



Enhancing Our Core Competencies. Engineering New Opportunities.







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Financial Statements

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INEL continues to move ahead on the journey of value creation by enhancing its core technology, products, engineering new opportunities to grow, and thrive in the long term.

Our core competency of world-class manufacturing and R&D enables us to deliver products with updated technology and innovations that meet the exacting needs of the customers. We continue to enhance our strengths and nurture a value-led culture, which will unleash accelerated growth & productivity and keeps us at the forefront of the auto component industry.

In the core business of electronic ignition system, we stay focused on growing market share in India whilst expanding our presence in international markets. With the aim to diversify and build a stronger business, we also leverage on our core technology and products for serving sectors beyond automotive.

As we look forward, we are concentrating more on the electronic-driven automotive industry to intensify our efforts and are perfectly positioned to respond to the growing demand. We are investing in new product development and new technologies and setting the stage for delivering a growing portfolio of futuristic solutions across all mobility markets.

Join us in this rewarding journey.





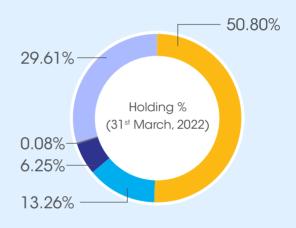
At a Glance

India Nippon Electricals Limited (INEL) is among the leading manufacturers of electronic ignition systems for the automotive industry. Our recently developed mechatronic products, such as sensors, controller, etc. are focused towards capturing new opportunities in the market. Our products find extensive application in non-automotive segments as well. We have also developed Electronic Control Unit (ECU) for Electronic Fuel Injection (EFI) system, which meets the latest regulatory requirements, and associated with a leading Technology Partner to become a prominent player in the EFI market.

Our products are well recognised in the market for the quality and reliability, resulting as one of the market leaders in the electronic ignition industry. We continue to expand our portfolio and capabilities to meet the emerging needs of the customers. In addition to our core offerings for internal combustion engine vehicles, we continue to focus on developing

a new product base for electric vehicles, as we leverage our extensive experience in engineering and manufacturing.

Our manufacturing units are located at Tamil Nadu, Puducherry and Haryana. Our key customers include all leading automotive companies located in India and globally.



- Lucas Indian Service Limited
- Mahle Holding India Private Limited
- Mahle Electric Drives Japan Corporation



Product Portfolio

Electronic Ignition System - Application Range

TWO-WHEELERS





Flywheel Magneto



Engine Control Unit



Ignition Coil



Regulator Rectifier

THREE-WHEELERS / ATV





Flywheel Magneto



Ignition Coil



Alternator



Rotax Ig.coil

PORTABLE GENSETS







Integral Unit



Regulator

GENERAL PURPOSE ENGINES





Dynamo 15A



Regulator Rectifier



Integral Unit



Dual Output Ig.coil



INEL Controllers Portfolio



Converter



EGR Controller



EFI Controller Unit



Governor Control Unit



Immobilizer



DC-DC Converter (Step down)



DC-DC Converter (Step up)



Radiator Fan Controller



Sear Heater & Blower Controller



Body Control Module

INEL Sensors Portfolio



Throttle Position Sensor (Rotary type)



Throttle Position Sensor (Linear type)



Speed Sensor



Oil Level Sensor



VR Sensor



TMAP Sensor



TBAP Sensor



Coolant Temperature Sensor



Air Temperature Sensor



Temperature Sensor



Differential Pressure Sensor



Crankcase Ventilation Sensor



RPAS Ultrasonic Sensor

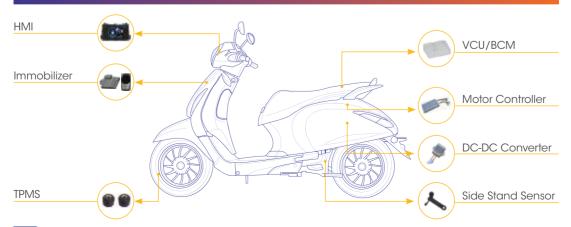


Side Stand Sensor



Tyre Pressure Monitoring Sensor

EV Portfolio



Product Applications



Two-wheelers



Three-wheelers / all-terrain vehicle (ATV)





0



Portable gensets

General-purpose engines

Our Core Values



BE BOLD

Do the right things - including the difficult ones



FORESIGHT

Anticipate the future



FACE THE FACTS

Deal with a problem or difficulty



PERSUASION

Constructively debate the merits of the case



COMPASSION AND ACTIVE LISTENING

Consider all stakeholders and listen to them



WINNING MATTERS

If the process does not work, change it



ACKNOWLEDGE PEOPLE

Encourage performance and worthy efforts



Our Strengths



Strong Customer Focus

Consistently delivering innovative products that meet customer requirements.

Thrust on Technology

Advancing new technology that addresses the futuristic needs of our customers.





Stringent Manufacturing Practices

Benchmarking products to global standards and focusing on process excellence in manufacturing.

Organisational Agility

Demonstrating a high degree of responsiveness to market trends and offering just-in-time supplies to customers.





Value Addition

Driving operational efficiencies while ensuring strict adherence to quality standards for providing customers with a better value proposition.





Enhancing Our Core Competencies

Our manufacturing and R&D capabilities provide a strong foundation for delivering value to our customers, seizing new opportunities and growing our business.

Driving Manufacturing Excellence

We have set up three state-of-the-art manufacturing facilities in India. These facilities deploy cutting-edge technology and globally recognised manufacturing tools and philosophies such as Total Quality Management (TQM), Toyota Production System (TPM) Kanban, and Value Stream Mapping (VSM), among others. Committed to exceeding customer expectations, we ensure adherence to the most stringent quality standards at each stage of the manufacturing process.

Our robust manufacturing capabilities enable us to deliver quality products, optimise processes and drive productivity. Moreover, as our manufacturing facilities are in close proximity to the units of our key domestic customers, our strategic presence enables us to respond quickly to their needs and offer just-in-time supplies. By driving a

culture of continuous improvement, we have also established ourselves as a cost-efficient supplier to compete effectively in domestic and global markets.

Driven by the goal of delighting our customers and providing employees with a workplace that fosters pride and safety, we are consistently enhancing our manufacturing capabilities. A high focus on in-house manufacturing of components, for instance, enables us to extract greater cost efficiency, mitigate supply chain disruptions and drive reliability in our production.

Digitalisation of processes and upholding best practices in environment, health, and safety (EHS) matters are among the other thrust areas as we look to make our manufacturing facilities more agile and robust.

Manufacturing Action Plan

Goal Customer Delight | Employee Pride | Safe Workplace Thrust Areas Automation Digitalisation World-class Practices Safety Performance