

MANAGING DIRECTOR

Sri. Anand Rengaswamy

DIRECTORS

Sri. M. Rengaswamy Sri. T. Jayaraman Sri. T. Raghuraman Sri. S. Venkataramani Sri. S. Srivatsan Sri. Premal H Udani

REGISTERED & ADMINISTRATIVE OFFICE

11, Cathedral Road Chennai – 600 086.

Phone: 91-44-2811 5910 / 12 / 18

Fax : 91-44-2811 1513 Mail : msl@vsnl.com

MILLS

UNIT I : Kattemalalavadi Village

Hunsur Taluk

Mysore District - 571 134

Karnataka.

UNIT II : Sevalur Village

Manapparai Taluk

Trichy District - 621 306

Tamilnadu.

SHARE TRANSFER AGENTS

M/s. Cameo Corporate Services Limited Subramanian Building No.1, Club House Road Chennai – 600 002. AUDITORS: M/s. N.C.S. Raghavan & Co.

No.27, Sri Venkateswara Krupa

1st Main Road Vyalikaval

Bangalore - 560 003.

BANKERS: Indian Overseas Bank

Cathedral Branch Chennai – 600 002.

The Karur Vysya Bank Ltd. Whites Road Branch Chennai – 600 014.

The Karur Vysya Bank Ltd.

Cantonment Branch Trichy – 620 001.

Indian Bank

Thousand Lights Branch Chennai – 600 006.

SHARES LISTED AT

Madras Stock Exchange Ltd.

Exchange Building

P.B.No.183, 11 Second Line Beach

Chennai - 600 001.

The Stock Exchange, Mumbai

Phiroze Jeejeebhoy Towers

Dalal Street

Mumbai - 400 001.



NOTICE TO THE SHAREHOLDERS

NOTICE is hereby given that the **THIRTY SECOND ANNUAL GENERAL MEETING** of the members of the Company will be held on **Friday** the **30th** day of **September 2011** at **9.30 AM** at **Hotel Maris**, I Floor, Conference Hall, 11, Cathedral Road, Chennai - 600 086 to transact the following business:

ORDINARY BUSINESS

- 1. To receive, consider and adopt the Balance Sheet as at **31st March 2011** and the Profit and Loss Account for the year ended on that date and the Directors' Report and Auditors' Report thereon.
- 2. To declare a Dividend.
- 3. To appoint a Director in the place of **Sri. T.Jayaram** who retires by rotation and being eligible, offers himself for re-appointment.
- 4. To appoint a Director in the place of **Sri. T. Raghuraman** who retires by rotation and being eligible, offers himself for re-appointment.
- 5. To appoint Auditors to hold office till the conclusion of the next Annual General Meeting and to fix their remuneration. **M/s. N. C. S. Raghavan & Co.**, Chartered Accountants, Bangalore, the present Auditors of the Company who retires at this meeting are being eligible for re-appointment.

By Order of the Board

Place: Chennai ANAND RENGASWAMY
Date: 31.08.2011 ANAND RENGASWAMY
Managing Director

NOTES:

- A member who is entitled to attend and vote at the meeting, is entitled to appoint a proxy to attend and vote on his behalf and the proxy need not be a member and proxies in order to be valid should be complete in all respects and be deposited at the Registered Office of the Company before 48 hours time fixed for holding the meeting.
- 2. The Register of Members and share transfer books of the Company shall remain closed from **28.09.2011** to **30.09.2011** (both the days inclusive) for the purpose of Annual General Meeting.
- 3. The members are requested to communicate the change of address if any to the Registered Office of the Company or to the share transfer agents M/s. Cameo Corporate Services Limited at "Subramanian Building", No. 1, Club House Road, Chennai 600 002.
- 4. The members are requested to bring their copy of the Annual Report as the same will not be provided at the meeting.

By Order of the Board

Place : Chennai ANAND RENGASWAMY
Date : 31.08.2011 Managing Director



REPORT OF THE BOARD OF DIRECTORS TO THE SHARE HOLDERS

Dear Shareholders.

The Directors have pleasure in presenting the **Thirty Second Annual Report** on the business and operations of your Company, together with Audited Financial Statements for the year ended **31st March 2011**

FINANCIAL RESULTS:

HIGHLIGHTS OF FINANCIAL RESULTS

	(Rs. In Lakn)	
	Year Ended Year	
	31.03.2011	31.03.2010
TURNOVER	9123.90	6529.72
Profit before Depreciation & Tax	1230.67	809.47
Less: Depreciation	522.64	637.19
Profit / Loss before Tax	708.01	172.28
Less: Provision for Taxation	149.00	36.11
Profit / Loss for the year	271.37	24.30

DIVIDEND:

In view of the profits declared by the company for the year, the Directors are pleased to recommend a dividend of 10%.

BUSINESS OPERATIONS:

Your company has been able to achieve a turnover of Rs.9123.90 Lakh and confident of better performance in the coming years.

ENVIRONMENT SAFETY AND POLLUTION CONTROL:

Your Company has been taking proper care in complying with all Statutory requirements relating to safety, environmental and Pollution Control.

INDUSTRIAL RELATIONS:

The industrial relations continued to be cordial throughout the year.

Your Directors wish to place on record their sincere appreciation for the wholehearted support and contribution made by all the employees during the year. The competence, hard work, solidarity, sincerity and co-operation have enabled the company to achieve the desired results.

PARTICULARS OF EMPLOYEES as required u/s 217 (2A) of the Companies Act,1956:

During the year under review, no employee of the company, whether employed whole or part of the year, was drawing a remuneration exceeding the limits prescribed in Section 217 (2A) of the Companies Act, 1956.

DIRECTORS:

In accordance with the provisions of the Companies Act 1956, **Sri. T. Jayaram and Sri T. Raghuraman** directors retires by rotation and being eligible offer themselves for re-appointment.

(Da la Lalda)



PUBLIC DEPOSITS:

The Company has not accepted any deposits from the public during the year under review.

INSURANCE:

All the insurable interests and risks of your company have been adequately insured with the insurance company.

CORPORATE GOVERNANCE:

Your company firmly believes that good corporate governance strengthens the shareholders confidence and ensures long term partnership that really helps in achieving the corporate goals.

Your company has been practicing good corporate governance and it believes in transparency in operations, professionalism and accountability and follows the philosophy of working towards enhancing the stake holders value, catering to the needs of its customers, employees and society at large.

Pursuant to clause 49 of the listing agreement executed with the stock exchanges, your company has generally complied and implemented the mandatory requirements of the code of corporate governance and a detailed note in this regard is annexed in the Annual report.

Status of compliance of the code of corporate governance is being reported to the stock exchanges on quarterly basis.

Directors Responsibility Statement:

The Directors confirm that:

- In preparation of the Annual accounts, the applicable accounting standards had been followed. There
 are no material departures from the applicable accounting standards.
- Such accounting policies have been selected and applied consistently and such judgements and estimates
 have been made as are reasonable and prudent so as to give a true and fair view of the state of affairs
 of the Company at the end of the financial year ended on 31st March 2011 and of the profit of the Company
 for that period.
- 3. Proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act, 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities; and
- The statements of accounts for the year ended on 31st March 2011 have been prepared on a going concern basis.

AUDITORS:

The retiring Auditors M/s. N.C.S. Raghavan & Co., Chartered Accountants, Bangalore, are being eligible for re-appointment.

COMPANIES (DISCLOSURE OF PARTICULARS IN THE REPORT OF THE BOARD OF DIRECTORS) RULES 1988.

Pursuant to the said rules the Board is pleased to furnish the particulars as prescribed therein vide Form A, which forms part of this Report.

REPLY TO AUDITORS' QUALIFICATION:

With regard to qualification made in Note.9 of Notes forming part of Accounts, requests has been made for confirmation of balances from Debtors & Creditors. Some of the confirmations have been received on date. The confirmation letters received from other parties will be forwarded to auditors on its receipt. As per account statements of parties in our books, the balances shown are in order.



With regard to qualification made in Note.9 of Notes forming part of Accounts, requests has been made for confirmation from suppliers concerning their status as small scale undertaking. The confirmations once received from the parties will be forwarded to auditors on its receipt.

ACKNOWLEDGEMENTS:

The Board conveys acknowledgement for the fullest support extended by The Karur Vysya Bank Ltd., Indian Overseas Bank and Indian Bank. The Directors also wish to place on record their appreciation of the support and co-operation they have received from the Central and State Government and Employees of Company at all levels through out the year.

The Board of Directors also wishes to thank the company's stake holders and esteemed business associates for their valued contribution and support.

By Order of the Board

Place : Chennai ANAND RENGASWAMY
Date : 31.08.2011 Managing Director Director

INFORMATION PERTAINING TO SECTION 217 (1) (e) OF THE COMPANIES ACT, 1956 AND FORMING PART OF THE DIRECTORS REPORT FOR THE YEAR ENDED 31.03.2011

1. CONSERVATION OF ENERGY:

In accordance with the provisions of Section 217(1)(e) of the Companies Act, 1956, read with the Company (Disclosure of particulars in the Report of the Board of Directors) Rules 1988 details regarding conservation of energy is furnished in Form "A" (See Rule 2).

2. TECHNOLOGY ABSORPTION

There was no technology absorption

3. FOREIGN EXCHANGE EARNINGS AND OUTGO

Earnings - Rs. Nil

Outgo - Rs. 306.82 Lakh

By Order of the Board

Place : Chennai ANAND RENGASWAMY M. RENGASWAMY
Date : 31.08.2011 Managing Director Director



REPORT ON CORPORATE GOVERNANCE (IN COMPLIANCE OF CLAUSE 49 OF THE LISTING AGREEMENT EXECUTED WITH THE STOCK EXCHANGES)

The Company firmly believes that Corporate Governance is an on-going process and essential component for a successful enterprise. Sound corporate governance no doubt, provides value addition and compliance of standards, improves the organizational skills to achieve better long term results and disclosures to stakeholders, ensure adequate information to assess the performance of the Company.

Further, the board lays emphasis on trusteeship, transparency, empowerment, accountability and integrity in all its operations and dealings with its stakeholders and outsiders. The Company makes disclosures of its operations and performance to public through the Annual Reports, quarterly financial results, and timely press releases. The Company has generally implemented all mandatory requirements of the 'Code of Governance' as mentioned in Clause 49 of the Listing Agreement in force for the time being.

The report on Corporate Governance covers the following:

- i. Board of Directors
- ii. Committees of the Board
- iii. Shareholder information
- iv. Other disclosures.
- i. BOARD OF DIRECTORS
- a. COMPOSITION OF BOARD AND ATTENDANCE PARTICULARS:

The present strength of the Board of Directors is seven (7) and its composition is as follows:

Executive Promoter Directors
Non-Executive Independent Directors

Non-Executive Independent Directors are comprising of professionals and have vast experience in the industry, finance and general expertise to handle and guide the operation towards betterment.

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b. BOARD MEETINGS AND RELATED INFORMATION:

During the year six meetings of the Board of Directors were held viz., on 30th April 2010, 31st July 2010, 1st September 2010, 30th October 2010, 24th January 2011 and 31st January 2011.

The attendance particulars of each Director at the Board Meetings and last Annual General Meeting:

Directors	No of Board meetings attended during the year	Attendance At last AGM 30.09.2010	No. of other Companies in which they are Directors	No. of other Committees (other than this Company) in which Chairman / Members
Executive Promoter Directors				
Sri. M. Rengaswamy	6	Yes	4	NONE
Sri. Anand Rengaswamy	6	Yes	4	NONE
Sri. T. Jayaraman	6	Yes	3	NONE
Sri. T.Raghuraman	6	Yes	3	NONE
Non-Executive Independent Directors				
Sri. S. Venkataramani	5	No	5	NONE
Sri. S. Srivatsan	4	No	NONE	NONE
Sri. Premal H.Udani	5	Yes	11	4



ii. COMMITTEES OF THE BOARD

1. AUDIT COMMITTEE

The role and the authority including the powers of this committee are in line with the requirements of the Companies Act,1956 and the listing agreement executed with the stock exchanges. The said committee comprises the following Directors as members:

- (a) Sri. S. Venkataramani Chairman
- (b) Sri. S.Srivatsan
- (c) Sri. Anand Rengaswamy

The terms of reference of the Committee broadly comprise:

- (a) Overall review of the Company's periodical financial statements; financial reporting process; disclosure policies and ensuring that they are appropriate, accurate and credible and more particularly:
 - i) to select and establish accounting policies and changes if any in accounting policies and procedures
 - ii) qualifications if any given in the draft audit report.
 - iii) significant adjustments in the audit report.
 - iv) on the major entries made in the accounts based on the exercise of judgment made by the management.
 - v) the going concern concept assumption.
 - vi) compliance with the accounting standards as prescribed by ICAI
 - vii) compliance with requirements of stock exchanges and legal requirements concerning the financial statements
 - viii) To review management discussion and analysis of financial condition and results of operation.
 - ix) To review statement of significant related party disclosures submitted by the management.
- (b) Recommending the appointments and removal of external auditor, fixation of audit fee and also approval for payment for other services.
- (c) Periodic reviewing of the adequacy of the internal audit, internal controls and discussions with the external auditors thereon. Depending upon the necessity the senior personnel from the concerned department are called to the meeting.

During the financial year 2010-11 six meetings of the Audit Committee were held viz., on 30th April 2010, 31st July 2010, 1st September 2010, 30th October 2010, 24th January 2011 and 31st January 2011 and attendance of the members of the Audit Committee at these meetings is as follows:

NAME OF DIRECTOR/MEMBER	No.OF MEETINGS HELD	No.OF MEETINGS ATTENDED	
Sri. S. Venkataramani	6	5	
Sri. S. Srivatsan	6	4	
Sri. Anand Rengaswamy	6	6	

2. SHARE TRANSFER COMMITTEE / INVESTOR GRIEVANCES COMMITTEE

The Board has constituted Share Transfer / Investor Grievance Committee under the Chairmanship of Sri.S.Venkataramani (Non-Executive Independent Director) to look after various issues of the shareholders/investors such as transfer of shares, issue of share certificate, redressal of shareholders / investors complaints. During the financial year five meetings were held, the attendance of the members at these meetings is as follows

NAME OF DIRECTOR / MEMBER	No.OF MEETINGS HELD	No.OF MEETINGS ATTENDED
Sri. S. Venkataramani	6	5
Sri. S. Srivatsan	6	4
Sri. Anand Rengaswamy	6	6

Mr. C. Srinivasan, Accounts Manager is the Compliance Officer of the Company.



iii. SHAREHOLDER INFORMATION

General Body Meeting

The details of the last three Annual General meetings held are as follows:

YEAR	DATE	TIME	VENUE
2008	25.09.2008	9.30 A.M	HOTEL MARIS 11, CATHEDRAL ROAD CHENNAI – 600 086
2009	30.09.2009	9.30 A.M	HOTEL MARIS 11, CATHEDRAL ROAD CHENNAI – 600 086
2010	30.09.2010	9.30 A.M	HOTEL MARIS 11, CATHEDRAL ROAD CHENNAI – 600 086

No resolution was put through postal ballot during last year.

Special Resolutions with respect to the following were passed during the last three years:

At the Annual General meeting held on 28.09.2007 – to appoint Sri. Anand Rengaswamy as Managing Director of the Company for a period of five years.

iv. DISCLOSURES

- a. The company has followed the guidelines of the accounting standards as laid down by the Institute of Chartered Accountants of India (ICAI) in preparation of its financial statements.
- b. Transactions with the related parties have been included in the Notes to the Accounts of the company for the year ended 31st March 2011.
- c. The Board is of the bonafide belief that there are no materially significant related party transactions made by the company with its Promoters, Directors, or Management, their subsidiaries or relatives etc., that may have potential conflict with the interests of the Company at large.
- d. During the last three years, there were no strictures or penalties imposed either by SEBI or the Stock Exchanges or any statutory authority for non-compliance of any matter related to the capital markets.
- e. The Company has not established a whistle blower policy. Presently the company does not have whistle blower policy.
- f. The company has generally complied with the mandatory disclosure requirements under Clause 49 of the Listing Agreement executed with the stock exchanges..

Means of communication

- The company has been sending annual reports, notices and other communications to each household of shareholders.
- b) The quarterly reports in the prescribed format were published in the News Papers (News Today English and Malai Sudar Tamil) as required by the Listing Agreements with The Stock Exchange , Mumbai and The Madras Stock Exchange Ltd.
- c) The Company does not have any website.
- d) There were no presentations made to institutional investors or analysts, during the year.



GENERAL SHAREHOLDER INFORMATION

Annual General Meeting

Date & Time Friday, 30th September 2011, 9.30 am. Venue Hotel Maris

1st Floor, 11 Cathedral Road,

Chennai - 600086.

Financial Year tentative calendar b.

Financial reporting for the quarter ending

30th June 2011

Financial reporting for the quarter ending

30th September 2011

Financial reporting for the quarter ending

31st December 2011

Financial reporting for the quarter ending

31st March 2012

Date of Book Closure C.

d. Listing of Stock Exchanges

e. Depository cum Share Transfer Registrars

f. Share Transfer System

1st April to 31st March of every year

July 2011

October 2011

January 2012

April 2012

28.09.11 to 30.09.11 (both the days inclusive)

The Stock Exchange, Mumbai and The Madras Stock Exchange Ltd.,

The annual listing fees for the period 1st April 2010 to 31st March 2011 have been paid to Stock

Exchanges.

M/s.Cameo Corporate Services Ltd...

'Subramanian Building', V floor,

No.1, Club House Road

Chennai - 600002

Tel: 2846 03 90 Fax: 2846 01 29

E-mail: investor@cameoindia.com

despatched by Registered Post.

Share transfer in physical form is normally effected within a period of 15 days of receipt of the documents, if found in order. The share transfer committee approves all share transfers. Letters are sent to the shareholders after transfer of shares in their names giving an option for dematerialisation of shares of the physical shares. Physical shares are dematerialised and electronic credit is given to those shareholders, who opt for dematerialisation and in respect of other shareholders, who have not opted for dematerialisation, share certificates are

All requests for dematerialization of shares are processed and the confirmation is given to the respective depositories i.e. National Securities Depository Limited (NSDL) and Central Depository Services (India) Limited (CDSL) within 15 days.