























रेल विकास निगम लिमिटेड Rail Vikas Nigam Limited (A Government of India Enterprise)

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Performance During Last Five Years

(₹ in Crores) (Except EPS)

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Particulars	2009-10	2010-11	2011-12	2012-13	2013-14
Turnover	1749.08	1444.65	1597.92	2116.85	2492.37
Total Income	80.83	84.51	177.19	255.92	287.24
Paid up Capital	2085.02	2085.02	2085.02	2085.02	2085.02
Reserves and Surplus	106.76	151.50	222.79	329.32	451.05
Net Worth	2191.78	2236.52	2307.81	2414.34	2536.07
Net Fixed Assets	2.72	3.84	4.83	7.75	8.99
Profit before Tax	67.49	75.45	119.33	167.46	195.17
Provision for Tax	15.58	14.36	20.94	31.91	37.75
Profit after Tax	51.91	61.09	98.39	135.55	157.42
Dividend	10.00	12.5	20.00	27.00	31.50
Earning Per Share(EPS)	0.25	0.29	0.47	0.65	0.76

Mission

"To create state-of-the-art rail transport infrastructure to meet the growing demand"

Vision

"To emerge as the most efficient provider of rail infrastructure, with a sound financial base and global construction practices, for timely completion of projects"

निदेशक मंडल / Board of Directors



श्री एस.सी. अग्निहोत्री अध्यक्ष एवं प्रबंध निदेशक Mr. S.C. Agnihotri Chairman and Managing Director



श्रीमती गीता मिश्रा निदेशक (कार्मिक) Mrs. Gita Mishra Director (Personnel)



श्री मुकुल जैन निदेशक (परिचालन) Mr. Mukul Jain Director (Operations)



श्री विजय आनंद निदेशक (परियोजना) Mr. Vijay Anand Director (Projects)



श्री अशोक कृ गंजू निदेशक (वित्त) Mr. Ashok K. Ganju Director (Finance)



प्रो. (डॉ.) एस.एस. चटर्जी (अंशकालिक गैर सरकारी) निदेशक Prof. (Dr.) S.S. Chatterji (Part-time non-official) Director



डॉ. के.के. चौधरी (अंशकालिक गैर सरकारी) निदेशक **Dr. K.K. Chaudhuri** (Part-time non-official) Director



श्री आर.एस. शर्मा (अंशकालिक गैर सरकारी) निदेशक Mr. R.S. Sharma (Part-time non-official) Director



श्री वी.पी. दुडेजा कार्यपालक निदेशक (निर्माण), रेलवे बोर्ड, (अंशकालिक सरकारी) निदेशक **Mr. V.P. Dudeja** ED (Works), Railway Board, (Part-time Official) Director



श्री के.के. अग्रवाल कार्यपालक निदेशक (नि.एवं परि.), रेलवे बोर्ड, (अंशकालिक सरकारी) निदेशक Mr. K.K. Aggarwal ED (W&P), Railway Board, (Part-time official) Director

Rail Vikas Nigam Limited,

Mezzanine Floor, Thirumalai Railway Station, MTP Office, Mylapore, **Chennai**

Rail Vikas Nigam Limited,

24, Desh Pran Shash Mal Road, Kolkata (3 Units)

Rail Vikas Nigam Limited,

7, Kesharkunj, Shankar Nagar, Near Pragati Petrol Pump, Habibganj, **Bhopal (2 Units)**

Rail Vikas Nigam Limited,

Near IRICEN Railway Colony, South main Road, Koregaon Park, **Pune**

Rail Vikas Nigam Limited,

7th Floor, New Administration Building, Central Railway D.N. Road, CST, **Mumbai**

Rail Vikas Nigam Limited,

6.9 Acre Complex, B-Block, Rail Vihar, Chandrashekharpur, **Bhubaneswar (2 Units)**

Rail Vikas Nigam Limited,

1st Floor, Paryatan Bhawan, C-13, Vipin Khand, Gomti Nagar, Lucknow

Rail Vikas Nigam Limited,

A-21, Police Colony Anisabad P.S. Gardani Bagh, **Patna**

Rail Vikas Nigam Limited,

D-38/A, Railway Bungalow, Residency Road, **Jodhpur**

Rail Vikas Nigam Limited,

No.15, 1st Floor, Vectra House, 1st Main Road, 6th Cross Gandhi Nagar, Bangalore

Rail Vikas Nigam Limited,

D-Block, Rishilok, Garwal Mandal Vikas Nigam, Munikireti, **Rishikesh, Uttarakhand**

Rail Vikas Nigam Limited,

Amsri Faust, 5th Floor, Door No. 9-1-164/A, 165 & 166, Sarojini Devi Road, **Secunderabad**

Rail Vikas Nigam Limited,

5&6, 2nd Floor, Ashoka Millennium, New Rajendra Nagar, Raipur, Chattisgarh (2 units)

Rail Vikas Nigam Limited,

Building No. T-34, MSM Colony, Gnanapuram, Vishkhapatnam, Andhra Pradesh

Rail Vikas Nigam Limited,

1st Floor, August Kranti Bhawan, Bhikaji Cama Place,

R.K. Puram, New Delhi (1 unit)

Rail Vikas Nigam Limited, 45-A, Y Block, Kidwai Nagar,

Kanpur, Uttar Pradesh

Rail Vikas Nigam Limited, H.No. 5, Vidhya Vihar, Near Kendriya Vidyalaya No. 1, Station Road, Kota, Rajasthan

Rail Vikas Nigam Limited,

Room No., 61, 2nd Floor, 4D Square Mall, Opp. Vishva Karma Engg. College, Visat-Gandhi Nagar Highway, Chandkheda,

Ahmedabad, Gujarat

Company Secretary

Mrs. Kalpana Dubey

Statutory Auditors

Kumar Chopra & Associates, B-12, (G.F.), Kalindi Colony, Near Maharani Bagh, New Delhi-110065

Registered & Corporate Office

1st Floor, August Kranti Bhawan, Bhikaji Cama Place, R.K. Puram, New Delhi-110066

Internal Auditors

K.K. Goel & Associates, 204, A.J. Chamber, Naiwala, 4th Street, Karol Bagh, New Delhi-110005

Bankers

State Bank of India | Punjab National Bank | Union Bank of India | Corporation Bank | Axis Bank | ICICI Bank



Chairman's Address

Distinguished Shareholders,

On behalf of the Board of Directors of Rail Vikas Nigam Limited, I extend a very warm welcome to all of you on the occasion of the 11th Annual General Meeting of the Company. The audited accounts of the Company for the financial year 2013-14, along with the Directors' Report and reports of Auditors and comments of Comptroller and Auditor General of India have already been circulated and with your permission, I take them as read.

I would like to extend a very warm welcome to Shri Arunendra Kumar, Chairman, Railway Board who has always extended his full support and encouragement to the functioning of the Company, Shri V. K. Gupta, Member Engineering - the Administrative Secretary of the Ministry for the Company, Shri D. P. Pandey, Member Traffic, Shri Alok Johri, Member Mechanical, Shri A. K. Mittal, Member Staff and Smt. Rashmi Kapoor, Financial Commissioner (Railways) and all RVNL's shareholders and invitees.

At the outset, I am happy to inform the Shareholders that in recognition of its continuously improving and excellent performance, your Company has been granted Mini Ratna status on 19th September 2013.

During 2013-14, RVNL has further consolidated its position as a major provider of rail infrastructure in the country. As in the previous years, the Company continued to contribute to

more than one third of the total doubling and railway electrification works achieved by Indian Railways and at the same time improved its financial performance, in addition to capacity augmentation works, RVNL has diversified the nature of projects being executed to Metro Railways in Kolkata, rail projects in the Himalayas, railway workshops etc.

• PHYSICAL PERFORMANCE

Cumulatively, RVNL has till the end of March 2014 completed a total of 1385 km of doubling, 1590 km of gauge conversion, 194 km of new lines and 1934 km of Railway Electrification and 2 Workshop projects. Thus as on 31st March, 2014, a total project length of 5103 km has been completed.

During 2013-14, RVNL completed 465 km of project length that includes 262 km of Doubling and 203 km of Railway Electrification. In addition, 218 km of Railway Electrification was completed as a part of doubling and 3rd line works.

The important doubling projects/ sections completed during the year include 57 km of Bhopal-Bina 3rd Line, 55 kms of Villupuram – Dindigul section, 16 kms of Salka Road - Annuppur project, 38 km of Jaroli (Banaspani) - Jakhapura, 18 km of Tamluk Jn. Cabin - Basulya Sutahata, 28 km of Bhagat Ki Kothi - Luni, 12 km of Goelkera - Manoharpur 3rd Line, 15 km of Rani-Keshavganj. With completion of the 69 km of Daund - Manmad (including Puntamba-Shirdi - RE project), the holy city of Shirdi has

23 PIUs at 18 locations across the country

been connected to the electrified main line. The other major RE project completed was 134 km of Yelahanka-Dharmavaram—Gooty section.

The Company has achieved commendable success in commissioning signalling works associated with doubling, third line, auto signaling, yard remodeling and gauge conversion projects. During the year 2013-14, RVNL commissioned 20 stations including 7 stations on 3rd line projects, 60 auto signals, 4 IBS and laid 210 km of 6 Quad cables. I would like to confirm to the shareholders that RVNL carries out all the works related to NI for all projects.

RVNL strives to use the latest state of the art technology available in execution of projects. Using high accuracy 3D Digital Elevation Models, based on satellite imagery specifically procured for the purpose, RVNL has finalized the alignment for the prestigious Rishikesh-Karnprayag New Line project. The process of land acquisition has been initiated. Ministry of Railways has also recently transferred the new line project of Bhanupalli - Beri in the state of Himachal Pradesh to RVNL.

Although the Metro projects in Kolkata are progressing, work has been hampered due to pending clearances from Central and State Governments.

• FINANCIAL PERFORMANCE

In 2013-14, the Company surpassed its previous achievements with a turnover of ₹2,493 crore as compared to ₹2117 crore in 2012-13, i.e. an increase of 18%. While there has been an increase in Profit Before Tax (PBT) from ₹167.46 crore in 2012-13 to ₹195.21 crore in 2013-14, the Profit after Tax (PAT) of the Company for the year is ₹157.45 crore compared to ₹135.6 crore in the previous year.

In view of the improved financial performance, the Directors of your Company have recommended payment of the highest ever dividend of ₹31.5 crore to the Ministry of Railways. Till date RVNL has paid a total of ₹114 crore as Dividend.

Both the physical progress of projects, and financial performance of the Company are extremely sensitive to the continued allocation and timely release of funds by the Ministry. We urge Railway Board for their continued support in this regard.

ADB PROJECTS

ADB has agreed to provide a multi-tranche financing facility of US \$ 500 million for funding of 5 projects. While the Loan Agreement for the first Tranche for an amount of US \$ 150 was signed in July 2012, the Loan Agreement for the 2nd Tranche of US \$ 130 million was signed in February 2014. Execution of the projects is in progress.

• SPECIAL PURPOSE VEHICLES

One of the main objectives for setting up RVNL was to mobilise extra budgetary resources from the market for port connectivity and hinterland rail projects. Accordingly, RVNL took the lead to create five joint venture Special Purpose Vehicles (SPVs) for implementation of projects worth ₹ 5087 crore with a contribution of only ₹ 620 crore, which is approximately only 12% of the total investment.

Kutch Railway Company Ltd., Krishnapatnam Railway Company Ltd. and Bharuch Dahej Railway Company Ltd have commenced operations and the volumes of traffic on these lines have been steadily increasing. These SPVs are contributing substantially to the total revenues of the railways. However, certain issues affecting the financial position and operations of the SPVs have been referred to the Ministry of Railways for resolution.

While the work of doubling of the section between Venkatachallam to Krishnapatnam has been completed, the work on the balance section between Venkatachallam and Obulavarpille is in progress. The SPV has achieved financial closure with a loan of ₹933 crore from a consortium of banks for a total project cost of ₹1203 crore.

Doubling of 270 km of the Kutch Railway line between Palanpur and Samakhyali has been sanctioned which is being funded completely by the SPV at an estimated cost of ₹1400 crore. The problems in land acquisition in Haridaspur-Paradip and Angul-Sukinda New Line projects have been resolved and physical works have now been taken up.

HIGH SPEED RAIL CORPORATION

Your Company, with the approval of President, has incorporated a fully owned subsidiary, namely, High Speed Rail Corporation of India Ltd. (HSRC) in July 2012 for development and implementation of High Speed Rail Projects in the country. The Company was formally launched by the Hon'ble Minister for Railways in a function held at Vigyan Bhawan on 29th October, 2013. HSRC has been assigned a pre-feasibility study for a Delhi-Chandigarh-Amritsar High Speed Corridor.

HSRC has been associated as a Project Integrator to facilitate implementation of projects related to upgrading the speed potential on certain existing tracks upto 160 kmph. Ministry of Railways has assigned 3 lines to HSRC including New Delhi-Agra, New Delhi – Kanpur and New Delhi – Chandigarh. Work has been taken up on the New Delhi – Agra section which will be completed by the year end. The speed on selected sections will subsequently be raised to 200 kmph.

In the Railway Budget speech for 2014-15, Hon'ble Minister for Railways has announced an ambitious plan to have a Diamond Quadrilateral Network of High Speed Rail connecting major Metros and growth centres of the country. A provision of ₹ 100 crore has been made to RVNL/HSRC for taking further steps. I would like to take this opportunity to assure the Shareholders that RVNL is eager and looking

forward to be associated with this technically challenging and iconic rail infrastructure project.

HUMAN RESOURCE DEVELOPMENT

It is highlighted that these achievements were realized with an on-roll staff strength of only 410 regular personnel. To maintain a lean and thin organization structure and to assist this highly motivated team, systems and procedures have been streamlined through various measures, such as introducing Standard Bill of Quantities for different types of works, awarding composite contracts incorporating all aspects of Civil, Electrical and S&T works, floating multi-package tenders to reduce multiple evaluations etc. These initiatives have greatly reduced the period between assignment of the work to RVNL and actual commencement of work. The task of implementation of an Integrated IT solution for the Company, which is in progress, will further improve productivity and transparency.

CORPORATE SOCIAL RESPONSIBILITY

RVNL is conscious of its Corporate Social Responsibility. The CSR project for providing hostel facilities for 300 tribal boys in the backward and Left Wing Effected District of Narainpur, in the state of Chhattisgarh, was successfully completed in March 2014 as per schedule. The hostel was inaugurated by His Excellency Governor of Chhattisgarh on 15th April 2014. Further, a project for education and development of under privileged differently-abled children is being implemented in the backward district of South 24 Parganas, West Bengal. On 3rd December, 2013, the International Day for Persons with Disabilities, His Excellency Governor of West Bengal gave a State Award to the implementing agency in the category of Outstanding Institution working in the field of disability.

Your Company's CSR initiatives have been well appreciated by the target population and

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lauded by the Tata Institute of Social Science, the CSR hub in its social audit.

MOU PERFORMANCE

Based on overall performance, your Company has been rated as 'Excellent' by Department of Public Enterprises for the financial year 2012-13. The grading achieved by your Company, was highest among the Railway CPSEs.

It is with a feeling of satisfaction that I can inform the Shareholders that all the performance targets for 2013-14, set under various parameters in the Memorandum of Understanding with Ministry of Railways, and Department of Public Enterprises, Ministry of Heavy Industries, have been achieved. Based on the overall performance, it is expected that your Company will achieve an 'Excellent' rating for the financial year 2013-14 for the fourth consecutive year.

CORPORATE GOVERNANCE

RVNL maintains a robust system of checks and balances to ensure that the authority of decision making is exercised with due care and responsibility to meet the aspirations of shareholders and society. Your Company complies meticulously with all legal requirements and Government guidelines regarding Corporate Governance. A Report on Corporate Governance and Management Discussion and Analysis forms part of the Annual Report.

Place: New Delhi Date: 10th September 2014 In the end, I would like to mention that the final integration of doubling, 3rd and 4th line projects being executed by RVNL with the existing running railway system requires meticulous planning and close coordination with the Zonal Railways to ensure availability of blocks, manpower and movement of materials. It is only with the active cooperation of the Zonal Railways, and complete support from the Chairman and Members of the Railway Board and other officers, that RVNL has been able to pursue its mission to ramp up rail infrastructure in the country.

I express my sincere thanks to our esteemed Shareholders, Ministry of Railways, Ministry of Finance, Department of Public Enterprises, Ministry of Heavy Industries, the State Governments, Zonal Railways, ADB, IRFC, Financial Institutions, C&AG's office, our bankers and stakeholders in various railway projects and national and international contractors for their unstinted cooperation to RVNL. I would also like to place on record my deep appreciation for the devotion and dedication of all my fellow RVNL employees who have been pillars of strength for the company and have delivered their best despite various difficulties and obstacles.

I am confident that the Company will continue to get the required support and cooperation to achieve the overall objectives of the Company.

Sd/-S. C. Agnihotri Chairman & Managing Director

(Note: This does not purport to form proceedings of the Annual General Meeting.)

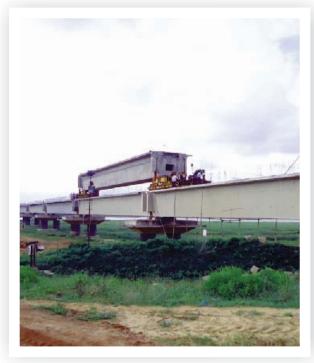


92 m steel through girder launching over river Mahanadi near Naraj in Rajatgarh-Barang doubling project.



Machine Packed track of Tiruvallur

Arakkonam line ready for commissioning



43.8 m PSC box girder weighing 650 tons launching over river Luna in Haridaspur - Paradeep NL project.

08



Ballast Spreading through Rail lorry in Section of Hospet - Tinaighat Doubling Project



PSC Girder Bridge in Villupuram - Dindigul doubling project.



FOB launching at Nimka Thana - Ajmer - Phulera - Ringur - Rewari GC Project



Stone Pitching at bridge approaching Villupuram - Dindigual doubling project



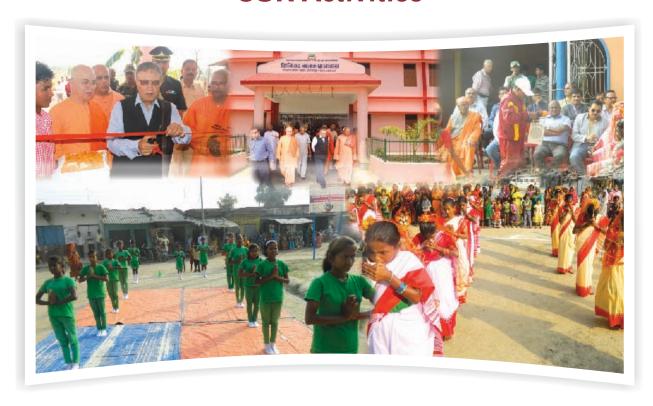
Non - Inter lock working in Gooty - Pullampet doubling Project

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CSR Activities





Annual General Meeting





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Annual Day Celebrations





DIRECTORS' REPORT

Distinguished Shareholders,

The Directors of your Company are privileged to present the 11th Annual Report on the performance of your Company, along with the Audited Statement of Accounts, Auditors' Report and the Review of Accounts by the Comptroller & Auditor General of India for the financial year ended 31st March 2014.

Integral Reports

The "Management Discussion and Analysis Report", "Corporate Governance Report", "Corporate Social Responsibility (CSR) and Sustainability Report" form an integral part of this Directors' Report and have been placed as **Annexure** "A" "B" and "C" respectively.

The Management Discussion and Analysis Report provides an overview of the affairs of the Company, its business environment, mission and objectives, outlook, operational performance, its resources and systems, strengths, opportunities, constraints, risks and concerns, strategies, prospects, etc.

The Corporate Governance Report highlights the Company's philosophy on Corporate Governance and Key Value(s), composition of Board of Directors and its Committees, their details including a profile of Directors who joined the Board during 2013-14 and thereafter, attendance and remuneration of Directors etc, other relevant disclosures, CEO/CFO Certification and general information for shareholders. It is supplemented by the following compliance certificates.

(i) A Certificate signed by the Chairman and Managing Director affirming receipt of compliance with the Code of Conduct from all Board members and Senior Management personnel during the year 2013-14 (placed at Annexure "B1") as per guidelines of

Department of Public Enterprises on Corporate Governance;

- (ii) A Certificate from the Chairman and Managing Director and Director Finance with regard to authenticity of financial statements (placed at Annexure "B-2"); and
- (iii) A Certificate of compliance of Corporate Governance signed by a practicing Company Secretary (placed at Annexure "B-3") as per guidelines of Department of Public Enterprises on Corporate Governance.

The Corporate Social Responsibility (CSR) reflects the Company's CSR activities, Budget, expenditure and evaluation process etc. and Sustainability Report describes RVNL's plans, policy and activities undertaken for Sustainability during the year.

1. PERFORMANCE HIGHLIGHTS

Your Directors take pride to inform you that 2013-14 has been a year in which your Company has exceeded all previous performance parameters. The significant milestones achieved include:

- During 2013-14, 465.5 kms (262 km of Doubling and 203.5 Km of Railway Electrifications) of project length has been physically completed
- Highest everturnover of ₹2492.37 crore;
- Increase in Profit before Tax to ₹195.17 crore;
- Profit after Tax (PAT) of the Company is at ₹157.42 crore showing increase of 16% over the previous year;
- The Directors of your Company have recommended a highest ever Dividend of ₹31.50 crore to the Ministry of Railways;
- Your Company has once again surpassed its performance targets set for Excellent in the Memorandum of Understanding (MoU)

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entered into with Ministry of Railways (MoR), Government of India in consultation with Department of Public Enterprises. Based on overall performance, your Company has achieved 'Excellent' rating for the financial year 2012-13, as in the previous years.

2. FINANCIAL RESULTS

Important indicators of the financial performance of RVNL of 2013-14 as compared to 2012-13 are mentioned below (rounded to nearest Rupees/crore):

(₹ in Crores)

Particulars	2013-14	2012-13
Turnover	2492	2117
Total Income	2597	2205
Operating Income	182	168
Gross Margin (from operations)	102	90
Reserves & Surplus	453	333
Profit Before Tax	195	167
Profit After Tax	157	136
Net worth	2538	2418
Appropriations		
Proposed Final Dividend	31.50	27
Transfer to General Reserves	10	10
Transfer to CSR and Sustainability funds	4.07	3.44
Transfer to R&D Fund	0.68	0.49

TURNOVER

The Company has achieved a Turnover of ₹2,492.37 crore at the end of the financial year 2013-14 as compared to ₹ 2116.85 crore in 2012-13, i.e. an increase of 18%.

The increase in Turnover is due to projects being executed for Ministry of Railways where there has been a substantial increase from ₹1905 crore in 2012-13 to ₹2319 crore in 2013-14. However, there has been a decline in the level of expenditure on works undertaken for SPVs and other deposit works to ₹174 crore during 2013-14 in

comparison to ₹212 crore in the previous year. The decline is on account of issues related to land acquisition in Odisha based projects, environmental clearance in Andhra Pradesh and law and order problem in Chhatisgarh. The share of works executed by Zonal Railways in RVNL's Turnover in 2013-14 is ₹92.96 crore compared to ₹6.17 crore during 2012-13, due to reporting of expenditure incurred in the previous years.

PROFIT

Profit Before Tax increased from ₹167.46 crore in 2012-13 to ₹195.17 crore in 2013-14. The major

increase is on account of higher income from project execution from ₹89.56 crore in previous year to ₹101.75 crore in 2013-14 (excluding appropriation to funds as per DPE guidelines). There has also been increase in Dividend income by ₹5 crore and the balance increase is from interest income from banks and SPVs.

CAPITAL STRUCTURE

With an authorized share capital of the Company of ₹3000 crore, there has been no change in the Capital Structure of the Company, with the paid-up share capital of the Company remaining at ₹2085.02 crore. Ministry of Railways, Government of India holds the entire share capital of the Company.

DIVIDEND

As a result of improved financial performance of the Company, the Board of Directors have recommended a final Dividend of ₹31.50 crore for the year 2013-14 as compared to ₹27 crore in 2012-13 for consideration of the shareholders. The cumulative Dividend paid to Ministry of Railways by RVNL will amount to ₹114 crore, including the Dividend declared for 2013-14.

RESERVES

An amount of ₹10 crore has been transferred to General Reserves by appropriation from profits of the Company. After taking into account, the proposed Dividend of ₹31.50 crore and Dividend Distribution Tax of ₹5.56 crore, the balance under Reserves & Surplus at the end of 2013-14 stands at ₹452.94 crore in comparison to ₹332.59 crore in 2012-13.

NET WORTH

The Net Worth of your Company has increased over the previous year on account of transfer of profits amounting to ₹120.35 crore to Reserves and Surplus. Accordingly, the Net Worth of the Company has increased from ₹2417.61 crore at

the end of previous year to ₹2537.96 crore at the end of the current year.

FIXED DEPOSITS

No deposits from the public have been accepted by the Company during the year under review.

BUY-BACK OF SHARES

The Government of India (Ministry of Railways) holds the entire paid-up share capital of the Company. The Company has not resorted to buy back of shares and accordingly there is nothing to report under section 217(2B) of the Companies Act 1956.

PROJECT ADVANCE/LOANS

RVNL received an amount of ₹2141.36 crore, as project advance, from Ministry of Railways (MoR) during the year for execution of various works.

Loans from IRFC: During the year, an additional amount of ₹440 crore was received as borrowings from IRFC. With this, the total amount received from IRFC is ₹2623 crore. The principal and interest on the borrowings from IRFC are repaid by Ministry of Railways (MoR) as a pass through entry in the books of RVNL. During the year an amount of ₹262 crore was paid to IRFC on this account.

APPROPRIATION TO FUNDS:

The following appropriations to Funds have been made in terms of DPE's guidelines:

- CSR and Sustainability fund ₹4.07 crore (3% of PAT of 2012-13)
- R&D fund ₹0.68 crore (0.5% of PAT of 2012-13)

3. PROJECT EXECUTION:

3.1 Physical Size of the Projects:

Ministry of Railways has transferred 123 projects to RVNL for execution, which may be broadly

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