



# Resilient. Resolute. Resourceful.

### Contents



| Resilient. Resolute. Resourceful         | 1 |
|--|---|
| Know Your Company 0                      | 2 |
| Sustaining a Positive Carbon Footprint 0 | 4 |
| Our Versatile Products                   | 5 |
| Chairman's Message                       | 6 |
| Board of Directors0                      | 8 |
| Embracing the New Normal 1               | 0 |
| Giving Back to Society1                  | 2 |
| Forging Closer Bonds                     |   |
| With Our People 1                        | 4 |
| Financial Highlights16                   |   |
|  |   |

| Stat | utory |
|------|-------|
|      | orts  |
|      |       |

| Notice                                 | 17 |
|--|----|
| Report of the Directors to the Members | 26 |
| Corporate Governance                   | 55 |
| Management Discussion and Analysis     | 70 |

### Financial Statements

| Auditors' Report                 |
|----------------------------------|
| Balance Sheet8                   |
| Statement of Profit and Loss8    |
| Statements of Changes in Equity8 |
| Cash Flow Statements9            |
| Notes to Financial Statements9   |

### Corporate Information

### **BOARD OF DIRECTORS**

Mr. G. N. Mehra Chairman and Managing Director

Mr. S. M. Dixit CFO & Whole-time Director

Mr. S. G. Mehra
Whole-time Director

Mrs. M. C. Dalal Independent Director

Mr. R. N. Pisharody Independent Director

Mr. H. Sunder Independent Director

Ms. S. G. Mehra Non-Executive Director Up to 17-09-2019

### COMPANY SECRETARY & EXECUTIVE VP – LEGAL

Mr. U. C. Rege

### **BANKERS**

State Bank of India
Bank of Baroda
Citibank N.A.
DBS Bank India Limited
ICICI Bank Limited
Kotak Mahindra Bank Limited
Standard Chartered Bank

### **AUDITORS**

G. D. Apte & Co. Chartered Accountants

### **REGISTERED OFFICE**

66/67, Nariman Bhavan, Nariman Point, Mumbai - 400 021 Tel.: 91-22-6624 6200 / 6624 6228

Fax: 91-22-2202 9364 CIN:L24100MH1961PLC012066 Website: www.savita.com

### MANUFACTURING FACILITIES

17/17A, Thane-Belapur Road, Turbhe, Navi Mumbai - 400 703 Survey No. 10/2, Kharadpada, Post Naroli, Silvassa, Dadra and Nagar Haveli and Daman and Diu - 396 230

Survey No. 140/1, Village Kuvapada, Silli, P.O. Kilwani, Silvassa, Dadra and Nagar Haveli and Daman and Diu - 396 230

### **SHARE TRANSFER AGENT**

Link Intime India Pvt. Ltd. C-101, 247 Park, L. B. S. Marg, Vikhroli (West), Mumbai - 400 083

Tel.: 91-22-4918 6000 Fax: 91-22-4918 6060 E-mail: rnt.helpdesk@ linkintime.co.in

# Resilient. Resolute. Resourceful.

Standing the test of time requires people and organisations to be Resilient, Resolute as well as Resourceful. Organisations that successfully imbibe and embed these traits are ideally placed to serve stakeholders, customers, employees and communities in the long run. Over the five-plus decades, we have been resilient in overcoming different industry and demand conditions, we have been resolute in our pursuit of quality and service as well as resourceful in bringing new, innovative products to the markets.



## Know Your Company

Savita Oil Technologies Limited (SAVITA) is a home-grown specialty petroleum products company established by the eminent late Mr. N. K. Mehra in 1961. Over the years, we have developed and launched a wide range of products including Transformer Oils, Liquid Paraffins, White Oils, Automotive and Industrial Lubricants, Coolants and Greases in India. We are a resourceful, innovation-driven company, and our

R&D facility plays a crucial role in developing innovative products and solutions.

We have a diverse product portfolio that is used in various industries including Power Generation and Distribution, Automotive, Thermoplastic Rubbers, FMCG, Plastics, Pharmaceutical, Agriculture, Refrigeration, Polymers, among others. Apart from a sizable B2B

business, we market our popular SAVSOL range of lubricants, greases and coolants to retail customers.

We are headquartered in Mumbai, and our world-class manufacturing facilities are located in the state of Maharashtra and at Silvassa in the Union Territory of Dadra and Nagar Haveli and Daman and Diu.

### **Our Business Verticals:**



Transformer Oil



Automotive and Industrial Lubricants



White and Mineral Oils



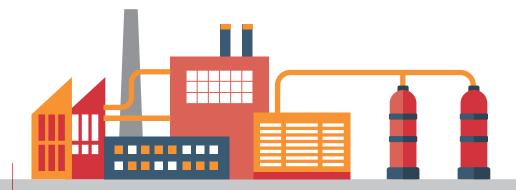
Wind Energy

We are
Ranked No. 1 in the
'Lube Oil & Lubricants'
category & overall
ranked No. 42 in Fortune
India

'The Next 500'
List

We export to **75 countries** 

Stock Points
43



Annual Report 2019-20 Corporate Overview Statutory Reports Financial Statements

### **OUR VISION**

To create value for all stakeholders by developing a diversified portfolio that builds on our core competencies and to do so in an ethical and socially responsible manner.

### **Our Network**

- 5,200+ Franchisee dealers/workshops
- 445 Distributors

### **OUR VALUES**

### Integrity

To be honest in all our dealings with colleagues, customers, suppliers, shareholders and all other stakeholders.

### **Accountability**

To recognise and be conscious of our impact on the community that we work in and to positively impact our environment and society.

### **Performance Driven**

To strive to deliver superior products in the most efficient and effective manner.

### Reliability

To be responsive and proactive on meeting commitments, and to be responsible and accountable for the same.

### **Continuous Improvement**

To constantly adapt to customer needs and changing environments and to improve current processes in order to maximise value.

### **Simplicity and Humility**

To maintain a friendly attitude with all stakeholders and stay true to our belief 'Bonds build Businesses'.



### **Leveraging R&D**

As one of the earliest private sector oil companies to set up a full-fledged laboratory, we have consistently leveraged our R&D strengths to formulate and launch innovative low carbon products that deliver more than mere utility. We also use our strong customer connect to leverage user data and insights to build our R&D efforts.



## Sustaining a Positive Carbon Footprint

As a responsible corporate citizen, we have invested in Green Energy production. These investments have made us Asia's only petroleum specialty company to be carbon positive. Our Environmental Management System is ISO 14001:2015 certified.

### Contributing to environmental betterment

**88 MILLION** UNITS OF WINDPOWER PER ANNUM

OUR RENEWABLE ENERGY PRODUCTION CAPACITY DISPLACES MORE THAN **80,000 TONNES** OF CO<sub>2</sub> PER ANNUM

Our windmills are located at 18 sites in the states of Maharashtra, Tamil Nadu and Karnataka. We have an installed capacity to produce 54.15 MW of wind-powered electricity.



Annual Report 2019-20 Corporate Overview Statutory Reports Financial Statements

### Our Versatile Products



Transformer Oils These oils are used as an insulating and cooling medium in distribution transformers, power transformers and instrumentation transformers.





White & Mineral Oils We offer a range of highly refined speciality mineral oil-based products used in technical, consumer as well as pharmaceutical applications.

We also offer custom-formulated products for applications in industries like cosmetics, personal care, plastics, pharmaceutical, agriculture and food.





Automotive Oils We offer Motorcycles and Scooter Engine Oils (4T and 2T), Passenger Car Motor Oils, Tractors and Farm Oils, Equipment Oils, Heavy-Duty Diesel Engine Oils, Gear Oils, Power Steering Fluids, Automatic Transmission Fluids, Greases and Coolants.









Industrial Oils Our offerings in the Industrial range include Hydraulic Oils, Industrial Gear Oils, Refrigeration Compressor Oils, Quenching Oils, Thermic and Heat Exchange Oils, Greases, Metal Working Fluids.



### New products launched















Chairman's Message

In these turbulent times which have tested many organisations, we, at SAVITA, are immensely proud of the resilience, resolve and resourcefulness of our team members.

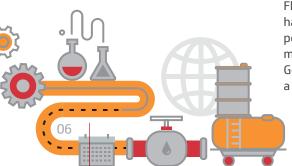


### Dear Shareholders,

I write this message to you in very unusual circumstances under the shadow of the COVID-19 crisis. Virtually all of humankind alive today has never witnessed a pandemic of this magnitude given that the last major pandemic was the Spanish Flu in 1918, which was estimated to have affected one-third of the world's population and eventually claimed more than 50 million lives. With the Government of India having declared a complete lockdown towards the

end of March this year, the entire country came to a standstill with the exception of essential services. Economic activity took a body blow and millions in India were stranded with no jobs and no means to return home as state governments scrambled to put together makeshift isolation centers and ramp up healthcare facilities.

In these turbulent times which have tested many organisations, we,



Annual Report 2019-20 Corporate Overview Statutory Reports Financial Statements

at SAVITA, are immensely proud of the *resilience, resolve and resourcefulness* of our team members. Individually and collectively, we have demonstrated the character and strength needed to overcome the difficulties in our path and reconfigure to the new normal.

### Resilience

Our Company, as did many others, faced unprecedented challenges. Given the nature of our supply chain, we had multiple ships carrying thousands of tons of oil scheduled to unload at Mumbai ports. With providers almost no service operational at the time of lockdown, unloading proved to be a daunting task that we had never envisaged before. However, with the unflinching resolve and determination of our teams, we were able to successfully discharge oil from all these ships and deliver to our plants and external storage tanks without any delay or harm to our suppliers and stakeholders.

### The New Normal

Before this crisis, work from home was viewed with some degree of scepticism; however, that perspective is now changing. One amongst many of the lessons this pandemic has taught us is that depending on the nature of work, many tasks can be successfully carried out from a home environment as well. No doubt there is a blurring of personal and professional space and time, but one thing is for certain, post this pandemic, there will certainly be enhanced flexibility in the way organisations approach the concept of remote working.

### **Performance**

Even before the outbreak of this pandemic, the Indian GDP growth rate had begun to fall quarter on quarter in FY 2019-20, and some sectors such as automotive and power felt the severe brunt of this slowdown. Given our diverse product mix, we still managed to claw back these losses and were on track to exceed last year's sales volumes. Had it not been for the complete lockdown, we would have been able to deliver growth for the third successive year.

With the support and permission of local authorities, our Company began operating its manufacturing plants towards the middle of May in a phased manner to fulfill our commitments in international markets that had begun to open up. By June, our plants were fully functional and we had a strong bounce back in sales with June sales approaching normalcy. On the back of a strong monsoon this year, we expect to put these challenges behind us and deliver a resurgent performance in the remaining nine months of the year.

### **Sustainability Initiatives**

Sustainability remains a key theme of our corporate strategy going forward. This year, we launched a unique Motorcycle Engine Oil 'Savsol BioBoost' which incorporates highperformance molecules derived from plant-based sources. This allows the product to deliver higher biodegradability while exceeding the performance specification of the latest Bharat VI standards. We are the first Indian company to manufacture such a product indigenously. We have made efforts to directly take

this message to new-age consumers and bike enthusiasts who look for high performance yet sustainable products.

### **Acknowledgements**

I would like to place on record my heartfelt appreciation to all our employees and service providers, many of whom went the extra mile in uncertain and challenging circumstances during the lockdown to fulfill their tasks and protect the Company's interests. The learning curve has been steeper this year than ever before and based on what I have witnessed from our teams in these unprecedented times, fills me with great belief and optimism that we will deliver another strong performance in the coming year.

I am also thankful to my colleagues on the Board for their valuable guidance and support. Last but not the least, I would like to thank all our shareholders who have continued to support us through these challenging times. With the unstinting support of all our stakeholders, I can assure we will emerge even stronger from this crisis.

Best wishes.

### Gautam N. Mehra

Chairman and Managing Director



### Board of Directors

### Gautam N. Mehra

Chairman and Managing Director

Gautam N. Mehra is a Chemical Engineer and an MBA from University of California (Berkeley). He has a total experience of nearly three decades in the industry. He has successfully led the core business of Petroleum Specialties of the Company to new heights year after year.

### Suhas M. Dixit

CFO and Wholetime Director

Suhas M. Dixit is a Member of the Institute of Chartered Accountants of India as well as a Member of the Institute of Cost Accountants of India. He has three decades of experience in the fields of Finance and Taxation. He is also the Chief Financial Officer of the Company.

### Siddharth G. Mehra

Wholetime Director

Siddharth G. Mehra is a Bachelor of Science in Technical Systems Management from University of Illinois. He also holds a Master's degree of Science in Management from London School of Economics and Political Science.

