CONTENTS

1	Notice	2
2	Directors' Report	11
3	Secretarial Audit Report	29
4	Extract of Annual Return	33
5	Business Responsibility Report	41
6	Report on Corporate Governance	48
7	Certificate on Corporate Governance	66
8	Auditor's Certificate on Corporate Governance	67
9	CEO and CFO Certification	68
10	Managing Director's Certification	69
11	Management Discussion and Analysis	70
12	Auditor's Report on Financial Statements	86
13	Balance Sheet	96
14	Statement of Profit and Loss	97
15	Cash Flow Statement	98
16	Statement for Changes in Equity	100
17	Significant Accounting Policies	101
18	Notes to Financial Statements (Standalone)	109
19	Financial Highlights	149
20	Auditor's Report on Financial Statements (Consolidated)	153
21	Balance Sheet (Consolidated)	162
22	Statement of Profit and Loss (Consolidated)	163
23	Cash Flow Statement (Consolidated)	164
24	Statement for Changes in Equity (Consolidated)	166
25	Significant Accounting Policies (Consolidated)	167
26	Notes on Financial Statements (Consolidated)	176



INDOCO REMEDIES LIMITED

[CIN: L85190MH1947PLC005913]

Registered Office: Indoco House, 166 CST Road, Kalina, Santacruz (E), Mumbai 400 098. Tel: 26541851-55 / Fax: 26520787 / email: compliance.officer@indoco.com / Website: www.indoco.com.

Notice

Notice is hereby given that, the **Seventy Second** Annual General Meeting of the Members of INDOCO REMEDIES LIMITED will be held on **Wednesday**, **August 28**, **2019 at 10.30 a.m**., at MIG Cricket Club, MIG Colony, Bandra (East), Mumbai 400 051 to transact the following business:

ORDINARY BUSINESS

- 1. To receive, consider and adopt;
 - (a) the Audited Standalone Financial Statements of the Company for the financial year ended March 31, 2019 and the Reports of the Board of Directors and the Auditors thereon; and
 - (b) the Audited Consolidated Financial Statements of the Company for the financial year ended March 31, 2019 and the Report of the Auditors thereon.
- 2. To declare a dividend on Equity Shares for the year ended March 31, 2019.
- 3. To appoint a director in place of Dr. Anand M Nadkarni (DIN 06881461), who retires by rotation and being eligible, offers himself for re-appointment.

SPECIAL BUSINESS:

4. To consider and if thought fit, to pass with or without modification(s), the following resolution as an **Ordinary Resolution**:

"RESOLVED THAT pursuant to the provisions of Section 148 and all other applicable provisions, if any, of the Companies Act, 2013 and the Companies (Audit and Auditors) Rules, 2014 (including any statutory modification(s) or re-enactment thereof for the time being in force), the Cost Auditors appointed by the Board of Directors of the Company to conduct the audit of the cost records of the Company for the financial year ending March 31, 2020, be paid a remuneration of ₹ 1,80,000 per annum plus out of pocket expenses plus applicable taxes that may be incurred during the course of audit."

"RESOLVED FURTHER THAT the Board of Directors of the Company be and is hereby authorised to do all such acts, deeds, things and take steps as may be necessary, proper or expedient to give effect to this resolution."

By Order of the Board

JAYSHANKAR MENON

Company Secretary

Place: Mumbai.

Date: May 29, 2019

Notes:

- 1. The Statement setting out the material facts relating to Special Business at the meeting pursuant to section 102 of the Companies Act, 2013 is annexed hereto.
- 2. As required by Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015, a brief profile of Director seeking re-appointment at ensuing Annual General Meeting is given.
- 3. A member entitled to attend and vote at the Annual General Meeting (AGM) is entitled to appoint a proxy to attend and vote on a poll instead of himself / herself and the proxy need not be a member of the Company.

A person can act as proxy on behalf of members not exceeding fifty and holding in the aggregate, not more than ten percent of the total share capital of the Company carrying voting rights. A member holding more than ten percent of the total share capital of the company carrying voting rights may appoint a single person as proxy and such person shall not act as a proxy for any other person or shareholder.

The Instrument appointing the Proxy must be filled, stamped, duly signed and deposited at the Registered Office of the Company, not less than Forty-Eight Hours before the commencement of the Meeting.

In case of joint holders attending the Meeting, joint holder ranked higher in the order of names will be entitled to vote at the meeting.

- 4. Institutional Members / Corporate Members (i.e. other than Individuals, HUF, NRI, etc.) intending to send their authorised representatives to attend the meeting are requested to send a certified copy of their Board Resolution / Authority Letter or upload it on the e-voting portal, authorizing their representatives to attend and vote on their behalf at the meeting.
- 5. Members/ Proxies/ Authorized representatives are requested to bring their Attendance Slip while attending the Annual General Meeting.
 - Members holding shares in demat form are requested to write their DP ID and Client ID and those holding shares in physical form are requested to write their Folio Numbers on the attendance slip for attending the meeting.
- 6. The Register of Members and Share Transfer Books of the Company shall remain closed from **Monday**, **August 26**, **2019 to Wednesday**, **August 28**, **2019** (both days inclusive) for the purpose of determining the names of members eligible for final dividend on Equity Shares if declared, at the meeting.
- 7. The route map showing directions to reach the venue of the Annual General Meeting is annexed.
- 8. The dividend for the year ended March 31, 2019, as recommended by the Board, if declared at the 72nd Annual General Meeting, will be paid from **August 31, 2019**, to those members who hold shares in physical form and whose names appear on the Company's Register of Members as holders of Equity Shares on **August 28, 2019** and in respect of shares held in demat form, to the beneficial owners of the shares as at the close of business hours on **Saturday, August 24, 2019** as per details to be furnished by National Securities Depository Limited and Central Depository Services (India) Limited, the Depositories.
- 9. Pursuant to Section 124 of the Companies Act, 2013, the Company has transferred on due dates the unpaid or unclaimed dividends for the financial Year **2010-11** (Final dividend) to Investor Education and Protection Fund (the IEPF) established by the Central Government.



Pursuant to provisions of Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules 2016, the Company has uploaded the details of unpaid and unclaimed dividend amounts lying with the Company as on **September 11, 2018** (date of the last Annual General Meeting) on the website of the Company (www.indoco.com), as also on the website of the Ministry of Corporate Affairs (www.mca.gov.in)

Dividends for the financial years **2011-2012** and thereafter, which remain unpaid or unclaimed for a period of 7 years from the date they became due for payment, will be transferred by the Company to IEPF. Members who have not yet encashed their dividend warrants for financial year **2011-12** onwards and seek revalidation of their warrants are requested to write to Company / Company's Registrars without any delay.

Pursuant to the provisions of the Investor Education and Protection Fund Authority (Accounting, Audit, Transfer and Refund) Rules, 2016 notified by the Ministry of Corporate Affairs (MCA) vide its Notification dated 05.09.2016 and as amended on 28.02.2017 (The Rules), the Company has transferred 56,018 shares in the name of Investor Education and Protection Fund (IEPF) Suspense Account in respect of which dividend has not been paid or claimed by the Shareholders for seven consecutive years or more. The Company has uploaded the details of shares so transferred on the website of the Company (www.indoco.com) as also on the website of the Ministry of Corporate Affairs (www.mca.gov.in)

- 10. Government of India and Ministry of Corporate Affairs has announced "Green initiative in the Corporate Governance" by permitting the Companies to send the Balance Sheet, Profit & Loss Account, Directors' Report, Auditor's Report etc., to their members through email instead of mailing physical copies.
 - Members are requested to support the Green Initiative by the Government and get their email addresses registered with their Depository Participants in case of shares held in demat form or with Company / Link Intime India Pvt. Ltd. (Registrars), in case of shares held in physical form.
- 11. Annual Report copies will not be distributed at the Annual General Meeting. Members are therefore requested to bring their copies of the Annual Report.
- 12. Members holding shares in demat (electronic) account are requested to notify changes, if any, in their address, e-mail address, bank mandate etc., to their respective Depository Participants (DP). Members holding shares in physical form are requested to intimate the changes to the Company / Company's Registrars.
- 13. (a) In order to provide protection against fraudulent encashment of dividend warrants, members who hold shares in physical form are requested to intimate to the Company / Company's Registrars the following information to be incorporated on the dividend warrants duly signed by the sole or first joint holder:
 - (i) Name of the Sole/First joint holder and the Folio Number
 - (ii) Particulars of Bank Account, viz:

Name of the Bank

Name of the Branch

Complete address of the Bank with Pin Code number

Account type whether Saving or Current

Bank Account Number

MICR Code:

IFSC Code:

- (b) Members holding shares in demat form may please note that their Bank account details, as furnished by their Depositories to the Company, shall be printed on their Dividend Warrants as per the applicable regulation of the Depositories and the Company shall not entertain any direct request from the members for deletion of or change in Bank account details. Further, instructions, if any, already given by them in respect of shares held in physical form shall not be automatically applicable to shares held in demat form. Members who wish to change their bank details or particulars are requested to contact their Depository Participants.
- (c) To avoid loss of dividend warrants in transit and undue delay in receipt of dividend warrants, the Company has provided facility to the members for remittance through NEFT/RTGS. Members holding shares in physical form and desirous of availing the facility are requested to contact the Company / Company's Registrars.
- 14. Facility of nomination is now available and members are requested to make use of the same by contacting the Company / Company's Registrars in case of physical holding and DP in case of demat holdings.
- 15. For any assistance or information about shares, dividend etc., members may contact the Company / Company's Registrars.
- 16. Members are requested to quote their Folio Number / Demat Account Number and contact details such as email address, contact number and complete address in all correspondence with the Company or its Registrars.
- 17. Members who hold shares in multiple folios and in identical names are requested to contact the Company / Company's Registrars for consolidating their holdings into a single folio.
- 18. Member desirous of getting any information, on the accounts and operations of the Company, may please forward their queries to the Company at least seven days prior to the Meeting so as to enable the Company to provide appropriate response thereto at the Meeting.
- 19. The Securities and Exchange Board of India (SEBI) has mandated the submission of Permanent Account Number (PAN) by every participant in securities market. Members holding shares in electronic form are, therefore, requested to submit the PAN to their Depository Participant with whom they are having demat accounts. Members holding shares in physical form are requested to submit PAN details to the Company / Registrar.
- 20. All the documents referred to in the accompanying Notice and the explanatory statement shall be open for inspection at the registered office of the Company during business hours except on holidays, up to and including the date of the Annual General Meeting.
- Details of Director seeking re-appointment in the Annual General Meeting scheduled on Wednesday, August 28, 2019 Pursuant to Regulation 36 of the SEBI (Listing Obligations and Disclosure Requirements) Regulations 2015.

Name of Director	Dr. Anand M Nadkarni
Director Identification Number	06881461
Age	60 Years
Date of Birth	December 22, 1958
Date of Appointment	May 28, 2014



Expertise in Specific Functional area	Consultant Psychiatrist / Corporate Trainer and Human Resource Consultant
Qualification	M.B.B.S, M.D. and Diploma in Psychological Medicine.
Terms and conditions of re-appointment	Non-Executive Director, liable to retire by rotation
Details of Remuneration sought to be paid	NIL
Board Membership of other Public Companies as on March 31, 2019	Nil
Chairman / Member of the Committee of the Board of Directors of the Company as on March 31, 2019	Nil
Chairman / Member of the Committee of Directors of the other companies in which he/ she is a Director as on March 31, 2019	Nil
a. Audit Committee	Nil
b. Stakeholders Relationship Committee	Nil
c. Other Committees	Nil
Number of Shares held on March 31, 2019	Nil
Disclosure of relationship between director inter-se	NA

22. E-Voting:

In compliance with section 108 of the Companies Act, 2013 read with Rule 20 of the Company (Management and Administration) Rule, 2014, the Company has provided 'remote e-voting' (e-voting from a place other than venue of the AGM) facility through <u>Link Intime India Private Limited (LIIPL)</u> as an alternative, for all members of the Company to enable them to cast their votes electronically, on all the resolutions mentioned in the notice of the **72nd Annual General Meeting of the Company, dated May 29, 2019** (the AGM Notice).

The facility for voting through ballot/ polling paper shall also be made available at the venue of the **72nd AGM**. The members attending the meeting, who have not already cast their vote through remote e-voting shall be able to exercise their voting rights at the meeting. The members who have already cast their vote through remote e-voting may attend the meeting but shall not be entitled to cast their vote again at the AGM.

The Company has appointed CS Ajit Sathe proprietor of M/s A.Y. Sathe & Co., Practicing Company Secretary, as the Scrutinizer for conducting the remote e-voting and the voting process at the AGM in a fair and transparent manner. E-voting is optional. In terms of requirements of the Companies Act, 2013 and the relevant Rules, the Company has fixed **Wednesday August 21, 2019** as the 'Cut-off Date'. The remote e-voting rights of the shareholders/ beneficial owners shall be reckoned on the equity shares held by them as on the Cut-off Date i.e. **August 21, 2019**.

The remote e-voting period begins on Friday August 23, 2019 at 10.00 a.m. (IST) and ends on Tuesday August 27, 2019 at 5.00 p. m (IST). During this period shareholders of the Company, holding shares either in physical form or in dematerialized form, as on the cut-off date i.e. August 21, 2019, may cast their votes electronically.

The remote e-voting module shall be disabled by LIIPL for voting after 5.00 p.m. (IST) on August 27, 2019.

The instructions for shareholders voting electronically are as under:

♦ Log-in to e-Voting website of Link Intime India Private Limited (LIIPL)

- a. Visit the e-voting system of LIIPL. Open web browser by typing the following URL: https://instavote.linkintime.co.in.
- b. Click on "Login" tab, available under 'Shareholders' section.
- c. Enter your User ID, password and image verification code (CAPTCHA) as shown on the screen and click on "SUBMIT".
- d. Your User ID details are given below:
 - i. Shareholders holding shares in demat account with NSDL: Your User ID is 8 Character DP ID followed by 8 Digit Client ID
 - ii. Shareholders holding shares in demat account with CDSL: Your User ID is 16 Digit Beneficiary ID
 - iii. Shareholders holding shares in Physical Form (i.e. Share Certificate): Your User ID is Event No + Folio Number registered with the Company
- e. Your Password details are given below:

If you are using e-Voting system of LIIPL: https://instavote.linkintime.co.in for the first time or if you are holding shares in physical form, you need to follow the steps given below:

Click on "Sign Up" tab available under 'Shareholders' section, register your details and set the password of your choice and confirm (The password should contain minimum 8 characters, at least one special character, at least one numeral, at least one alphabet and at least one capital letter).

	For Shareholders holding shares in Demat Form or Physical Form	
PAN	 Enter your 10-digit alpha-numeric PAN issued by Income Tax Department (applicable for both demat shareholders as well as physical shareholders). Members who have not updated their PAN with depository Participant or in the company record are requested to use the sequence number which is printed on Ballot Form / Attendance Slip indicated in the PAN Field. 	
DOB/ DOI	Enter the DOB (Date of Birth)/ DOI as recorded with depository participal or in the company record for the said demat account or folio number dd/mm/yyyy format.	
Bank Account Number	 Enter the Bank Account number as recorded in your demat account or in the company records for the said demat account or folio number. Please enter the DOB/ DOI or Bank Account number in order to register. If the above mentioned details are not recorded with the depository participants or company, please enter Folio number in the Bank Account number field as mentioned in instruction d(iii). 	



If you are holding shares in demat form and had registered on to e-Voting system of LIIPL: https://instavote.linkintime.co.in, and/or voted on an earlier voting of any company then you can use your existing password to login.

If Shareholders holding shares in Demat Form or Physical Form have forgotten password:

Enter User ID, select Mode and Enter Image Verification code (CAPTCHA). Click on "SUBMIT".

Incase shareholder is having valid email address, password will be sent to the shareholders registered e-mail address. Else, shareholder can set the password of his/her choice by providing the information about the particulars of the Security Question & Answer, PAN, DOB/ DOI, Dividend Bank Details etc. and confirm. (The password should contain minimum 8 characters, at least one special character, at least one numeral, at least one alphabet and at least one capital letter)

<u>NOTE:</u> The password is to be used by demat shareholders for voting on the resolutions placed by the company in which they are a shareholder and eligible to vote, provided that the company opts for e-voting platform of LIIPL.

For shareholders holding shares in physical form, the details can be used only for voting on the resolutions contained in this Notice.

It is strongly recommended not to share your password with any other person and take utmost care to keep your password confidential.

♦ Cast your vote electronically

- f. After successful login, you will be able to see the notification for e-voting on the home page of INSTA Vote. Select/ View "Event No" of the company, you choose to vote.
- g. On the voting page, you will see "Resolution Description" and against the same the option "Favour/ Against" for voting.
 - Cast your vote by selecting appropriate option i.e. Favour/Against as desired.
 - Enter the number of shares (which represents no. of votes) as on the cut-off date under 'Favour/ Against'. You may also choose the option 'Abstain' and the shares held will not be counted under 'Favour/Against'.
- h. If you wish to view the entire Resolution details, click on the 'View Resolutions' File Link.
- i. After selecting the appropriate option i.e. Favour/Against as desired and you have decided to vote, click on "SUBMIT". A confirmation box will be displayed. If you wish to confirm your vote, click on "YES", else to change your vote, click on "NO" and accordingly modify your vote.
- j. Once you confirm your vote on the resolution, you will not be allowed to modify or change your vote subsequently.
- k. You can also take the printout of the votes cast by you by clicking on "Print" option on the Voting page.

General Guidelines for shareholders:

Institutional shareholders (i.e. other than Individuals, HUF, NRI etc.) and Custodian are required to log on to e-Voting system of LIIPL: https://instavote.linkintime.co.in and register themselves as 'Custodian / Mutual Fund / Corporate Body'.

They are also required to upload a scanned certified 'True Copy' of the board resolution / authority letter/power of attorney etc. together with attested specimen signature of the duly authorised representative(s) in PDF format in the 'Custodian / Mutual Fund / Corporate Body' login for the Scrutinizer to verify the same.

- During the voting period, shareholders can login any number of time till they have voted on the resolution(s) for a particular "Event".
- Shareholders holding multiple folios/demat account shall choose the voting process separately for each of the folios/demat account.

In case the shareholders have any queries or issues regarding e-voting, please refer the Frequently Asked Questions ("FAQs") and Instavote e-Voting manual available at https://instavote.linkintime.co.in, under Help section or write email enotices@linkintime.co.in or Call us: Tel: 022 - 49186000.

By Order of the Board

JAYSHANKAR MENON

Company Secretary



Place: Mumbai. Date: May 29, 2019

ANNEXURE TO NOTICE

Explanatory Statement pursuant to Section 102 of the Companies Act, 2013

Item No. 4

The Board on the recommendation of the Audit Committee has approved the appointment and payment of remuneration of ₹ 1,80,000/- plus out of pocket expenses plus Taxes at actuals to M/s. Sevekari, Khare & Associates, Cost Auditors to conduct the audit of the cost records of the Company for the financial year ending March 31, 2020.

In accordance with the provisions of Section 148 of the Act, read with the Companies (Audit and Auditors) Rules, 2014 the remuneration payable to the Cost Auditors has to be ratified by the shareholder of the Company.

Accordingly consent of the members is sought for passing an Ordinary Resolution as set out in Item No. 4 of the Notice for ratification of their remuneration payable to the Cost Auditors for the financial year ending March 31, 2020.

None of the Directors/Key Managerial Personnel of the Company/their relatives are in any way concerned or interested in the Resolution.

The Board recommends the Ordinary Resolution set out at Item No. 4 of the Notice for the approval of the shareholders.

By Order of the Board

JAYSHANKAR MENON

Company Secretary

Place: Mumbai.

Date: May 29, 2019