

31st ANNUAL REPORT 2018-19

INSIDE THIS REPORT

Corporate Overview

01-46

Corporate Profile	04
Distribution Footprint	12
History	14
Performance Highlights	18
Financial Highlights	20
Chairman's Statement	26
Managing Director's Message	28
Value Proposition	32
Operating Context	34
Business Model	36
Board of Directors	38
Leadership Team	42
Community Focus	44

Statutory Reports

47-117

Management	48
Discussion & Analysis	
Director's Report	66
Corporate Governance Report	92
Annual Business	111
Responsibility Report	

Financial Statements

118-271

Standalone Financial Statements 118 Consolidated Financial Statements 196

Corporate Information 272

INTRODUCING PNB HOUSING FINANCE LIMITED (PNB HOUSING)

PNB Housing is a registered housing finance company with the National Housing Bank (NHB). The Company was incorporated under the Companies Act, 1956 and commenced operations from November 11, 1988. Punjab National Bank (PNB) is our promoter. PNB Housing equity shares were first issued to the public in November 2016. The Company is listed on the National Stock Exchange (NSE) and the Bombay Stock Exchange (BSE).

FY 2018-19 AT A GLANCE

Disbursement

₹36,079 crores

9% 1

Asset under management

₹**84,722** crores

36% ↑

Loan assets

₹**74,023** crores

30% **1**

Total revenue

₹7,683 crores

40%

Profit after tax

₹1,192 crores

42% ↑

Earnings per share

₹71.2

41% 1

'Built to last' has a wide-ranging connotation for us.

It encapsulates the virtue of resilience amidst adversities, an enduring testament to our robust value system and capabilities and how they help us navigate industry challenges and economic cycles with confidence.

It demonstrates the commitment to serve large segments that starts with building a country-wide footprint with rich local insight and flexibility to serve the last-mile customer.

It reflects the Company's differentiated product mix, value proposition and constant pursuit of margin-accretive growth across focused market segments.

The products and services offered are aligned with customer aspirations, and we primarily cater to a defined market, which is not only large in volume but also healthy from an asset quality perspective.

Our offerings and services were evolved to set higher performance benchmarks, FY 2018-19 saw delivery of stakeholder commitments with speed.

We will continue to build on the competitive advantages and efficiencies, so that the value we create for the nation lasts for the long term.





A 17th century architectural marvel that remained unconquered until India won independence. Janjira Fort is on an island, off the Arabian Sea, encircled by water from all sides. It epitomises ancient engineering and craftsmanship. This strongly resonates with the stable edifice of PNB Housing's capabilities and values that was built brick by brick with meticulous care and perseverance.



Corporate Profile

WE ARE PNB HOUSING

A catalyst in the nation's progress, PNB Housing is creating roofs for millions of citizens in India. We are helping realise the dreams of home aspirants far and wide, for over three decades now. Our modest yet determined vision is to be considered as one of the most admired housing finance companies in the country.



One of India's fastestgrowing housing finance companies, fifth largest in terms of assets managed and second largest in terms of size of deposits



1,609 employeesdrive us through their skill, talent and relentless focus on excellence



102 branches and 23 hubs in 62 unique cities bring us closer to customers



~75% of our corporate social responsibility (CSR) spend

is directed towards empowering construction workers and their families



We have been recognised as a Great Place To Work two years in a row



ISO-certified central operations with four delivery/processing units represent our backbone



>60% of our asset customers have migrated to digital platforms



Our portfolio quality remains robust with one of the lowest gross non-performing assets at 0.48% of the loan assets



A well-defined, strong and scalable unique operating model helps us strategically extend our reach to connect with the farthest customer

Corporate Profile (contd.)

Core values

Nurturing talent, knowledge, team spirit, a stimulating environment and a culture of meritocracy, along with a passionate drive towards customer-centricity and high ethical standards in corporate governance represent our core foundational values.



People first



Customer-centric



Ethical standards

Product portfolio



Housing loans

Loans to individuals for purchase of homes and residential plots, as well as construction, repair, improvements and extension of homes and loans to real estate developers for residential construction



Non-housing loans

Loans availed against property, loans for non-residential premises, lease rental discounting and corporate term loans



Fixed deposits

Safe investment options with attractive interest rates and rated AAA by credit rating agencies

Key loan profile

Average ticket size

Individual housing loans

₹0.31 crores

Retail loan against property

₹**0.48** crores

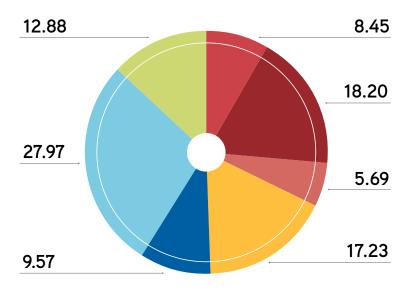
Construction finance to developers

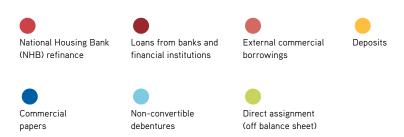
₹128 crores

Resource profile

Access to diverse funding base

(%)





Credit rating

Fixed deposits

- CARE AAA
- CRISIL FAAA with stable outlook

Bonds/non-convertible debentures

- CARE AAA
- India Ratings (Fitch Group) IND AA+ with stable outlook
- CRISIL AA+ with stable outlook
- ICRA AA+

Bank term loans

- CARE AAA
- CRISIL AA+ with stable outlook

Commercial paper

- CARE A1+
- CRISIL A1+

Relationships with multiple lending partners

33 Banks

32
Pension funds

572
Provident funds

2 Multilateral agencies

36
Insurance companies

1,50,000+
Deposit accounts

23 Mutual funds

7
Foreign portfolio investors

Corporate Profile (contd.)

AWARDS AND ACCOLADES

PNB Housing garnered the following awards during the year.



Mr. Sanjaya Gupta,
Managing Director, PNB
Housing recognised
as one of the Most
Promising Business
Leaders of Asia 2019
at the Economic Times'
Asian Business Leaders
Conclave in Hong Kong

Gold in the 'Home Loan Provider of the Year 2018' category at the 17th Edition of Outlook Money Awards

Best Brand of India 2019 by the Economic Times