



Board of Directors

Chairman & Director

Mr. Shyam S. Bhartia

Co-Chairman & Director

Mr. Hari S. Bhartia

CEO-cum-Whole Time Director

Mr. Ajay Kaul

Independent Directors

Mr. Arun Seth

Mr. Phiroz Vandrevala

Ms. Ramni Nirula

Mr. Vishal Marwaha

Key Managerial Personnel

President &

Chief Financial Officer

Mr. Ravi S. Gupta

Company Secretary-cum-

Compliance Officer

Ms. Mona Aggarwal

E-mail ID for Investor Correspondence

investor@jublfood.com

Websites

www.jubil ant foodworks.com

www.dominos.co.in

www.dunkinindia.com

Registrar & Share Transfer Agent

Link Intime India Pvt. Ltd.,

44, Community Centre,

2nd Floor, Naraina

Industrial Area, Phase - I,

Near PVR Naraina,

New Delhi - 110 028

Phone: +91-11-4141 0592,

93, 94

Fax: +91-11-4141 0591

Statutory Auditors

S. R. Batliboi & Co. LLP

Golf View Corporate Tower B,

Sector 42, Sector Road

Gurgaon – 122 002 (Haryana)

Phone: +91-124-464 4000 Fax: +91-124-464 4050

Registered Office

B - 214, Phase - II, District

Gautam Budh Nagar,

Noida - 201 305,

(Uttar Pradesh)

Phone: +91-120-4090 500

Fax: +91-120-4090 599

Corporate Identification Number

L74899UP1995PLC043677

Stock Code

National Stock Exchange:

JUBLFOOD

Bombay Stock Exchange:

533155

Bankers

Axis Bank Limited

HDFC Bank Limited

ICICI Bank Limited

Yes Bank Limited

IDBI Bank Limited

























History

Expansion

Innovation

Technology

Commitment













Chairmen's Message





Board of Directors

Statutory Reports

Management Discussion and **Analysis**





Corporate Governance Report



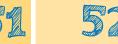








Statement of **Profit & Loss**



Cash Flow



Notes Forming part of Financial **Statement Statements**

Financial Statements



Independent Auditor's Report

Report



Balance Sheet



Statement of **Profit & Loss**



Cash Flow Statement



Notes Forming part of Financial **Statements**



Going the e way

This year, a huge number of our shareholders will be logging on to www.jubilantfoodworks.com/investors/ financial-information to read our Annual Report online. The experience will not only be a more engaging and enriching one, but also a greener & environment friendly one, helping us contribute towards significant paper saving.

Scan the bar code to view our Annual Report online:





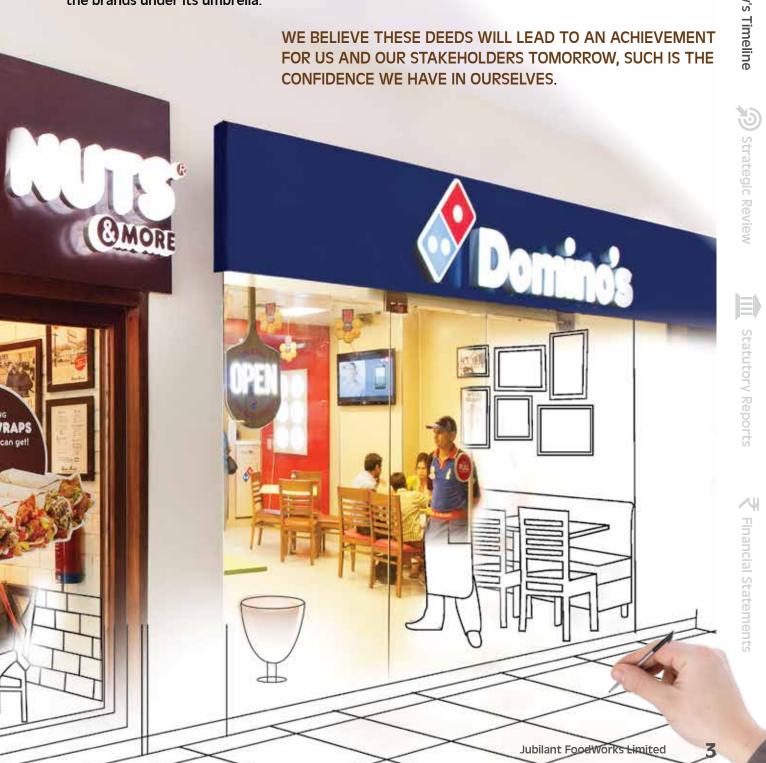






"A timeline is an interval between our intent, deed and joy of achievement"

Our yesterdays were spent in writing 'achievement' on today's timeline. Today, we are writing the same on tomorrow's timeline. Our deeds spell investment, expansion of our network, product innovations and new avenues to connect with our consumers and delighting them. Our aim is to successfully reach out to more places and more people to transform ourselves into a bigger and better brand. We are reaching out towards sustainable long-term success of the organisation and the brands under its umbrella.





TODAY, WE ARE AN ORGANISATION WITH:



share in the organised chain Pizza market in India (as per Euromonitor data published in 2014)



Food Service Company to successfully launch online and mobile ordering nationally in India with 20%+ delivery orders online









out of top 10 Domino's Pizza Restaurants globally in terms of number of Pizzas sold are from India



Million pizzas sold every month across our Domino's Pizza Restaurants



Million Fans on our Domino's Pizza Facebook page



cities in which Domino's Pizza Restaurants are present (on May 19, 2014)



biggest Domino's Pizza franchise country in the world outside the US



Dunkin' Donuts Restaurants (on May 19, 2014)

Fastest growing franchisee in Domino's global network of 72 countries



Domino's Pizza Restaurants across the country (on May 19, 2014)



Writing . SXDQNSION

on tomorrow's timeline

WE ARE CONFIDENT THAT OUR INVESTMENTS TODAY WILL MAKE US BIGGER AND BETTER, TOMORROW. EXPANSION, THUS, IS OUR KEY MANTRA FOR TOMORROW. AS A RESULT OF THIS AGENDA, WE WENT INTO FY2014 WITH A STRONG FOCUS ON EXPANSION FOR BOTH OUR BRANDS, DOMINO'S PIZZA AND DUNKIN' DONUTS.



NEW CITIES WERE ADDED TO OUR GEOGRAPHICAL SPREAD



COMMISSARIES ACROSS
INDIA, WELL EQUIPPED
TO CATER TO THE EVER
INCREASING DEMAND, AND
ALSO TO SUPPORT OUR
EXPANSION PLANS

When we began catering to the burgeoning market of more than 1 Billion people, we knew that the potential existed for a large network of restaurants.

We expanded our Domino's Pizza
Restaurant network to 700+
restaurants in 152 cities in India in
less than two decades. Of these,
90 cities are one restaurant cities,
indicating a huge opportunity for
more restaurants in the future in
these and many more similar cities.
Dunkin' Donuts made its maiden foray
into Western India with the opening
of 2 (two) restaurants in Mumbai (on

May 10, 2014), thus taking our Dunkin' Donuts Restaurants count to 29. Our Dunkin' Donuts brand now reaches out to consumers in 10 cities, charting a growth plan that is totally geared for the future.

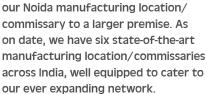
During the year, we commenced construction of new manufacturing location/commissaries in Nagpur, Hyderabad and Guwahati, and also initiated the process of relocating











We continuously seek to expand occasions for ordering Pizza. We cater to celebratory occasions like anniversaries, birthdays, family get togethers etc., and have expanded into meals specifically for kids, through launch of Junior Joy Box. We are also in the process of expanding our relevance by introducing offerings that can be consumed any time of the day. The success of this strategy is endorsed by the commendable increase in our non-pizza sales.

We have been continuously expanding our menu to offer more locally inspired and region-specific offerings, which resonate with locally popular flavours, thus increasing the propensity of consumption by existing and new consumers.

Dunkin' Donuts is positioned in the sweet spot between a QSR (Quick Service Restaurant) and a café,



and offers a variety of all-day part food menu that includes burgers, sandwiches, coffee, salads etc. It is positioned as a young adult's cafe ' with mature fare and a new way of treating consumers. We expanded into entire new product category, **Dunkaccino-range of blended Cold** Coffee, Burgers and Salads to build a strong all-day part menu so that there are differentiated offerings for consumers to walk in the restaurant at any hour of the day. Also, the launch of Wicked Wraps (in May 2014) takes the agenda forward by creating a new consumption opportunity of light meal for occasions in between meal times.

While in existing markets, focus is on increasing the penetration and frequency of ordering, in new markets we initially focus on attracting new consumers to drive penetration.



AT JFL. EXPANSION MEANS MORE THAN ADDITIONAL RESTAURANTS. IT IS A STORY OF CATERING TO A LARGER SET OF CONSUMERS, WITH MORE MENU INNOVATIONS, MORE **OCCASIONS TO ORDER FOR** DELIVERY OR DINE IN, AND MORE OPPORTUNITIES TO **CONSUME OUR OFFERINGS** ANY TIME OF THE DAY. IT IS AN AGENDA THAT IS SELF-SUSTAINING AND **GROWTH-ORIENTED.**



Writing Landon Annovation

on tomorrow's timeline

JFL believes 'Innovation' is an important pillar for growth and key for maintaining a competitive edge. By writing innovation on tomorrow's timeline, we are able to increase and sustain our consumer relevance. During the year, our innovation was focussed on new restaurant design and formats, new products, marketing strategies and operational efficiencies.

We adopted a new restaurant design 'Pizza Theatre', an innovation that has been steadily gaining popularity in Domino's world. This new design is interactive, vivid and brings the pizza making process into the forefront for our consumers delight. As on March 31, 2014, we had total of 69 Pizza Theatres and we plan to augment the number in the coming years.

We also innovated with a new flexi Restaurant format (small kiosk). The kiosk serves as an additional order taking station, away from restaurants but around a high footfall area. The orders from these kiosks are served by nearby restaurants. This format is in the initial stages of experimentation for viability and sustainability. During the year, we launched 9 (nine) such combinations. We are also looking forward to more flexi format restaurants at transit locations such as metro stations, tourist hubs, IT parks, multiplex, etc., aimed at catering to different consumption occasions.

Dunkin' Donuts new positioning "Get Your Mojo Back" is a reflection of our desire to give our consumers an offering that helps them fight the programmed nature of their lives. It is manifesting in every aspect of the brand starting from product strategy, communication, culture and consumer service attitude. In line with this new positioning of Dunkin' Donuts, we have refreshed our Dunkin' Donuts Restaurant designs.

Our marketing strategy for Domino's Pizza was aimed at augmenting the new positioning of 'Yeh hai rishton ka time'. The campaigns such as 'Pehli Kamayi', offering the perfect way to celebrate small moments of joy and new product launches such as Lebanese rolls, highlighting celebration of spicy moments with friends scaled up the emotional connect with Domino's Pizza by integrating it with the new innovations and offerings.

