



Dear Shareholders,

We at National General Industries Ltd. (NGIL) have pleasure to celebrate the 25th year of its existence. Along the course of journey, NGIL crossed many milestones which made it the finest and the most reputed Engineering Quality Bars manufacturer in Northern India.

In 1987, NGIL started with a small rolling mill based at Ghaziabad in the State of Uttar Pradesh, with annual capacity of about 10,000 MT per annum. During the year's with the increasing expertise in the industry, operations of the Company was expanded and as on date the Company has three mills with an approximate capacity of 22,000 MT per annum. With the said setup Company has most versatile configuration in order to produce Quality Engineering Bars. The product range of the Company covers all grades of alloy and stainless steel in sizes from 20mm up to 200mm in any section whatsoever.

In the same spirit, in 2010, NGIL commenced a state of the art Steel Foundry in Bhiwadi, Rajasthan. We congratulate you for record time in which this plant was set up! The steel foundry has capacity of making world class casting of any grade and size which may vary from 50 Kg upto 15,000 Kg. The casting unit is getting geared to cater to the most demanding customers worldwide. World class infrastructures are being set up in order to meet the most challenging requirements of esteemed customers which inter-alia includes customers from power and infrastructure industry.

We are thankful for your continued support during the NGIL's 25 years journey.

We are committed to make all possible efforts to continuously enhance value for all shareowners of NGIL!

Ashok K. Modi Chairman & Managing Director



National General Industries Ltd.

BOARD OF DIRECTORS

Ashok Kumar ModiChairman cum Managing DirectorPawan Kumar ModiJoint Managing DirectorPankaj Kumar AgarwalDirectorChaitanya DalmiaDirectorVasu ModiDirectorAnshuman GoenkaDirector

COMPANY SECRETARY

Gyan Sheel

AUDITORS

R. K. Govil & Co. Chartered Accountants 4, Kiran Enclave, Behind Hotel Samrat, G.T. Road, Ghaziabad, U.P.

REGISTERED OFFICE

3rd Floor, Surya Plaza, K-185/1, Sarai Julena, New Friends Colony, New Delhi – 110 025 Ph. No. : 011-26829517, 19 Fax No.: 011-26920584 E-mail : ngil@vsnl.com

WORKS - I

9th Mile Stone, G.T. Road, Mohan Nagar, Ghaziabad – 201 007

WORKS - II

Plot No. SP-242, RIICO Industrial Area, Kaharani (Bhiwadi Extension) District : Alwar, Rajasthan.

BANKERS

State Bank of Patiala Standard Chartered Bank

REGISTRAR & TRANSFER AGENTS

D-153 A, 1st Floor, Okhla Industrial Area, Phase I, New Delhi - 110020 Tel.: 011-26812682, 26812683 Fax : 011 – 30857575 Email: admin@skylinerta.com

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<u>NOTICE</u>

Notice is hereby given that the **TWENTY FIFTH ANNUAL GENERAL MEETING** of the Members of National General Industries Limited will be held on Friday, the 30th September, 2011 at 11.30 a.m. at Nawal Vihar, Farm 7, Dera Gaon, New Delhi – 110 030, to transact the following business:

ORDINARY BUSINESS:

- 1. To receive, consider and adopt the Audited Balance Sheet as at 31 March, 2011, the Profit and Loss Account for the year ended on that date, together with the Report of the Board of Directors and the Auditors thereon.
- 2. To appoint a Director in place of Mr. Chaitanya Dalmia who retires by rotation and being eligible, offers himself for re-appointment.
- 3. To appoint M/s R. K. Govil & Company, Statutory Auditors of the Company and fix their remuneration.

By Order of the Board For NATIONAL GENERAL INDUSTRIES LIMITED

Place : New Delhi Date : 10.08.2011 Sd/-GYAN SHEEL Company Secretary

NOTES :

- 1. A MEMBER ENTITLED TO ATTEND AND VOTE IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF/HERSELF ONLY ON A POLL AND THE PROXY NEED NOT BE A MEMBER. THE PROXIES SHOULD, HOWEVER, BE DEPOSITED AT THE REGISTERED OFFICE OF THE COMPANY NOT LESS THAN 48 HOURS BEFORE THE COMMENCEMENT OF THE MEETING.
- 2. Corporate Members are requested to send a duly certified copy of the Board Resolution authorizing their representatives to attend and vote at the Annual General Meeting.
- 3. Members / proxies are requested to bring their attendance slip along with their copy of Annual Report to the meeting.
- 4. The Register of Members and Share Transfer Books of the Company will remain closed from Monday, 26th September, 2011 to Friday, 30th September, 2011 (both days inclusive).
- 5. Members who are holding shares in physical form are requested to notify the change in their respective addresses, e-mail ID or Bank details to the Registrar and Transfer Agents (RTA) and always quote their Folio Numbers in all correspondence with the Company and RTA. In respect of holding in electronic form, Members are requested to notify any change in addresses, e-mail ID or Bank details to their respective Depository Participants.
- 6. Members who are still holding shares in physical form are advised to dematerialize their shareholding to avail the benefits of dematerialization which include easy liquidity since trading is permitted only in dematerialized form, electronic transfer, savings in stamp duty, prevention of forgery, etc.
- 7. Relevant details, in terms of Clause 49 of the Listing Agreement, in respect of Director retiring by rotation and proposed to be reappointed are given hereunder.

By Order of the Board For NATIONAL GENERAL INDUSTRIES LIMITED

> Sd/-GYAN SHEEL Company Secretary

Place : New Delhi Date : 10.08.2011



Details of Directors seeking re-appointment in the Annual General Meeting	
(Pursuant to Clause 49 of the Listing Agreement)	

Name of the Director	: Mr. Chaitanya Dalmia
Date of Birth	: 20/07/1975
Date of Appointment	: 21/01/2007
Expertise in specific functional areas	: Mr. Chaitanya Dalmia having vast experience of Corporate Finance. His expertise lies in investing in the secondary market.
Qualifications	: M.B.A, B.Com (H)
Directorship in other Public Limited Companies As on 31.03.2011)	: Revathi Equipment Ltd. Utkal Investments Ltd. Renaissance Stocks Ltd. Revathi Drilling and Mining Ltd.
Chairman/Member of Committee in other Public Limited Companies (As on 31.03.2011)	: Not Applicable
Shareholding in the Company as on 31.03.2011	: Nil



DIRECTORS' REPORT

Dear Members,

Your Directors have pleasure in presenting the Twenty Fifth Report of your Company along with the Audited Statement of Accounts for the year ended 31st March, 2011.

FINANCIAL RESULTS

The financial performance of the Company for the financial year ended on 31st March, 2011 and 31st March, 2010 are summarized below:-

		(Rs. in Lacs)
Particulars	31.03.2011	31.03.2010
Total Income	4103.00	2041.12
Operating profit before interest and depreciation	122.43	77.44
Interest	46.03	13.60
Depreciation	33.25	25.32
Profit before Tax (PBT)	43.15	38.52
Provision for Taxation & FBT	8.22	5.48
Security Transaction Tax	0.08	0.68
Deferred Tax Liabilities	17.66	6.50
Minimum Alternate Tax Credit Availed	-4.30	-5.48
Profit after Tax (PAT)	21.49	31.34
Balance Brought Forward	83.93	89.61
Prior year adjustment	0.61	-0.02
Profit available for appropriation	106.03	120.93
Transfer to General Reserve	40.00	37.00
Balance carried to Balance Sheet	66.03	83.93

PERFORMANACE DURING THE YEAR UNDER REVIEW

The expansion of the business of the Company took place by setting up a Steel Casting unit at Bhiwadi, Rajasthan, which commenced its commercial production on and from 5th April, 2010. The range of product manufactured at the new unit during the year includes backward integrated product for the unit of the Company at Ghaziabad, U.P. In view of such expansion the turnover of the Company has substantially increased to more than twice as compared to previous year. However, the new Casting unit being a very competitive industry in nature, is yet to become stable.

During the year under review, the turnover of your Company increased to 4064.76 lakhs from 1840.50 lakhs previous year, registering an increase of 121%. However the net profit before tax from steel division increased to 86.90 lakhs from 70.91 lakhs in the previous year. The other income comprising the return from investments activities has registered a net loss of Rs. 43.74 lakhs as compared to net loss of Rs. 32.38 lakhs in the previous year.

QUALITY MANAGEMENT

The Management System of your Company are in compliance with the requirement of international quality standard ISO 9001 : 2000 and it has been duly certified by the JAS-ANZ, an International Certification Agency.

FUTURE OUTLOOK

Your Directors are pleased to report that your Company has increased the product range with diversification in product line, which *inter-alia* includes manufacturing of castings as per customer specification. Your Directors are confident that this diversification will help the Company to achieve better profitability in the current fiscal. The Company has taken effective steps to explore the domestic market in different industries and segments and has accordingly expanded its marketing activities so as to meet the demand of its engineered products of different industries. Hence, your Directors look forward to increase in market share of your Company in near future.



DIRECTORS

Mr. Chaitanya Dalmia, Director of the Company retires by rotation and being eligible, offer himself for re-appointment. Your directors recommend his re-appointment.

DIVIDEND

Due to expansion of operations, your Directors have not recommend dividend for the year ended 31st March, 2011.

FIXED DEPOSITS

Your Company did not invite / accept any Fixed Deposits from the public and is therefore not required to furnish information in respect of outstanding deposits under Non-Banking Non-Financial Companies (Reserve Bank) Directions, 1966 and Companies (Acceptance of Deposits) Rules, 1975.

AUDITORS & AUDITORS' REPORT

M/s R. K. Govil & Co., Chartered Accountants, Statutory Auditors of the Company, retire at the conclusion of the ensuing Annual General Meeting and have given their consent for being re-appointed as Statutory Auditors of the Company, if appointed. They have further confirmed that the said appointment would be in conformity with the provisions of Section 224 (1B) of the Companies Act, 1956.

The comments in the Auditors Report dated 30th May, 2011 read with notes on accounts in Schedule 18 are self explanatory.

COMPLIANCE WITH THE ACCOUNTING STANDARDS

The Company prepares its accounts and other financial statements in accordance with the relevant Accounting Principles and also complies with the Accounting Standards issued by the Institute of Chartered Accountants of India.

AUDIT COMMITTEE

The Audit Committee comprises of three directors namely Shri Pankaj Kumar Agarwal, Shri Anshuman Goenka and Shri Vasu Modi, fully meets the requirement of Section 292A of the Companies Act, 1956 and Clause 49 of the Listing Agreement with Stock Exchange.

DEMATERIALISATION OF SHARES

Your company has entered into a tripartite agreement with National Securities Depository Limited (NSDL), Central Depository Services (India) Limited (CDSL) and Skyline Financial Services Pvt. Limited for maintaining a common share transfer agency, i.e. both in physical and electronic form. The ISIN Number of the Company is INE654H01011.

STOCK EXCHANGE LISTING

All equity shares issued by your Company are listed at Bombay Stock Exchange Ltd. under Scrip Code No. 531651. The Company has paid annual listing fees due to BSE for the year 2011-2012.

CONSERVATION OF ENERGY, TECHNOLOGLY ABSORPTION, FOREIGN EXCHANGE EARNINGS AND OUTGO

Information in accordance with the provisions of Section 217 (1) (e) of the Companies Act, 1956 read with Companies (Disclosure of Particulars in the Report of the Board of Directors) Rules, 1988 regarding conservation of energy, technology absorption and foreign exchange earnings and outgo for the year ended 31st March, 2011 are annexed as Annexure 'A' and form an integral part of this report.

PARTICULARS OF EMPLOYEES

Provisions of Section 217(2A) of the Companies Act, 1956, read with Companies (Particulars of Employees) Rules, 1975, are not applicable to your Company as no employee of the Company is drawing remuneration equal to or more than the limit specified under Companies (Particulars of Employees) Rules, 1975.





CORPORATE GOVERNANCE

Your Company is committed to maintain the highest standards of Corporate Governance. Your Directors adhere to the requirement set out by the Securities and Exchange Board of India's Corporate Governance practices and have implemented all the prescribed stipulations.

A Report on Corporate Governance and Management Discussion & Analysis Report, in terms of Clause 49 of the Listing Agreement together with a Certificate from the Auditors confirming compliance with the conditions of Corporate Governance are annexed and form part of the Annual Report.

DIRECTORS' RESPONSIBILITY STATEMENT

Pursuant to Section 217 (2AA) of the Companies Act, 1956, your Directors in respect of the Audited Annual Accounts for the year ended 31st March, 2011, hereby state and confirm:

- (i) That in the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- (ii) That the Directors had, selected such accounting policies and applied them consistently and made judgments and estimates that are reasonable and prudent so as to give a true and fair view of the state of affairs of the Company at the end of the financial year ended on March 31, 2011 and of the profit of the Company for that period;
- (iii) That the Directors had taken proper and sufficient care for the maintenance of adequate accounting records in accordance with the provisions of Companies Act, 1956 for safeguarding the assets of your Company and for preventing and detecting fraud and other irregularities;
- (iv) That the Directors had prepared the annual accounts on a going concern basis.

APPRECIATION & ACKNOWLEGEMENT

Your Directors take this opportunity to express their appreciation for the co-operation and assistance received from the Central Government, the State Government, the Financial Institutions, Banks as well as the Shareholders during the year under review. Your Directors also with the place on record their appreciation of the devoted and dedicated service rendered by all the employees of your Company.

For and behalf of the Board of Directors For NATIONAL GENERAL INDUSTRIES LIMITED

Place : New Delhi Date : 10.08.2011 Sd/-ASHOK KUMAR MODI Chairman and Managing Director



ANNEXURE 'A' TO DIRECTORS' REPORT

Information as per Section 217 (1) (e) read with Companies (Disclosure of particulars in the Report of Board of Directors) Rules, 1988 and forming part of the Directors' Report for the year ended 31st March, 2011.

I. CONSERVATION OF ENERGY

a) Energy conservation measures taken:

During the year under review, wherever possible, energy conservation measures have been taken and there are no major areas where further energy conservation can be taken.

- b) Additional Investment and proposals being implemented for reduction of consumption of energy: During the year under review, no additional investment was made. If required, the measures can be taken and investment may be made.
- c) Impact of the measures at (a) and (b) above for reduction of energy consumption and consequent impact on the cost of production of goods:
 However, efforts to conserve and optimize the use of energy through improved operational methods and other means will continue.
- d) Total energy consumption and energy consumption per unit of production as Form-A of the Annexure to the Rules in respect of Industries in the Schedule thereto:

	2010-2011	2009-2010
A) Power & Fuel Consumption		
1. Electricity		
I) For Casting unit		
Power purchased		
Units (in thousands)	8070525	-
Total Amount (Rs.)	38850879.00	-
Rate/Unit (Rs.)	4.81	-
II) For Re-rolling unit		
a) Power Purchased		
Units (in thousands)	1104577	918550
Total Amount (Rs.)	7210525.00	5925612.00
Rate/Unit (Rs.)	6.53	6.45
b) Own Generation through E	Diesel Generator	
Litres	32600	17900
Total amount (Rs.)	1260831.00	611033.00
Cost / Ltr.	38.68	34.14
c) Through engine (LDO)		
Litres	56685	82940
Total Amount (Rs.)	2514572.00	2620652.00
Cost / Ltr.	44.36	31.60
2. Furnace Oil for Re-rolling unit		
Qty. (K. Ltr.)	829.300	750.890
Total Amount	23927536	19981718
Average Rate	28.96	26.61



	Unit	2010-2011	2009-2010
Electricity – Casting unit	Units	1013.88	-
Electricity – Re-rolling unit	Units	60.91	61.16
Diesel Oil	Ltrs.	1.79	1.19
LDO	Ltrs.	3.13	5.52
Furnace Oil	Ltrs.	45.73	49.99

II. TECHNOLOGY ABSORPTION

Efforts made in technology absorption as per Form-B of the Annexure to the Rules.

- 1. Research and Development (R&D)
 - a) Specific areas in which R&D carried out by the Company: During the year under review, no R&D carried out.
 - b) Benefits derived as a result of above R&D: Not Applicable
 - Future Plan of action:
 If required, Research and Development activities shall be carried out in future to achieve grater efficiency in production techniques.
 - d) Expenditure on R&D: No capital as well as recurring expenditure made on R&D.

2. Technology absorption, adaptation & innovation.

- a) Efforts, in brief, made towards technology absorption, adaptation and innovation: The Company is using latest techniques for production. Efforts are being made to make the maximum use of the available infrastructure, at the same time innovating new techniques to bring about efficiency as well as economy in different areas. Employees are given appropriate training of and on the job, to enable them to achieve the planned performance.
- b) Benefits derived as a result of the above efforts, e.g. product improvement, cost reduction, product development, import substitution, etc:

Through all these efforts benefits derived are better utilization of the available resources, product improvement and development, cost reduction, better overall efficiency on one side and clean environment and safety of employees on the other.

c) In case of imported technology (import during the last 5 years reckoned from the beginning of the financial year) : Nil

III. FOREIGN EXCHANGE EARININGS AND OUTGO

- a) Export Activities: There was no export activity in the Company during the year under review as well as in the previous year and hence there was no foreign exchange earning.
- b) Outgo by way of other expenditure : Rs. 69625.00 (P.Y. Rs. 141761.00)

For and behalf of the Board of Directors For **NATIONAL GENERAL INDUSTRIES LIMITED**

Place : New Delhi Date : 10.08.2011 Sd/-

ASHOK KUMAR MODI Chairman and Managing Director