



Your Partner in Building
a Successful Future

BOARD OF DIRECTORS

Ishtwar Modi

Chairman

Hemant Modi

Managing Director

Sahas Joshi

Whole-time Director

Ajay Mehta

Whole-time Director

Arun Gandhi

Director

Narsinhbhai Patel

Director

COMPANY SECRETARY

Samir Shah

Vice President

(Finance & Corp. Planning)

and Company Secretary

BANKERS

ICICI Bank Ltd.

Oriental Bank of Commerce

AUDITORS

Sudhir N. Doshi & Co.

Chartered Accountants

SUBSIDIARY COMPANY

JMC Mining and Quarries Ltd.

REGIONAL OFFICE

4, 5th Floor, 1st Stage,

Old Airport Road, Dhule, Naryangpura,

Maharashtra - 431 003, India

Phone: 0259-242 6350, 242 6304

Together we build ...

making vision a reality

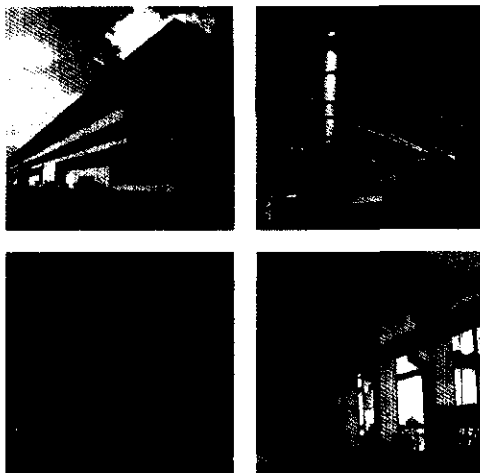
**"To be a Leader and Model Corporate participant
in the development of the construction industry"**

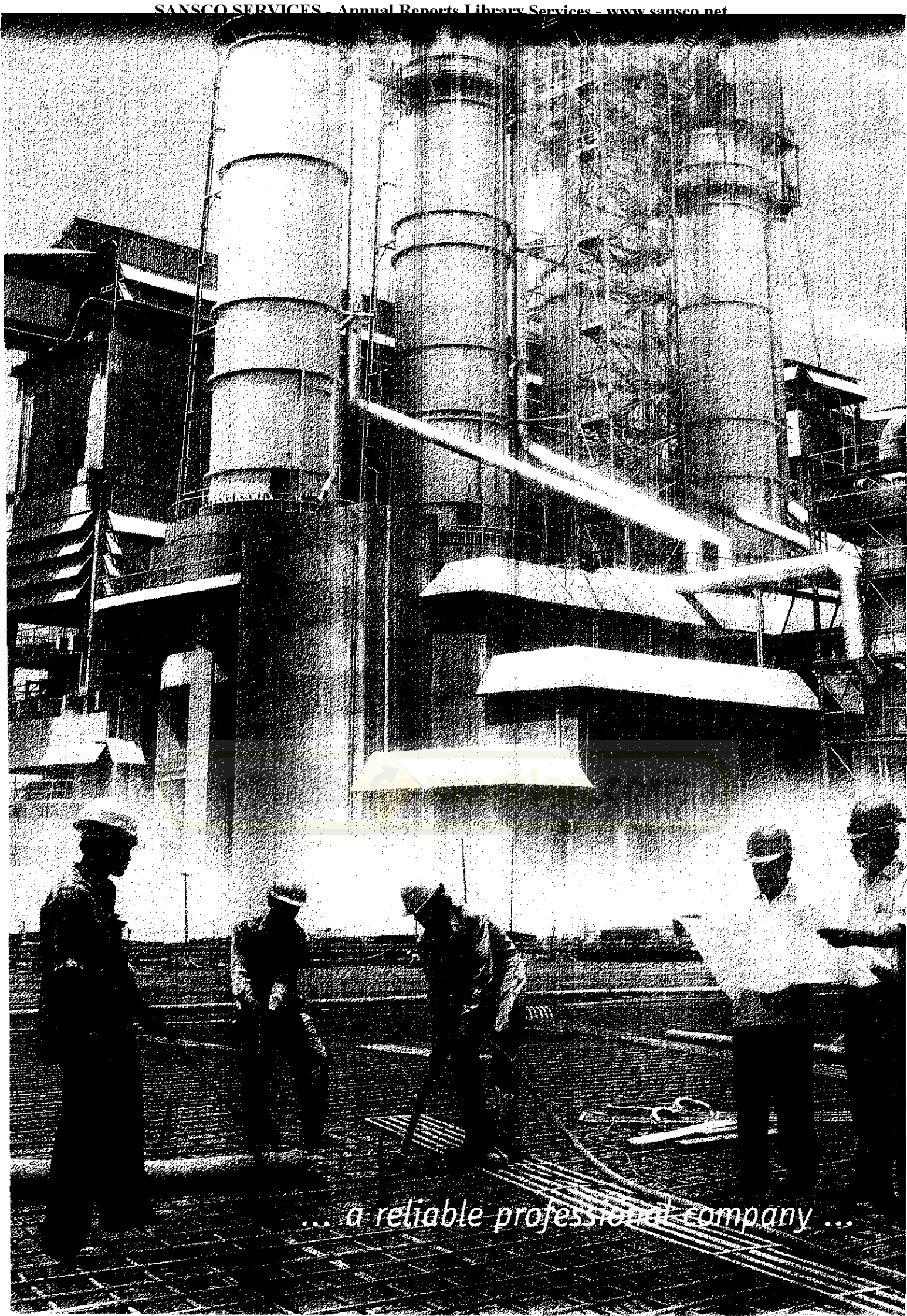
For nearly two decades, JMC has been adhering to its original founding values - quality drives profitability and that the customers' satisfaction comes first.

These values are the operating focus for us in our endurance towards meeting the higher expectations of our customers, shareholders, suppliers and employees.

We are an assembly of highly skilled individuals with demonstrated experience and capability, who are willing to make total commitment and total contribution to the overall success of JMC.

At JMC, we have perfected the disciplines of project management, quality system and safe working environment. These disciplines which build value for our customers today - and which build lasting values for the future, ultimately making our Vision a reality.





... a reliable professional company ...

message from the managing director

There are two ways of thinking about the future. One is to try to figure out where things are going and the other is to create the future that could be. We are in a stage in history in which the future has many paths. This is one of those great times of change when society is deciding what to do next, what values to pursue, and what structures to build. Everything is in a state of flux as we enter the information age. In today's global economic environment, characterized by liberalization, deregularization, globalization, and technological revolution, the world has become an electronic village.

We all were hearing a paradigm "Survival of Fittest" for quite some time. It is now a reality. Everyone is feeling the heat of competition. The same is true for the construction scenario in India. While industrial construction is somewhat lagging behind, great potential exists in the construction of software technology parks, entertainment complexes, hospitals, institutional, infrastructure & power projects. In line with its reputation in industrial construction, your company has noteworthy projects in the institutional, entertainment & educational segments. Our entry into the infrastructure sector is also encouraging. Recently your company has been awarded a major contract of Rs.43 crores for the construction of a highway project.

The company is also looking forward to a joint venture with reputed national & multinational companies to have synergy in implementing mega infrastructure projects.



It is time to move on. What worked well in the past, may not work in future. We need a different formula - one that sets the target for sustainable business performance. At JMC, we are continuously evaluating each process and sub-process of our construction activities with a view to avoid unnecessary wastage and thereby increase overall productivity. I strongly believe that committed and trained manpower given a proper direction can go a long way in achieving productivity goals. Our dynamic training programmes are designed to accommodate these needs. These efforts will help us to sustain our growth rate and face any future challenges in our new ventures in a changed business scenario.

For the year under review the company has fared well in achieving a turnover of Rs.140 crores with net profit of Rs. 5.64 crores despite the slowdown in industrial investment.

As we all move into the liberalised era and integrate ourselves with the global economy, ample opportunities exist for all players who have a clear focus and streamlined operations. JMC is now structured with strategic regional offices to meet these new challenges. We continue to be alert in search of business opportunities to create increasing benefits for all our stakeholders.

Hemant Modi

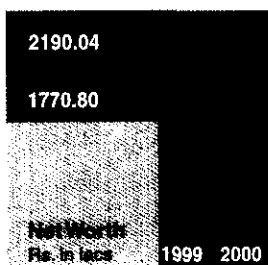
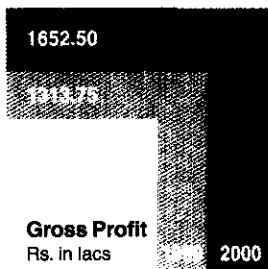
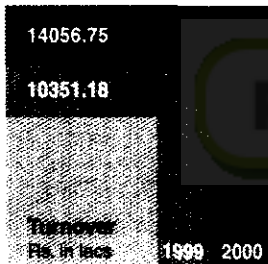




report of the board of directors

Your Directors have pleasure in presenting the 14th Annual Report together with the Audited accounts for the year ended 31st March 2000.

		(Rs. in lacs)
Financial Results	1999-00	1998-99
▶ Turnover	14056.75	10351.18
▶ Operating profit	1652.51	1313.75
▶ Financial charges	700.29	557.90
▶ Depreciation	199.39	169.39
▶ Profit before tax	752.83	586.46
▶ Provision for tax	189.00	114.47
▶ Amount available for appropriation	563.83	471.99
Appropriations :		
▶ Dividend paid (including dividend tax)	144.59	120.35
▶ Balance transferred to general reserve	419.24	351.64



Results of Operation

The company has experienced a satisfactory growth in terms of Turnover and Net Profit for the year under review. The turnover has increased by 35.80% to Rs. 14056.75 lacs from Rs. 10351.18 lacs. The Operating Profit has increased to Rs. 1652.51 lacs from Rs. 1313.75 lacs, an increase of 25.79%. Net profit after tax stood at Rs. 563.83 lacs.

Dividend

The Board of Directors, at its meeting held on 12th May 2000 has decided to pay Interim Dividend @40% on pro-rata basis on enhanced equity capital, which is treated as the final dividend for the financial year 1999-2000. The total amount of Dividend is Rs. 144.59 lacs for the period under review against Rs. 120.35 lacs for the previous year including tax on Dividend.

Increase in Share Capital

During the year, bonus shares in the ratio of one share for every two shares held, have been allotted on 24th February 2000. This results in an increase in paid-up share capital of the Company from Rs. 309.77 lacs to Rs. 464.66 lacs.

ISO 9002

The company continues to hold an ISO 9002 certification from TUV Suddeuschland, Germany, for Quality Assurance System at all its offices and construction sites. The surveillance audit is being conducted at regular intervals for maintaining quality system.



New Orders

During the year under review, the Company has received new contracts worth Rs. 9202 lacs. Amongst the new contracts booked are :

- Infosys Technologies phase-II at Bangalore
- Coca-Cola Bottling Plant near Bhubaneshwar
- Malabar Institute of Medical Science at Calicut
- SABIC R&D facility near Savli
- Civil & Structural work for expansion of Glass Shell project for Videocon at Bharuch
- Carrier Refrigeration Factory complex at Bangalore
- Construction of underpass outer Ring Road for Bangalore Development Authority
- NIFT Centre Campus at Chennai
- Bharat Heavy Plate & Vessels Ltd., Civil & Structural works at Mumbai
- Construction of Port building at Ennore

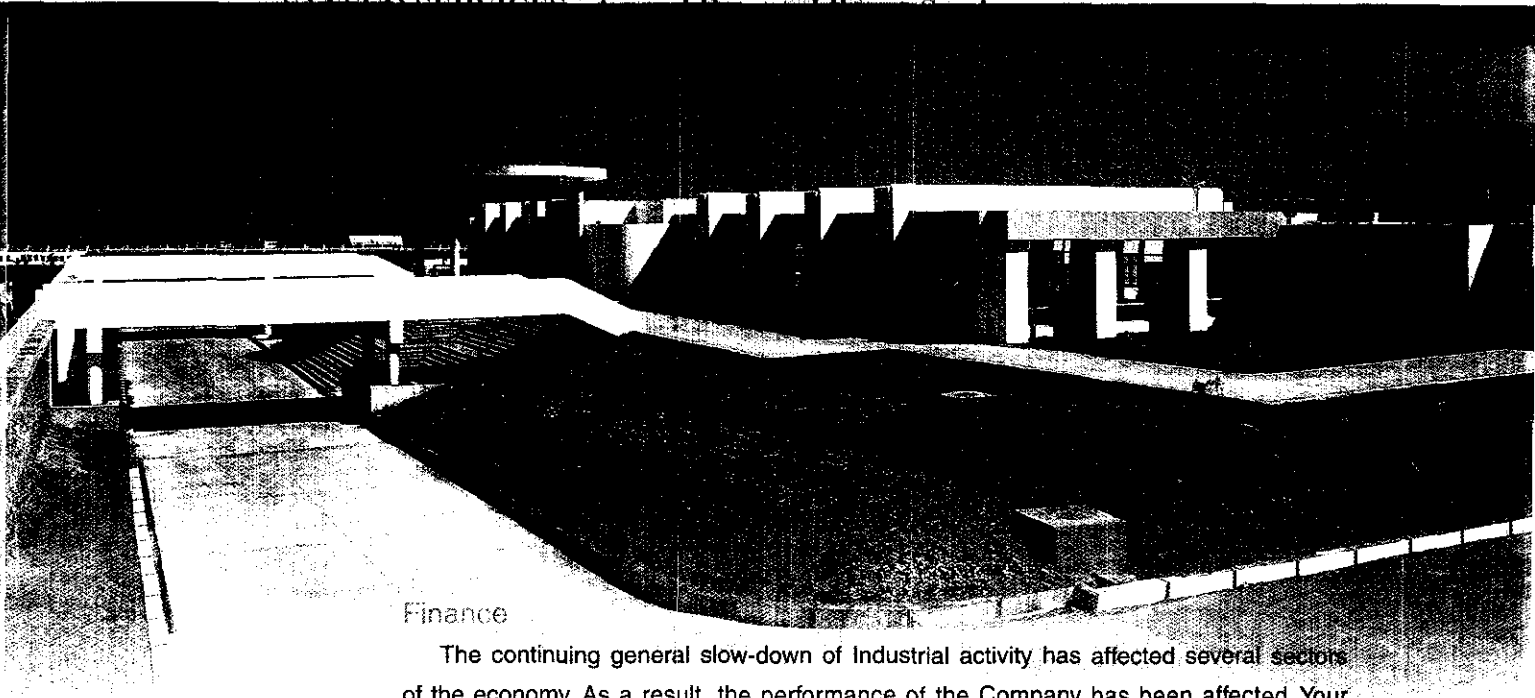
Your company has entered into the Infrastructure Sector with a maiden highway project, Ahmedabad - Mehsana for Rs. 4300 lacs. The company has secured projects worth Rs. 11764 lacs during the current financial year. Amongst the new contracts booked are:

- Ahmedabad Mehsana Highway Project
- E-Citi Multiplex at Ahmedabad
- Injectable Plant for JB Chemicals near Panoli
- Ennore Admn. Bldg. near Chennai
- CDFD at Hyderabad
- Cement Plant for Ambuja Cements at Chandrapur
- Infosys Technologies phase-II at Pune

At present, orders on hand stand at Rs. 17500 lacs.

Future Prospects

Last year we have highlighted the scope for the infrastructure sector. We have bagged fly-over project at Worli, Mumbai. This year we have been awarded another project for four laning & strengthening of the Ahmedabad-Mehsana Highway of Rs. 4300 lacs. At central level, the National Highway Authority of India has approved major plans for viable development of National Highways. Your Company is ready to participate in this nation-building task. With the right impetus and more resources dedicated to this sector, Infrastructure projects will have a major share in the Company's future performance. The company looks forward to great potential in the infrastructure sector.



Finance

The continuing general slow-down of Industrial activity has affected several sectors of the economy. As a result, the performance of the Company has been affected. Your Company has also felt the pressure of this changed scenario. The Capital expenditure of Rs. 592.45 lacs was mainly for concreting machinery, excavators and heavy vehicles. The capital expenditure was largely financed by way of Term Loans from financial institution and banks.

Fixed Deposit

During the year the Company has accepted deposits from Shareholders and others within the prescribed limits. As on 31st March, 2000 deposits from Public and Shareholders stand at Rs. 542.71 lacs, out of which a sum of Rs. 0.35 lacs relating to 3 depositors remained unclaimed. There were no deposits, which were claimed and remained unpaid by the Company as on 31st March 2000.

Directors

Mr. I. K. Modi, Chairman of the Company has expressed his inability to continue as a Whole-time Director due to personal reason, vide his letter dated 28th October 1999. The Board has considered the same and decided to continue Mr. I. K. Modi as a Chairman of the Company.

In accordance with the provisions of the Articles of Association and of the Companies Act, 1956, Mr. Suhas Joshi and Mr. N. K. Patel, Directors, retire by rotation at the ensuring Annual General Meeting and being eligible, offer themselves for reappointment.



Human Resource

The Company has a massive responsibility in the Human Resource Department as experience has shown that human resources are the most valuable asset of any business. We have a well set Human Resource Department comprising young professionals looking after the sub systems of HR like manpower planning, recruitment, performance review, training & development and carrier planning.

In order to attract and retain Intellectual capital, we have a well-defined system which is based on culture and competencies.



.... a strong constructive future