SANSCO SERVICES - Annual Reports Library Services - www.sansco.net



RESOLVED FURTHER THAT the terms and conditions of the re-appointment of Mr. Aditya Puri as the Managing Director of the Bank as mentioned below be and are hereby ratified:

| 1. | Salary | : | Rs. 2,25,000/- p. m.  |
|----|--------|---|---|
| 2. | Bonus  | : | Upto one year's salary<br>per annum subject to<br>the approval of the<br>Board and RBI. |

Entertainment : Rs. 5000/- p. m. Allowance

| Other Allowances :  |                    |
|---------------------|--------------------|
| Club fees           | - (2)              |
| Servants/Gardeners  | – Rs. 2500/- p. m. |
| Soft furnishing     | – Rs. 2500/- p. m. |
| Books & periodicals | – Rs. 1000/- p. m. |

#### Perquisites

З.

4.

- Housing 1.
- Bank leased furnished accommodation accommodation

: On actual basis

Car:

2.

З.

Gas & electricity

- i) Free use of the Bank's car for official purposes
- ii) Use of Bank's car for private purposes on payment of a suitable amount.
- Provident Fund / Gratuity / Pension : 4

| Provident Fund | <ul> <li>– 12% of basic salary</li> </ul>                    |
|----------------|--|
| Pension Fund   | <ul> <li>15% of basic salary</li> </ul>                      |
| Gratuity       | <ul> <li>half month's pay per<br/>year's service.</li> </ul> |

- 5. Travelling and Halting Allowances Actual
- Medical Benefits Actual 6.

#### 7. Other benefits, if any :

- Personal Accident i) Insurance Policy.
- ii) Leave :
  - 1. Ordinary leave - 30 days p. a.

ad as in the Petropy

- 2. Sick leave 7 days p. a.
- 3. Leave fare - Rs.1,00,000 p. a. Concession

RESOLVED FURTHER THAT the Board of Directors be and is hereby authorised to vary and modify the terms and conditions of Mr. Aditya Puri's re-appointment as the Managing Director of the Bank in such manner as may be agreed between the Bank and Mr. Puri and approved by the Reserve Bank of India.

**RESOLVED FURTHER THAT in case of inadequacy** of profit in any financial year the remuneration shall be paid to Mr. Puri as minimum remuneration subject to the limits laid down in the Companies Act, 1956 and to compensate him later for any shortfall in the agreed remuneration with the approval of Reserve Bank of India."

By Order of the Board

Sanjay B. Dongre Vice President (Legal) & Company Secretary

Mumbai, 14th April, 2000

#### NOTES

- A MEMBER ENTITLED TO ATTEND AND VOTE IS 1. ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSESLF/HERSELF AND THE PROXY NEED NOT BE A MEMBER OF THE BANK. The proxy form should be lodged with the Bank at its Registered Office at least 48 hours before the time of the Meeting.
- 2. Explanatory Statement pursuant to Section 173(2) of the Companies Act, 1956 relating to the Special Business is annexed hereto.
- All documents referred to in the Notice are open for З. inspection at the Registered Office of the Bank on all working days between 11.00 a.m. to 1.00 p.m. up to the date of Annual General Meeting.

3

the Notice

EXPLANATORY STATEMENT PURSUANT TO SECTION STV11, OF THE COMPANIES ACT 1956

#### ITEM NO. 6 TO 8

Mr. Anil Ahuja and Mr. Arnold to accordence opportunities Directors of the Bank under Sourcher (Advance) and the Act, 1956 at the Board meeting hold on the Decision and represent on the Board, the stratogic invostors with The India Private Equity Fund (Mauntus: (IPEF) and Indocean Financial Holding Limited (IFHL) respectively. IPEF and IFHL are Mauritius based funds and both are advised by Indocean Chase Capital Advisors, the Indian alfiliate of Chase Capital Partners. These Directors would hold office till the date of the ensuing Annual General Meeting.

Mr. Ahuja has received B.Tech degree in Mechanical Engineering from Indian Institute of Technology, Delhi and has done M.B.A. from the Indian Institute of Management, Ahmedabad. Mr. Ahuja has worked with Citibank for eleven years. He is currently the Executive Director of Indocean Chase Capital Advisers.

Mr. Arnold Chavkin holds a degree in Business Administration from Columbia University and serves on the Advisory Boards of different investment funds.

Mr. Amit Judge was appointed as Additional Director of the Bank with effect from 14th April, 2000 pursuant to section 260 of the Companies Act, 1956. Mr. Judge would hold office till the date of the ensuing Annual General Meeting. Mr. Judge is the Chairman of Raghuvar (India) Ltd, Turner Morrison Ltd, Sports and Leisure Apparel Ltd and Steelage Industries Limited and is a Director on the Board of STP Limited and Akarsh Holdings Pvt Ltd.

As required under section 257, the Bank has received notices from members signifying their intention to propose Mr. Anil Ahuja, Mr. Arnold Chavkin and Mr. Amit Judge as candidates for the office of Director. The Bank has also received deposit for Rs. 500/- each as required under the Act.

It is proposed to appoint Mr. Anil Ahuja, Mr. Arnold Chavkin and Mr. Amit Judge as Directors of the Bank subject to the approval of the Members. None of the Directors other than Mr. Ahuja, Mr. Chavkin and Mr. Judge is concerned or interested in the respective resolutions.

#### 016W - 40 9

Mr. S. J. Thakur was appointed as a part time Chairman for a period of five years from 30th Soptember, 1994. The Board had also approved the proposal to retain Mr. Thakur for rendering extra services on a day-to-day basis in areas like internal audit, inspection, vigilance, compliance of the RBI and Board policies / directions, etc. The appointment of Mr. Thakur as a part-time Chairman and the terms and conditions of his appointment were approved by the Reserve Bank of India under section 35B of the Banking Regulation Act, 1949; vide its letter DBOD No. 513/ 08.89.001-94 dated 21st December, 1994. The five year term expired on 29th September, 1999.

Mr. Thakur has rendered invaluable services as the Chairman of the Board of Directors and the Board constituted Committees, viz. Audit & Compliance Committee, Share Committee, Premises Committee and Credit Approval Committee. Under his overall guidance the Bank has developed and put in place effective internal audit and compliance systems. In view of this and the impressive all-round progress the Bank has achieved during the chairmanship of Mr. Thakur, it was proposed to re-appoint him as the Chairman on a part-time basis and retain him for rendering extra services as mentioned above. The Board at its meeting held on 16th July, 1999 approved the re-appointment of Mr. S. S. Thakur as a part time Chairman of the Bank for a period of one year from 30th September, 1999 subject to the approval of Reserve Bank of India. His re-appointment was approved by the Board on the same terms and conditions as were approved initially in 1994, which inter alia include a professional fee of Rs.15 lacs per annum and other perquisites as specified in the agreement entered into between the Bank and Mr. Thakur. The RBI had also granted necessary approval in this regard vide its letter No. DBOD No.190/08.89.001/99 dated 1st September, 1999.

The Board of Directors recommend the re-appointment of Mr. Thakur as part time Chairman of the Bank for a period of one year with effect from 30th September, 1999. None of the Directors other than Mr. Thakur is concerned or interested in the relevant resolution.



**NET BANKING** @ www.hdfcbank.com is the most sophisticated way to Bank. We offer NetBanking online and real time. Customers can use it to pay their utility bills, apply for auto loans, personal loans and loans against shares. They can check account details, transfer funds, order drafts, open fixed deposits, stop cheque payments and carry out many other basic banking transactions.