

# Spearheading Progress Lifeline



## 17<sup>th</sup> Annual Report 2022-23

Sadbhav Infrastructure Project Limited

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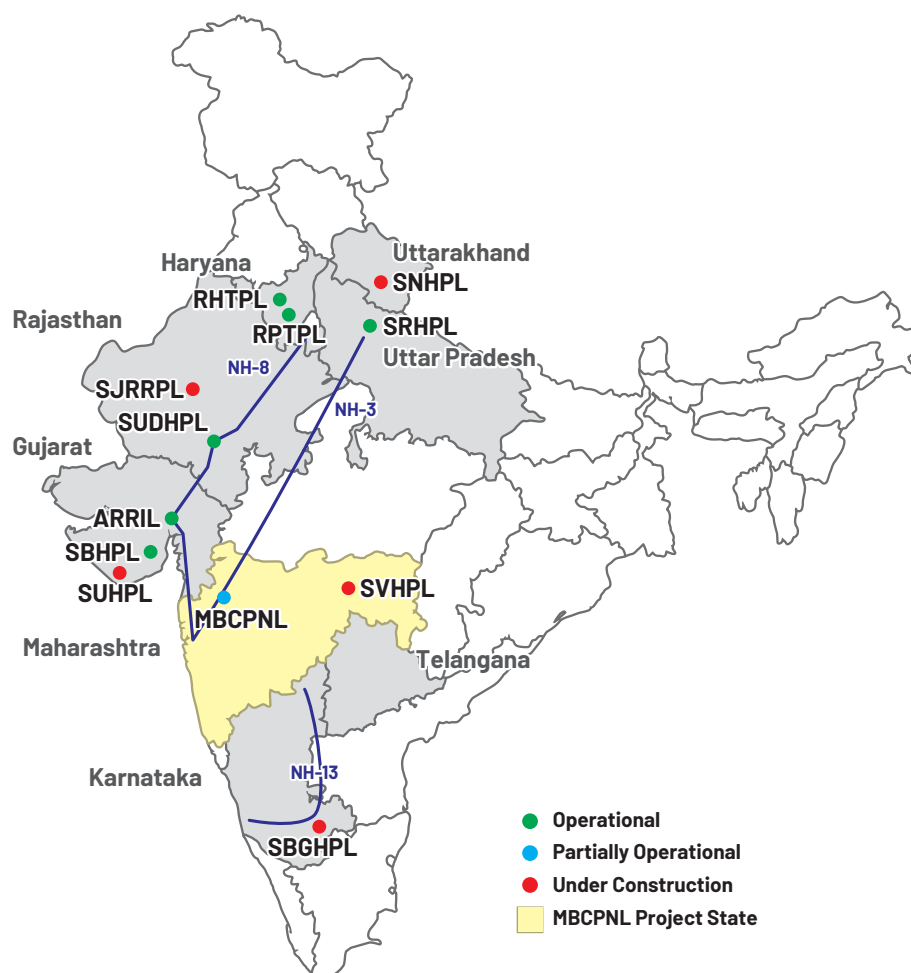
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## India





**Late Shri Vishnubhai M. Patel**

27 January, 1942 – 25 December, 2018  
Founder and Former Chairman  
Sadbhav Infrastructure Project Ltd.

Higher the goal,  
greater the opportunity to rise.

Farther the destination,  
more milestones you surpass.

Taller you build your castles,  
more grounded you need to be.

More the changes you embrace,  
better the opportunity to transform tomorrow.





## Spearheading Progress Lifeline

Road infrastructure growth in India has positively impacted the economy by alleviating poverty, giving new business and employment opportunities, and providing efficient access, mobility, & the distribution of resources. Sadbhav Infrastructure Project Limited is one of the companies responsible for managing and spearheading the progress lifeline of the Country.

The management and spearheading of the roads which are the progress lifelines can prevent accidents, reduce vehicles' wear and tear, and improve the performance of logistics networks and public transportation systems. Management of the road asset involves the application of engineering, financial and management practices to optimise the level-of-service outcome in return for the most cost-effective financial input. The main objective is simply to apply the right treatment at the right time

to achieve the desired level of service, as the road infrastructure is a financial asset for society and the economy. At the same time, it also helps to increase road safety and minimise the loss of lives or precious goods.

After putting a major thrust on constructing world-class highways and roads, now government of India has also initiated giving a boost to BOT Projects while continuing its major thrust on HAM and EPC Projects. To augment the private sector participation, National Highway Authority of India is looking to allocate 65% of its projects on HAM and EPC basis and expected to give more tenders of around 1500-2000 kms during FY'23-24 for BOT projects. In 2023-24, the NHAI aims to award highway projects of 6,036 kilometres, up from 6,003 km awarded in the previous financial year. The Government of India has also directed NHAI and



National Highways & Infrastructure Development Corporation Ltd.(NHIDCL) to Keep close coordination and cooperation with each other and prepare proposals of land acquisition and come up with projects worth Rs 2 to 3 lakh crore in build operate and transfer (BOT) mode and Hybrid Annuity Mode (HAM) to further fortify infrastructure development sector.

The Government of India recently set a minimum rating requirement of 'BBB' for bidders of hybrid annuity model (HAM) and build-operate-transfer (BOT) toll road projects. This is to minimise risks

associated with project implementation and defaults by developers. The move would improve the risk profile of the sector. Moreover, developers with lower credit ratings generally entail greater financial and execution risks. Hence, the government's move to set a minimum rating threshold for bidders is likely to mitigate risks linked to project execution.

At SIPL, we aim to achieve superior end-user experience and delight in every project managed by us and contribute towards building sustainable infrastructure for the nation.



# Corporate Information

## BOARD OF DIRECTORS



**Mr. Shashin V. Patel**  
Chairman & Whole Time Director  
(w.e.f. 14-02-2023)



**Shri Jatin J. Thakkar**  
Executive Director  
(w.e.f. 15-03-2023)



**Shri Dwigesh B. Joshi**  
Non-Executive Director  
(w.e.f. 15-03-2023)



**Mr. Rohit I. Modi**  
Group CEO  
(w.e.f. 14-02-2023)



**Mr. Sandip V. Patel**  
Independent Director



**Mr. Arun S. Patel**  
Independent Director



**Mrs. Daksha N. Shah**  
Independent Director

**Mr. Vasistha C. Patel**  
Managing Director  
(upto 21-11-2022)

**Mr. Nitin R. Patel**  
Non-Executive Director  
(upto 21-11-2022)

## BOARD COMMITTEES

### Audit Committee

**Daksha N. Shah**

Chairman (w.e.f. 27-05-2023)

**Sandip V. Patel**

Member

**Arun S. Patel**

Member

**Nitin R. Patel**

Member (Upto 21-11-2022)

**Shashin V. Patel**

Member (w.e.f. 21-11-2022)

### Nomination and Remuneration Committee

**Arun S. Patel**

Chairman

**Sandip V. Patel**

Member

**Shashin V. Patel**

Member (Upto 14-02-2023)

**Daksha N. Shah**

Member (w.e.f. 14-02-2023)

### Stakeholders Relationship Committee

**Nitin R. Patel**

Chairman (Upto 21-11-2022)

**Vasistha C. Patel**

Member (Upto 21-11-2022)

**Shashin V. Patel**

Chairman (w.e.f. 21-11-2022)

**Daksha N. Shah**

Member (w.e.f. 21-11-2022)

**Arun S. Patel**

Member (Upto 14-02-2023)

**Arun S. Patel**

Chairman (w.e.f. 14-02-2023)

**Shashin V. Patel**

Member (w.e.f. 14-02-2023)

**Sandip V. Patel**

Member

### Finance and Investment Committee

**Vasistha C. Patel**

Chairman (Upto 21-11-2022)

**Shashin V. Patel**

Member (Upto 21-11-2022)

**Shashin V. Patel**

Chairman (w.e.f. 21-11-2022)

**Nitin R. Patel**

Member (Upto 21-11-2022)

**Daksha N. Shah**

Member (w.e.f. 21-11-2022)

**Arun S. Patel**

Member

### Corporate Social Responsibility Committee

**Vasistha C. Patel**

Chairman (Upto 21-11-2022)

**Nitin R. Patel**

Member (Upto 21-11-2022)

**Shashin V. Patel**

Chairman (w.e.f. 21-11-2022)

**Daksha N. Shah**

Member (w.e.f. 21-11-2022)

**Sandip V. Patel**

Member

### Risk Management Committee

**Vasistha C. Patel**

Chairman (Upto 21-11-2022)

**Nitin R. Patel**

Member (Upto 21-11-2022)

**Daksha N. Shah**

Chairman (w.e.f. 21-11-2022)

**Shashin V. Patel**

Member (w.e.f. 21-11-2022)

**Sandip V. Patel**

Member

## BANKERS

IDBI Bank

Union Bank of India

## COMPANY SECRETARY

Hardik Modi

## CHIEF FINANCIAL OFFICER

**Pradip Kumar Agarwal**

(Upto 02-11-2022)

**Jatin Thakkar**

(w.e.f. 17-12-2022)

## STATUTORY AUDITOR

M/s. S G D G & Associates LLP

## REGISTERED OFFICE

Sadbhav House,

Opp. Law Garden Police Chowki

Ellisbridge, Ahmedabad - 380 006.

Website : [www.sadbhavinfra.co.in](http://www.sadbhavinfra.co.in)

**CIN:** L45202GJ2007PLC049808

## CORPORATE OFFICE

"Sadbhav"

Nr. Havmor Restaurant,

B/H. Navrangpura Bus Stand,

Navrangpura,

Ahmedabad - 380 009.

## REGISTRAR & TRANSFER AGENTS

Link Intime India Pvt. Ltd.

C-101, 1st floor, 247 Park,

L.B.S. Marg, Vikhroli (West),

Vikhroli, Mumbai - 400 083



# Message From Chairman

## Dear Stakeholders,

I take immense pleasure in presenting before you the annual report for Sadbhav Infrastructure Project Limited for the year 2022-23.

The roads and highways are the lifelines of a logistic system of every country. In addition to being the primary source of transportation, roads also make a crucial contribution to economic development and growth. Sadbhav Infrastructure Project Limited spearheads the progress lifeline of the country and facilitates the uninterrupted flow of goods to the industries by effectively managing the road infrastructure.

Economic Development of the nation is the direct upshot of infrastructure development that provides the superstructure for growth. In order to provide a boost to infrastructure development and enable it to overcome the impact of COVID-19 pandemic, the Ministry has placed target of 14,300 km for award, which is highest ever and 12,200 km for construction for the FY year 2022-23. Overall road projects exceeding 65,000 km in length, costing more than Rs. 11 lakh crore, are in progress, of which work for the project scope of more than 39,000 km length has been completed and in balance length of more than 26,000 km works are in progress. NHs of 5,774 km length have been constructed during the first nine months of FY 2022-23.

Building great highways and connectivity is not just sufficient. Upkeeping the infrastructure facilities created over the years and managing flawless traffic are equally important. The increasing importance of roads and highways for economic growth is evident from the fact that the national revenue from tolls rose to Rs. 41,342 Crores in 2022-23 from Rs. 4,770



Crores in 2013-14. Toll revenue is further expected to increase to Rs. 1,30,000 Crores by 2030.

During the FY'2022-23, Sadbhav Infrastructure Projects Limited applied for the withdrawal of the Scheme of Amalgamation filed with Hon'ble National Company Law Tribunal with regard to the amalgamation of Sadbhav Infrastructure Project Limited with Sadbhav Engineering Limited.

During the year, your company has consolidated its operations and has coursed strategic manoeuvring. At standalone level, your Company has reported the Revenue from operations amounting to Rs. 894.14 million as against Rs. 2,042.10 million in the previous year. The net Loss for the year was Rs.3575.48 million as against a net loss of Rs. 1916.46 million reported in the previous year. The Consolidated Revenue from Operations was Rs. 8247.27 million as against Rs. 9623.25 during the previous year. The Consolidated Net Loss was Rs. 3649.15 million as against loss of Rs. 212.78 million in the previous year.



Across all the assets managed by SIPL, the Company is striving for operational excellence through cost optimisations. The company adheres to the highest compliance standards set by the Ministry of Road Transports and all its operational processes are in accordance with the environmental, social, and governance guidelines set by the authorities. SIPL has also established adequate internal control procedures, commensurate with the nature of its business and the size of its operations.

At SIPL, we believe that sustainable infrastructure is a precursor to sustainable development. Hence, we leave no stone unturned in adopting the best sustainable practices in our operations to provide

world-class infrastructure. SIPL has invested in state-of-the-art technologies to give a superlative experience to all end users.

I express my gratitude to all our shareholders, financial institutions, employees, suppliers, government authorities, etc. for entrusting us with all our endeavours, and I look forward to the continued patronage that you have been extending to us.

Regards,

Shashin V. Patel  
Chairman & Whole Time Director



# Financial Highlights

Particulars	2022-23	2021-22	2020-21	2019-20	2018-19	2017-18
Turnover	894.14	2,042.10	1,927.55	1,817.67	2,950.27	3,377.92
Total Income	1273.62	2,344.45	2,040.04	2,584.20	3,680.16	3,847.50
Depreciation	0.7	0.54	0.24	0.59	0.96	4.12
Interest (Finance Cost)	1277.44	1,427.87	1,276.44	2,132.91	1,748.51	1,634.20
Exceptional Items	-3173.53	-1,444.21	430.51	6,198.05	-152.95	-
Profit After Tax	-3575.48	-1,916.46	218.93	3,766.18	565.44	677.40
Equity Dividend %	0.00	0.00	0.00	0.00	0.5%	0.5%
Dividend Payout	0.00	0.00	0.00	0.00	176.11	176.11
Equity Share Capital	3,522.25	3,522.25	3,522.25	3,522.25	3,522.25	3,522.25
Other equity	9,219.48	12,794.64	14,708.52	14,490.85	10,851.50	10,497.23
Net worth	12,741.73	16,316.89	18,230.77	18,013.10	14,373.75	14,019.48
Total Assets	23,092.85	26,927.46	30,941.32	30,314.29	34,176.46	31,122.17
Total Debt (Loan Fund)	7,602.69	8,217.11	5,289.47	7,945.03	14732.61	12,376.50
Earning Per Share (in Rs.)	-10.15	-5.43	0.62	10.69	1.61	1.92
Book Value Per Share (in Rs.)	36.17	46.33	51.76	51.14	40.81	39.80

