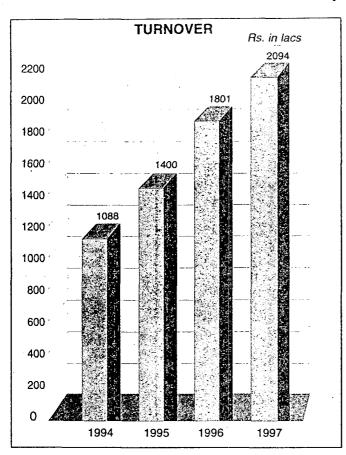
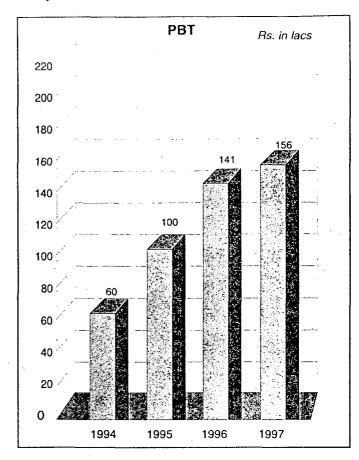
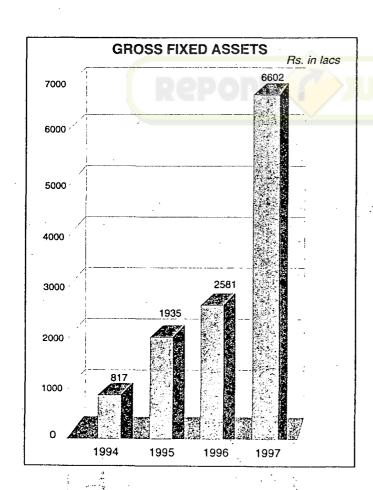
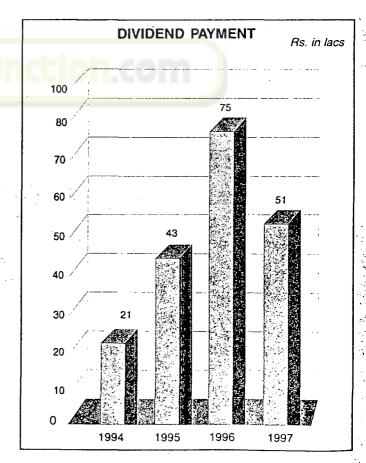


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Board of Directors Mr. B.N. Kalyani - Chairman

Mr. V.G. Yennemadi Mr. Prakash Mehta Mr. S.M. Kheny

Mr. H. Morikawa - Nominee Director

(Sumitomo Corpn., Japan)

Mrs. S.J. Hiremath

Dr. S. Ramanathan - Technical Director Mr. Jai Hiremath - Managing Director

Company Secretary Mr. S.V. Wahalekar

Auditors P. M. Kathariya & Co.

Chartered Accountants

Bankers Bank of Baroda
Union Bank of India

Financial Institution Exim Bank of India

I. C. I. C. I.

Legal Advisor Malvi Ranchoddas & Co.

Registered Office 6, Nawab Building, 327, Dr. D.N. Road, Fort, Mumbai - 400 001.

Corporate Office Great Eastern Chambers, 6th Floor, Sector 11,

C.B.D. Belapur,

Navi Mumbai - 400 614.

Works A-18, M.I.D.C., Industrial Area,

Mahad - 402-301 Dist. Raigad, Maharashtra

T-21, M.I.D.C., Industrial Area,

Taloja,

Dist. Raigad, Maharashtra

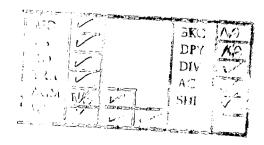
Registrars & Transfer Mondkar Computers Pvt. Ltd. Agents 21, Shakil Niwas,

21, Shakil Niwas, Mahakali Caves Road,

Andheri (E), Mumbai - 400 093.

Tel: 822 1966 - 838 8035

Fax: 836 6620





DIRECTORS' REPORT

To:

The Members,

The directors have pleasure in presenting their 9th annual report together with the audited accounts for the financial year ended 31st March, 1997.

1. FINANCIAL RESULTS

	(KS. III IACS)	
	1996-97	1995-96
	Rs.	Rs.
Turnover	2094.3	1801.3
Profit before interest and		
depreciation	491.8	390.9
Interest	197.1	158.1
Profit before depreciation	294.7	232.8
Depreciation	138.9	92.1
Profit before taxation	155.8	140.7
Provision for taxation	20.1	12.0
Net profit after tax	135.7	128.7
Reserves	1104.9	520.9
Proposed dividend on		
equity share capital	50.7	74.9
Tax on dividend	5.1	
Transfer to general reserve	16.5	21.9
Surplus retained in profit &		
loss account	163.9	100.6

2. OPERATIONS

During last year Company's turnover increased by 16% (from Rs.1801 lacs to Rs.2094 lacs), profit after taxation increased by 5% (from Rs.128.7 lacs to Rs.135.7 lacs). The margins were affected due to competition from imports.

3. DIVIDEND

The directors recommend a dividend of 15% (Previous Year 25%) on equity shares.

4. NEW PROJECT

The company is setting up a 100% Exported Oriented Unit for manufacture of Thiabendazole (TBZ) at Taloja (Near New Mumbai). The Company has a 100% buyback arrangement with Merck & Co. Inc., USA. The project is at an advanced stage of completion and the trial runs will commence in the 4th quarter of 1997. Hikal will be the only producer of TBZ in the world. Merck has recently discontinued the manufacturing of the product. The plant will be one of the best in the country, in terms of automization, safety & environmental controls.

This is a major project which will make a very significant impact on the profitability and growth of the company.

5. DIRECTORS

(Re in lacs)

Mr. B.B. Hattarki has resigned as a Director with effect from 8th August, 1997. The Board places on record his valuable contribution since the inception of the Company.

Mrs. S.J. Hiremath and Mr. B.N. Kalyani, directors of the company, retire by rotation and being eligible, offer themselves for reappointment.

Mr. Hiroshi Morikawa of Sumitomo Corporation Japan, has been appointed as an additional director from 30th November 1996. He will hold office till the forthcoming Annual General Meeting of the company.

6. AUDITORS

Messrs. P.M. Kathariya & Co., Chartered Accountants retire and being eligible offer themselves for reappointment.

7. PUBLIC DEPOSITS

The Company has no overdue deposits outstanding other than those unclaimed on 31st March, 1997.

8. EMPLOYEES

Relations between the employees and the management continued to be cordial during the year.

As required by the provisions of the section 217(2A) of the Companies Act, 1956, read with Companies (Particulars of Employees) Rules, 1975 as amended, the names and other particulars of the employees form part of the director's report. However, as per the provisions of Section 219(1) (b) (iv) of the Companies Act, 1956, the report and accounts is being sent to all shareholders of the company excluding the aforesaid information. Any shareholder interested in obtaining such particulars may write to the company secretary at the corporate office of the company.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION AND FOREIGN EXCHANGE EARNINGS AND OUTGO

In accordance with the requirements of section 217(1) (e) of the Companies Act, 1956, read with the Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988 a statement showing particulars with respect to conservation of energy, technology absorption and foreign earnings and outgo forming part of the directors report, is given in the enclosed annexure which forms part of this report.

ANNUAL REPORT 1997

1996-97

1995-96

10. SAFETY & ENVIRONMENT

The company maintained highest standards of safety and environmental control. Safety measures have been given very high priority in the new project at MIDC Taloja.

11. ACKNOWLEDGEMENTS

The board of directors place on record their appreciation for the co-operation and support extended to the company by Bank of Baroda, Union Bank of India, Exim Bank of India & I.C.I.C.I.

The board also places on record its appreciation for the continued hardwork put in by the employees.

For and on behalf of the Board of Directors

Place : Pune B. N. Kalyani
Date : 13th August, 1997 CHAIRMAN

INFORMATION AS PER SECTION 217 (1) (e) READ WITH COMPANIES (DISCLOSURE OF PARTICULARS IN THE REPORT OF BOARD OF DIRECTORS) RULES, 1988 FORMING PART OF THE DIRECTORS' REPORT FOR THE YEAR ENDED 31ST MARCH, 1997.

I. CONSERVATION OF ENERGY

- a. Energy conservation measures taken:
 - Daily monitoring of boiler efficiancy.
 - Installation of capacitors to improve power factor.
 - Streamlining of boiler and steam system, optimum use of chilling units.
 - Energy efficiant insulation for hot and cold services.
- Additional investments and proposals, if any, being implemented for reduction of consumption of energy:

Condensate recovery system is implemented to reduce furnace oil consumption.

c. Impact of the measure at (a) & (b) above for reduction of energy consumption and consequent impact on the cost of production of goods:

The scheme is under implementation and therefore it is not yet possible to quantify savings and its effect on cost of production of goods. d. Total energy consumption and energy consumption per unit as per Form-A of the annexure to the rules in respect of industries specified in the schedule thereto.

A. POWER & FUEL CONSUMPTION

1.	Electricity		
a.	Purchased		
	Unit (KWH in thousands)	3400	3340
	Total amount (Rs. in lacs)	118.88	96.93
	Rate/KWH (Rs.)	3.50	2.90

. Own Generation

i) Through diesel generation	
Unit	
Units per ltr. of diesel	
Oil cost/Unit	
ii) Through steam	
turbine/Cenerator	

2.	Coal	N.A.	N.A
	Quantity	_	
	Total cost	ama -	_
	Average rate		

3.	Furnace oil		
	Quantity (K. Ltrs.)	1605	1709
	Total cost (Rs. in lacs)	101.88	95.42
	Average rate / K. Ltrs. (Rs.)	6.35	5.58

4.	Others	N.A.	N.A.
	LSHS/LDO		
	Quantity (K. Ltrs.)	-	
	Total cost (Rs. in lacs)		
	Rate / K. Ltrs. (Rs.)		_

В.	Consumption per u	nit of produc	ction
	Product	Unit	
	(Intermediates for d	yes,	
	pesticides and		
	pharmaceuticals)		
	Electricity	KWH	1.97

Electricity	KWH	1.97	1.78
Furnace oil	Ltrs.	0.89	0.91
Coal			
I SHS/LDO	Ltrs		

II. TECHNOLOGY ABSORPTION:

Efforts made in technology absorption as per Form-B of the annexure to the rules.

- 1. Research & Development (R&D)
 - a. Specific areas in which R & D carried out by the company.

The process for Metoxuron and other products developed at in-house R & D facilities.

The R&D is playing an important role in the absorption of technology for the manufacture of Thiabendazole for 100% export to Merck.

- Benefits derived as a result of above R & D.
 The technology absorption for Thiabendazole
 has helped in various aspects connected with the new plant at Taloja.
- c. Future plan of action : New products will be introduced to improve the profitability as well as improvement of existing operation.

1996-97 1995-96 **(Rs. in lacs)** (Rs. in lacs)

Expenditure on R & D		
i) Capital	6.00	6.30
ii) Recurring	13.57	11.81
DOI		
iii) Total	19.57	18.11

Hikal's R&D is playing an important role for the absorption of technology for Thiabendazole from Merck USA.

b. Benefits derived as a result of the above efforts:

Improved productivity through improvement in technology, new products, better safety and environmental control.

c. Imported technology:

Technology Transfer from Merck USA for Thiabendazole free of cost.

III. FOREIGN EXCHANGE EARNINGS & OUTGO:

 Activities relating to exports initiative taken to increase exports, development of new export markets for products and services and export plans:

The company has appointed a representative in England, to identify our efforts to increase export. The company has entered into a 10 year agreement with Merck & Co. Inc. U.S.A. for exclusive supply of Thiabendazole on 100% buyback arrangement.

b. Total foreign exchange used and earned:

Used	Rs. 490.00	lacs	(Previous year
			Rs. 322.08 lacs)
Earned	Rs. 4360.82	lacs	(Previous year
			Rs. 1183.03 lacs)

iv) Total R & D expenditure as a percentage of total turnover **0.93** % 1.01 %

2. Technology absorption, adoption and innovation:

 a. Efforts, in brief made towards technology absorption, adoption and innovation.
 The development of Metoxuron process is an example of adoption and innovation technology. For and on behalf of the Board of Directors

Place: Pune
Date: 13th August, 1997

B. N. Kalyani CHAIRMAN