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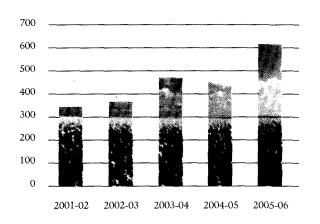
K. S. Oils Limited 24k Purity in every drop

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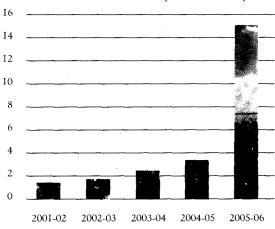
An ISO 9001:2000 Certified Company



Sales (Rs. Crore)



Profit after Tax (Rs. Crore)



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chairman's message



Ramesh Chand Garg Chairman

Dear Shareholders,

The year 2005-06 has been a landmark year in the history of the company and the performance of the company has touched new heights on two aspects – financial performance and business directions! We aim to become a leader in Indian market and a global company as to best practices, people care and responsible corporate citizenty.

Leaders don't force people to follow

- they invite them

on a journey.

Financial performance

• In the year 2005-06, K S Oils attained a new growth phase with the company clocking a robust topline of Rs. 608 crores.

• PAT has gone up to Rs. 15.17 crores registering a 351% growth in the Bottom line in as compared to last year.

• Earnings have increased by 245% to Rs. 23.71 per Share.

Directors Report

Dear Members,

Your Directors have pleasure in presenting the 21st Annual Report and the Audited Accounts for the year ended 31st March, 2006.

Financial Results

The highlights of the financial results are as under:

Particulars Year Ended on Year Ended on March 31st, 2006 March 31st, 2005 Sales 56,263 42,517 **Export Sales** 4,555 2,729 **Total Sales** 60,818 45,246 Profit before Interest, Depreciation and Tax (PBIDT) 2,760 1,436 715 771 Interest 2,045 665 Profit before Depreciation and Tax (PBDT) Depreciation 285 253 Profit before Tax (PBT) 1,760 412 76 Provision for Taxation 243 Profit after Tax (PAT) 336 1,517 Add: Profit brought forward from previous year 845 615 951 Profits after tax available for Appropriation 2,362 Appropriations 50 50 General Reserve 49 Proposed/Interim Dividend on equity shares 101 Corporate Tax on Proposed/Interim Dividend 14 7 106 **Total Appropriation** 165 2,197 845 Surplus carried to Balance Sheet

(Rs. in Lacs)

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Review of Operations

The business performance during the year has been commendable. The net profit of Rs. 15.17 Crores is the highest ever achieved by your Company. The Company's strong results are evident of Company's growth strategies. During the year under review, your company maintained performance that is superior to the industry peers in the edible oil segment.

Sales for the year have increased by 34 percent at Rs. 608 Crores as against Rs. 453 Crores during 2004-05. The profit after tax has registered an impressive growth of 351 percent at Rs. 15.17 Crores as against Rs. 3.36 Crores during 2004-05.

During the year, sales and profit growth was driven by launching our Company's products in the wide retail market. The company's strategy of developing high quality value added products at competitive price and launching them aggressively in retail market continues to strengthen Company's leadership position.

The major growth drivers for the improved performance are :

- Substantial increase in the shares of retail segment to the total turnover of the company.
- The Company has launched a campaign to promote Mustard Oil as a "Heart Friendly Cooking Medium."
- Retailing of products, Increased capacity utilization and removal of Excise duty on Refined Oil and Vegetable Ghee.
- Increased production of Refined oil.
- Adoption of strict Cost Control measures and better Working Capital management

PERFORMANCE OF DIVISIONS

Oil Division

During the year 82,874 M.T. of Mustard seeds were processed against 81,941 M.T. in the previous year, recording a marginal increase of 1.14 percent over the previous year. Your Company continued to be a major player in the mustard oil segment.

Refinery Division

Production of Refined oils at 57,906 M.T. as against that of 14,342 M.T. in previous year accounted to a significant jump of 304 percent as compared to the previous year.

Vanaspati Division

Production of Vanaspati at 10,047 M.T. as against that of 13,595 M.T. in the previous year thus, registering a fall of 26 percent as compared to the previous year.

Solvent Division

During the year DOC (De-oiled Cake) produced at 1,10,697 M.T. as against that of 93,157 M.T. during the pervious year , an increase of 18.83 percent over the previous year.

Dividend

Your Directors declared an interim dividend of Rs. 1.20 (12 per cent) per equity share for the year 2005-06, at their meeting held on April 29th, 2006. The dividend entailing an outgo of Rs. 100.71 Lacs have been paid to those shareholders whose names appeared in the Register of members as on 8th May, 2006. In view of the above, your Directors shall not recommend any further dividend and propose to approve the Interim dividend as full and final dividend for the year 2005-06.

The total dividend outgo on account of dividend payment on equity shares for the financial year 2005-06, inclusive of tax on distributed profits, is Rs. 114.84 Lacs as against Rs. 55.79 Lacs paid for the previous year.

Transfer to Reserve

Your Directors propose to transfer a sum of Rs. 50.00 Lacs to the general reserve.

Bonus Issue of shares

Your directors have recommended an issuance of bonus shares in the ratio of 1:1, i.e. One additional equity share for every One existing equity share held by the members of the Company on the record date as may be fixed by the Board by capitalizing the securities / share premium account and general reserves.

Changes in Capital Structure

During the year under review, the company has allotted 35,00,000 equity shares of Rs.10/- each on conversion of 35,00,000 warrants. Due to this subscribed and paid up equity share capital increased from 48,92,900 equity shares to 83,92,900 shares.

Utilisation of proceeds received on the Preferential Issue of Convertible Warrants

During the year company converted 35,00,000 warrants into the same number of equity shares and total proceeds raised were Rs. 875.00 Lacs, for the purposes stated in the notice convening the extra ordinary general meeting on January 29th, 2005. Out of the total amount of warrants Rs. 656.25 Lacs were received during the year under review. The amount was utilized for discharging long term liabilities, additional working capital and capital expenditure, and total utilization was Rs. 883.00 Lacs against the aforesaid purposes, hence there is no unutilized money remaining at the end of the financial year.

Management Discussion and Analysis

A separate section on Management Discussion and Analysis as stipulated in Clause 49 of the Listing Agreement with the Stock Exchanges, is given in the Annual Report.

Awards and Recognition

Your company has been awarded the prestigious ISO 9001:2000 certification for Quality Management Systems for Manufacturing and Supply of Edible Oils. The recognition will go a long way to establish K. S. Oils a quality-oriented organization.

Your company will maintain its Customer centric approach with emphasis on continous improvement in the quality and value of our products.

Your Company won the prestigious award "Highest Processor of Rapeseed Oilcake for the year 2004-05" from The Solvent Extractors' Association of India, a Premier Association of Vegetable Oil Industry & Trade. In line with previous year the same award is expected for the year 2005-06.

Corporate Governance

The company confers significant consideration to good Corporate Governance as it contributes to enhanced Investors' confidence, improves Investors' protection and achieves highest level of transparency.

Pursuant to Clause 49 of the Listing Agreement a report on Corporate Governance together with the Auditor's Certificate on compliance with the conditions of Corporate Governance is provided elsewhere in this Annual Report.

Voluntary Delisting of Equity Shares from the M. P. Stock Exchange, Indore.

Your company is listed with the Bombay Stock Exchange Limited (BSE), Mumbai and Madhya Pradesh Stock Exchange (MPSE), Indore. Whereas BSE, being the stock exchange having nation wide trading terminals provides easy liquidity to the investors, further there is no trading of company's shares on MPSE, in view of above your directors proposes for voluntary de-listing of its equity shares from MPSE. The proposed de-listing of the equity shares of the company will not adversey affect the Investors. The Company's equity share will continue to be listed at the BSE.

Your Directors are pleased to report that the company has also applied for additional listing of the equity shares of the company at the National Stock Exchange Ltd (NSE)., Mumbai, having nation wide terninals in order to provide more liquidity to all the menbers and Investors of the company.

Conservation of Energy, Technology Absorption, Foreign Exchange Earnings and Outgo.

The particulars as prescribed under sub-section (1) (e) of the section 217 of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in the Report of the Board of Directors) Rules, 1988, are given at Annexure 'A' to the Report.

Employee Relations

None of the employees of your Company received a remuneration in excess of reportable amount as laid down under section 217(2A) of the Companies Act, 1956, read with the Companies (Employees particulars) Rules, 1975. Relations between the employees and the management continued to be cordial during the year

Fixed Deposits

The Company has not accepted any deposit from the public or its employees during the year under review and no amount of principal or interest was outstanding as of the balance sheet date.

Directors

During the year under review, Mr. M. L. Garg resigned from the Board on 3rd September, 2005. The Board while accepting Mr. M. L. Garg's resignation; recorded, with deep appreciation the contributions made by him cluring his tenure on the Board. Mr. M. L. Garg, participated actively in the deliberations of the Board and company benefited immensely from his insights.

Mr. P. K. Mandloi, retires by rotation and is eligible for re-appointment.

Mr. Ramesh Chand Garg, non-executive Director and Chai.rman has been appointed as the Chairman and Whol e-time Director for a period of five years with effect 1^crom 01st July, 2006 by the Board of directors at their m eeting held on 30th June, 2006.

Your D irectors have also revised the remuneration payable 1 o Mr. Sourabh Garg, the Whole-time Director of the Co mpany w.e.f. 1^{st} July, 2006 for the remaining part of his tenure. Mr. Sourabh Garg, Whole-time Director h as also been re-appointed by the Board at their meeti ug held on 30^{th} June, 2006 for a further period of 5 years fr om 01^{st} June, 2007 to 31^{st} May, 2012.

The aforesaid appointments require the approval of the members at the ensuing annual general meeting. Your D_{11} rectors provides to pass the necessary resolutions as set out in the notice of the Annual General Meeting.

Direct ors Responsibility Statement

Pursual. It to the requirement under section 217 (2AA) of the Companies Act, 1956 with respect to Directors' Responsibility Statement, it is hereby confirmed that:

- i) In the pre-paration of annual accounts for the financial year ended 31st March, 2006 the applicable accounting standards have been followed along with proper explanation relating to material departures, if any;
- ii) The Directors have selected such accounting policies and have applied them consistently and made

judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31st March, 2006 and of the Profit of the Company for the year ended on that date;

- iii) The Directors have taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities; and
- iv) The Directors have prepared the annual accounts for the financial year ended 31st March, 2006 on a going concern basis.

Auditors and their Report

M/s Rathi & Co., Chartered Accountants, Auditors of the Company will retire at the ensuing Annual General Meeting, and being eligible, offer themselves for reappointment. The Company has received a certificate from the Auditors to the effect that their reappointment, if made, would be in accordance with section 224 (IB) of the Companies Act, 1956.

The members are requested to consider their reappointment for the current financial year 2006-07 and authorise the Board of Directors to fix their remuneration.

The Auditors report is self explanatory and is not providing any qualification, which needs to be commented by the Board of directors of the Company.

Acknowledgements

The Directors wish to place on record their appreciation for continued assistance and co-operation extended to the Company by its Customers, Investors, Bankers, Regulatory & Government Authorities, Service Providers and its own dedicated Employees. The Board of Directors express their gratitude for the Cooperation extended by the Consortium Bankers i.e. Central Bank of India and Andhra Bank.

On behalf of the Board of Directors

Morena 30th June, 2006 Ramesh Chand Garg Chairman

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Annexures to Diectors Report

Annexure (A) to Directors' Report

Information pursuant to section 217 (1) (e) of the Companies Act, 1956 read with Companies (Disclosure of Particulars in the Report of Board of Directors) Rules, 1988.

A. Conservation of Energy:

The company continues its attempts to improve Energy conservation and utilization.

a) Energy conservation measures undertaken:

- The Company has monitored its energy consumption regularly and has made several modifications in the plant resulting in reduced energy consumption.
- Installation of electric control panels.
- High voltage control stabiliser.
- The Company has put in efforts to improve overall energy efficiency by installing power efficient equipments.
- b) Additional Investment and proposal if any, being implemented for reduction of consumption of energy:

The company has undertaken Wind farm project by installing 2 wind mills of 1.25 MW each for total 2.5 MW of energy generation at Nagda Hills, Dewas M.P. Both the Wind mills were fully commissioned in March 2006, at an investment of Rs.1,173 Lacs. The total guaranteed annual power generation from both the Wind mills is 54 lakh units p.a. and will be fed into the grid of the Madhya Pradesh State Electricity Board. The power generated will be used for captive consumption at company's plant at Morena on a 2 percent wheeling charge. The derived benefit is in the form of credit of the no. of power units generated by the 2 wind mills to the Company's account. In addition to providing the company with power, this project provides an income tax shield to the company.

The captive power generated by wind farm project is estimated to lead to substantial savings on the power costs for the Company. The project being completely pollution free and environment friendly will also entitle us for carbon credits.

c) Impact of the measures taken as per (a) & (b) above for reduction of energy consumption and consequential impact on the cost of production of goods:

As a result of the above measures undertaken, the power consumption in plants has been reduced thus saving in energy costs during the period under consideration.

d) Total energy consumption and energy consumption per unit of production:

Given in Form - 'A' on the following page:



FORM - 'A'

Form for Disclosure of Particulars with respect to Conservation of Energy: (A) POWER AND FUEL CONSUMPTION

| | PARTICULARS | Year Ended 31-03-2006 | Year Ended 31-03-2005 |
|----|---|--------------------------|--------------------------|
| 1. | Electricity | | |
| | (a) Purchased units | 72,79,120 | 52,97,220 |
| | Total Amount (Rs.) | 30,90,1105 | 2,51,64,838 |
| | Rate/Unit (Rs.) | 4.25 | 4.75 |
| | (b) Own Generation | | |
| | (I) Through Diesel Generator | | |
| | Units | 86,69,791 | 81,05,586 |
| | Unit per liter of Diesel Oil (Rs.) | 4.01 | 4.20 |
| | Cost/Unit (Rs.) | 6.33 | 5.29 |
| | (II) Through Wind Turbine Generator (WTG's) | | - |
| | Units | 138 | |
| | Total Amount | 580 | - |
| , | Rate/Units (Rs.) | 4.20 | - |
| 2. | Coal: | | |
| | Quantity (M.T.) | 22,308 | 1,3087 |
| | Total Cost (Rs.) | 6,71,58,917 | 3,44,88,792 |
| | Average Rate (Rs.) | 3,010.53 | 2,635.35 |
| 3. | Furnace Oil | - | - |
| 4. | Others | - | - |

| PARTICULARS | Year Ended 31-03-2006 (PMT) | Year Ended 31-03-2005 (PMT) |
|---|-----------------------------------|-----------------------------------|
| Production: (with details) unit (2,19,458 M.T. of Oil, DOC, Vanaspati Ghee) | | |
| Electricity | 72.67 | 84.11 |
| Furnace Oil | - | - |
| Coal | 0.10 | 0.08 |
| Others | | - |