

# • BOARD OF DIRECTORS • MANSUKHBHAI J. SHAH Chairman DILIPBHAI M. SHAH Managing Director ASHITBHAI M. SHAH Managing Director MANJULABEN M. SHAH Managing Director

# • AUDITORS •

# SURENDRA KUMAR JAIN & CO.

**Chartered Accountants,** 201, Rajshree Avenue, 'A', Behind Income Tax, Near Dinesh Hall, Ahmedabad-380 009.

# • REGISTERED OFFICE•

302, Samruddhi Opp. Sakar-III, Near Income-Tax Circle, Ashram Road, Ahmedabad-380 014. PHONE : 7543839, 7542109 FAX : 7544273

				SOFT-TECH			
		DIRECTORS' REPORT					
Dear N	Aembers,						
Your D	Pirectors have pleasure in presenting	this Eleventh Annual Report together with the A	udited Acc	ounts for the year ender	d on 31		
	, 2003.						
	IANCIAL RESULTS :						
ine	e Highlights of Financial results		~	(Rs. in Lacs)	1 10/00		
6-6	itware Income		31/3/2003 118.81	3	1/3/20 146.1		
	ner Income		6.16		13.64		
	ofit Before Depreciation & Tax		5.58		6.5		
	preciation		6.43		6.4		
	fit / (Loss) Before Tax		(0.85)		0.0		
	ovision for Taxation		0.00		0.0		
	ofit / (Loss) After Tax		(0.85)		0.0		
	RECTORS :		(0.00)		0.0		
		o M. Shah, Directors of the Company retire by r	otation and	d being eligible offer the	emselv		
	for reappointment at the forthcoming Annual General Meeting.						
3. DE							
		ompany has not accepted any deposits from the	public.				
4. PA	ARTICULARS OF EMPLOYEES :	,,					
	The Company does not have any employee covered under the provisions of Sec. 217(2A) of the Companies Act, 1956 rea with the companies (particulars of employees) Rules, 1975.						
- ^-							
5. CC	DRPORATE GOVERNANCE AND MA						
	The corporate governance and Management Analysis Report of the company have ben seprately given in the Annexure to the Directors Report						
	Directors Report. DIRECTORS' RESPONSIBILITY STATEMENT						
6. DI							
	In accordance with the provisions of 217(2AA) of Companies Act, 1956, with respect to Directors' Responsibility Statement, I is berefy confirmed						
(3)	is hereby confirmed : i) that in the preparation of the annual accounts for the financial year ended 31st March 2003, the applicable accounting standard						
0	had been followed along with proper explanation relating to material departures ;						
783	ii) that the directors had selected such accounting policies and applied them consistently and made judgements and estimate						
(11)	that were reasonable and prudent so as to give a true and fair view of the state of affairs of the company at the end of the						
	financial year and of the profit or loss of the Company for the year under review ;						
(iii)		e directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with					
(,		, 1956, for safeguarding the assets of the Comp					
	and other irregularities ;			· protocol g alle concer			
(iv)	(iv) that the directors had prepared the accounts for the financial year ended 31st March, 2003 on a going concern basis.						
• •	AUDITORS :						
	M/s. Surendra Kumar Jain & Co., Chartered Accountants, the company's statutory auditors retire at the conclusion of th						
	ensuing Annual General Meeting. T	hay have signified their willingness to accept r	eappointm	ent and have further c	onfirm		
	their eligibility under Sec. 224(1B) of	224(1B) of the Companies Act, 1956. Members are requested to appoint Auditors for the Current Yea					
	and to fix their remunaration.						
B. CC	INSERVATION OF ENERGY & TECH	NOLOGY ABSORPTION, FOREIGN					
	CHANGE EARNING AND OUTGO :						
Α	Conservation of Energy :						
	The nature of Company's operation	involves low energy consumption. However whe	erever poss	bible measures to conse	erve le		
	energy have been introduced.						
в	Technology, Absorption, Adoption a						
		ated methods for absorbing, adopting and effect	ctively dev	eloping new technologi	es.		
С	Research and Development :			-			
		id advances and technological, your company					
	challenges by laying strong on Res	earch and Development. In the coming years			team v		
	continue to keep the pace with the						
Ð	Foreign Exchange Earning and Out						
	During the year under review the Fo	reign Exchange Earnings and the Foreign Exch	nange Outg	jo was Rs. NIL.			
э. AC	KNOWLEDGEMENTS :	- Martin and a state of the second					
		s their gratitude and thanks to the Bankers, Cu	ustomers a	ind Business Associtate	es of t		
	company for their Continuous suppo	ort and cooperation.					
IU. AP	PRECIATION :		<b>4</b>				
		d their sincere appreciation of the devoted and e	micient ser	vices rendered by all en	npioye		
	which has enabled the Company to	• •			-		
				he Board of Dire			
PLA(	CE : AHMEDABAD	IANGA	LYA SOFT-TECI	HLT			
	E + 27/08/2002						
ידאח							
DAT	E : 27/06/2003			IP M. SHAH aging Director			

# MANGALYA SOFT-TECH LTD.

# 31/3/2003

# **ANNEXURE TO DIRECTORS' REPORT**

### CORPORATE GOVERNANCE :

Mangalays' philosophy on corporate governanae envisages the attainment of the highest level of transparency. accountability and equity, in all facts of its operations, and in all its interactions with its shareholders, employees, banks and the government. Mangalya believes that all its operations and actions must serve the underlying goal of enhancing overall shareholder value, over a sustained period of time.

### I. BOARD OF DIRECTORS :

The Board of Directors consists of four directors. the composition and category of Directors are as under :

Name of Directors	Attendance at Previous AGM	No. of other directorship held	Executive/Non Executive Independent
Mr. M. J. Shah	Present	Nil	Executive
Mr. D. M. Shah	Present	Nil	Non Executive & Independent.
Mr. A. M. Shah	Absent	Nil	Non Executive &
Mrs. M. M. Shah	Present		Independent Non Executive & Independent

### II. AUDIT COMMITTEE :

The Board of Directors of the Company has constituted an Audit Comittee, comprising three independent & Non-Executive Directors viz. Mr. D. M. Shah Chairman of the committee (having financial, accounting and taxation knowledge), Mr. A. M. Shah and Smt. M. M. Shah. The constitution of Audit committee also meets with the requirements under Section 292A of the companies Act, 1956.

The terms of reference stipulated by the Board of Directors to the Audit Committee are, as contained in Clause 49 of the listing Agreement and Section 292A of the Companies Act, 1956, as follows :

- a. Observation of the company's financial reporting process and the disclosure of its financial information.
- b. Recommending the appointment of external auditors, fixation of audit fee and also approval for payment for any other services.
- c. Reviewing with management the Quarterly and annual financial statement before submission to the Board, focussing primarily on (i) any changes in accounting policies and practices, (ii) major accounting entries based on exercise of judgement by management, (iii) qualifications in draft audit report, (iv) significant adjustments arising out of audit, (v) the going concern assumption, (vi) compliance with accounting standards, (vii) compliance with Stock Exchange and legal requirements concerning financial statements and (viii) any related party transactions i.e. transactions of the company of material nature, with promoters or the management, their subsidiaries or relatives etc. that may have potential conflict with the interest of company at large.

# MANGALYA SOFT-TECH LTD.

- d. Reviewing with the management, external and interim auditors, the adequacy and compliance of internal control systems.
- e. Reviewing the adequancy of internal audit functions.
- f. Discussion with internal auditors any significant findings and follow up there on.
- g. Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or an failure of internal control systems of a material nature and reporting the matter to the Board.
- h. Discussion with external auditors before the audit commences, nature and scope of audit as well as have post-audit discussion to ascertain any area of concern.
- i. Reviewing the Company's financial and risk management policies.
- j. To look into the reasons for substantial defaults in the payment to the shareholders (in case of non payment of declared dividends) and creditors.

During the year, the Committee has met 5 times, as against the minimum requirement of 3 times. The Statutory Auditors of the Company were also present at the Audit Committee meetings,

Name of Member Present Meeting Dates

Mr. D. M. Shah 23/4/2002, 8/6/2002, 30/9/2002, 29/11/2002, 03/3/2003.

- Mr. A. M. Shah 23/4/2002, 8/6/2002, 30/9/2002, 29/11/2002, 03/3/2003.
- Mr. M. M. Shah 23/4/2002, 8/6/2002, 30/9/2002, 29/11/2002, 03/3/2003.

### III. REMUNERATION OF DIRECTORS :

- 1. No directors are taking any remuneration in any element viz. salary, benefits, bonuses, stock options, pension etc.
- 2. No Directors are taking fixed component and performance linked incentives, along with the performance criteria.
- 3. No Directors have entered into service contracts, notice period, serverance fees with the company.
- 4. No Directors have given stock option or issued at a discount as well as the period over which accrued and over which exercisable.

### IV. MANAGEMENT DISCUSSION AND ANALYSIS REPORT :

### (a) Industry Structure and developments :

Software industry witnessed yet another year with stagnant production, increases in input costs and sluggish demand and lack of export opportunities.

### (b) Opportunities and Threats :

Indian software market presents opportunity for quality software products,. The Management of software entities have to be sharply focused on cost control, improvement productivity and consistant manufacture of quality.

### (c) Segmentwise or productwise performance :

There is only software segment so this clause is not applicable.

### (d) Outlook :

The remuneration of programmers were rulling at very high levels due to lac of availability of quality programmers, Margins are under pressure and expected to improve only on reduction in the emoluments and remunerations. Recognising the export and employment potential of the industry the governments intends to improve its viability though reduction in financne costs.