

BOARD OF DIRECTORS

Shri Babulal Badjatia Shri Sunil Badjatia - Managing Director Shri Dr. S. Mookerjee Shri Babulal Verma Shri Hemant Agarwal (w.e.f. 01/03/03) Shri Sharad Jain (w.e.f. 01/03/03)

AUDITORS

C. P. Rawka & Co. Chartered Accountants 403, Arcade Silver, 65/1, New Palasia, Indore

REGISTERED OFFICE

Plot No. 69, Sector - 3, Industrial Area, PITHAMPUR, Dist. Dhar (M.P.)

MUSKAN FERRO SILICONS LIMITED NOTICE

Notice is hereby given that the 17th Annual General Meeting of the members of the Company will be held on Tuesday the 30th September 2003 at 11.00 AM are the Registered office of the company at Plot No. 69, Sector-3, Industrial Area, Pithampur, Dist. Dhar (M.P.) to transact the following business :

ORDINARY BUSINESS :

- 1. To receive, consider and adopt the Audited Balance Sheet and Profit and Loss account of the Company for the year ended 31st March 2003 together with Directors and Auditors reports thereon.
- 2. To appoint a Director in place of Shri S. Mookerjee who retires by rotation and being eligible offers himself for reappointment.
- 3. To appoint Auditors and fix their remuneration.

SPECIAL BUSINESS :

4. To consider and if thought fit, to pass, with or without modification (s) the following resolution as Ordinary Resolution.

RESOLVED that in accordance with the provisions of Section 257 and all other applicable provision, if any, of the Companies Act, 1956 Shri Hemant Agrawal, Additional Director of the company who holds office upto the date of forthcoming Annual General Meeing as per provisions of section 260 of the companies Act, 1956 and in respect of whom the company has received a notice in writing form a member proposing his candidature for the office of Director, be and is hereby appointed as a Director of the company, liable to retire by rotation.

5. To consider and if thought fit, to pass, with or without modification (s) the following resolution as an Ordinary Resolution :

RESOLVED that in accordance with the provisions of Section 257 and all other applicable provision, if any, of the Companies Act, 1956 Mr. Sharad Jain, an additional director of the companywho holds office upto the date of forthcoming Annual General Meeing as per provisions of section 260 of the companies Act, 1956 and in respect of whom the company has received a notice in writing form a member proposing his candidature for the office of Director, be and is hereby appointed as a Director of the company, liable to retire by rotation.

Place : Indore Date : 30.07.2003 By order of the Board of Directors For - Muskan Ferro Silicons Limited. Sunil Badjatia Managing Director

Notes :

- * A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instread of himself/herself and such proxy need not be a member.
- The Register of members and the share transfer books of the company will remain closed from 28.9.2003 to 30.09.2003 (both days inclusive)

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- * The relevant explanatory statement pursuant to Section 173 (2) of the Companies Act 1956 in respect of Special Business as annexed hereto and forming part of this notice.
- * Members/Proxies should bring the attendance slip, duly filled in for attending the meeting.
- * Members/Proxies attending the meeting should bring their copy of the Annual Report for reference at the meeting.
- * Members are requested to notify the company immediately the change of address if any and also write to the company immediately about correction, if any, in name, address and pincode.

EXPLANATORY STATEMENT PURSUANT TO SECTION 173(2) OF THE COMPANIES ACT. 1956 ITEM NO. 4 & 5

Mr. Hement Agrawal & Mr. Sharad Jain were appointed additional Director of the company by the Board with effect from 1st March 2003. In terms of Section 260 of the Companies Act, 1956, they hold office till the date of the forthcoming Annual General Meeting but are eligible for re-appointment. The company has received notices from members as required by Section 257 of the Companies Act, 1956 signifying their intention to propose the candidatures of Mr. Hemend Agrawal & Mr. Sharad Jain, for the office of Directors. The Board considers if desirable that the company should avail their services and recommends the resolutions under item No. 4 & 5 for acceptance by the members of the company.

None of the Directors other than Mr. Hemant Agrawal & Mr. Sharad Jain are concerned or interested in Item No. 4 & 5 of the Notice respectively.

Place : Indore Date : 30.07.2003 By order of the Board of Directors For - Muskan Ferro Silicons Limited. Sunil Badjatia Managing Director

MUSKAN FERRO SILICONS LIMITED

DIRECTOR'S REPORT

Dear Members,

Your Directors have pleasure in presenting the 17th Annual Report alongwith Audited Accounts of the company for year ended 31th March 2003.

FINANCIAL RESULTS

As you are aware that Board of Directors wishes to diversify the activities of the company but due to depressed market conditions company could not start the activities in the current year also. Company has earned Rs. 2.42 lacs on account of interest and divided income and incurred a net loss of Rs. 35.59 lacs which has been carried to the Balance Sheet. Directors are hopeful for better results in the current year.

<u>DIVIDEND</u>

In view of loss, the Board of Directors has not recommended any dividend for the year ended on 31st March 2003.

DEPOSITS

The company has not invited/accepted public deposit within the meaning of section 58A of the Companies Act, 1956 and rules made thereunder during the year under review.

DIRECTORS

Dr. S. Mokerjee - Director of the Company retires by rotation and being eligible offers himself for reappointment. During the year Shri Hemant Agrawal & Shri Sharad Jain were appointed additional director, being eligible ofter themselves for re-appointment.

DIRECTOR'S RESPONSIBILITY

Pursuant to Section 217 (2AA) of the Companies (Amendment) Act, 2000 the Directors confirm;

(i) That in the preparation of the annual accounts, the applicable accounting standards have been followed.

(ii) That appropriate accounting policies have been selected and applied consistently, and have made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company as at 31.03.2003.

(iii) That proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act 1956 for safeguarding the assets of the Company and for preventing and detecting fraud and other irregularities and;

(iv) That the annual accounts have been prepared on a going concern basis.

CORPORATE GOVERNANCE

Pursuant to clause 49 of the histing agreement, a report on corporate Goverance is annexed to this annual report.

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DEMAT STATUS

The company's shares were admitted to demat. Presently Shares are held both a electronics and physical mode.

PARTICULARS OF EMPLOYEES

There was no employee in the Company who was employed throughout the financial year or for part of the financial year was in receipt of remuneration whose particulars, if so employed, are required to be included in the report of Directors in accordance with the provisions of Section 217 (2A) of the Companies Act, 1956 read with the Companies (Particulars of employees) Rules, 1975.

CONSERVATION OF ENERGY, TECHNOLOGY ABSORPTION & FOREIGN EXCHANGE EARNINGS AND OUTGO

The company has not commenced commercial production during the period under report and as such data pertaining to conservation of energy are NIL. However the company has taken adequate steps for conservation of energy while designing the plant itself. The management has created a work culture of foster innovation in production and continuing efforts for improvement in quality.

FOREIGN EXCHANGE EARNINGS AND OUTGO

Foreign Earnings out go : NIL

Foreign Earnings : NIL

ENVIRONMENT PROTECTION

The company has implemented for disposal of effluents an E T P system.

AUDITORS

M/s. C.P. Rawka & Co., Chartered Accountants, the retiring Auditors of the company retires at this Annual General Meeting and being eligible offers themselves for reappointment.

ACKNOWLEDGEMENT

The Directors acknowledge with gratitude the coperation and confidence reposed by the company's Bankers, Shareholders, Customer & Suppliers. Your directors also wish to place on record their appreciation of devoted services rendered by the employees of the company.

Place : Indore Date : 30.07.2003 For and on behalf of the Board Sunil Badjatia Managing Director

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Annexure - II

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CORPORATE GOVERNANCE REPORT

The philosophy of Corporat Governance is to enhance the long term economic value of the company, its shareholders and the society at large by adopting better corporate practices in fair and transparent manner by aligning interests of the company with its shareholders and other key shareholders.

Board of Directors

Composition of the Board

In view of amendment introduced by the Companies Amendment Act, 2000 and clause 49 of the Listing Agreement composition of Board of Directors has been restructured w.e.f. 01/03/03. Company's Board now comprises of 4 independent and non-executive Directors 2 promoter Director.

Director	Executive/Non- Executive/Independent	No. of Outside Directorship (S) held		
		Public Companies	Pvt. Companies	Section 25 Companies
Shri. Babulal Badjatia	Promoter	-	-	-
Shri. Sunil Badjatia	Managing Director	-		-
Shri. S. Mukerjee	Independent	-	-	-
Shri Babulal Verma	Independent	-	-	-
Shri Sharad Jain	Independent	-	-	-

Director's Interests in the Company and Attendance Record

Paticulars of relationship between Directors inter-se, sitting fees paid to term and details of meetings attended by them are as under.

Director	Sitting Fees paid during	No. of Board Meeting during		Attended Last AGM held on
		Held	Attended	30/08/02
Shri. Babulal Badjatia	-	4	4	Yes
Shri. Sunil Badjatia	-	4	4	Yes
Shri. S. Mukerjee	-	4	1	No
Shri Babulal Verma	-	4	1	No
Shri Hemant Agrawal	-	4	-	No
Shri Sharad Jain	-	4		No

Audit Committee

Company has set up an "Audit Committee" in the Board meeting held on 01.03.2003. The composition of the Committee is as follows :

Shri Hemant Agrawal - Chairman Shri Sharad Jain - Member Shri Babulal Verma - Member

The audit committee comprises of 3 independent Non-executive Directors : The audit committee shall meet once in a quarter and present its report to Board of Directors from time to time.