

## LEADING FROM THE FRONT

ANNUAL REPORT 2018-19

## **CORPORATE OVERVIEW**

Pages 01-20

01

LEADING FROM The Front

**02** 

KNOW US Better

04

OUR BESPOKE SOLUTIONS AND PRODUCTS

06

DELIVERING QUALITATIVE AND PROFITABLE GROWTH

08

PORTFOLIO DE-RISKING BY Adding territories

10

DELIVERING CONSISTENT AND COMPULSIVE VALUE

12

STEERING IN NET COST BENEFITS

14

LEVERAGING R&D TO GAIN MARKET EDGE

**16**)

STRENGTHENING OUR MANUFACTURING CAPABILITIES

(17)

SOLIDIFYING RELATIONSHIPS WITH CLIENTS

18

OUR WORLD-CLASS TECHNICAL ADVISORY BOARD

19

AWARDS & ACCOLADES

20

CORPORATE INFORMATION

## STATUTORY REPORTS

Pages 21-44



DIRECTORS' REPORT

## **FINANCIAL STATEMENTS**

Pages 46-67



AUDITORS' Report



BALANCE SHEET



STATEMENT OF PROFIT AND LOSS



CASH FLOW STATEMENT



NOTES TO FINANCIAL STATEMENTS



NOTICE



For more details, please visit: www.rammingmass.com

## **LEADING FROM**

THE FRONT

We take pride in being the leading productivity enhancement partners for large-capacity steel plants as we manufacture superior quality silica ramming mass. We are proud of our fully automatic plant, the first facility in the world with a capacity volume of this size. With best quality ramming mass material, tailor-made for varied furnace capacity, we are the only supplier pan-India and the only company in India serving a growing global addressable market.

Our distinct, innovative and customised products provide the maximum heats and benefits to induction furnace based steel plants. The gradual, but steady, jump in production capacity enables us to sell across 26 states and serve over 100 large-capacity steel plants in India and increase exports. Our R&D centre is recognised by the Department of Scientific and Industrial Research (Government of India), the only company in the industry to have received this recognition. Adding to this, our senior advisory board provides us with high intellectual guidance, which plays an integral role in defining and directing our strategies.



BEING THE ONLY LARGE-SCALE AND ORGANISED RAMMING MASS PLAYER IN INDIA. WE HAVE SUCCESSFULLY SHIFTED THE MINDSET FOR RAMMING MASS FROM "COMMODITY-DRIVEN" TO "SOLUTION-DRIVEN", AND HAVE ESTABLISHED OURSELVES AS A RECOGNISED BRAND. THROUGH OUR STATE-OF-THE-ART SOLUTIONS, WE NOT ONLY ENHANCE PRODUCTIVITY, BUT ALSO ENABLE COST SAVINGS AND INCREASE PROFITABILITY OF OUR CUSTOMERS.

## KNOW US BETTER

WE ARE PRODUCTIVITY ENHANCEMENT SOLUTIONS PROVIDERS AND THE WORLD'S LARGEST MANUFACTURERS OF SILICA RAMMING MASS USED AS A REFRACTORY LINING OF THE INNER SURFACES OF INDUCTION FURNACES. OUR CUSTOMISED LINING SOLUTIONS PROVIDE THE MAXIMUM HEATS AND HUGE BENEFITS TO INDUCTION FURNACE BASED STEEL PLANTS. WE ARE THE INDUSTRY'S ONLY LARGE-SCALE MANUFACTURER WITH A FULLY AUTOMATIC PLANT, AS AGAINST MANUAL PLANTS SET UP BY OTHER INDUSTRY PLAYERS.



We own and operate the world's only plant with VSI-based crushing process, which enables iron-free crushing. We offer state-of-the-art automated technology, designed and assembled inhouse, along with ball mill-based production for silica ramming mass production. Our key focus is on driving more productivity, savings and benefits with less inputs, investments and costs for induction furnace users.

We supply pan-India to...

Over 100 Large Steel Plants in India

We export overseas to...

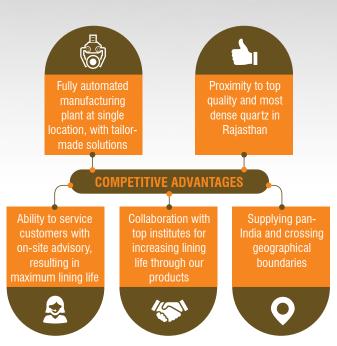
Large Steel Plants in Africa,
Middle East and South East Asia

2.16 Lakh
Metric Tonnes Per
Annum
Our Production
Capacity

10% Largest Market Share in the Industry 51% YoY Increase in Volume Sales of Ramming Mass







## CERTIFICATIONS

















- Healthy operating profitability with improved operating margin, driven by higher realisations, lower freight cost and proximity to mines.
- Above-average financial risk profile with comfortable debt position metrics and the right balance between generating growth and return on investment.





# OUR BESPOKE SOLUTIONS AND PRODUCTS

WE ARE THE ONLY BRANDED PLAYER IN THE DOMESTIC INDUSTRY, SUPPLYING CUSTOMISED AND DIFFERENTIATED SOLUTIONS TO STEEL MANUFACTURERS. WE ARE RECOGNISED FOR OUR PRODUCT QUALITY AND A PROVEN ABILITY TO ENHANCE THE PRODUCTIVITY OF INDUCTION FURNACE BASED STEEL PLANTS.

Ramming mass is primarily used as a refractory lining material by iron and steel manufacturers using induction furnace method of production. It is used in steel, foundry and casting units.







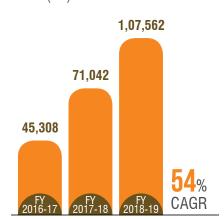
## DELIVERING QUALITATIVE AND PROFITABLE GROWTH

WE WORK TOWARDS MAINTAINING THE RIGHT BALANCE BETWEEN GENERATING GROWTH AND RETURN ON INVESTMENT, AND ON IMPROVING THE QUALITY OF OUR EARNINGS. WE AIM TOWARDS BECOMING DEBT-FREE BY USING UP OUR FREE CASH FLOWS TO PAY UP OUR DEBTS.

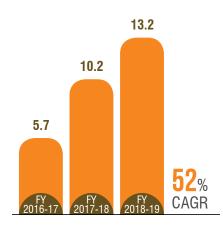
Highest Sales Volumes of Ramming Mass\*

**1,07,562** MT

TOTAL SALES VOLUMES OF RAMMING MASS (MT)

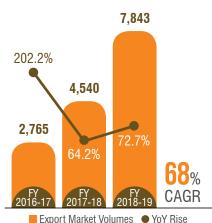


**EBITDA** (₹ in Crore)

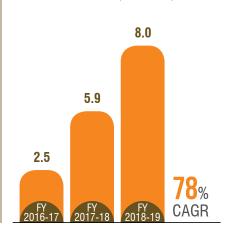


Highest ROE\* at 28 3%





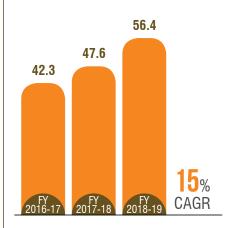
PROFIT AFTER TAX (₹ in Crore)



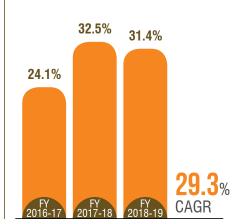
Highest PAT\*

₹ <mark>Ö</mark> Cror

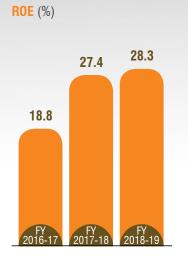
**TOTAL SALES** (₹ in Crore)

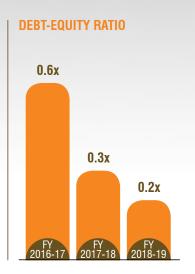


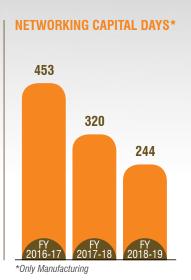
**ROCE** (%)



<sup>\*</sup>The above numbers indicate the highest metrics recorded by Raghav Productivity Enhancers Ltd. since its inception











## PORTFOLIO DE-RISKING BY ADDING TERRITORIES

OUR VALUE PROPOSITION, STRONG AND ESTABLISHED BRAND AND EXCELLENT CUSTOMER SERVICE IS HELPING US BUILD NEW CUSTOMERS — LOCALLY AND GLOBALLY. BY CAPTURING INDIA'S EASTERN MARKET, WE ARE BEING LESS DEPENDENT ON A SPECIFIC GEOGRAPHY. BESIDES CATERING TO PAN-INDIA STEEL MANUFACTURERS, WE EXPORT TO OVER 20 COUNTRIES WORLDWIDE.

With induction based furnace steel plants rising in India, the macro opportunity for ramming mass is increasing. Steel manufacturers are increasingly engaging in induction furnace based steel plants, displaying

a steady growth trend and increasing the manufacturing capacity. This not only increases our prospects, but also expands the total addressable market for ramming mass.

### **LEVERAGING GROWING OPPORTUNITIES**





