

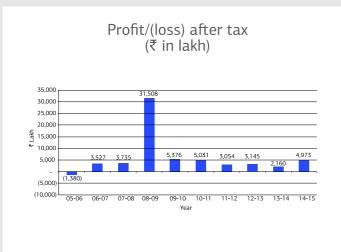
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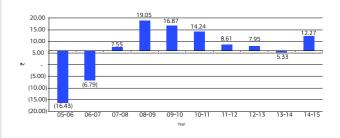
Annual Report 2014–2015

IFB Industries Limited

10 YEAR HIGHLIGHTS

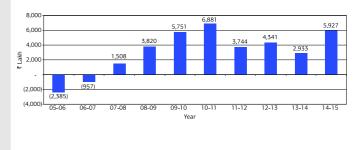


Basic EPS before extraordinary items (₹)





Profit before tax, extraordinary and prior period items (₹ in lakh)

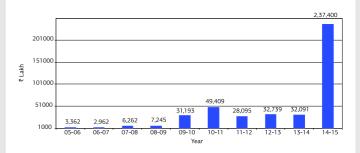




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BOARD OF DIRECTORS

Executive Chairman Mr. Bijon Nag

Joint Executive Chairman & Managing Director Mr. Bikram Nag

Deputy Managing Director Mr. Sudam Maitra

Director and CFO Mr. Prabir Chatterjee

Independent Directors Dr. Rathindra Nath Mitra Dr. Tridibesh Mukherjee Mr. Radharaman Bhattacharya Mr. R. Muralidhar Ms. Sangeeta Shankaran Sumesh

Non-Executive Director Mr. Sudip Banerjee

REGISTERED OFFICE

14, Taratala Road Kolkata - 700 088, India Tel : (091) (33) 3048 9219 Fax : (091) (33) 3048 9230 CIN : L51109WB1974PLC029637 E-mail : investors@ifbglobal.com Website : www.ifbindustries.com

CORPORATE OFFICE

Plot No. IND-5, Sector – I East Kolkata Township Kolkata - 700 107 Tel : (091) (33) 3984 9524 Fax : (091) (33) 2442 1003 E-mail : g_raychowdhury@ifbglobal.com

AUDIT COMMITTEE

Chairman Dr. Rathindra Nath Mitra

Members Mr. Radharaman Bhattacharya Mr. Prabir Chatterjee

COMPANY SECRETARY

Mr. G. Ray Chowdhury

AUDITORS

Deloitte Haskins & Sells *Chartered Accountants*

REGISTRAR AND SHARE TRANSFER AGENTS

CB Management Services (P) Ltd. P 22, Bondel Road, Kolkata - 700 019 Tel : (091) (33) 2280 6692/93/94, 4011 6700 Fax : (091) (33) 2287 0263 E-mail : rta@cbmsl.com

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IFB INDUSTRIES LTD.

Regd. Office : 14, Taratala Road Kolkata – 700 088

NOTICE TO MEMBERS

NOTICE is hereby given that the Thirty Ninth Annual General Meeting of the members of **IFB Industries Limited** will be held on Friday, the 31st day of July, 2015 at 9.30 A.M. at Club Ecovista, Ecospace Business Park, Premises no 2F/11, Action Area II, Rajarhat, New Town, Kolkata - 700 156, to transact the following business :

ORDINARY BUSINESS :

- 1. To receive, consider and adopt the financial statements of the Company for the year ended 31 March 2015, including the audited Balance Sheet as at 31 March 2015, the statement of Profit and loss for the year ended on that date and the reports of the Board of Directors ('the Board') and Auditors thereon.
- 2. To ratify the appointment of auditors of the Company, and to fix their remuneration and to pass the following resolution as an ordinary resolution :

"**RESOLVED THAT** pursuant to the provisions of sections 139, 142 and other applicable provisions, if any, of the Companies Act, 2013, read with Rules made there under, pursuant to the recommendations of the Audit Committee and pursuant to the resolution passed by the members at the AGM held on July 30, 2014, the appointment of M/s. Deloitte Haskins & Sells, Chartered Accountants (Firm Regn No : 302009E) as the auditors of the Company to hold office till the conclusion of 43rd AGM be and is hereby ratified and the Board of Directors be and is hereby authorized to fix such remuneration for the financial year 2015-16 as may be determined by the Audit Committee in consultation with the auditors, in addition to reimbursement of all out-of-pocket expenses as may be incurred in connection with the audit of accounts of the Company".

- 3. To appoint a director in place of Mr. Prabir Chatterjee (DIN : 02662511) who retires by rotation and being eligible, seeks reappointment.
- 4. To appoint a director in place of Mr. Sudip Banerjee (DIN : 05245757) who retires by rotation and being eligible, seeks reappointment.

SPECIAL BUSINESS :

5. Appointment of Ms. Sangeeta Shankaran Sumesh as Independent Director.

To consider and if thought fit, to pass with or without modification the following resolution as an ordinary resolution:

"**RESOLVED THAT**, pursuant to section 149, 152 and other applicable provisions of the Companies Act, 2013 ("the Act"), and the Rules made thereunder read with Schedule IV of the Act, Ms. Sangeeta Shankaran Sumesh (DIN : 0708037) who was appointed as an Additional Director on the Board of the Company with effect from 30 January 2015 and who holds office till the date of this AGM, and in respect of whom the Company has received a notice in writing from a member under Section 160 of the Act, signifying his intention to propose Sangeeta Shankaran Sumesh as a candidate for the office of an Independent Director of the Company, be and is hereby appointed as an Independent Director of the Company for a period up to 29 January 2020, not liable to retire by rotation."

6. To consider and if thought fit, to pass with or without modification, the following Resolution as a Special Resolution. "RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and other applicable provisions if any, of the Companies Act, 2013 ("The Act") read with Schedule V to the Act and the Companies (Appointment and Remunerations of Managerial



Personnel) Rules, 2014, consent of the Company be and is hereby accorded to the reappointment of Mr. Bijon Nag (DIN 00756995), as Executive Chairman upto 31.05.2016 with effect from 01.06.2015, on existing terms as set out in the agreement.

FURTHER RESOLVED THAT the Board (the term "Board" includes Board of Directors of Company and the Nomination and Remuneration committee) be and is hereby authorized to vary and / or modify the terms and conditions including remuneration, benefits and perquisites payable / made available to the appointee in such manner as may be agreed upon between the board and the appointee.

FURTHER RESOLVED THAT the board be and is hereby to do all acts, deeds and things and execute all such documents, instruments and writings, as may be required and to delegate all or any of its powers herein conferred to any committee of directors or to any director or to any employee of the Company to give effect to the aforesaid resolutions.

FURTHER RESOLVED THAT in the event of loss, absence or inadequacy of profits of the Company in any financial year during the term of the office of the appointee, the remuneration as mentioned in the Explanatory Statement shall be paid to him as minimum remuneration."

7. To consider and if thought fit, to pass the following resolution, with or without modification as an ordinary resolution.

"RESOLVED THAT, pursuant to section 149, 152 and other applicable provisions of the Companies Act, 2013, ("the Act") and the Rules made thereunder, Mr. Sudam Maitra (DIN : 0035398) who was appointed as an Additional Director of the Company by the Board of Directors and was also appointed as Deputy Managing Director with effect from 3 September 2014 and who holds office till the date of this AGM , and in respect of whom the Company has received a notice in writing from a member under section 160 of the Companies Act, 2013 signifying his intention to propose Mr. Sudam Maitra as a candidate for the office of a director of the Company, be and is hereby appointed as a Director of the Company whose office shall be liable to retirement by rotation.

RESOLVED THAT pursuant to provisions of Sections 196, 197, 203 and other applicable provisions if any, of the Companies Act, 2013 ("The Act") read with Schedule V thereof and the Companies (Appointment and Remunerations of Managerial Personnel) Rules, 2014, consent of the Company be and is hereby accorded to the appointment of Mr. Sudam Maitra , as the Deputy Managing Director of the Company for a period of one year with effect from . 31st July 2015 until 30 July 2016 on existing terms as set out more fully in the draft agreement proposed to be entered into by the Company and Mr. Sudam Maitra.

FURTHER RESOLVED THAT the Board (the term "Board" includes Board of Directors of Company and the Nomination and Remuneration Committee) be and is hereby authorized to vary and / or modify the terms and conditions including remuneration, benefits and perquisites payable / made available to the appointee in such manner as may be agreed upon between the Board and the appointee.

FURTHER RESOLVED THAT the Board be and is hereby authorized to do all acts, deeds and things and execute all such documents, instruments and writings, as may be required and to delegate all or any of its powers herein conferred to any committee of Directors or to any Director or to any employee of the company to give effect to the aforesaid resolutions.

FURTHER RESOLVED THAT in the event of loss, absence or inadequacy of profits of the Company in any financial year during the term of the office of the appointee, the remuneration as mentioned in the Explanatory Statement shall be paid to him as minimum remuneration."

8. To consider and if thought fit, to pass the following resolution, with or without modification as ordinary resolution.

"**RESOLVED THAT** pursuant to provisions of Sections 196, 197, 203 and other applicable provisions if any, of the Companies Act, 2013 ("The Act") read with Schedule V to the Act and the Companies (Appointment and Remunerations of Managerial Personnel) Rules, 2014, consent of the Company be and is hereby accorded to increase the remuneration payable to Mr. Prabir Chatterjee, (DIN 02662511) Director & Chief Financial officer of the Company with effect from

IFB INDUSTRIES LTD.

1 April 2014 as set out in the Explanatory Statement attached to this Notice.

FURTHER RESOLVED THAT the Board (the term "Board" includes Board of Directors of Company and the Nomination and Remuneration Committee) be and is hereby authorized to vary and / or modify the terms and conditions including remuneration, benefits and perquisites payable / made available to the appointee in such manner as may be agreed upon between the Board and the appointee.

FURTHER RESOLVED THAT the Board be and is hereby authorized to do all acts, deeds and things and execute all such documents, instruments and writings, as may be required and to delegate all or any of its powers herein conferred to any committee of Directors or to any Director or to any employee of the company to give effect to the aforesaid resolutions.

FURTHER RESOLVED THAT in the event of loss, absence or inadequacy of profits of the Company in any financial year during the term of the office of the appointee, the remuneration as mentioned in the Explanatory Statement shall be paid to him as minimum remuneration."

9. To consider and if thought fit, to pass with or without modification, the following Resolution as an Ordinary Resolution. "RESOLVED THAT pursuant to the provisions of Section 148(3) and other applicable provisions, if any, of the Companies Act, 2013 ("The Act") read with Rule 14 of Companies (Audit and Auditors) Rules, 2014, the remuneration payable during the year 2015-16 to M/s. MANI & CO, Cost Accountants appointed by the Board of Directors of the Company to conduct the audit of cost records of the Company for the financial year 2015-16, amounting to Rs.5,00,000/- (Rupees Five lacs Only) plus service tax as applicable and reimbursement of conveyance on actual basis as incurred by them in connection with the aforesaid audit be and is hereby ratified and confirmed."

10. To consider and if thought fit, to pass with or without modification, the following Resolution as a Special Resolution.

"RESOLVED THAT that in supersession to the earlier resolution(s), pursuant to the provisions of section 180(1)(a) and other applicable provisions, if any of the Companies Act, 2013 and Rules made there under, consent of the Company be and is hereby accorded to the Board of Directors, to mortgage and/ or charge in addition to the mortgages and/ or charges created/ to be created by the Company, in such form and manner and with such ranking as to priority and for such time and on such terms as the Board may determine, all or any of the moveable and/or immoveable, tangible and/or intangible properties of the company, both present or future in favour of Lending Financials Institutions/ Banks/Bodies Corporate/ Firms/Foreign Investors or persons, lender(s), agent(s), trustee(s) for securing the Borrowings of the Company availed/to be availed by way of loan(s) (in foreign currency and/or rupee currency) and securities (compromising fully/partly convertible debentures and/or non-convertible debentures with or without detachable or non detachable warrants and/or secured premium notes and/or floating rates notes/bonds or other debt instruments), commercial papers, issued/to be issued by the company whether in India or abroad term loans/fund based working capital loans/short term loans/temporary loans/letter of credit/guarantees/and to secure and other form of borrowings made from time to time, together with interest at the respective agreed rates, additional interest, compound interest in case of default, accumulated interest, liquidated damages, commitment charges, premia on pre-payment, remuneration of agent(s), trustee(s), premium (if any) on redemption, all other costs, charges and expenses, including any increase as a result of devaluation/revaluation/evaluation/ fluctuation in the rate of exchange and all other monies payable by the Company in terms of loan agreement(s), debenture trust deed or any other document entered into/to be entered into between Company and the lender(s)/agent(s)/trustee(s), in respect of the said loans/borrowings/debentures and containing such specific terms and conditions and covenants in respect of enforcement of security as may be stipulated in that behalf and agreed to between the Board thereof and the lender(s)/ agent(s)/ trustee(s)."

11. To consider and if thought fit, to pass with or without modification, the following Resolution as a Special Resolution. "RESOLVED THAT in supersession of all earlier resolution(s), pursuant to the provisions of Section 180 (1)(c) of the Companies Act, 2013 and the Articles of Association of the Company consent of the Company be and is hereby accorded to the Board of Directors (" Board") of the Company to borrow such sums of money, from time to time, as the Board may



deem requisite for the purpose of the business of the Company notwithstanding that money to be borrowed together with the money already borrowed by the Company (apart from temporary loans obtained from the Company's Bankers in the Ordinary Course of Business) will exceed the aggregate of the paid-up capital of the Company and its free reserves, that is to say, reserves not set apart for any specific purpose, provided that the total amount up to which the money may be borrowed by the Board of Directors (apart from temporary loans obtained from the company's bankers) shall not exceed Rs. 425 Crores (Rupees four hundred twenty five Crores only) outstanding at any time."

12. To consider and if thought fit, to pass with or without modification, the following Resolution as Special Resolution.

"Resolved that, pursuant to the provisions of Section 14 of the Companies Act, 2013, or any amendment thereto or modification thereof, the Articles of Association of the Company be and is hereby amended by insertion of the following Article 110(8) after the existing Article 110(7) and the new Article no 110(8) be read as follows

Article 110(8) - Any Member, beneficial owner, debenture-holder, other security-holder or other person entitled to copies of any documents / registers / records to be kept or maintained by the Company in physical or electronic form under the provisions of the Companies Act, 2013 or the Rules there under or any earlier enactment or rules, shall be provided copies thereof upon request on payment of fee of Rs. 10/- per page, or such other fee as may be prescribed from time to time and as may be determined by the Board."

Registered Office :	By Order of the Board	
14, Taratala Road		
Kolkata - 700 088	G Ray Chowdhury	
Date : 29 May 2015	Company Secretary	

NOTES :

i) A MEMBER ENTITLED TO ATTEND AND VOTE AT THE ANNUAL GENERAL MEETING (THE "MEETING") IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE ON A POLL INSTEAD OF HIMSELF / HERSELF AND THE PROXY NEED NOT BE A MEMBER OF THE COMPANY.

The instrument appointing the proxy should, however, be deposited at the registered office of the company not less than forty-eight hours before the commencement of the meeting.

A person can act as a proxy on behalf of members not exceeding fifty and holding in the aggregate not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the Company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.

- Corporate members intending to send their authorized representatives to attend the Meeting are requested to send to Company a certified copy of the Board Resolution authorizing their representative to attend and vote on their behalf at the meeting.
- iii) Brief resume of Directors including those proposed to be appointed/ reappointed, nature of their expertise in specific functional areas, names of companies in which they hold directorships and memberships/ chairmanships of Board Committees, shareholding and relationships between directors inter-se as stipulated under clause 49 of the listing agreement with the stock exchanges, are provided in the Corporate Governance Report forming part of the Annual Report.
- iv) A Statement pursuant to Section 102(1) of the Companies Act, 2013, relating to the Special Business to be transacted at the Meeting is annexed hereto.
- v) Members are/Proxies/Authorised Representative requested to bring their attendance slip along with their copy of Annual Report to the meeting.



- vi) In case of joint holders attending the meeting, only such joint holder who is higher in the order of names will be entitled to vote.
- vii) Relevant documents referred to in the accompanying Notice and the Statement are open for inspection by the members at the Corporate Office of the Company on all working days, except Saturdays, during business hours up to the date of the meeting.
- viii) The Company has notified closure of Register of Members and share transfer books from 25 July 2015 to 31 July 2015 (both days inclusive) for the purpose of AGM.
- ix) Instruction for e-voting, along with the Attendance Slip and Proxy Form, is annexed to this Notice of 39th Annual General Meeting for the convenience of shareholders.
- x) Members holding shares in electronic form are requested to intimate immediately any change in their address or bank mandates to their Depository participants with whom they are maintaining their demat accounts. Members holding shares in physical form are requested to advise any change in their address or bank mandates immediately to the Company/CB Management Services (P) Ltd.
- xi) The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit their PAN to their Depository Participants with whom they are maintaining their demat accounts. Members holding shares in physical form can submit their PAN to the Company/CB Management Services (P) Ltd.
- xii) Members holding shares in single name and physical form are advised to make nomination in respect of their shareholding in the Company. The nomination form can be obtained from the Company/ CB Management Services (P) Ltd.
- xiii) Members who hold shares in physical form in multiple folios in identical names or joint holding in the same order of names are requested to send share certificates to CB Management Services (P) Ltd., for consolidation into a single folio.
- xiv) Non resident Indian Members are requested to inform CB Management Services (P) Ltd. immediately of :
 - a) change in their residential status on return to India for permanent
 - b) notify immediately any change in their address to the Company.
 - c) write to the Company's Registrar & Share Transfer Agents, M/s CB Management Services (P) Ltd enclosing their share certificates for consolidation into one folio for better investor service, if they have more than one folio in identical order of name(s).
- xv) In compliance with section 108 of the Companies Act, 2013, Rule 20 of the Companies (Management and Administration) Rules 2014, substituted by Companies (Management and Administration) Amendment Rules 2015 and Clause 35B of the Listing Agreement, the Company has provided a facility to the members to exercise their votes electronically through the electronic voting service facility arranged by National Securities Depository Limited. The facility for voting through ballot paper will also be made available at the AGM and the members attending the AGM who have already cast their votes by remote e-voting prior to the AGM may attend the AGM but shall not be entitled to cast their vote again. The instructions for e-voting are annexed to the Notice.
- xvi) The Annual Report 2014-15 is being sent through electronic mode only to the members whose email addresses are registered with the Company/Depository Participant(s), unless any member has requested for a physical copy of the report. For members who have not registered their email addresses, physical copies of the Annual Report 2014-15 are being sent by permitted mode.
- xvii) The notice of the 39th AGM and instructions for e-voting along with the Attendance slip and Proxy form, is being sent by electronic mode to all members whose email addresses are registered with the Company/Depository Participant(s), unless a member has requested for a hard copy of the same. For members who have not registered their email addresses, physical copies of the documents are being sent by the permitted mode.



- xviii) Members may also note that the Notice of the 39th AGM and the IFB Industries Ltd Annual Report 2014-15 will be available on the Company's website, **www.ifbindustries.com**. The physical copies of the documents will also be available at the Company's corporate office for inspection during normal business hours on working days. Members who require communication in physical form in addition to e-communication or have any other queries, may write to us at : **investors@ifbglobal.com**.
- xix) Additional information, pursuant to Clause 49 of the Listing Agreement with the stock exchanges, in respect of the directors seeking appointment/reappointment at the AGM is furnished as annexure to the Notice. The directors have furnished consent/declaration for their appointment/reappointment as required under the Companies Act, 2013 and the Rules thereunder.
- xx) The Register of directors and Key Management Personnel and their Shareholding, maintained under Section 170 of the Companies Act, 2013, will be available for inspection by the members at the AGM.
- xxi) The Register for Contracts or Arrangements in which the directors are interested, maintained under Section 189 of the Companies Act, 2013, will be available for inspection by the members at the AGM.
- xxii) Members are requested to address all correspondence, to the Registrar and Share Transfer Agents, C.B. Management Services Private Limited at P22 Bondel Road, Kolkata 700 019.
- xxiii) With a view to using natural resources responsibly, we request shareholders to update their email address, with the Depository Participants to enable the Company to send communications electronically.
- xxiv) Shareholders are requested to tender their attendance slips at the registration counters at the venue of the AGM and seek registration before entering the meeting hall.

Statement Pursuant to Section 102(1) of the Companies Act, 2013

Resolution No. 3 & 4

Details of Directors seeking appointment/reapointment in Annual General Meeting (in pursuance of Clause 49 of the Listing Agreement)

Name of Director	Mr. Sudip Banerjee	Mr. Prabir Chatterjee
Date of birth	01.02.1960	18.06.1955
Nationality	Indian	Indian
Date of appointment on the board	04.04.2012	01.04.2013
Qualification	Graduate in Economics(H),	
	Diploma in Management (AIMA)	BSC, AICWA
Experience in functional area	Business Executive	Business Executive
Shareholding in the Company	Nil	25,000
List of directorship held in other companies	one	one
Committee membership	Тwo	Three

Resolution No. 5

The nomination and remuneration committee and board of directors at their meeting held on 30 January 2015 appointed Ms. Sangeeta Shankaran Sumesh (DIN 07080379) as an Additional Director of the Company with effect from 30 January 2015, pursuant to Section 161 of the Companies Act, 2013 read with clause 139 of the Articles of Association of the Company.

Pursuant to the provision of Section 161 of the Companies Act, 2013, Ms Sangeeta will hold office up to the date of the ensuing AGM. The company has received notice in writing under the provision of Section 160 of the companies act, 2013, from a member,



along with a deposit of Rs 100,000/- proposing the candidature of Ms. Sangeeta Shankaran Sumesh for the office of Independent Director to be appointed as such under the provisions of Section 149 of the Companies Act, 2013.

The Company has received from Ms. Sangeeta (i) consent in writing to act as director in form DIR 2 pursuant to Rule 8 of Companies (Appointment & Qualification of Directors) Rules 2014, (ii) intimation in Form DIR 8 in terms of Companies (Appointment & Qualification of Directors) Rules 2014, to the effect that she is not disqualified under subsection (2) of Section 164 of the Companies Act, 2013, and (iii) a declaration to the effect that she meets the criteria of independence as provided in Sub-section (6) of Section 149 of the Companies Act, 2013.

Ms. Sangeeta (40) has done her graduation in commerce from University of Madras in 1994. She is a Qualified Chartered Accountant, Cost Accountant and also a certified Public Accountant from Botswana Institute of Accountants. She has also undergone Executive education in organizational leadership in 2014 from Harvard Business School. She is currently working with Dun & Bradstreet Technologies and Data Services as Vice President Finance / CFO. She also worked in number of Foreign companies . She got comprehensive experience in diversified areas including Cost and Management Controls, Financial Analysis, Strategic Management, CSR activities, Corporate Governance, Risk Mitigation, operation management etc. Ms. Sangeeta is not holding any share of the company.

The resolution seeks the approval of the Company for the appointment of Ms. Sangeeta Shankaran Sumesh as an Independent Director of the Company for a period up to 29 January 2020 pursuant to section 149 and other applicable provisions of the Companies Act, 2013 and the Rules made thereunder. She will not be liable to retire by rotation.

In the opinion of the Board, Ms. Sangeeta Shankaran Sumesh, the Independent Director proposed to be appointed, fulfills the conditions specified in the Companies Act, 2013 and the Rules made thereunder and she is independent of the Management. A copy of the draft letter for appointment of Ms. Sangeeta Shankaran Sumesh, as an Independent Director setting out terms and conditions is available for inspection without any fee by the members at the company's corporate office during normal business hours on working days upto the date of the AGM.

No director, Key managerial personnel or their relatives, except Ms. Sangeeta Shankaran Sumesh to whom the resolution relates, are interested or concerned in the resolution.

The board recommends the resolution set forth in item no 5 for the approval of members.

Resolution No. 6

Section 196(3) of Companies Act, 2013, inter alia, provides that no company shall continue the employment of a person who has attained the age of seventy years, as managing director, whole-time director or manager unless it is approved by the members by passing a special resolution. Part I of Schedule V to the Act contains a similar relaxation.

Mr. Bijon Nag (72) is the Promoter and Executive Chairman of the Company. He is a mechanical engineer and a prominent industrialist having more than three decades of vast experience in machine tool and engineering industries. Mr. Bijon Nag is also Chairman of IFB Agro Industries Ltd. and director of IFB Automotive Pvt. Ltd. and Maruti Insurance Broking Pvt. Ltd.

The details of his other directorships and memberships in other companies / committees are provided in the Corporate Governance Reports, which form part of this Annual Report.

He holds 157869 shares in the Company.

The Board of Directors and the Nomination & Remuneration Committee of the Company at their meeting held on 29 May 2015 re-appointed Mr. Bijon Nag as Executive Chairman for a period of one year from 1 June 2015 on terms and conditions setout detailed hereinafter, subject to approval of the shareholders.

1. **Remuneration :**

- a) **Salary :** Rs. 150,000 (Rupees one lac fifty thousand only) per month.
- b) **Commission :** In addition to salary, perquisites and other allowances, 0.5% commission based on net profits of the Company computed in the manner laid down pursuant to provisions of Sections 196, 197, 203 and other applicable