## BIGGER. BETTER. FASTER.

THE STORY OF HOW WE ARE BUILDING ONE OF INDIA'S MOST SUSTAINABLE REAL ESTATE DEVELOPING COMPANIES

Kolte-Patil Developers Limited | Annual Report 2018-19

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## **Bigger.** Better. Faster.

#### 'Slowdown?'

When we first heard this word, we could have responded like everyone else.

We could have issued an order to our troops: 'Let the storm blow over.'

On the contrary, we passed the word around: 'Don't believe everything you hear.'

And that made all the difference.

Enabling us to emerge bigger, better and faster.

## When people said 'Slowdown', we knew that it would not just be necessary to perform.

## It would now be necessary to outperform instead.

#### 

At Kolte-Patil, 'outperform' meant that our land aggregation team responded with 'The slowdown is the best news we have heard in a long time as available land parcels are likely to be cheaper.'



At Kolte-Patil, 'outperform' meant that our sales people said, 'Super! A slowdown means we can now provide our customers the option to pay cash down and buy an apartment – no gestation.'



At Kolte-Patil, 'outperform' meant that our construction teams said, 'Excellent! A slowdown provides us with an opportunity to deliver on time and reinforce our brand.'



At Kolte-Patil, 'outperform' meant that our collection team said, 'Good! Since our customers are not likely to spend their savings elsewhere, they are likely to pay their apartment instalments faster.'



At Kolte-Patil, 'outperform' meant that our finance team said, 'The slowdown will make it possible for us to leverage our superior credit rating and negotiate a lower cost of debt.'



At Kolte-Patil, 'outperform' meant that our investor relations team said, 'Splendid. The slowdown means that now we will be able to position the Company as the preferred proxy of India's real estate sector.'

## Come to think of it, the real estate market has been in an extended slowdown for more than five years...

## And yet, Kolte-Patil has only grown faster



Further strengthened our credit rating from A+/Stable to A+/Positive



Increased pre-sales volume (in %)



Increased collections (in %)



Increased spends on project execution (in %) That brings us to a fundamental question: When it is bad news for our sector, why is it good news for us?

### The answer: Dream different.

At Kolte-Patil, 'Dream different' means we don't trust fashionable financial jargon or the flavour of the day.

# We trust our knowledge acquired over the years instead.

#### A different way of doing business



Most people asked, 'Aren't you focused on becoming the biggest real estate player in India?'

We said we would rather be the best instead.



A number of people asked, 'What are you doing to grow your topline?' We said we would rather build our cash flows instead.



#### A number of people asked, 'When are you going to become a truly pan-India brand?'

We said we were happy being the largest in Pune and a growing player in Mumbai and Bengaluru.

#### A number of people asked, 'Why don't you integrate backwards to land ownership?'

We said we would prefer to focus on efficient construction instead.