



# Corporate Information

## Board of Directors

Pradip Kumar Khaitan -  
Chairman

Gaurav Dalmia

Gautam Dalmia

Puneet Yadu Dalmia –  
Managing Director

D. N. Davar

V.P. Sood

Sudha Pillai

Jayesh Doshi

Mahendra Singhi –  
Whole Time Director & CEO

Amandeep -  
Whole Time Director & CEO  
(Cement Division)

## President

R. H. Dalmia

## Company Secretary

Rachna Gorla

## Bankers/Financial Institutions

State Bank of India

International Finance  
Corporation

Export Import Bank of India

Yes Bank Limited

HSBC Bank

United Bank of India

Punjab National Bank

UCO Bank

Axis Bank

## Statutory Auditors

V. Sankar Aiyar & Co.

Chartered Accountants

## Registered Office

Rajgangpur – 770 017 (Odisha)  
District Sundargarh

## Corporate Office

7th, 11th & 12th Floor,  
Hansalaya Building,  
15, Barakhamba Road,  
New Delhi - 110 001

## Registrar and Share Transfer Agent

CB Management Services (P)  
Limited, P-22, Bondel Road,  
Kolkata – 700 019.

## Contents

03

About us

04

Financial  
performance

12

Management  
Discussion and  
Analysis

15

Financial review

16

Business  
sustainability

17

Information  
technology &  
Outlook

18

Corporate social  
responsibility

22

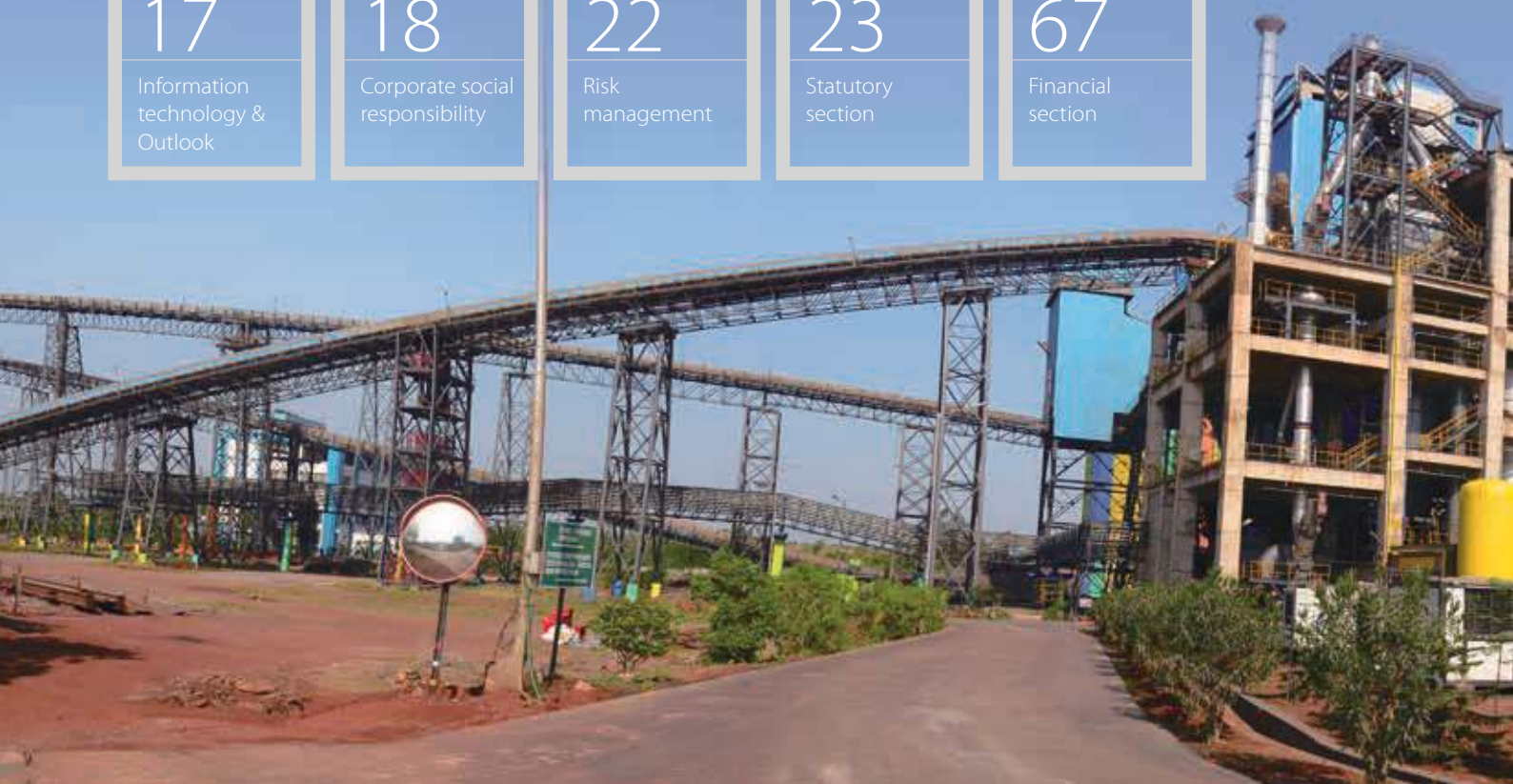
Risk  
management

23

Statutory  
section

67

Financial  
section



## **Efficiency** and Effectiveness.

The Company is one of the most efficient cement manufacturers, having one of the lowest carbon footprints among India's cement manufacturers.









The Company is focused on capitalising on Eastern India's development.

Manufacturing quality cement.  
Branding and distributing strategically.  
Servicing clients competently.

### Background

- The Company (incorporated in 1949) is a multi-decade cement company in Eastern India, respected for high standards of corporate governance, quality cement and established customised brands.
- The Company diversified into the manufacture of refractories in 1954 and is among the largest composite refractory producer in the country.

### Parentage

- The Company is a subsidiary of Dalmia Cement (Bharat) Limited, a wholly-owned subsidiary of Dalmia Bharat Limited, which increased its stake from 48.4% to 74.6% in FY2014-15.

### Presence

#### Cement

- Our plants are located at three locations - Rajgangpur and Kapilas in Odisha and Medinipur in West Bengal with a total cement capacity of 6.7 MnT along with captive power capacity of 62 MW.
- Addresses the growing cement demand in Eastern India (Odisha, West Bengal, Bihar and Jharkhand); accounts for 11% of Eastern India by capacity and market share.

#### Refractory

- Installed capacity of 1.31 lakh tonnes per annum
- Addresses demand from five continents.

- Operations also undertaken through OCL China Limited, a step-down subsidiary of OCL Global Limited (OCL subsidiary).

### Pioneer

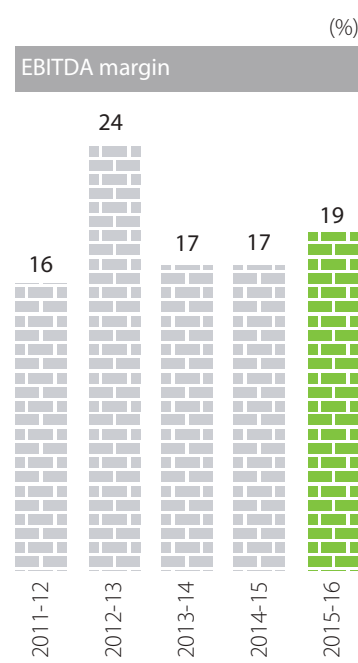
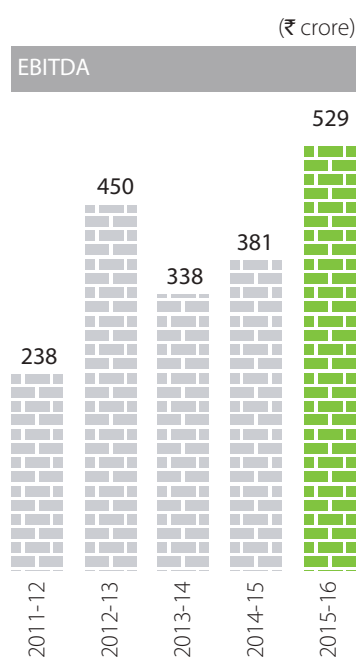
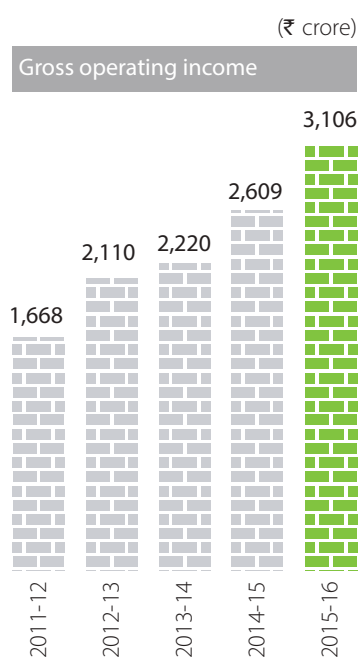
- The Company was one of the first cement companies in India to develop slag-blended cement, prudently utilising steel plant waste to manufacture a high-strength product.
- One of the first in India's refractory business with all products certified for ISO 9001.
- One of the few producers of silica bricks for coke ovens in India.

Plant locations	Cement Capacity (MnT)	Power Capacity (MW)
Rajgangpur, Odisha	4.00	54*
Kapilas, Odisha	1.35	5.5**
Medinipur, West Bengal	1.35	2.5**
<b>Total</b>	<b>6.70</b>	<b>62</b>

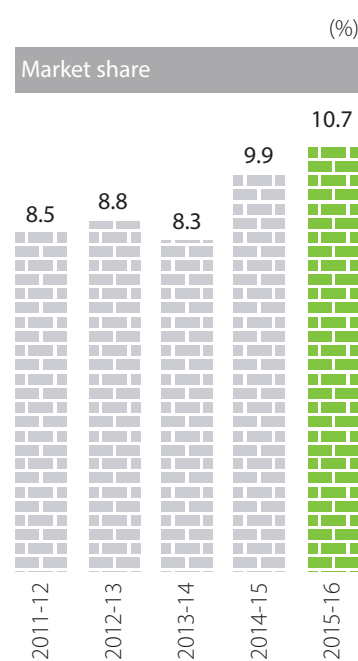
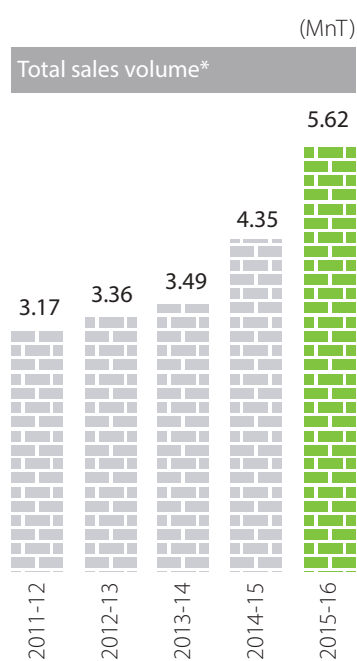
\* Thermal power capacity

\*\* Solar power capacity

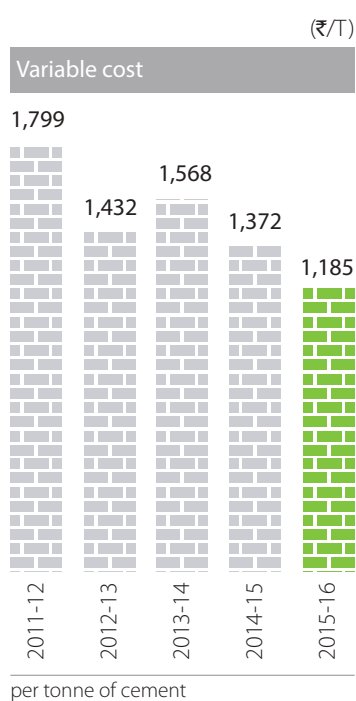
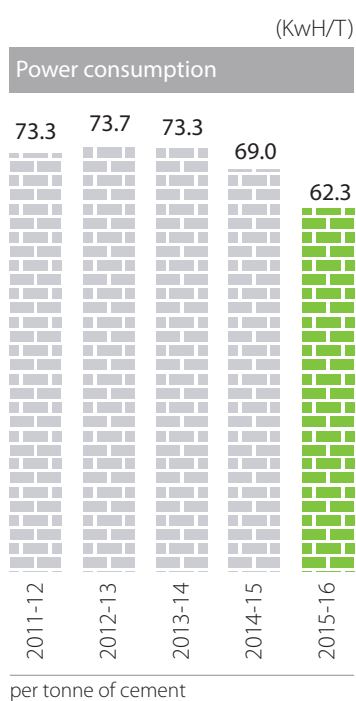
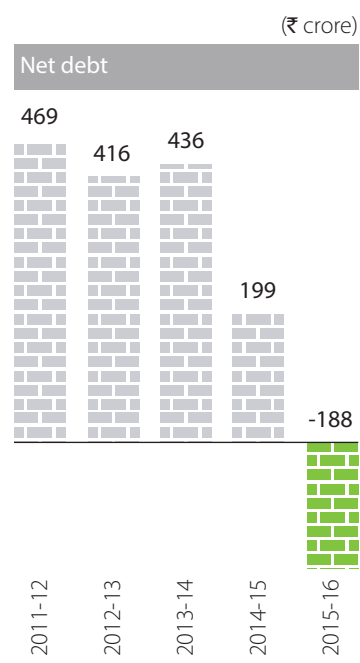
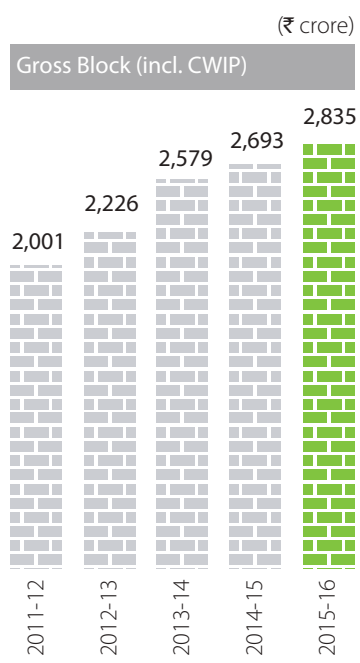
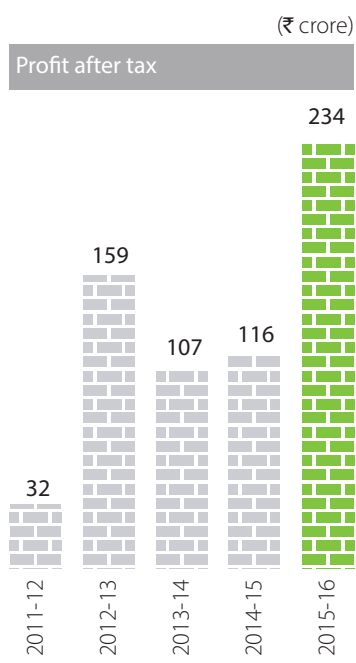
# Financial performance



# Operational competence



\* including clinker



**Notes:**

The figures for previous years have been regrouped wherever necessary

# Consolidating Eastern India operations for a **larger footprint.**

*Dalmia Bharat's passion meets OCL's competence*



*In March, 2016, Dalmia Bharat Limited proposed the amalgamation of OCL India Ltd, a 75% subsidiary of Dalmia Cement (Bharat) Limited (DCBL) and Dalmia Cement East Limited (DCEL) Bokaro (100% Subsidiary of DCBL).*





Kapilas Odisha

The Company will strengthen its position as a leading slag cement producer in lucrative cement markets, enjoying attractive operating margins by capitalising on significant synergies. It will consolidate operations across Eastern India.

**Scale:** Post restructuring, the Company will emerge as the third largest cement company in Eastern India, with a capacity of 9.3 MnT (including 2.6 MnT capacity at Bokaro).

**Costs:** The Company will benefit from significant cost benefits due to a lower lead distance to consuming markets and procurement of raw material.

**Market:** The Company's inter-plant flexibility in addressing rapidly evolving market dynamics will increase, strengthening offtake; the company will enhance its nominal presence in the fast-growing markets of Jharkhand and Bihar; the easier swapping of brands between

plant locations will provide the right product in the right place for the right consumer at the right realisations.

# Evolving 'Profitability' with 'Sustainability'.

*Over the last decade, Dalmia Bharat moderated its carbon footprint to among the lowest globally in the cement sector, demonstrating that Clean and Green creates happiness and prosperity.*



Within the brief period following acquisition, this sense of commitment to the environment and holistic stakeholder value has been integrated into the Company's heritage.

**Resource mix:** The Company incrementally utilised blast furnace slag (waste from steel industry) for clinker substitution without compromising the product quality or customer perception. The proportion of slag in the raw material mix increased from 56% in FY2014-15 to 64% in FY2015-16, conserving mineral use.