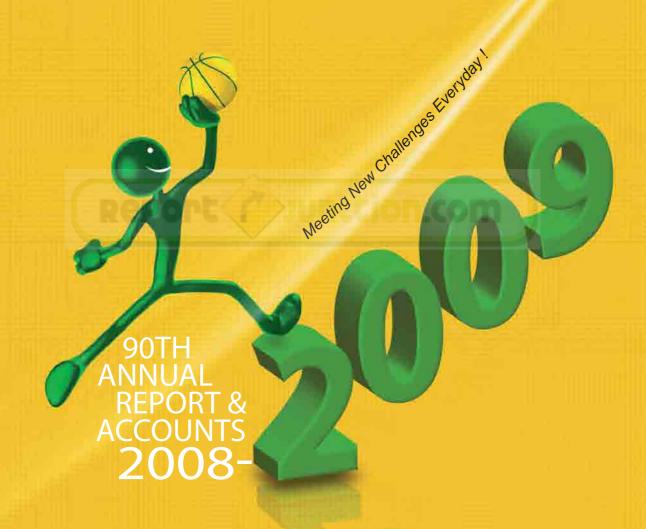
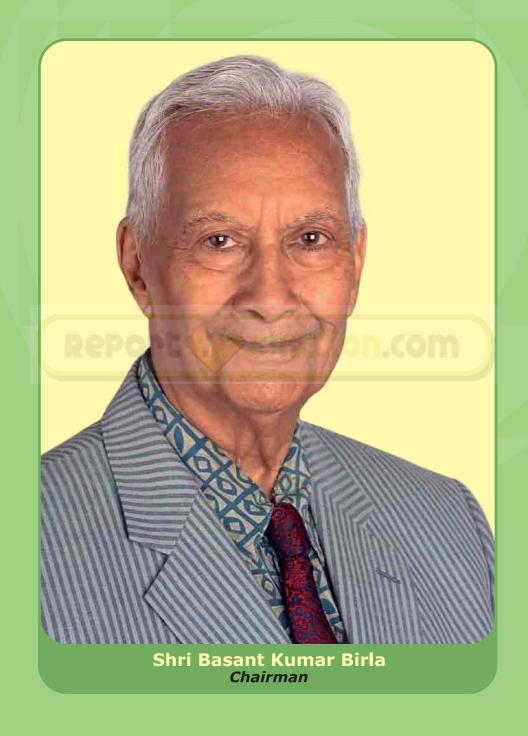


KESORAM INDUSTRIES LIMITED





Message of the Chairman

n a globalised environment, it is inescapable that our economy, while it has the benefit of a big domestic market, will be impacted by developments outside. The global financial crisis triggered by subprime lending and the consequent economic contraction in the US, Europe and Japan reminded us of the Great Depression. You will have noted that as major economies like the US and Japan slipped into recession, our exports recorded negative growth every month in the second half of 2008–09. The fall in non-oil imports in the final quarter of 2008–09 is to be seen as a statement of howsome of the sectors of our industrial economy is faring.

What I, however, find reassuring is that the world leadership, including our own, has risen to the occasion so splendidly that we have nowstarted seeing the green shoots of economic recovery. On the back of stimulus packages by individual countries, has come the decision at the G20 summit to make available SI trillion of additional lending mostly through the I nternational Monetary Fund, to end the worldwide slump. We must have global economic recovery but at the same time we have to see that economic nationalism does not raise its head in the form of protectionism. The welfare of many of our industries depends on free access to the world market.

It speaks volumes of the resilience of the Indian economy that even while it is still being debated as to how far away the world's major economies are from a turnaround, we will be seeing a GDP growth of 6 to 7 per cent this year. Our growth will be riding on the back of domestic demand. I shall still be urging our government to ensure that industry has the benefit of greater liquidity.

The working of the Cement Sections of your company will be significantly influenced by investment in infrastructure development and house construction. The government assures us that there is going to be no let up in pushing through infrastructure projects. Hopefully, it will not be very long before house construction, backed by easy bank loans, gets a boost. The new financial year has begun on a promising note for the automobile industry with all major players reporting healthy rise in sales. This should bring good tidings for the Tyre Section, which is expanding capacity in a big way.

Basant Kumar Birla

90th & ACCOUNTS 2008-09



Registered Office

8th Floor, Birla Building 9/1, R. N.Mukherjee Road Kolkata 700 001

Bankers

State Bank of India-Lead Bank

Allahabad Bank, BNP Paribas, Canara Bank, Citibank N. A., HDFC Bank Ltd., Hongkong and Shanghai Banking Corpn. Ltd., ICICI Bank Ltd., IndusInd Bank Ltd., Standard Chartered Bank, State Bank of Hyderabad, State Bank of Indore, State Bank of Bikaner & Jaipur, State Bank of Mysore and UCO Bank.

Auditors

Messrs Price Waterhouse

Share Transfer Agen

MCS Ltd.,

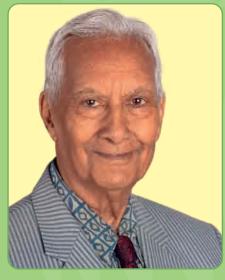
77/2A, Hazra Road, Kolkata 700 029

Shareholders seeking information on accounts published herein are requested to send their queries to the Company at least TEN days before the date of the Meeting.

Members are requested to bring at the meeting with them the printed copy of Annual Report & Accounts being sent to them along with the Notice to avoid inconvenience.

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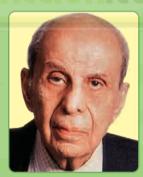
Shri Basant Kumar Birla Chairman

BOARD OF DIRECTORS



Shri Krishna Gopal Maheshwari Shri Bhagwati Prasad Bajoria





Shri Pesi Kushru Choksey



Shri Amitabha Ghosh



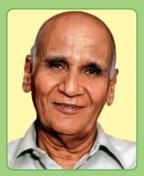
Shri Govind Ballabh Pande (Nominee of LICI)



Shri Prasanta Kumar Mallik



Smt. Manjushree Khaitan



Shri Shiv Kumar Parik (Also Company Secretary)

TEAM OF EXECUTIVES

Shri K. C. Jain

Sr. President
Cement Sections &
Manager of the Company

CORPORATE OFFICE

Shri U. S. Asopa

Sr. Vice President (Finance)

Shri S. R. Chamaria

Sr. Vice President (Accounts & HRD)

Shri Suresh Sharma Sr. Vice President (Commercial)

Shri G. K. Ojha Vice President (Secretarial)

Shri Vikash Agarwal Vice President (Taxation)

VASAVADATTA CEMENT SECTION

Shri D. S. Bindra President
Shri P. R. Sharma Joint President

Shri C. K. Jain

Joint President (O&M and TPH)

Shri P. S. Rao

Joint President (Projects)

Shri Yaswant Mishra Sr. Vice President & Marketing Head

Shri O. P. Sharma Vice President (Commercial)
Shri I. K. Purohit Vice President (Sales & Marketing)

Shri R. K. Gandhi Vice President (Production & Quality Control)

Shri A. C. Basak Vice President (Mines)
Shri Ajit Kulkarni Vice President (HR)
Shri B. K. Sharma Vice President (Mechanical)

KESORAM CEMENT SECTION

Shri S. V. Tapadia
Shri K. L. Narayana Rao
Shri Rajesh Garg
Shri Mahesh Agarwal
Shri Ashok Ostwal
Joint President (*Technical*)
Vice President (*Technical*)
Vice President (*Sales & Marketing*)

BIRLA TYRES SECTIONS

Shri Deepak Tandon Sr. President Shri R. K. Shah Sr. Vice President (Commercial) Shri A. K. Uppal Sr. Vice President (Marketing) Shri Anoj Agarwal Sr. Vice President (Commercial) **Shri Anupam Dutta** Sr. Vice President (Technical) Shri S. K. Patodia Vice President (Commercial) Shri Praveen Mehta Vice President (Sales) Shri P. K. Mitra Vice President (Engineering) Vice President (Production) Shri Arindam Gupta Vice President (Commercial) Shri S. C. Sood Vice President (Production) Shri Kanti Chaudhury

RAYON & TRANSPARENT PAPER SECTIONS

Shri J. D. Palod
Sr. President
Shri J. P. Bohra
Joint President (Finance)
Shri S. C. Tripathy
Shri S. S. Singhania
Shri A. K. Kejriwal
Sr. Vice President (Engineering)
Vice President (Marketing)

HINDUSTHAN HEAVY CHEMICALS SECTION

Shri M. L. Bhattacharya Sr. Vice President (Works)
Shri H. R. Dudhoria Vice President (Commercial)

SPUN PIPES SECTION

Shri Sadhan Sarkar Dy. General Manager

PERFORMANCE HIGHLIGHTS

The following highlights for the year under review are given in comparison to immediate previous year.

Gross Sales have risen from Rs. 3440.32 Crore to Rs. 4292.07 Crore.

Profit after tax has slightly decreased from Rs. 383.35 Crore to Rs. 378.74 Crore.

Earning per share has slightly decreased from Rs. 83.80 to Rs. 82.80.

Dividend per share is maintained at last years' rate i.e. Rs. 5.50 per share.

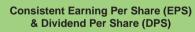
Increased networth from Rs. 981.92 crore to Rs. 1330.10 crore.

The charts below show the current year's segment-wise sales and previous five years position.

Increased Sales Gross Sales 5000 4292.07 4000 3440 32 Rs (in Crore) 2000-2516.46 1877.82 1709.02 2004-05 2005-06 2006-07 2007-08 2008-09 Year

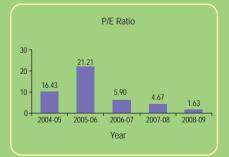




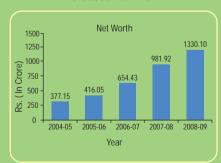




Price Earning Ratio (P/E Ratio) Pattern

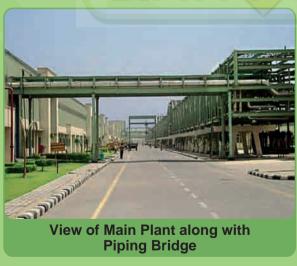


Increased Net Worth



NEW TYRE PLANT AT HARIDWAR IN UTTARAKHAND









AWARD



Shri K. C. Jain, Sr. President Cement Sections & Manager of the Company, receiving the FAPCCI Award for *"Excellence in Rural Development"* for the year 2006-07 from the Hon'ble Chief Minister of Andhra Pradesh, Dr. Y. S. Raja Sekhara Reddy, on 04.12.2008.