

# 15 DELVERED

SUSTAINABLE

**GROWTH®** 

GLOBALLY-

BENCHMARKED

**QUALITY** 



CUSTOMISED

SOLUTIONS

**ENDURING** 

**VALUE** 

# Contents

About Skipper

04	A dynamic delivery			
	model			
80	Growing sustainably			
10	Managing Director's			

message

12 Delivering value for decades

16 Quality matters at Skipper Solutions are tailormade to perfectionOur value paradigmOur products

24 Engineering products26 Benchmark projects

**30** PVC products

32 Social commitments

**34** Board of Directors

Statutory Reports

36 Directors' Report

62 Management Discussion & Analysis

66 Report on Corporate Governance

Financial Statements

**80** Auditors' Report

84 Balance Sheet

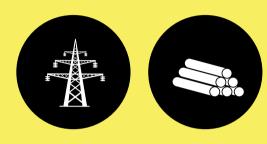
85 Statement of Profit and Loss

86 Cash Flow Statement

87 Notes to financial statement

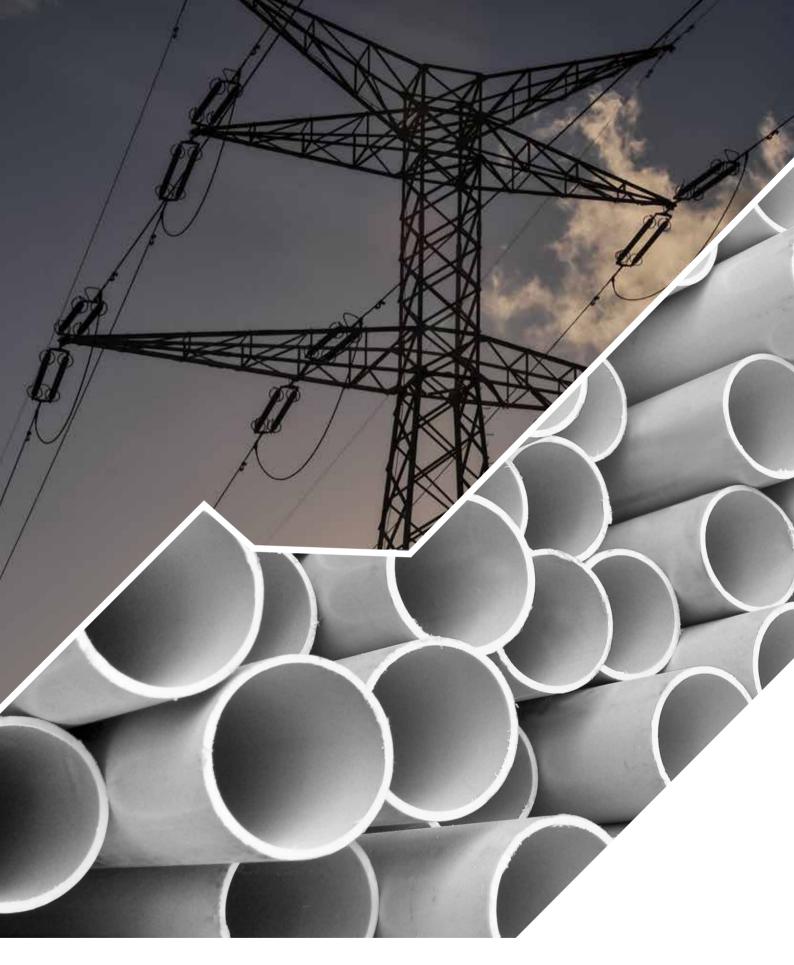
#### **Forward Looking Statement**

In this Annual Report, we have disclosed forward looking information to enable investors to comprehend our prospects and take investment decisions. This report and other statements – written and oral – that we periodically make contain forward looking statements that set out anticipated results based on the management's plans and assumptions. We have tried wherever possible to identify such statements by using words such as 'anticipate', 'estimate', 'expects', 'projects', 'intends', 'plans', 'believes', and words of similar substance in connection with any discussion of future performance. We cannot guarantee that these forward looking statements will be realised, although we believe we have been prudent in our assumptions. The achievements of results are subject to risks, uncertainties and even inaccurate assumptions. Should known or unknown risks or uncertainties materialise, or should underlying assumptions prove inaccurate, actual results could vary materially from those anticipated, estimated or projected. Readers should bear this in mind. We undertake no obligation to publicly update any forward-looking statement, whether as a result of new information, future events or otherwise.



We are present in the delivery of the two most critical resources that define economic progress and social wellbeing for India and the world.

**Power and Water.** 





The Company was awarded as the 'Fastest growing **Transmission Tower** Manufacturing Company' by CNBC TV-18.

The Company got listed on BSE in July 2014 and on NSE in May 2015.

products as per specific customer requirements. In our Engineering products business we

are fast evolving from a national to an international player of repute.

In our PVC products business, we are progressing from a zonal participant to a national brand.

Our vision is to be a billion dollar company by 2020 by strengthening our focus on these two businesses. Translating this overriding vision into a reality on ground is what kept us busy for most of FY 2014-15.

During the year, we created a portfolio of value-added products and enhanced our global presence in the Engineering products business.

We also strengthened our market leadership in eastern India to leverage more opportunities in the PVC products business. We are enhancing scale in water distribution infrastructure sector to cater to the western states of India.

The sectors in which we are present are considerably under-served in India and other parts of the emerging world. But with more government focus and investments, there are reasons for optimism.

This reality creates significant headroom for growth and drives our ambition to become a major core sector player, nationally and internationally.

With a credible track record of delivery.

# A dynamic delivery model



For over three decades, we have strengthened our business model with a flexible and asset-light approach. There were headwinds along the way, but we persevered with a focus to meet and exceed customer expectations. The result is that today we have emerged as a turnkey solutions provider with superlative service excellence.

We are creating value for our customers by continuously innovating to upgrade the quality of our products, enhancing integration across all segments of operations and implementing strategies to drive future growth.

# 30 years+

Domain knowledge across towers and pipes industry

### **1** st

Fastest growing and second largest water transportation brand in eastern India

## Largest

Largest player in eastern India with unrivalled leadership for all T&D projects announced by the Government of India for east and northeast India

# Top 3

Among the top three players in the T&D infrastructure sector of India



#### **OUR REPUTATION**

- One of the world's largest Integrated Transmission Tower manufacturing companies with Angle Rolling, Tower, Accessories & Fastener manufacturing and EPC line construction facilities
- Delivered transmission tower projects for our customers globally with detailed customisation and critical specifications
- End-to-end integrated Tube solution provider from black tube rolling to galvanising of tubes to tubular fabrication.
- Among the largest manufacturers of Lighting and Distribution poles in India, straddling the entire range from Swaged to Polygonal Poles

- One of the largest galvanising facilities in India
- Largest producer of PVC plastic pipes in West Bengal, India and the fastest growing and second largest organisation in eastern India
- PVC division has a widespread distribution network across the length and breadth of India
- Ability to respond to challenges with positivity and speed



#### **OUR VISION**

To be a billion dollar company by 2020 that is focused on producing industrialised, market oriented and finished products and services, with an increasing affinity to customer-centricity.



#### **OUR MISSION**

- To continue to add value-added products and services to its portfolio
- o To continue to focus on sectors of power and water as per contemporary global demands
- To continue to tap newer geographies to add to the existing market
- To ensure greater scale and technology, greater longevity of product, introduce more efficient technologies for a longer duration of existence
- To reduce carbon footprints and evolve towards reduced consumption of hydrocarbons and non-conventional and renewable energy sources

#### **OUR SERVICES**

- EPC projects and trench-less drilling of oil and gas pipelines
- OFC and electric cables
- Hard rock drilling of river, canal and highway crossings

#### **OUR MANUFACTURING FACILITIES**

• We have three state-of-the-art manufacturing facilities - two at NH-6, Jalan Complex, Jangalpur, Howrah and a major one at NH-6, Uluberia, Howrah 20

Country export presence

#### **OUR CAPACITIES**

	Uluberia	Unit 1	BCTL	Total
Engineering Products *	70,000	69,000	36,000	175,000
PVC Products	12,500	-	-	12,500
TOTAL	82,500	69,000	36,000	187,500

\*Engineering products capacities does not include manufacturing capacity of Steel Tube which is used for Job work and Hot Rolled Products which are used mainly for internal consumption.

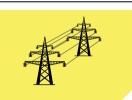
3

State-of-the-art manufacturing facilities

#### **OUR PRODUCT RANGE**







### 4<sup>th</sup>

Among India's four largest manufacturers of galvanised steel poles

# Engineering Products

Power Transmission Towers

Power Distribution Poles (Swaged, High Mast and Octagonal)

Transmission Line Monopoles

Mild Steel and High Tensile Angles

Fasteners

**Tower Accessories** 

Galvanised and Black

**ERW Pipes** 

### PVC Products

UPVC Pipes
CPVC Pipes
SWR Pipes
Fittings

# Infrastructure Projects

Transmission Line EPC
Underground Utility
Laying by HDD (Horizontal
Directional Drilling)
Water EPC

₹ 24.5 Bn

Order book as on 31st March, 2015

1600+

Skipper team members

#### **OUR GLOBAL MARKETING FOOTPRINT**



# South America

Peru Columbia Chile

# Middle East

Jordan Saudi Arabia UAE

Australia

# Europe

UK Germany

# South and South-East Asia

Nepal Bangladesh Sri Lanka Indonesia

# Africa

Kenya Egypt Ghana Nigeria Zambia Sierra Leone Guinea South Africa

# Growing sustainably

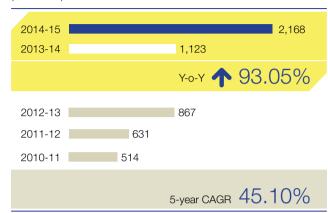
### Net revenue

(₹ in Million)



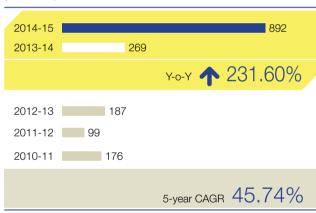
### **EBIDTA**

(₹ in Million)



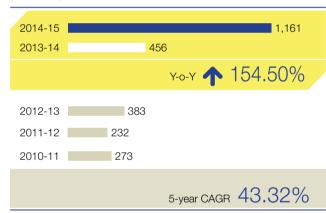
### Profit after tax

(₹ in Million)



### Operating cash flow

(₹ in Million)



### Earning per share

(₹)



### Book value per share

(₹)



8 Skipper Limited