

INDEX

Corporate Details	2
Delivering Value over a Decade	4
Performance	6
From the desk of the Managing Director	8
Achievement	9
Board's Report	10
Corporate Governance Report	43
Auditors' Report	62
Balance Sheet	76
Statement of Profit and Loss	77
Statement of Cash Flow	78
Notes to Financial Statement	80
Consolidated Auditors' Report	111
Consolidated Balance Sheet	120
Consolidated Statement of Profit and Loss	121
Consolidated Statement of Cash flow	122
Notes to consolidated Financial Statement	124
Notice	155
Notes	157
Explanatory Statement	163
Route Map	165
Attendance Slip	166
Proxy Form	167

CORPORATE DETAILS

BOARD OF DIRECTORS

Madhusudan Jhunjhunwala - Chairman & Whole time Director

Krishnakumar Jhunjhunwala - Managing Director

Parantap Dave - Independent Director

Neha Jhunjhunwala - Director

Shreya Desai - Independent Director

Paulo Manuel Ferreira Moura De Castro - Independent Director

CHIEF FINANCIAL OFFICER & COMPANY SECRETARY

Mahendra Sheth

AUDITORS

CNK & Associates LLP, Chartered Accountants, Mumbai.

BANKERS

Bank of Bahrain & Kuwait, B.S.C.

Citibank N.A.

DBS Bank India Ltd.

IndusInd Bank Ltd.

Standard Chartered Bank

Yes Bank Ltd.

P T Bank Maybank Indonesia

REGISTERED OFFICE

Survey No. 59/1/4, Amli Piparia Industrial Estate, Silvassa – 396 230, U.T. of Dadra & Nagar Haveli

PLANTS

- 1) Survey No. 59/1/4, Amli Piparia Industrial Estate, Silvassa 396 230.
- 2) Survey No. 64/2/3/4, 61/2, 62/5, 63/5, 63/7, Amli Piparia Industrial Estate, Silvassa 396 230, U.T. of Dadra & Nagra Haveli.
- 3) Plot No. 11 & 12, Survey No 213P, Near Dadra Check Post, Dadra, U.T. of Dadra & Nagar Haveli, 396 195.
- 4) Shed No. A1/48, 100 Sheds Area, GIDC, Vapi 396 195.

CORPORATE OFFICE

304, Arcadia, 195 Nariman Point, Mumbai - 400 021.

WEBSITE

www.sarlafibers.com

INVESTORS SERVICES E-MAIL ID

investors@sarlafibers.com

REGISTRARS & TRANSFER AGENTS

M/s. Sharex Dynamic (India) Pvt. Ltd.,

C-101, 247 Park, L.B.S. Marg, Vikroli (West), Mumbai 400 083.

Tel: 022-28515644 / 2851560 FAX: 2851 2885

E-mail: sharexindia@vsnl.com
Website: www.sharexindia.com

DELIVERING VALUE OVER A DECADE

Profit & Loss and Balance Sheet	200903	201003	201103	201203	201303*	201403*	201503*	201603*
Equity Paid Up	6.95	6.95	6.95	6.95	6.95	6.95	8.35	8.35
Networth	74.47	89.17	108.24	124.41	142.46	169.15	229.71	225.19
	-			-		17%	18%	16%
Capital Employed	113.44	126.10	155.84	189.52	256.72	402.41	488.45	494.35
Gross Block	76.85	90.83	113.11	125.07	153.23	258.07	266.64	207.39
Net Working Capital	7 0.00	70.00	110111	120107	100,20		200101	207.07
(Incl. Def. Tax)	60.13	62.82	77.54	97.99	113.86	114.58	202.16	89.25
Net Sales	135.59	155.33	193.02	222.65	258.69	261.82	312.05	297.65
10 year sales CAGR				22%	18%	14%	14 %	12 %
PBIDT	24.89	29.57	35.95	34.52	47.61	55.61	61.31	72.73
10 year EBIDTA CAGR				25%	20%	13%	13%	14%
PAT	12.72	16.91	22.53	18.92	27.98	27.75	27.93	45.04
10 year net profit CAGR				33%	21%	11%	9%	15%
Book Value (Unit Curr)	10.71	12.83	15.57	17.90	20.50	24.34	27.51	26.97
10 year book value CAGR				-3%	-4%	-4%	-6%	-8%
Market Capitalisation	23.87	61.92	78.54	69.29	100.78	117.63	309.13	527.32
10 year MCAP CAGR				30%	32%	26 %	22%	19%
EPS (annualised) (Unit Curr)	18.30	24.34	32.42	27.22	40.25	39.93	37.58	5.39
Dividend (annualised%)	35.00	35.00	45.00	50	60	75	80	1.05
Payout (Rsm)	24.33	24.33	31.28	34.75	41.70	52.13	66.80	87.68
Payout (%)	19.12	14.38	13.88	18.37	14.90	18.79	23.92	19.47
Key Ratios	200903	201003	201103	201203	201303*	201403*	201503*	201603*
Debt-Equity Ratio	0.52	0.42	0.44	0.52	0.80	1.38	1.13	1.20
Long Term Debt-Equity Ratio	0.02	0.05	0.11	0.08	0.31	0.94	0.60	0.73
Current Ratio	1.42	1.55	1.73	1.56	1.53	1.50	1.49	1.69
Turnover Ratios								
Fixed Assets Ratio	1.85	1.85	1.89	1.87	1.86	1.27	1.19	1.26
Inventory Ratio	4.64	5.22	4.41	4.31	4.47	3.37	4.18	3.21
Debtors Ratio	4.92	3.59	3.79	3.7	4.43	3.91	4.16	3.82
Interest Cover Ratio	6.52	10.07	15.43	7.9	8.06	6.50	7.35	8.85
PBIDTM (%)	15.47	16.01	16.09	14.77	18.40	20.54	18.94	24.43
PBITM (%)	11.60	12.43	12.66	11.33	15.22	16.48	14.46	19.24
PBDTM (%)	13.25	14.47	15.10	13.5	16.72	18.01	16.95	22.26
ROCE (%)	18.41	20.47	21.21	15.72	17.47	13.53	10.51	10.11
RONW (%)	18.39	20.67	22.83	16.25	20.96	17.81	14.00	18.33
Debtors Velocity (Days)	100.00	98.00	92.00	99	80	93	88	114
Creditors Velocity (Days)	44.00	49.00	52.00	78	40	67	73	85

DELIVERING VALUE OVER A DECADE

201703*	201803*	201903*	202003*
8.35	8.35	8.35	8.35
258.08	273.88	291.61	318.20
15%	14%	13%	11%
511.74	479.05	533.3	584.74
263.01	280.59	316.97	352.2
59.54	56.45	41.45	65.19
307.26	302.52	324.3	310.94
10%	8%	8%	5%
80.59	72.80	68.59	67.35
13%	11%	9%	6%
34.30	24.08	25.53	29.11
8%	7 %	4 %	3%
30.91	32.80	34.92	38.11
-8%	-10%	-11%	-11%
492.67	433.38	211.68	106.47
20%	16%	24%	6%
4.11	2.88	3.04	3.51
1.10	1.10	1.10	0.00
91.85	41.74	41.74	0.00
26.78	17.33	16.35	0.00
201703*	201803*	201903*	202003*
0.98	0.75	0.83	0.84
0.62	0.47	0.54	0.62
1.53	1.67	1.59	1.63
1.31	1.11	1.09	0.93
3.92	3.84	5.49	5.70
3.19	3.72	4.03	3.42
7.47	6.08	4.77	3.98
25.08	23.77	20.06	20.50
18.95	17.19	14.35	13.56
22.84	21.34	18.66	18.26
11.90	6.53	6.30	6.79
13.29	8.79	9.03	9.15
93	95	91	107
87	71	34 Consolida	30

^{*}Consolidated Figure

PERFORMANCE

Net Worth

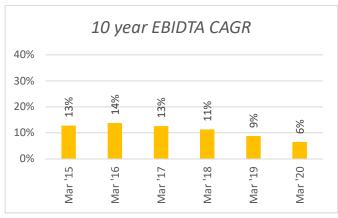


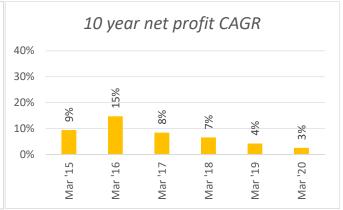
10 Year Sales CAGR



10 Year EBIDTA CAGR

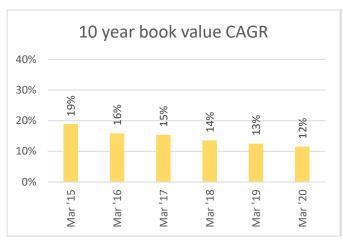
10 Year NET Profit CAGR

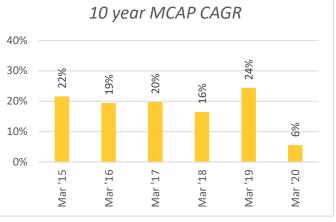




10 Year Book Value CAGR

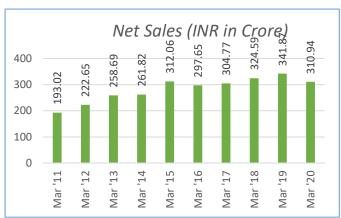
10 Year MCAP CAGR

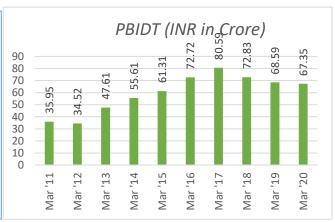




SALES

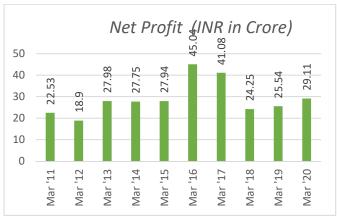
EBIDTA

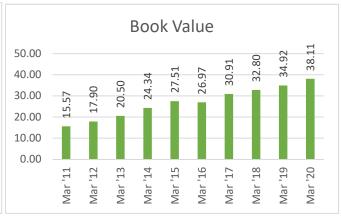




NET PROFIT

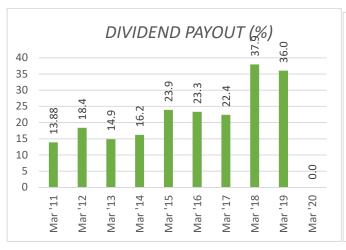
BOOK VALUE





DIVIDEND PAYOUT

MARKET CAP





FROM THE DESK OF MANAGING DIRECTOR

Dear Shareholders

I yet again take this opportunity to share the highlights of the previous year. Though the year 2019-20 faced various headwinds, the focused approach of your Company ensured that the performance remained on-course.

During the Financial year 2019-20 revenue from operations shrunk to 4.12% while EBIDTA was higher by 2.19%. Our net debt to equity ratio has changed from 0.83% to 0.84%.

During Financial Year 2019 - 20, we commissioned High Tenacity twisting at Dadra with a capacity of 10 tons per day. The total cost incurred on this project is INR 17.50 crore and we spent another INR 10 crore on upgradation of plant and machinery and would continue to enhance capability going forward. We expect to incur INR 8 crore to INR 10 crore of capex this year towards Upgradation of Plant and Machinery of our Existing Facility.

The year 2019-20 was a challenging year, for the global economy with rising trade barriers, geopolitical tensions and weakened economic activities. Just when several measures were being introduced to revive the growth, the world was hit by the global COVID-19 pandemic. This led to worldwide lockdowns and complete discontinuation of inter-geography commercial activities. The present situation is complex and fluid. The US and EU nations dominate the larger chunk of textile and apparel imports. India continued being among the top three exporters. With extensive lockdowns across the globe, the consumer spending has taken a major hit, business operations across sectors have paused and exports have declined. This has led to an obvious impact on the textile industry, demand and supply. However, it is estimated that Developed markets will recover faster.

I thank our Employees for their dedication, commitment and contributions which have enabled us to achieve the results. I also thank our customers, vendors, bankers, Central and State Government and all other stakeholders for their undeterred confidence, trust and support. I thank all our colleagues for their guidance during the year.

As I conclude, I would like to place on record appreciation for all the efforts taken by the COVID warriors for bravely fighting this pandemic. I urge everyone to stay safe, take care and continue to follow all precautionary measures.

Regards and Best Wishes

Krishnakumar Jhunjhunwala

MD &CEO

ACHIEVEMENTS

2007

Created Sarla Overseas Holdings Limited (SOHL) at British Virgin Island (a Foreign Company), a wholly owned subsidiary as a separated investment arm for the company.

The company's shares were listed on the national Stock Exchange of India Limited (NSE).

2010

Installed first windmill in Gujarat for 1.25 MW.

2012

in Maharashtra.

2014

Started commercial production of POY from a green field at South Carolina, USA in January 2014.

2016

2 More windmills of 1.5 MW each in Madhya Pradesh Stared operations in March 2016. Total Wind Power Generation Capacity Increased to 10.25 MW.

2018

Certificate Excellence of from Export Promotion Council for EOUs & SEZs (Ministry of Commerce & Industry, Govt. of India). Under SEEPZ-Special Economic Zone has been awarded for best EOU (other than MSME). In the product Group category: Textile & Textile Product for their Outstanding Export for the year 2015-16.

2020

Commissioned The High Tenacity Twisting project with an installed capacity of 3600 tons per annum at Dadra.

2009

Establish a joint venture in Portugal, Sarla Europe LDA.

2011

Installed windmill in Satara, Maharashtra for 2 MW.

2013

2 More windmills of 2 MW in September 2012 Directly Entered American POY Market through setting up wholly owned subsidiary Sarla Flex Inc., at South Carolina.

2015

Raised INR. 46.69 Crores by placing Equity Shares at premium to Qualified Institutional Buyers (QIBs).

2017

3 More windmills of 1.5 MW each in Gujarat started operations in January and March 2017, wind generation Power increased to 14.75 MW. Also installed Rooftop Solar at Vapi for 150 MW.

2019

Commissioned Nylon 6 PoY plant with an installed capacity of 20 tons per day at Silvassa.