

IL&FS Transportation Networks Limited
Annual Report 2009-10



///// Index /////

Company Overview

Introduction 2
ITNL identity 4
ITNL's portfolio of road projects 6
Performance 2009-10 8
Summary of projects 10

Strategic Overview

Chairman's message 12 Corporate strenghts 14 Glimpse of ITNL's projects 22 Projects under construction 25 Projects under development 27 Projects where ITNL is Preferred 29 bidder India's evolving Infrastructure 30 scenario Profile of Board of Directors 34 36 Corporate information

Board and Management Reports

Management discussion and analysis

Directors' report 48

Report on corporate governance 52

Financial Statements

Standalone financial statements	61
Consolidated financial statements	116
Notice	179
Proxy/attendance slip	183

The **Annual General Meeting** will be held on Wednesday, August 4, 2010, at Y. B. Chavan Auditorium, Gen. J. Bhosale Marg, Mumbai 400001, at 3.30 p.m. As a measure of economy, copies of the Annual Report will not be distributed at the Annual General Meeting. Members are requested to bring their copies at the meeting

We know, because we are building a significant portion of it





Much like its ancient rivers which have sustained a civilization, the roads of modern India represent its lifeline. They are the crucial arteries, which connect the farthest corners of this vast land, ushering in socioeconomic development, reducing distances, merging cultures and paving the path of progress. Roads are key to realising the dream of a developed, resurgent India

Road development remains the Government's top priority to catapult a developing economy into the league of advanced nations

The seriousness is amply reflected in the numbers and policies; the National Highway Development Project (NHDP) and Bharat Nirman Programme involve an investment of over Rs. 2,300 Billion till 2012, towards the development of the country's road infrastructure. A major part of the programme envisages increased private sector participation. Foreign Direct Investment (FDI) of 100% is also allowed under the automatic route for all road development projects in addition to income tax exemption for a period of 10 years

At ITNL, we are inspired by this mission of nation building. We are India's largest private sector Build, Operate and Transfer (BOT) road operator, engaged in developing, designing, operating, maintaining and facilitating surface transportation infrastructure projects – taking projects from conceptualisation to commissioning to operations and maintenance

Our inspiration is strengthened by our capabilities and our legacy, making our business exciting, value generating and sustainable





/////// Road to sustainable growth ////////

ITNL was incorporated in 2000 by Infrastructure Leasing and Financial Services Limited (IL&FS), an infrastructure development and finance company. We have built a diverse project portfolio in the Build, Operate and Transfer (BOT) road segment. In addition, our presence is also marked in the urban transportation space. We have an international

footprint that spans
Spain, Portugal and
Latin America with
the acquisition of
Elsamex S.A., a
Spain-based highway

operations and maintenance and

allied services provider

We provide services of a sponsor, project developer-manager, operations and maintenance manager, design and value-engineer

7//// The roads of our business optimism revolve around key competencies

Belgaum Maharashtra Border Road Diversified national presence Market leadership in the transportation infrastructure Strong parentage of IL&FS sector Proven, extensive and Service portfolio advanced execution capabilities Track record of successful project implementation Financial credibility Partnerships with various State Governments Diversified and

Strong promoter support and

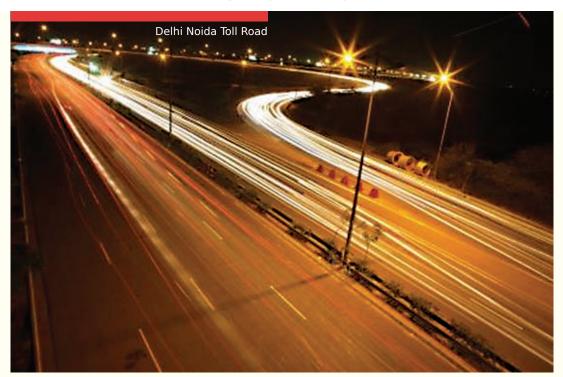
experienced management

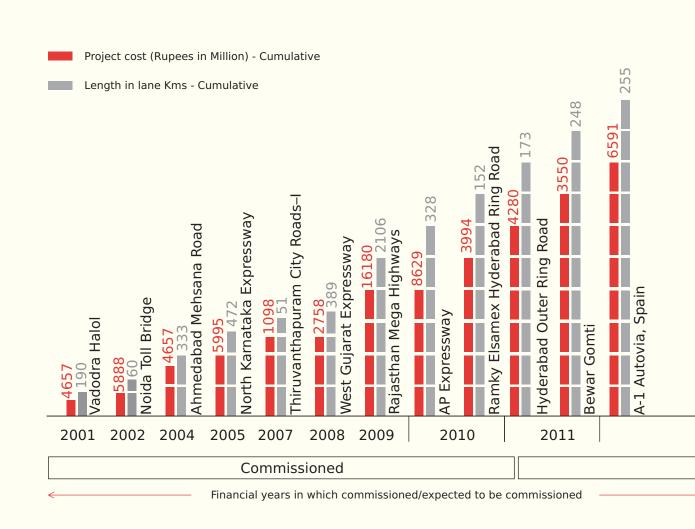
team

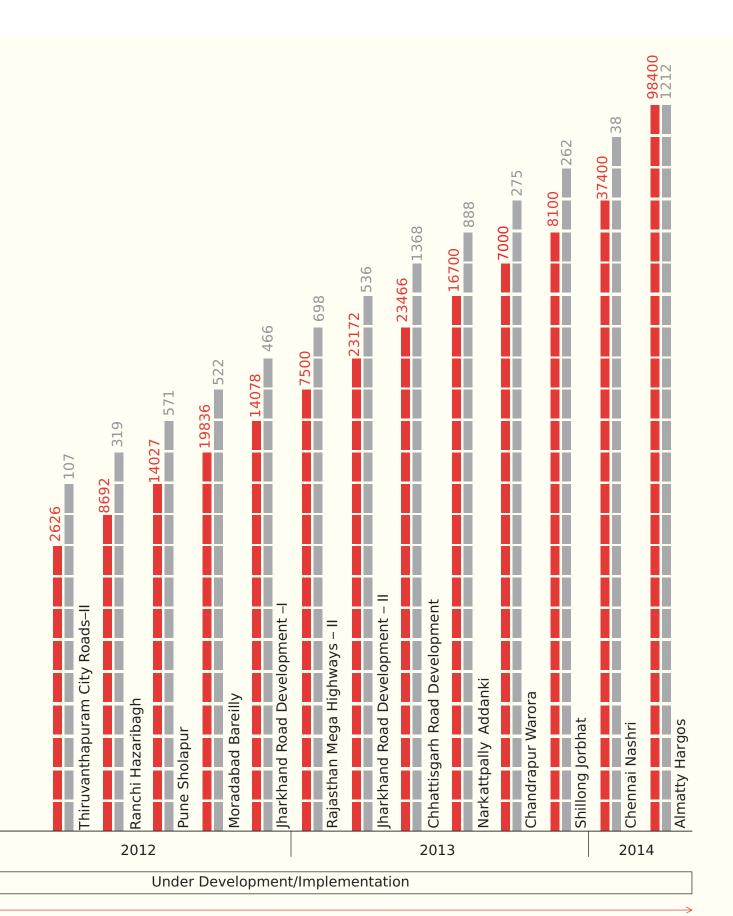
de-risked business portfolio of road projects and other

infrastructure projects









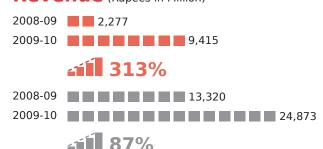


////// Performance 2009-2010 ///////

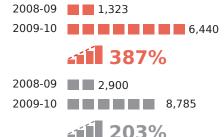
Standalone Consolidated



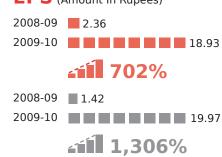
Revenue (Rupees in Million)



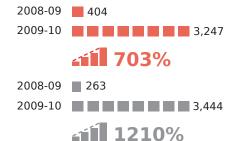
EBITDA (Rupees in Million)



EPS (Amount In Rupees)



PAT (Rupees in Million)



Average Capital Employed (Rupees in Million)

