

## ITC Limited

REPORT

AND

ACCOUNTS

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#### ITC: Growing Contribution Across Agriculture, Manufacturing and Services 01 Board of Directors and Committees 12 Report on Corporate Governance 28 Shareholder Information Report of the Board of Directors & 40 Management Discussion and Analysis respect to Corporate Governance 122 123 CEO and CFO Compliance Certificate Standalone Financial Statements 124 **Balance Sheet** 125 Statement of Profit and Loss 126 Statement of changes in equity 128 **Cash Flow Statement** 130 Notes to the Financial Statements 195 Auditor's Report 201 Guide to Subsidiaries, Joint Ventures & Associates Salient Features of the Financial Statements of Subsidiaries, Joint Ventures & Associates (AOC -1) 204 209 **Consolidated Financial Statements** 296 Ten Years at a Glance Financial Highlights I-XVI **Business Responsibility Report** Business Update: ITC Infotech **Creating Enduring Institutions** Awards & Accolades





## ITC: Growing Contribution Across Agriculture, Manufacturing and Services

ITC's journey to create an exemplary Indian enterprise is inspired by its abiding vision to serve larger national priorities. A journey that has transformed ITC into a multi-business and multi-dimensional corporation, making it one of India's most admired and valuable companies.



ITC's diversified portfolio of businesses, spanning FMCG, Paperboards & Packaging, Agri Business, Hotels and Information Technology, enables it to have a significant presence across all the 3 sectors of the Indian economy, namely, agriculture, manufacturing and services, providing the Company with the unique opportunity to contribute meaningfully to the growth and development of the country.

ITC's commitment to "Put India First" is manifest in many ways in its strategy to create multiple drivers of growth for the Indian economy through a diversified portfolio of businesses; in the creation of world-class brands that create, capture and retain value in India; in establishing state-of-the-art brick and mortar assets for the nation; in its investment in cutting-edge R&D and in its Social Investment Programmes that address some of the key challenges facing India today — poverty, unemployment and environmental degradation.

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In Agriculture, driven by its celebrated e-Choupal programme, ITC's engagements with farmers across the country to enhance productivity, provide critical market linkages and create rural assets have raised farm incomes, improving the quality of life of the rural population and transforming village ecosystems.

In Manufacturing, supported by substantial investments in state-of-the-art technology, ITC has created world-class manufacturing facilities across the length and breadth of the country for its FMCG, Paperboards, Packaging and Printing businesses. Powered by deep consumer insights, cuttingedge R&D, superior branding skills, the culinary expertise of hotels chefs, packaging excellence and an extensive trade marketing & distribution capacity, ITC's bouquet of world-class FMCG brands in the Branded Packaged Foods, Personal Care, Education and Stationery, Lifestyle Retailing, Incense Sticks (Agarbattis) and Safety Matches sectors, continue to gain significant consumer franchise, earning market leadership across segments.

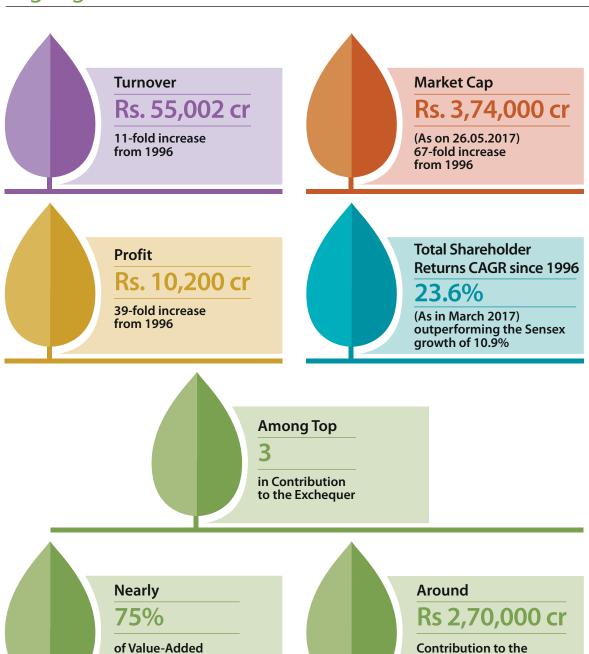
In the Services sector, ITC
Hotels is the greenest luxury
hotel chain in the world. It is
acknowledged worldwide for
its iconic properties, its fine
art of hospitality, signature
cuisine and service excellence.
The Company's wholly owned
subsidiary, ITC Infotech, is a
specialised full services global
player in the Information
Technology segment.

ITC is today a global exemplar in sustainability. ITC's businesses have generated sustainable livelihoods for 6 million people, many of whom represent the weakest in society. It is the only enterprise in the world to be carbon positive (12 years), water positive (15 years), and solid waste recycling positive (10 years). Over 48% of the total energy requirement of ITC is met from renewable sources. ITC has pioneered the green building movement in India, establishing 22 green buildings. All its premium luxury hotels have the unique distinction of being LEED® Platinum certified.

# The Journey of Transformation in Creating a New ITC



#### Highlights



exchequer since 1996

accrues to the Central

and State Exchequers

### ITC Today: Business Leadership

## 13 businesses spanning

## FMCG, Hotels, Agri-Business, Paperboards & Packaging and Information Technology

## FMCG Businesses

- India's leading marketer
- ITC Foods is the 3rd largest and fastest growing



#### Hotels



- ITC Hotels is world's greenest luxury hotel chain
- One of the fastest growing hospitality chains in India





#### Agri -Business



- No.1 in profitability
- Pioneer in Rural
  Transformation through
  ITC e-Choupal
- One of the largest exporters of coffee



#### Paperboards & Packaging



- Market Leader in Revenue & Profits
- Most environment friendly pulp mill in Asia
- Sustained investments to enhance competitiveness and import substitution
- Large-scale Afforestation programme



#### Information Technology



- Digital Full Services Global Player
- 9 Development Centres



#### **World-Class Indian Brands**



#### World-Class Indian Brands





#### 25 mother brands

in FMCG with an annual consumer spend of nearly Rs. 14,000 cr



#### Consumer spend



Aashirvaad - Rs 3,500 cr



Sunfeast over Rs 3,000 cr



Classmate, YiPPee! & Bingo! - over Rs 1,000 cr each



Vivel, Mangaldeep & Candyman - over

Rs 500 cr
each



#### ITC Today: A Snapshot

#### Non-cigarette businesses account for:



58% of net segment revenue



77% of operating capital employed



88% of the employee base



**80%** of aggregate capex over the last 5 years



**40** FMCG categories



**10,000** SKUs



Over **2**million outlets directly serviced



Over 1,00,000 markets served



**4.5** million sq.ft of warehousing space



Over **200** factories



Nearly 7 lakh tons annual paperboards/paper capacity



Nearly 100 hotels