



EXPANDING POSSIBILITIES

expanding possibilities

Humanity is experiencing an extraordinary burst of evolutionary change, driven by good old-fashioned Darwinian natural selection. But it is selection among ideas, not among genes. The habitat in which these ideas reside consists of human brains.

For culture to turn cumulative, ideas needed to meet and mate. The 'cross-fertilisation of ideas' is a cliché, but one with unintentional fecundity. 'To create is to recombine' said the molecular biologist François Jacob.

There was a point in human prehistory when big-brained, cultural, learning people for the first time began to exchange things with each other, and that once they started doing so, culture suddenly became cumulative, and the great headlong experiment of human economic 'progress' began. Exchange is to cultural evolution as sex is to biological evolution.

Specialisation encouraged innovation, because it encouraged the investment of time in a tool-making tool. That saved time, and prosperity is simply time saved, which is proportional to the division of labour. The more human beings diversified as consumers and specialised as producers, and the more they then exchanged, the better off they have been, are and will be. And the good news is that there is no inevitable end to this process.

Rational optimism holds that the world will pull out of the current crisis because of the way that markets in goods, services and ideas allow human beings to exchange and specialise honestly for the betterment of all.

I am a rational optimist: rational, because I have arrived at optimism not through temperament or instinct, but by looking at the evidence.

- From 'The Rational Optimist - How Prosperity Evolves' By Matt Ridley



Export House: The Company is recognised as "TWO STAR EXPORT HOUSE" by Director General of Foreign Trade, Ministry of Commerce and Industry, Government of India, in accordance with provisions of Foreign Trade Policy 2015-2020.



OEKO tex: The Yarn Made by the Company is as per quality norms established by OEKO-TEX Standard 100.



ISO : The Company have received certification under ISO 9001:2015 standards in July, 2017.



Global Recycle Standard Certificate (GRS)

INDEX



<i>Corporate Details</i>	2
<i>Delivering Value Over a Decade</i>	4
<i>Performance</i>	6
<i>Global Presence</i>	8
<i>From the desk of the Managing Director</i>	10
<i>Achievements</i>	12
<i>Board's Report</i>	13
<i>Corporate Governance Reports</i>	36
<i>Auditors' Report</i>	50
<i>Balance Sheet</i>	57
<i>Statement of Profit and Loss</i>	59
<i>Statement of Cash Flow</i>	61
<i>Notes to Financial Statement</i>	63
<i>Consolidated Balance Sheet</i>	100
<i>Consolidated Statement of Profit and Loss</i>	102
<i>Consolidated Statement of Cash Flow</i>	104
<i>Notes to Consolidated Financial Statement</i>	108
<i>Notice</i>	145
<i>Notes</i>	148
<i>Explanatory Statement</i>	153
<i>Route Map</i>	160

CORPORATE DETAILS

BOARD OF DIRECTORS

Madhusudan Jhunjunwala - Chairman & Whole-time Director

Krishnakumar M. Jhunjunwala - Managing Director

Parantap Dave - Independent Director

Neha Jhunjunwala - Non-Executive Non-Independent

Jigar A Shah - Independent Director (resigned w.e.f. 22nd March, 2019)

Shreya Desai - Independent Director

Paulo Manuel Ferreira Moura De Castro - Independent Director (w.e.f. 23rd May, 2019)

CHIEF FINANCIAL OFFICER & COMPANY SECRETARY

Mahendra Sheth

AUDITORS

C N K & Associates LLP, Chartered Accountants, Mumbai

BANKERS

Bank of Bahrain & Kuwait, B.S.C.

Citibank N.A.

DBS Bank India Ltd.

IndusInd Bank Ltd.

Standard Chartered Bank

Yes Bank Ltd.

P T Bank Maybank Indonesia

REGISTERED OFFICE

**Survey No. 59/1/4, Amlī Pipariā Industrial Estate,
Silvassa - 396 230, U.T. of Dadra & Nagar Haveli**



PLANTS

- 1) Survey No. 59/1/4, Amli Piparia Industrial Estate, Silvassa - 396 230.
U.T. of Dadra & Nagra Haveli
- 2) Survey No. 64/2/3/4, 61/2, 62/5, 63/5, 63/7, Amli Piparia Industrial Estate,
Silvassa - 396 230, U.T. of Dadra & Nagra Haveli.
- 3) Plot No 11 & 12, Survey No 213P, Near Dadra Check Post,
Dadra, U.T. of Dadra & Nagar Haveli, 396 195.
- 4) Shed No. A1/48, 100 Sheds Area, GIDC, Vapi - 396 195.

CORPORATE OFFICE

304, Arcadia, Nariman Point, Mumbai - 400 021.

WEBSITE


www.sarlafibers.com

INVESTORS SERVICES E-MAIL ID:

investors@sarlafibers.com

REGISTRARS & TRANSFER AGENTS:

M/s. Sharex Dynamic (India) Pvt. Ltd.,
C-101, 247 Park, L.B.S. Marg, Vikroli (West), Mumbai 400 083.



Profit & Loss And Balance Sheet	2008 03	2009 03	2010 03	2011 03	2012 03	*2013 03	*2014 03	*2015 03
Equity Paid Up	6.95	6.95	6.95	6.95	6.95	6.95	6.95	8.35
Networth	63.84	74.47	89.17	108.24	124.41	142.46	169.15	229.71
							17%	18%
Capital Employed	106.37	113.44	126.10	155.84	189.52	256.72	402.41	488.45
Gross Block	69.91	76.85	90.83	113.11	125.07	153.23	258.07	266.64
Net Working Capital (Incl. Def. Tax)	51.89	60.13	62.82	77.54	97.99	113.86	114.58	202.16
Net Sales	122.33	135.59	155.33	193.02	222.65	258.69	261.82	312.05
10 year sales CAGR					22%	18%	14%	14%
PBIDT	24.57	24.89	29.57	35.95	34.52	47.61	55.61	61.31
10 year EBIDTA CAGR					25%	20%	13%	13%
PAT	15.22	12.72	16.91	22.53	18.92	27.98	27.75	27.93
10 year net profit CAGR					33%	21%	11%	9%
Book Value (Unit Curr)	91.85	107.15	128.30	155.73	179.00	204.97	243.37	275.09
10 year book value CAGR					23%	21%	21%	19%
Market Capitalisation	94.52	23.87	61.92	78.54	69.29	100.78	117.63	309.13
10 year MCAP CAGR					30%	32%	26%	22%
EPS (annualised) (Unit Curr)	21.89	18.30	24.34	32.42	27.22	40.25	39.93	37.58
Dividend (annualised%)	35.00	35.00	35.00	45.00	50.00	60.00	75.00	80.00
Payout (Rsm)	24.33	24.33	24.33	31.28	34.75	41.70	52.13	66.80
Payout (%)	15.98	19.12	14.38	13.88	18.37	14.90	18.79	23.92

Key Ratios	2008 03	2009 03	2010 03	2011 03	2012 03	*2013 03	*2014 03	*2015 03
Debt-Equity Ratio	0.67	0.52	0.42	0.44	0.52	0.80	1.38	1.13
Long Term Debt-Equity Ratio	0.01	0.02	0.05	0.11	0.08	0.31	0.94	0.60
Current Ratio	1.22	1.42	1.55	1.73	1.56	1.53	1.50	1.49
Turnover Ratios								
Fixed Assets Ratio	2.07	1.85	1.85	1.89	1.87	1.86	1.27	1.19
Inventory Ratio	5.09	4.64	5.22	4.41	4.31	4.47	3.37	4.18
Debtors Ratio	3.43	4.92	3.59	3.79	3.70	4.43	3.91	4.16
Interest Cover Ratio	10.36	6.52	10.07	15.43	7.90	8.06	6.50	7.35
PBIDTM (%)	17.68	15.47	16.01	16.09	14.77	18.40	20.54	18.94
PBITM (%)	14.03	11.60	12.43	12.66	11.33	15.22	16.48	14.46
PBDTM (%)	16.10	13.25	14.47	15.10	13.50	16.72	18.01	16.95
ROCE (%)	22.18	18.41	20.47	21.21	15.72	17.47	13.53	10.51
RONW (%)	26.43	18.39	20.67	22.83	16.25	20.96	17.81	14.00
Debtors Velocity (Days)	105	100	98	92	99	80	93	88
Creditors Velocity (Days)	49	44	49	52	78	40	67	73

DELIVERING VALUE OVER A DECADE



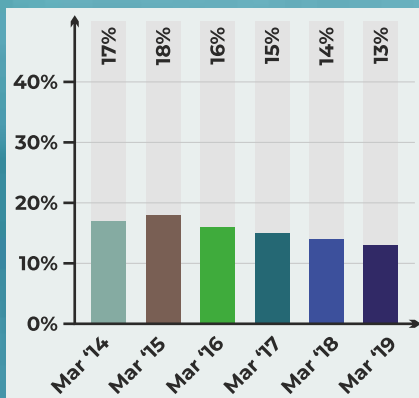
(Rs. in Crores)

*2016 03	*2017 03	*2018 03	*2019 03
8.35	8.35	8.35	8.35
225.19	258.08	273.88	291.61
16%	15%	14%	13%
494.35	511.74	479.05	533.30
207.39	263.01	244.50	294.42
89.25	59.54	56.45	41.45
297.65	307.26	302.52	324.3
12%	10%	8%	8%
72.73	80.59	72.80	68.59
14%	13%	11%	9%
45.04	34.30	24.08	25.53
15%	8%	7%	4%
269.68	309.07	327.99	349.22
16%	15%	14%	13%
527.32	492.67	433.38	211.68
19%	20%	16%	24%
5.39	4.11	2.88	3.06
1.05	1.10	1.10	1.10
87.68	91.85	41.74	41.74
19.47	26.78	17.33	16.35

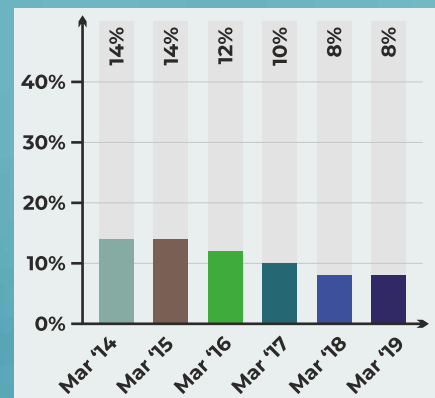
*2016 03	*2017 03	*2018 03	*2019 03
1.02	0.98	0.75	0.83
0.73	0.62	0.47	0.54
1.69	1.53	1.67	1.59
1.26	1.31	1.19	1.16
3.21	3.92	3.84	5.49
3.82	3.19	3.72	4.03
8.85	7.47	6.08	4.77
24.43	25.08	23.77	20.06
19.24	18.95	17.19	14.35
22.26	22.84	21.34	18.66
10.11	11.90	6.53	6.30
18.33	13.29	8.79	9.03
114	93	95	91
85	87	71	34

*Consolidated

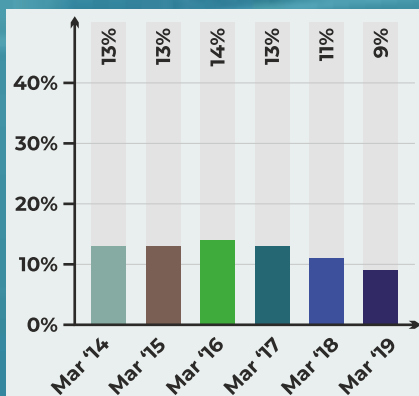
Net Worth



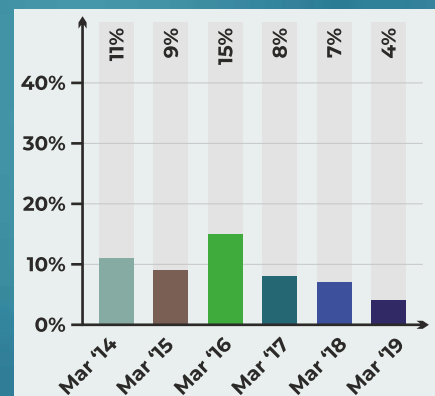
10 year sales CAGR



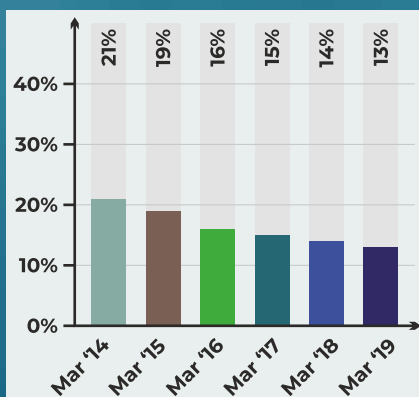
10 year EBITDA CAGR



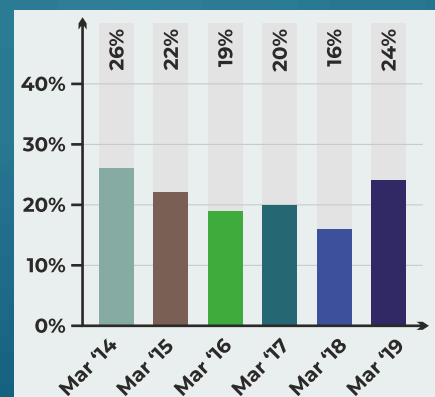
10 year net profit CAGR



10 year book value CAGR



10 year MCAP CAGR



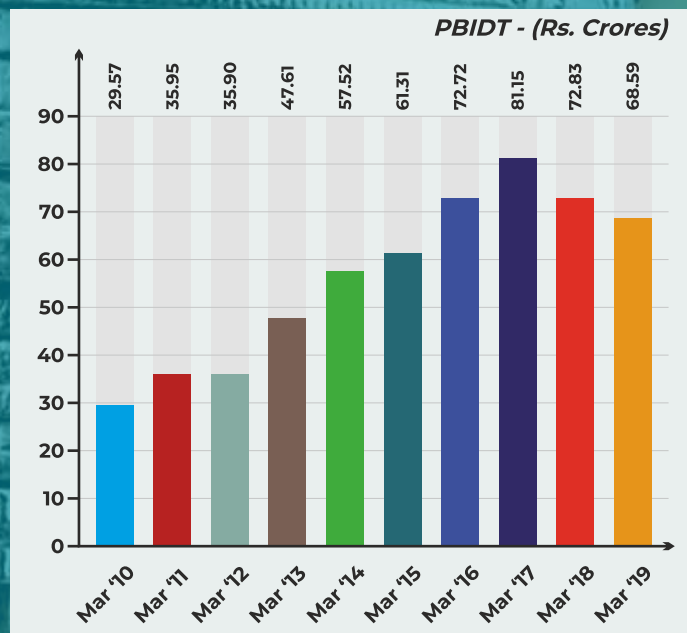
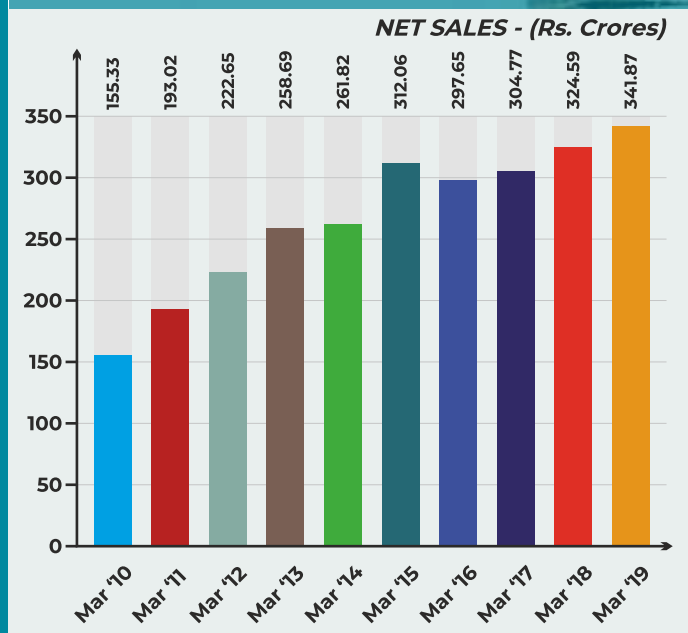
PERFORMANCE



SALES



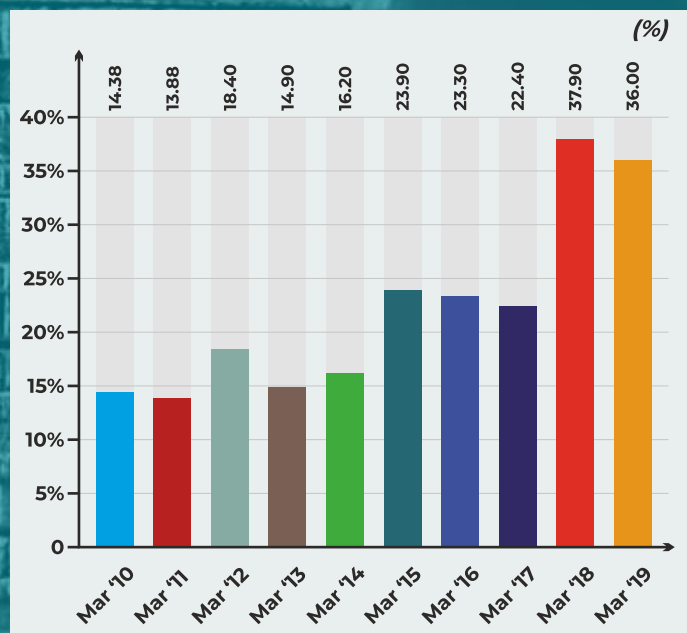
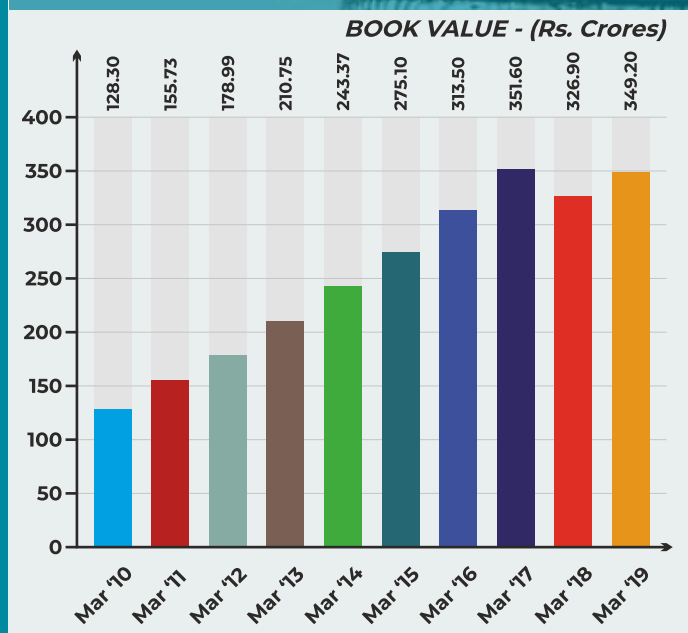
EBIDTA



BOOK VALUE



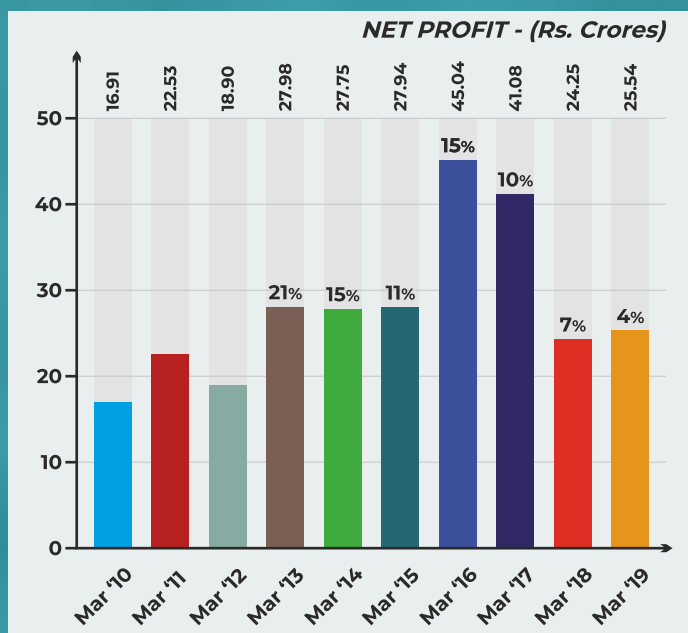
DIVIDEND PAYOUT



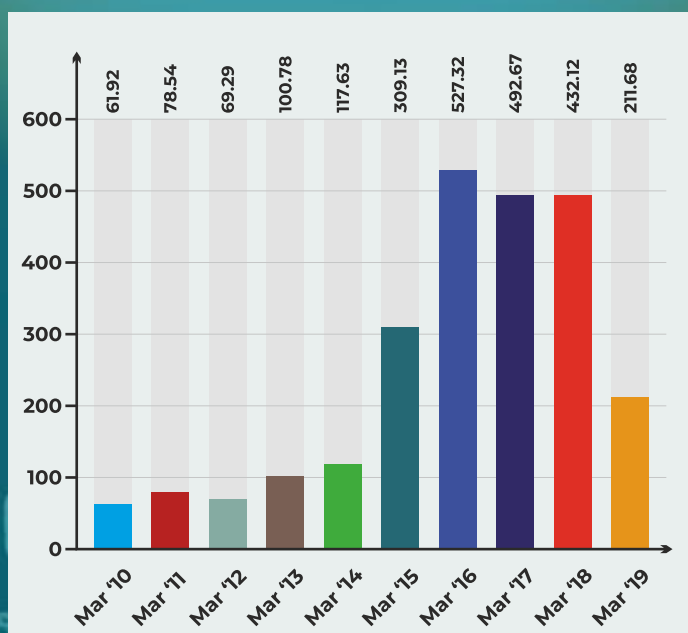
*Reduction in Book Value due to sub-division of shares w.e.f. 29th Oct, 2015.
Book Value for March 2016, March 2017, March 2018 & March 2019 for graphical comparison are adjusted accordingly.



NET PROFIT



MARKET CAP



GLOBAL PRESENCE



Infrastructure



Clients



turnover break up (geographical)



South, North & Central America 22.45%

Middle East & Europe 39.71%

Africa 2.67%

Asia Pacific 35.17%

100.00%