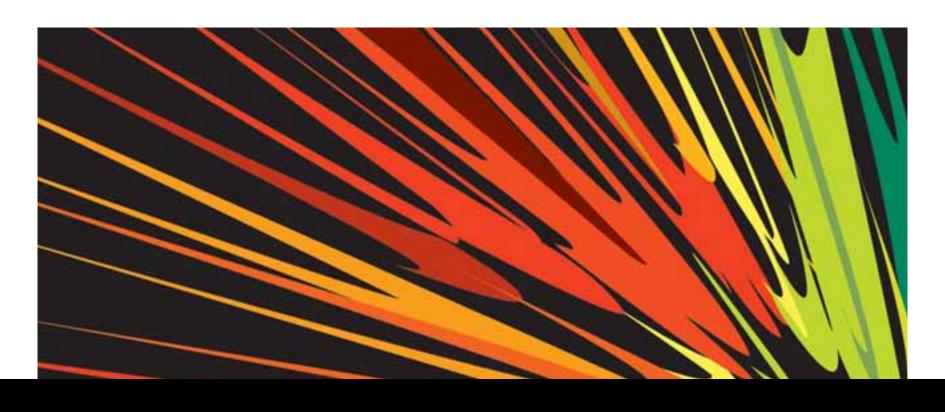


CONTENTS

Corporate identity **12** Key financial highlights **15** Chairman's statement **12** Joint Managing Director's review **14**Strengths **17** Business segment **18** Business driver **22** Management Discussion and Analysis **25**Financial statement analysis **29** De-risking the Company **31** Director's Report **34** Corporate Governance report **40**Auditor's report **50** Financial statements **54** Business network **95** Corporate information **100** Notice and Proxy **101**



YOUTHFULNESS!



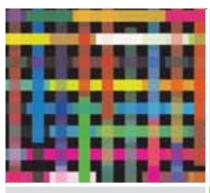
CORPORATE IDENTITY

IF IT IS TRENDY, IT MUST BE SOMANY CERAMICS.

IF IT IS INNOVATIVE, IT MUST BE SOMANY CERAMICS.

IF IT IS EXCELLENT PRICE-VALUE, IT MUST BE SOMANY CERAMICS.

Not surprisingly, Somany Ceramics is not just among the oldest (largest and fastest-growing) ceramic tile manufacturers in India. But also the youngest.

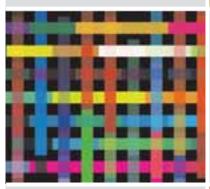


Origin: The Company (part of the HL Somany Group) is a prominent player in the Indian ceramic tile industry. Incorporated in 1968 as Somany Pilkington in collaboration with UK-based Pilkington Tiles, the Company changed its name to Somany Ceramics Limited in 2007. **Presence:** The Company is headquartered in New Delhi and its equity shares are listed on the Bombay Stock Exchange and the National Stock Exchange (market capitalisation of ₹140 crores as on 31st March, 2011)

Product basket: The Company's product basket comprises a wide range of wall and floor tiles, imported tiles, sanitaryware products, bathroom fittings and faucets in varied colours and designs.



Manufacturing units: The Company's two manufacturing units (in Kadi, Gujarat, and Kassar, Haryana) possess a combined annual tile making capacity of 19.15 mn sqm



Market position: The Indian ceramic tile industry is highly fragmented (branded market around 50%). The Company emerged as the second-largest tile manufacture in the Indian ceramic tile industry in terms of capacity with a share of about 11% of the branded market in 2010-11.



Market reach: The Company's products are marketed across India through an extensive distribution network of dealers, sub-dealers, showrooms and sales to brandenhancing corporates like L&T, Shapoorji Pallonji, Adani Infrastructure, DLF and Unitech, among others.



Certifications: The Company's production facilities are ISO 9001:2008-certified. The Kadi unit is accredited with the ISO 14001 certification for environmentfriendly manufacture. Both units were awarded the 5S certification.

GROWTH IN NUMBERS CFIVE YEARS' CAGRI

Revenue growth 2005-06 2010-11 ₹ 228.86 crores ₹ 710.58 crores

EBIDTA growth	
18.96%	
2005-06	2010-11
₹ 28.93 crores	₹ 68.92 crores

Cash profit growth	
24.04%	
2005-06	2010-11
₹ 14.70 crores	₹ 43.15 crores

PAT growth	
49.89%	
2005-06	2010-11
₹ 3.10 crores	₹ 23.43 crores

PBT margin growth	
26.36%	
2005-06	2010-11
1.47%	4.74%

Net margin growth	
19.50%	
2005-06	2010-11
1.35%	3.30%

RONW	growth
32.08%	
02.0	70
2005-06	2010-11
6.32%	25.42%

ROCE growth	
15.	15%
2005-06	2010-11
8.65%	17.52%

MILESTONES

1968

collaboration with the UK-based Pilkington Tiles

Incorporated as Somany Pilkington's Ltd, in

1971

Started production from the first unit in Kassar, Haryana

1981

Started production from the second unit in Kadi, Gujarat

Received government recognition for R&D facility (a first

in the tiles industry)

Accredited with ISO 14001 for environment-friendly

manufacturing for Kadi unit

• Changed the name of the Company to Somany Ceramics Limited and ventured into retailing

2007

• Ventured into the sanitaryware space under the brand name of 'Somany Aquaware'

Received patent for its product -VC shield (India's highest abrasion-resistant tiles)

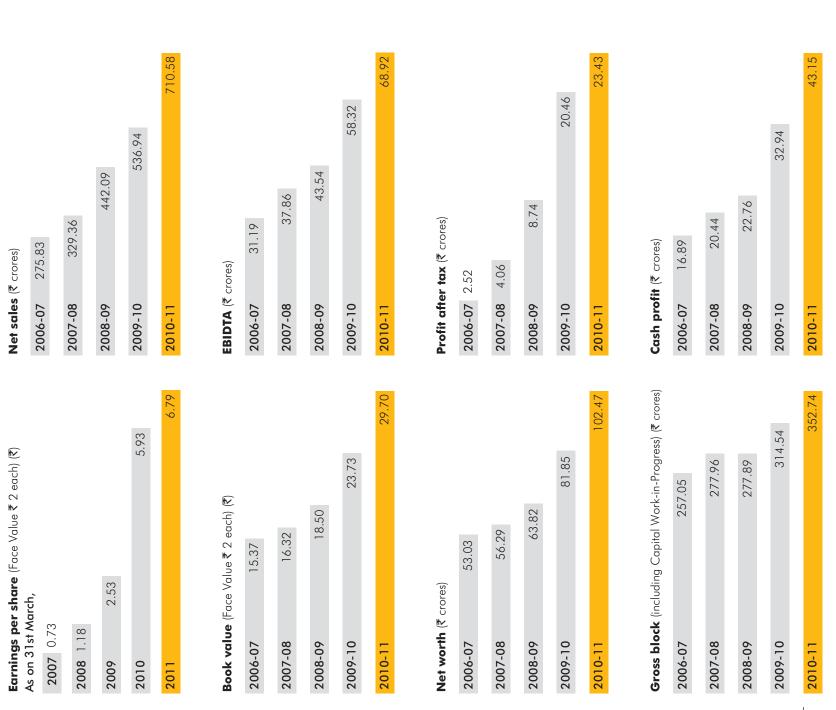
(near Ahmedabad) for future expansions/diversification Purchased 15-acre land near the existing Kadi unit

 Widened the Aquaware segment by adding bathroom fitting products 2011

• Received BIS certification for its products, the only Indian company to receive the certification

- Received the prestigious Power Brand award
- Re-branded the Company with a changed logo

KEY FINANCIAL HIGHLIGHTS, 2010-11





'I AM YOUNG. I BUY PRODUCTS THAT REFLECT MY MINDSET.'



Guess, what happened when we entered our 40th year. We got younger! Just how do you make a five-decade company relevant to thirty-year olds fitting their first home? Simple.
By getting to their age and mindset.

■ It re-branded: The Company unveiled a new logo to reflect a more vibrant and exciting personality in line with the changing profile of the Indian consumer ■ It invested: The Company invested ₹ 14.12 crores in advertising and sales promotion to strengthen its consumer-connect ■ It analysed: The Company began to

Somany Ceramics did precisely this through the following initiatives in 2010-11:

map its showroom preferences to gauge emerging trends It went closer: The Company opened 25 more Somany Global stores, Somany exclusive stores and Somany studios across India and appointed 209 new dealers It re-classified: The Company marketed medium-end and high-end tiles under the Somany brand and sub-brands (VC, Durastone, Duragres and Somany Vitro); the high-end sanitaryware marketed as Somany Signature, while the mass marketing products were marketed as Somany Express It excelled: The Company was recognised as a Power Brand for its perception, performance and brand recall.



'I HAVE <mark>DIVERSE</mark> INTERESTS. I BUY BRANDS THAT PROVIDE ME WITH CHOICE.'

