





DIRECTORS' REPORT

Dear Members,

Your Directors hereby present the 13th Annual Report together with the Audited statement of the account for the year ended on 31st March, 2005.

(1) Financial Results:

The financial Results for the year ended are as under:

(Rs.in lacs)	Year ended on 31.03.2005	Year ended on 31.03.2004
Sales and other income	1.99	9.14
Loss before interest, depreciation and tax.	8.90	7.36
Interest	Nil	Nil
Depreciation	Nil	6.71
Loss before tax	8.90	14.07
Tax	Nil	Nil
Loss after tax carried to Balance Sheet	8.90	14.07

(2) Dividend:

Since there is a loss during the year of review, your Directors have not recommended any dividend for the year ended 31-03-2005.

(3) Public Deposit:

The company has not accepted any deposit U/S 58A of the Companies Act, 1956 during the year under report.

(4) Directors:

Mr. J. H. Vora and Mr. Pankaj J. Vora, Directors shall retire by rotation at the ensuing annual general meeting and being eligible offer themselves for reappointment.

(5) Auditors:

M/s. D.C.Parikh & Co., Chartered Accountants, Auditors of the company retire at the ensuing/annual general meeting and are eligible for reappointment.

(6) Auditors' Report:

The observation of the auditors are explained wherever necessary, by way of appropriate notes to the accounts.

(7) Director's Responsibility Statement : Your Board States that

- (i) in the preparation of the annual accounts for the year ended on 31st March, 2005, the applicable accounting standards had been followed except interest income on loan given has not been added to other income as it is doubtful to recover and there had been no other material departures from the said standards.
- (ii) the directors had selected such accounting policies and applied them consistently and made judgements and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the company as at 31st March, 2005 and of the Loss of the company for the year ended on that day.
- (iii) the directors had taken proper and sufficient care for the maintenance of adequate accounting statement in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the company and for preventing and detecting fraud and other irregularities.
- (iv) the directors had prepared the annual accounts for the year ended on 31st March, 2005 on a going concern basis.

(8) Corporate Governance Report :

Corporate Governance Report as required under clause 49 of the Listing Agreement is attached herewith.

(9) Particulars of Employees:

Information in accordance with the provisions of section 217 (2A) of the Companies Act, 1956 read with the Companies (Particulars of Employees) Rules, 1975 as amended regarding employees is nil.

(10) Particulars regarding Conservation of Energy, Technology Absorption and Foreign Exchange Income and Outgo: Information in accordance with the provision of section 217 (1E) of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in the Report of the Board of Directors) Rules, 1988 is Nil.

(11) ACKNOWLEDGEMENT:

Your Directors convey their deep sense of gratitude to the employees of the company and the company's Banker State Bank of India for their co-operation.

On behalf of the Board

sd/-

J. H.Vora Chairman

Place: Por-Ramangamdi.
Date: 30th July, 2005



NOTICE

NOTICE is hereby given that the 13th Annual General Meeting of the members of **INTEGRA SWITCHGEAR LTD.** will be held at 4:00 p.m.on Friday, the 30th September, 2005 at 10,G.I.D.C. Por-Ramangamdi, Dist. Vadodara - 391243 to transact the following business:

ORDINARY BUSINESS:

- 1. To receive, consider and adopt the Audited Balance Sheet as at 31st March 2005 and the Reports of Directors and Auditors thereon.
- 2. To appoint a Director in place of Mr. J. H. Vora, who retires by rotation and being eligible offers himself for re-appointment.
- 3. To appoint a Director in place of Mr. Pankaj Vora, who retires by rotation and being eligible offers himself for re-appointment.
- 4. To appoint Auditors to hold office from the conclusion of this meeting until the conclusion of the next Annual General Meeting and to fix their remuneration.

30th July, 2005.

Regd.Office:

10, GIDC, Por Ramangamdi, Dist. Vadodara - 391 243. J. H.Vora Chairman

By Order of the Board

sd/-

NOTES:

- 1. A MEMBER ENTITLED TO ATTEND AND VOTE IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF AND THE PROXY NEED NOT BE A MEMBER. PROXIES IN ORDER TO BE EFFECTIVE MUST BE RECEIVED BY THE COMPANY NOT LATER THAN 48 HOURS BEFORE THE MEETING.
- 2. Members Register and share transfer book of the company will remain closed from Friday, 23rd September, 2005 to Friday, 30th September, 2005.



REPORT ON CORPORATE GOVERNANCE

The Corporate Governance Code. introduced by Securities and Exchange Board of India ["SEBI"] as adopted by incorporating a new clause No.49 in the Listing Agreement of the Stock Exchange and also by applicable provision of the Companies [Amendments] Act, 2000, has been implemented by the Company effective from 30th January, 2003.

The Company has taken necessary steps to comply with all the requirement of the guidelines on Corporate Governance as would be applicable to it.

1. Board of Directors as on 31st March 2005

The Board comprises of five Directors, of whom one is whole-time Director and four are Non-Executive Directors. The Chairman of the Board was a Non-Executive Director.

A Composition of the Board for the period from 1st April, 2004 to 31st March 2005:

Status
Chairman & Director
Director
Director
Director
Executive Director

B Board meeeting:

The meeting of the Board of Directors are scheduled well in advance. The notice convening the meeting and the detailed agenda is sent at least seven days in advance to all the Directors. The Board meets at least once in a quarter to review the quarterly performance and financial results.

I. Number of Board Meeting:

During the year from 01st April, 2004 to 31st March, 2005 the Board of Directors met five times on the following dates:

Sr.No.	Date	Board Strength	No. of Directors present
1	30th June, 2004	5	5
2	26th July, 2004	5	5
3	30th October, 2004	5	5
4	22nd January, 2005	5	5
5	28th March, 2005	5	5

ii. Attendance of Directors:

Names of the Directors	No. of Board Meeting held	No. of Board Meetings Attended	Attendence at the last annual general meeting	No. of Director ship In other Boards as on 31st March 2005	No. of Member ships In other Board committees as on 31st March 2005
Jamnadas H. Vora Deepak J. Vora Mayur J. Vora Pankaj J. Vora Chetan V. Shah	5 5 5 5 5	5 5 5 5 5	Yes Yes Yes Yes	3 2 Nil 1 Nil	Nil 3 1 3 2

2. Committees of Directors:

Non-Executive Directors, Including the Chairman, provide guidance to operating management on policy matters as well as in the monitoring actions of operating management. This Involvement is formalized through constitution of designated committees of the Board. The Committees are Intended to provide regular exchange of information and ideas between the Non-executive Directors and the operating management.

The Board has accordingly formed Committees, which comply with the requirements of Clause 49 of the Listing Agreement with the Stock Exchanges and other applicable provisions of the Companies [Amendment] Act, 2000.



[A] Audit Committee:

Audit Committee comprises of the following Executive Director and Non-Executive Directors of the Board.

Names of Directors

Status

1 Shri Deepak Vora

Director

Shri Pankaj Vora

Director

3 Shri Chetan Shah

Whole-time Director

Audit committee meetings were held on 30th June, 2004, 30th Oct. 2004, and 30th July, 2005.

(B) Remuneration Committee

I. Remuneration Committee comprises of the following Non-Executive Directors of the Board

	Names of Directors	Status
1)	Shri Deepak J. Vora	Director
2)	Shri Pankaj J. Vora	Director
3)	Shri Mayur J. Vora	Director

II. Remuneration Policy:

The Company follows a market linked remuneration policy, which is aimed at enabling the Company to attract and retain the best talent. The Company does not have an Employees Stock Option Policy.

- III. Broad Terms of reference of the Remuneration Committee:
- a. To recommend and review remuneration package of Executive Director and Company Secretary of the Company.
- b. To present report to the Board on remuneration package of Directors and Company Secretary.
- iv. Details of remuneration paid to the Executive Director during the year ended 31st March, 2005:
- a. Executive Director:

Name of the Director	Salary	Perquisites		
Shri Chetan Shah	Rs. 1.03.410/-	ITC.	Rs. 5.000/-	
OHII GUBIAH OHAH	DS. L.UG.44 LU/*	110	ms. a.uuu/*	

Medical Exp. Rs. <u>5,000/-</u> Rs. 10.000/-

The above Executive Director has not been given any package of stock option, pension etc.

Terms of Contract:

1)

	Name of the Director	Date of Appointment	Expiry of the Contract
1)	Shri Chetan Shah	15th Sept. 2003	14th Sept.2008

The above Executive Director is required to give 3 months notice period for resignation as Executive Director, if before expiry of service contract, the tenure of office of the Executive Director is determined, he will be entitled compensation as per section 318 of the Companies Act.

b. Non-Executive Directors:

No sitting fee is paid to Non-Executive Directors.

No Remuneration committee meeting was held during the year ended 31st March, 2005:

[C] Shareholder/ investors' Grievances Committee:

This committee comprises of the following Executive Director and Non-Executive Directors, reviewing sharehold ers' complaints and resolution thereof.

ers' co	mplaints and resolutior	thereof.				
1)	Name of Directors Shri Deepak J. Vora	Status Director				

Shri Pankaj J. Vora Director
 Shri Chetan V. Shah Whole-time Director

No Shareholders/Investors' Grievances Committee Meeting was held during the year ended 31st March, 2005 as the Company did not receive any letter of major grievances from the shareholders/Investors.

Total Rs. 1,13,410/-

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INTEGRA SWITCHGEAR LTD.

4. General Body Meetings:

The last three Annual General Meeting [AGMS] of the Company were held on the following dates and time at 10, GIDC, Por-Ramangamdi, POR-391243, Dist: Vadodara.

[A] Details of last three AGMs held:

> **AGM** Day and Date **Time** 4.00 p.m. 10th AGM Thursday 19th Sept 2002 11th AGM 4.00 p.m. Saturday 13th Sept 2003 12th AGM Saturday 25th Sept 2004 4.00 p.m.

Whether special resolutions were put through Postal ballot last year? No [B]

Generally, all the resolution in the General Body Meetings are passed through show of hands.

- [C] Details of resolutions passed through Postal Ballot: NIL
- [D] Area proposed to be conducted through postal ballot and procedure The Company proposes to pass resolution of General Body Meetings through postal ballot paper and follow the procedure given under the Companies Act.
- 5. Disclosure:
- Disclosures on materially significant related party transactions i.e. Transaction of the Company of material nature, [A] with its promoters, the Directors or the Management, their subsidiaries or relatives etc. that may have potential conflict with the interests of Company at large;
- Managerial Remuneration of Rs. 1,13,410/- was paid to Shri. Chetan Shah, Whole-time Director for the year i. ended 31st March 2005.
- [B] Details of non-compliance by the Company, penalties, stricture imposed on the Company by Stock Exchange or SEBI or any statutory authority, on any matter related to capital markets, during the last three years: Nil
- 6. Means of Cormmunication:
- Quarterly / Half-Yearly Financial Results of the Company are forwarded to the Stock Exchange, Mumbai, [A] where the shares of the Company are listed. Further, the same is published in English and Gujarati News papers.

Half-yearly reports are not sent to each household of shareholders as the results of the Company are published in the newspapers.

- Company has not made any presentations to any Institutional Investors/Analyst during the period. [B]
- [C] All items required to be covered in the Management Discussion & Analysis have been included in the Directors' Report to Members.
- Company has its own web site and all the vital Information relating to the Company and its products is diplayed on [D] the website.

www.integraindia.com

- 7. General Shareholder Information:
- [A] Annual General Meeting

Address of the website

13th Annual General Meeting

Day and Date

Friday the 30th Sept. 2005

Time

Venue

10, GIDC, Por-Ramangamdi, POR-391 243, Dist: Vadodara

- [B] Financial Calender [1st April, 2005 to 31st March, 2006]
 - i. 13th Annual General Meeting on 30thSept.2005

ii. 1st Quarterly Result-July 2005 2nd Quarterly Result-October, 2005 3rd Quarterly Result-January, 2006

4th Quarterly Result-April. 2006 or audited Result in the month of June, 2006

[C] Registered Office

10. G.I.D.C., Por-Ramangamdi POR-391243. Dist: Vadodara, Gujarat



Tel: (0265) 2831195/2830144/2642284

Fax: (0265)2644585

E-mail: mcb@integraindia.com

[D] Listing on Stock Exchanges

The Stock Exchange, Mumbai Phiroze Jeejeebhoy Towers. Dalal Street. Mumbai -400 023 Tel: (022)22721234, 22721233

Fax: (022)22723719

[E] StockCode:

The Stock Exchange, Mumbal: 23850

Listing fees for the year 2005-2006 is paid to The Stock Exchange, Mumbai.

[F] Market Price data:

The equity shares of the Company are not traded at The Stock Exchange and therefore market price of shares of the company is not available.

[G] Dematerialisation of share and liquidity

The Company has not dematerialised its shares.

[HI Address of Registrars and Share transfer agent.

The Company has in-house share transfer department.

[I] Share Transfer System:

Shares in physical mode which are lodged for transfer are processed and returned to the shareholders within the stipulated time.

[J] Distribution of shareholding as on 31st March, 2005:

Category	No. of Shares	Percent
Promoter Group	18,04,800	56.62%
NRI/OCB	3,14,600	9.87%
Bank	Nil	Nil
Bodies Corporate	2,07,000	6.50%
Others	8,60,900	<u>27.01%</u>
Total	31,87,300	100.00%

[K] Outstanding GDR's / ADR's / Warrants or any Convertible instruments,

conversion date and likely impact on equity

Not Applicable

[L] Plant Locations:

The Company's Plant is located at

10, G.I.D.C., Por-Ramangamdi, POR-391 243, Dist: Vadodara

Tel: (0265) 2831195 /2830144 Fax: 0265-2644585

[M] Address for correspondence with the Company:

10, G.I.D.C., Por-Ramangamdi, POR-391 243, Dist: Vadodara

Tel: (0265) 2831195 /2830144 Fax: 0265-2644585



AUDITORS' REPORT TO THE MEMBERS

We have audited the attached Balance Sheet of INTEGRA SWITCHGEAR LIMITED, Vadodara as at 31st March 2005 and also the profit & loss account and cash flow statement for the period ended on that date annexed thereto. These financial statements are the responsibility of the Company's management. Our responsibility is to express an opinion on these financial satements based on our Audit.

- 1. We have conducted our audit in accordance with auditing standards generally accepted in India. Those Standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatements. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinion.
- 2. As required by the Companies (Auditor's Report) order, 2003 issued by the Central Government in terms of section 227(4A) of the Companies Act, 1956, we annex hereto a statement on the matters specified in paragraphs 4 and 5 of the said order to the extent applicable to company.
- 3. Further to our comments in the annexure referred to in paragraph 2 above, we report that:
 - a. We have obtained all the information and explanations which to the best of our knowledge and beliefs were necessary for the purpose of our audit.
 - b. In our opinion, proper books of account as required by law have been kept by the Company so far as appears from our examination of such books of account of the Company.
 - c. The Balance Sheet and the Profit & Loss account dealt with by this report are in agreement with the Books of account of the Company.
 - d. In our opinion, the Profit & Loss Account and Balance sheet comply with the Accounting Standards referred to in sub-section (3C) of section 211 of Companies Act, 1956 so far as they are applicable to the company.
 - e. On the basis of the written representations received from the Directors of the Company as on 31st March, 2005 and taken on record by the Board of Directors of the Company, we report that none of the Directors is disqualified as on 31st March, 2005 from being appointed as a Director in terms of Clause (g) of Sub Section (1) of Section 274 of the Companies Act, 1956.
 - f. In our opinion and to the best of our information and according to the explanation given to us, the balance sheet and profit & loss account read together with the notes thereon and attached thereto give in the prescribed manner the information required by the Companies Act. 1956 in the manner so required and give a true and fair view subject to:
 - 1. Non provision of interest on advances for Rs. 12.83 Lacs given by the company read with notes no. 3 of schedule 15 forming part of the accounts.
 - 2. Non provision of depreciation on fixed assets for the company of Rs. 7.69 Lacs read with note no. 4 of schedule 15 forming part of the accounts
 - 3. Capitalisation of Product Development charges of Rs. 2.45 Lacs read with note no. 5 of schedule 15 forming part of the accounts

The aggregate effect due to above qualification the loss of the Company is under stated by Rs. 22.97 Lacs.

- i. In the case of Balance Sheet, of the state of affairs of the Company as at 31st March, 2005
- ii. In the case of Profit & Loss account, the loss of the Company for the year ended on that date and
- iii. In the case of cash flow statement, of the cash flows of the Company for the year ended on that date.

FOR D. C. PARIKH & CO. Chartered Accountants,

Sd/-

(D.C. PARIKH)
Proprietor

M. No. 37212

PLACE: Vadodara

DATE: 30/07/2005