

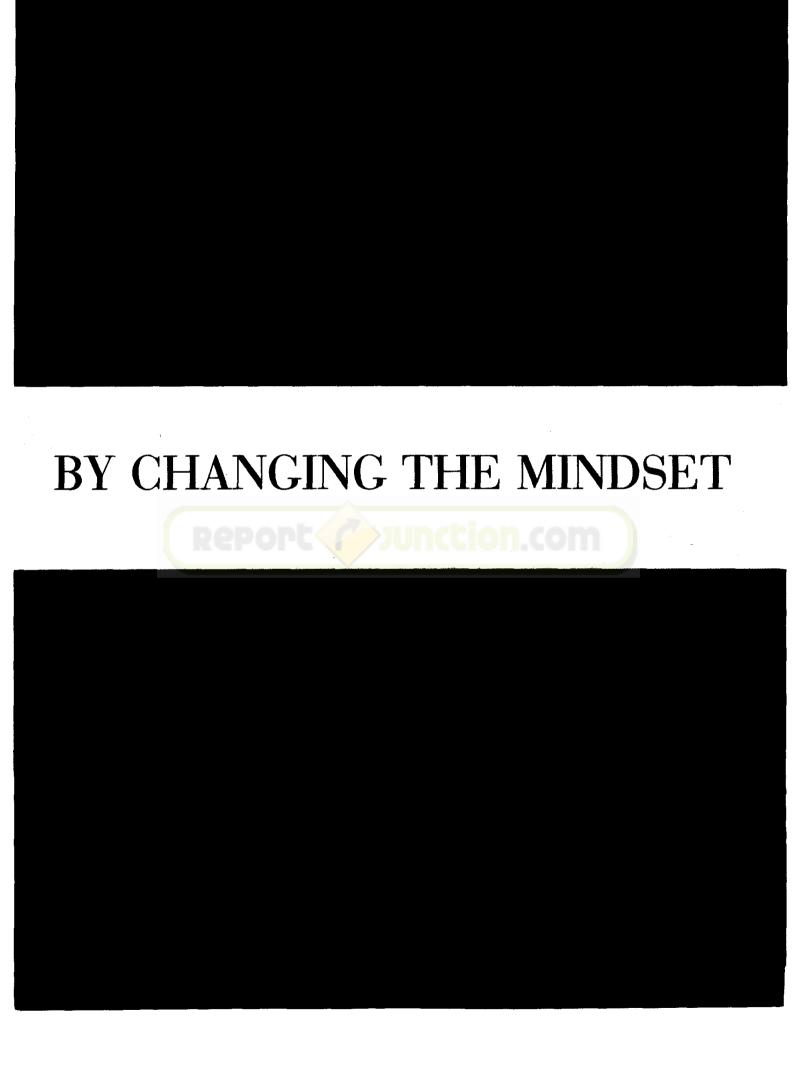
Report Junction.com

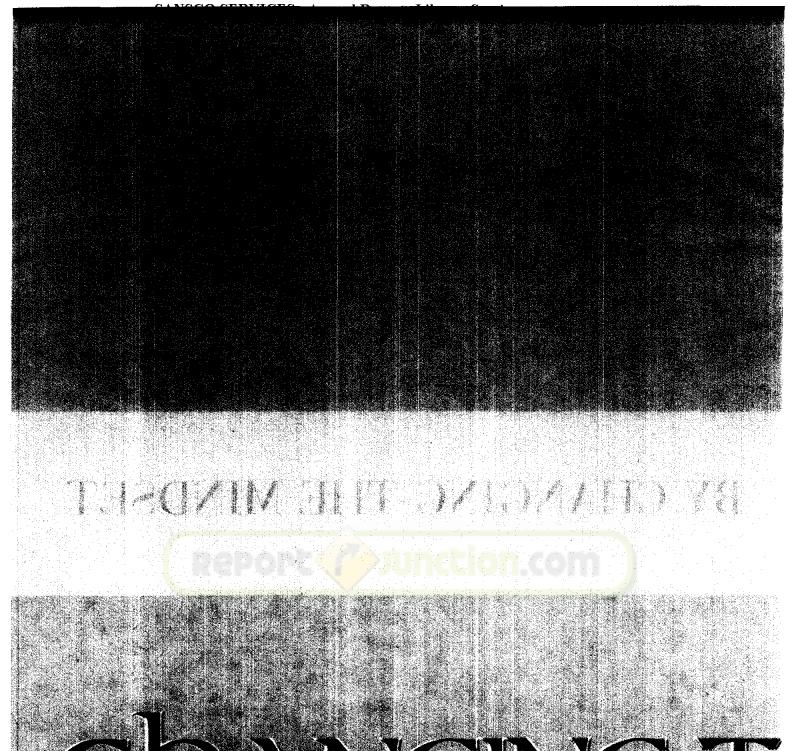
Contents

| Corporate description | 2 |
|-----------------------------------|-----|
| Highlights | 4 |
| Vision. Mission & Success drivers | |
| 10 minutes with the Joint MD | 8 |
| Enhancing shareholder value | 14 |
| Managing risks | 16 |
| Directors' report | ~ ~ |

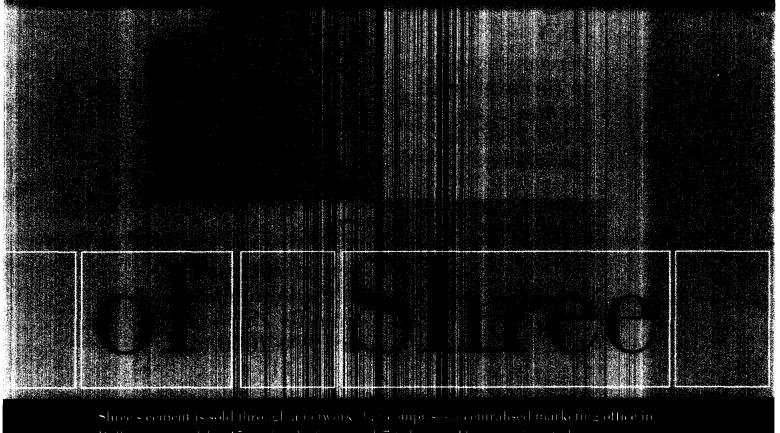
| Annexure to the Directors' report | 26 |
|-----------------------------------|-----|
| Five-year financial highlights | _31 |
| Corporate governance | |
| Auditors' report | |
| Balance Sheet | |
| Profit and Loss Account | |
| Schedules | |

| Cash flow statement | _53 |
|----------------------------------|-----|
| Management discussion & analysis | _55 |
| Shareholder information | |
| Ratios and ratios analysis | |
| Profile of Directors | 00 |
| Community development | |







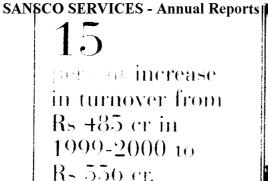


Shace's cement is sold through a network 3gr comprises a committed marketing office in Della supported by 45 regional offices and 70 depots. The majority of the company's production is sold within Rajastham as we as the growing northern states of Delhi Haryana. Punjab and Uttar Pradesh. The company's Ordinary Portland Cement is sold under the brands of Since Gold and Shace Saper while the Portland Pozzolana Cement is marketed under the Shree Star learnts.

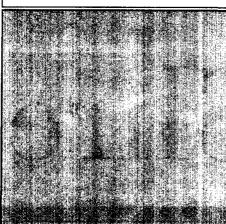
Shrees numover and net profit aicreased by 15 and 70 percent to Rs 550.12 cr and Rs 20.14 or respectively in 2000.01. As a measure of credibility the company's commercial paper was accorded the dightest rating of PRTs by CARL in 2000.01.

The company's market capitalism or sisco (CRS 100.93) BSL as on 30 June 2001. Shree Cement's shares are listed on the National Bombay and Kolkata stock exchanges. The promoters—the B.C. Bangia family based in Kolkata—hold 50:33 percent of the company's equals.









70 percent increase in the bottomline from Rs 15.35 cr in 1999-2000

Shree Cement's big

29 percent increase in the cash flow from Rs 40.03 cr in 1999-2000 to Rs 51.76 cr.



percent

from 2.31 million tonnes in 1999-2000 to 2.38 million tonnes.

Ansco services - Annual Re

d
percent increase in cement despatch from 2.31 million tonnes in 1999-



0.26
million tonnes of cement despatch and 0.29 million tonnes of sale in June 2001, the highest ever in the company's history.

numbers of 2000-01

9
percent postinterest margin
compared with

G. 20 page 10 to 1



Percent interest outflow as a component of turnover (8.53 percent, 1999-2000).

Success drivers

People as progress drivers

Shree believes that what is present in the minds of people is more valuable than the assets on the shopfloor. All the company's initiatives are directed to leveraging the value of this growing intangible asset.

Teamwork

Shree leverages effective team working to generate sustainable improvements.

Leaders at every level

Shree believes in creating leaders - not just at the organisational apex but at every level, resulting in a strong sense of emotional ownership.

Culture of innovation

Shree believes that what is good can be made better - across the organisation.

Customer focus

Shree is committed to deliver a superior quality of cement for attractively affordable value.

Shareholder value

Shree is focused on the enhancement of shareholder value through a number of strategic and business initiatives that generate a larger and better quality of earnings.

Community and environment

Shree's community concern extends from direct assistance to safe and dependable operations for its members and the environment.

