



January-December 1998

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Bayer ABS Limited

Bayer ABS Limited

Board of Directors	Dr. Alan McGilvray - Chairman 301701
MEMBERS OF THE GIDE INBUSTRIAL MILTO TRANSACT	Dr. Gottfried Zaby Mr. Hans Jorg Krell Mr. R. S. Agrawal - Managing Director
	Mr. R. Sethuraman Mr. U. C. Saksena 283M2UB YRAMIORO (A)
tati 1st Dacember, 1999, 561 1 - 66	Mr. S. R. Chougule Mr. John Walker - Alternate to Dr.Tony Osselaer Mr. K. B. Mistry- Alternate to Mr. Hans Jorg Krell
Company Secretary	Mr. S. M. Vaishnav
Auditors	M/s. N. M. Raiji & Co., Mumbai
Bankers and oldgele	Bank of Baroda State Bank of India ICICI Banking Corporation Ltd.
Registered Office & Works	51, GIDC Industrial Estate, Nandesari 391 340, Dist. Baroda Phones : 840319, 840285, 840559, 840998 Fax : (0265) 840827
Katol Plant	Katol, Halol-Kalol Road, Taluka Kalol, Dist. Panchmahal, Gujarat . Phones : 35980, 35891, 35803 Fax : 02676 - 35518 Cable : ABSOLITE
Corporate Office	ABS Towers, Old Padra Road, Vadodara 390 007 Phones : 355861-63, 355871-73. Fax : 0265-355860, 355960
Delhi Office	8-A, Gopala Tower, 25-Rajendra Place, New Delhi 110 008 Phones : 5712650, 5729515, 5712727 Telex : 031-77028 ABS IN Fax : 011-5756494 Cable : ABSOLITE
Mumbai Office	Ground Floor, Bayer House, Central Avenue, Hiranandani Garden, Powai, Mumbai 400 076 Phones : 5792192-94 Fax : 022-5792195
Bangalore Office	Unit 4 & 5, 2nd Floor, Ramanashree Arcade, No.18, M. G. Road, Bangalore 560 001 Phone : 5596516 Fax : 080-5580508 Telex : 0845-8750 ABS IN
Ahmedabad Office	404, Satkar, Nr. Swagat Char Rasta, C. G. Rd., Ellisbridge, Ahmedabad 380 006 Phones : 6446877-78, 6442013
R & D Centre (Moxi)	Sankarda-Bhadarva Road, Post : Poicha 391 350, Tal.: Savli, Dist.: Vadodara Phones : 44350, 44370, 44380 Fax : 02776 - 44340

Members are requested to direct all correspondence relating to share matters to the Company's Share Department at 6th Floor, ABS Towers, Old Padra Road, Vadodara 390 007. Members are requested to bring their copies of the Annual Report at the Annual General Meeting.

Shareholders who have still not exchanged their old share certificates should please send their old certificates at the above Corporate Office address and obtain delivery of new certificates against submission of old certificates.

s of clubs subject to a maximum of two clubs. This will not include admission

Bayer ABS Limited @

Bangalore Office

NOTICE

NOTICE IS HEREBY GIVEN THAT THE 26TH ANNUAL GENERAL MEETING OF THE MEMBERS OF THE COMPANY WILL BE HELD AT THE REGISTERED OFFICE OF THE COMPANY AT 51, GIDC INDUSTRIAL ESTATE, NANDESARI, DIST. VADODARA, ON FRIDAY THE 25TH JUNE 1999, AT 11.00 A.M., TO TRANSACT THE FOLLOWING BUSINESS :

(A) ORDINARY BUSINESS

- 1. To receive, consider and adopt the Profit & Loss Account for the Financial Year ended 31st December, 1998, the Balance Sheet as at that date and the Report of the Directors and Auditors thereon.
- 2. To appoint a Director in place of Dr. Gottfried Zaby who retires by rotation, being eligible has offered himself for reappointment.
- 3. To appoint a Director in place of Mr. Hans Jorg Krell who retires by rotation, being eligible has offered himself for reappointment.
- 4. To declare a dividend, if any and owe rec needed of the batter batter of OOD , ra
- 5. To appoint M/s. N. M. Raiji & Co., Chartered Accountants, Mumbai, as Auditors of the Company.
- (B) SPECIAL BUSINESS 10 Is a month of the device states the device the device states the device states the device states and the dev
- 5. To consider and if though fit, to pass with or without modification, the following resolution as an ordinary resolution:

"Resolved that pursuant to the provision of sections 269,198,309 & 310 read with Schedule XIII and other applicable provisions, if any, of the Companies Act, 1956 and in accordance with the Memorandum & Articles of Association of the Company, consent of members, of the Company, be and is hereby accorded to the reappointment of Shri.R. S. Agrawal as a Managing Director, for a further period of five years, commencing from 07-12-1998 to 06-12-2003 (both days inclusive) on such terms & conditions as set out in the draft agreement a copy of which was placed before the Board and initialled by the Chairman for the purpose of identification on major terms & conditions as follows :

 I)
 SALARY
 :
 A salary of Rs, 50,000 /- per month.

 II)
 PERQUISITES
 :

In addition to salary, perquisites in respect of the following will be allowed to the Managing Director upto an amount equal to the annual salary or Rs. 4,50,000 /- per annum, whichever is less.

- HOUSING The Managing Director shall be entitled to House Rent Allowance upto 60% of salary. Gas, electricity, water and furnishings to be borne by the Company, subject to 10% of the salary.
 - 2) MEDICAL REIMBURSEMENT

Reimbursement of expenses incurred for treatment for self and family, subject to a ceiling of one month's salary in a year or three month's salary over a period of three years.

3) LEAVE TRAVEL CONCESSION

Leave Travel Concession for self and family once in a year incurred in accordance with the rules of the Company.

4) CLUB FEES Fees of clubs subject to a maximum of two clubs. This will not include a

Fees of clubs subject to a maximum of two clubs. This will not include admission and life membership fees.

Bayer ABS Limited

- 5) PERSONAL ACCIDENT INSURANCE Premium not to exceed Rs. 4,000/- per annum.
- 6) CONTRIBUTION TO PROVIDENT AND OTHER FUNDS The Company's contributions to Provident Fund, Superannuation Fund or Annuity Fund to the extent not taxable under the Income tax Act and as may be applicable under other laws.
- GRATUITY Gratuity payable should not exceed half month's salary for each completed year of service.
- 8) LEAVE ENCASHMENT Encashment of loave at the and of the

Encashment of leave at the end of the tenure as per the rules of the Company.

9) CAR

Provision of a car with driver for use on Company's business and telephone at residence will be provided. Personal long distance calls on telephone and use of car for private purpose shall be billed by the Company to the Managing Director.

The Managing Director shall be entitled to the aforesaid salary and perquisites notwithstanding no profits or inadequate profits in any financial year during his tenure.

III) COMMISSION

Commision in addition to salary and perquisites or both based on the net profits of the Company in a particular year, subject to the overall ceilings laid down in Section 198 and 309 of the Companies Act, 1956.

"Resolved further that the Board of Directors has liberty to alter and vary the same within the limits specified in Schedule XIII of the Companies Act, 1956, as existing or as modified or reenacted in any manner from time to time by the Govt. of India and as may be agreed to between the Board of Directors and Mr. R. S. Agrawal.

Further resolved that the Board of Directors of the Company be and is hereby authorised to take such steps as may be necessary, to give effect to this resolution."

6. To consider and, if thought fit, to pass with or without modification, the following resolution as special resolution :

"Resolved that the Registered Office of the Company is shifted w.e.f. 1st July 1999 from 51, GIDC Industrial Estate, Nandesari, Dist. : VADODARA to ABS Towers, Old Padra Road, Vadodara."

BY ORDER OF THE BOARD

REGD OFFICE : 51, GIDC INDUSTRIAL ESTATE NANDESARI 391 340 DIST. BARODA DATE : 26th February, 1999.

S M VAISHNAV . COMPANY SECRETARY & DGM (LEGAL)

Company has paid the listing fees to all the Stock

Bayer ABS Limited

EXPLANATORY STATEMENT AS REQUIRED UNDER SECTION 173(2) OF THE COMPANIES ACT, 1956, SETTING OUT THE MATERIAL FACTS RELATING TO BUSINESS UNDER ITEM NOS. 5 TO 6 AS SET OUT IN THE NOTICE

ITEM NO : 5

The shareholders at their 20th Annual General Meeting of the Company held on 30th December, 1993 had approved appointment of Shri. R.S. Agrawal as Managing Director of the Company for a period of 5 years with effect from 7-12-93. The said period of appointment expired on 6-12-98. In order to continue to avail of the benefits of services of Shri. R. S. Agrawal, the Board of Directors of the Company at their Meeting held on 16th October 1998 has reappointed him for a further period of five years with effect from 7-12-98 to 6-12-2003 (both days inclusive) subject to the approval of the shareholders in the General Meeting on the terms & conditions as set out in the notice.

The Company has entered into an agreement with Mr. R. S. Agrawal interalia detailing the terms and conditions of appointment, powers, duties and remuneration payable to him. An extract as a disclosure required U/Sec 302 of the Companies Act,1956 has already been circulated to the shareholders. The minimum remuneration payable to the MD in absence of adequate profit as explained in Para II above may be deemed to be an extract under Section 302 of the Act. None of the directors, except Mr. R. S. Agrawal, are interested or concerned in the said resolution.

Your Directors recommend the resolution as set out in Item No. 5 of the notice for your approval.

Agreement relating to appointment of Managing Director is open for inspection on any working day between 11.00 a.m. to 1.00 p.m. at the Registered Office of the Company.

ITEM NO: 6

The Corporate Office has been shifted to our own spacious modern office premises at ABS Towers, Old Padra Road, Vadodara. In view of the long time desire of the shareholders to have the Registered Office in the city, the Board of Directors recommend the resolution proposing shifting of the Registered Office. None of Directors are interested or concerned in the said resolution.

NOTES

- 1. A member entitled to attend and vote at the meeting is entitled to appoint a proxy to attend and vote instead of himself and the proxy need not be a member of the Company.
- 2. The proxy in order to be effective must be deposited at the Registered Office of the Company not less than 48 hours before the commencement of the meeting.
- 3. The Share Transfer Books and Register of Members of the Company will remain closed from 21-06-1999 to 25-06-1999 (both days inclusive).
- 4. Members are requested to notify immediately the change of address, if any, to the Company at its Registered/Corporate Office.
- 5. Members may note that the Company's Securities are listed on the following Stock Exchanges and the Company has paid the listing fees to all the Stock Exchanges in time and has never defaulted in the payment of listing fees in past :
 - (1) Vadodara Stock Exchange Limited, 3rd Floor, Fortune Tower, Dalal Street, Sayajigunj. Vadodara - 390 005
 - (2) The Stock Exchange, Ahmedabad, Kamdhenu Complex, Opp. Sahajanand College, Near Panjrapole, Ahmedabad - 380 015
 - (3) The National Stock Exchange of India Limited, Trade World, Senapati Bapat Marg, Lower Parel, Mumbai - 400 013
 - (4) The Stock Exchange, Mumbai, 25th Floor, Sir P J Towers, Dalal Street, Mumbai 400 001

Bayer ABS Limited

DIRECTORS' REPORT

Dear Members,

1. Accounting Period

The Annual Report presented herewith includes the Directors' Report and Annual Accounts for the period from 1st January, 1998 to 31st December, 1998. The corresponding figures for the accounting period are of six months hence are not exactly comparable.

2. Financial Results

shifting the Registered Office from present	n levologa enectodenada 1998 con	(Rupees in Lacs) July-Dec 97
Turnover I. In break his erember was	14769.93	6115.38
PBIDT PBIDT	2124.84	124.15
Less : Interest	960.60	431.02
Net Cash Accruals	1164.24	(306.87)
Less : Depreciation	763.20	380.06
e cordial and stood to the testing trage of	d of beurlin 401.04	(686.93)
Provision for Tax	48.06	grietijn with patience and
Net Profit	352.98	(686.93)
Add : Balance brought from Previous Yea	94.65	781.58
Amount Available for Appropriation	447.63	94.65
APPROPRIATIONS :		Theman includes to an
Proposed Dividend	and bos to to 175 oc	an IOIOI has replaced it's t
Tax on Dividend	175.86	L.S. A. Keskan
Transfer to General Reserve	17.59	
Balance Carried to Balance Sheet	254.18	94.65

3. Operations

When compared to prevalent macro economic scenario, your Company has fared generally better, particularly in the last quarter of the year attaining the targeted sales thereby improving the bottomline. Though growth in the user industries particularly in Automobiles and Consumer Durables have been less than anticipated, your Company could outperform the industry by adopting innovative strategies.

The total sales amounted to Rs.1448 million. The indenting business generated sales amounting to Rs.182 million.

During the year, major improvements in process technology have been undertaken, having direct bearing on cost reduction. During the current year, our capacity will increase to over 50,000 MTS.

The Board of Directors are pleased to inform that the R&D facilities at Moxi (near Baroda) are being developed at par with Bayer's world wide standards and major thrust of improvement activities are being planned during the current year. It is expected that there will be improvement in the quality of products & processes.

4. Environment and Safety

The Company continues to take adequate measures to ensure total compliance in respect of pollution prevention, environment and safety in and around the plants' surroundings. The necessary steps are being taken to prevent any untoward environment, safety or pollution hazards by continuous process improvement, training of employees and internal checks. The statutory approvals are being monitored regularly.

Dividend

Your Directors have pleasure in recommending a dividend @ 10% (Rs. 1/- per share) subject to shareholders' approval at the ensuing Annual General Meeting (AGM). A separate resolution forms part of notice circulated alongwith.

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New Corporate Office and Shifting of Registered Office

The Vadodara based Corporate Office has been moved to new own spacious modern office at ABS Towers, Old Padra Road, Vadodara.

A separate resolution proposed seeks shareholders' approval in shifting the Registered Office from present Nandesari Plant location to the new Corporate Office address.

Shareholders and the investors are requested to note the new address and send all the mail and communications to the Corporate Office address for quicker and faster response.

7. **Public Deposits**

The Company does not accept Fixed Deposits from the public.

8 **Human Resource**

Human resource at all the centres of activities continued to be cordial and stood to the testing times of economic stagnation with patience and fortitude.

Directors 9.

Mr. R. S. Agrawal has been reappointed as Managing Director with effect from 7th December, 1998 for a further period of five (5) years. A detailed resolution has been proposed for consideration of the shareholders' approval which interalia authorises the Board of Directors to decide on remuneration, powers to be exercised and other terms of appointment.

During the year ICICI has replaced it's Nominee Director and has nominated Mr. S. R. Chougule, as a Director, in place of Mr. S. A. Kerkar.

Dr. G. Zaby and Mr. H. J. Krell, present Bayer Nominee Directors, are retiring by rotation but being eligible have been proposed to be considered for reappointment. A nomination letter from Bayer Industries Ltd. has been received to this effect.

10. Particulars of Employees

A statement showing particulars of employees as required U/S 217 (2A) of the Companies Act, 1956 appears in Annexure-A, forming part of this Report.

11. Consumption of Energy, Technology Absorption and Foreign Exchange Earnings and Outgo

The information required under Section 217(1)(E) of the Companies Act, 1956 read with the Companies (Disclosure of Particulars in respect of Report of Board of Directors) Rules, 1988 with respect to these matters form part of this report and is annexed hereto.

12. Auditors

M/s. N. M. Raiji & Co., Chartered Accountants, present Statutory Auditors of the Company retiring at the ensuing Annual General Meeting, being eligible offer themselves for reappointment. with Bayer's world wide standards and major

13. Acknowledgments

The Directors wish to place on record appreciation of the services of all the stakeholders, employees and thank for their support.

For and on behalf of the Board

Mumbai Dated : 26th February, 1999 Chairman of the Meeting

R. S. AGRAWAL

Bayer ABS Limited

ANNEXURE A

ANNEXURE B

FORMING PART OF THE DIRECTORS' REPORT

FORMINO PART OF THE DIRECTORS' REPORT

INFORMATION U/S 217 (2A) OF THE COMPANIES ACT,1956 READ WITH THE COMPANIES (PARTICULARS OF EMPLOYEES) RULES 1975 AND FORMING PART OF THE DIRECTORS' REPORT FOR THE YEAR ENDED ON DECEMBER 31,1998

SR. NO.	NAME	AGE (YRS)	DESIGNATION	NATURE OF DUTIES	REMUNERATION (Rupees)	QUALIFICATION	EXPERENCE (YRS.)	DATE OF COMMEN- CEMENT OF EMPLOYMENT		PERIOD YRS.)
1	Shri A. J. Adhvaryu	49	Vice President (Finance)	Finance	504,445	B.Com., LLB ACA	26	30.10.93	Finance Manager Miles India Ltd.	8
2	Shri R. S. Agrawal	51	Managing Director	Management	1,085,007	M.E.(Chem. Engg.),U.S.A.	25	07.12.73	eaed?ad?	•
3	Shri I.P. Dawar	51 00	Chief Manager Marketing	Marketing	510,196	B.Com.	27	01.11.75	Quality Control I/C Esona A/S	3
4	Shri M.J. Gandhi	43	DGM (Materials)	Materials	303,445	B.Com,Inter C.A.	20	02.02.81	Acct. Assistant Alembic Chemical Works Co. Ltd.	2
5	Shri P. S. Joshi	52	Exec. Director (Operations)	Operations	439,590	B.Tech., M.E. (Chem.Engg),USA	25	07.12.73	- toaomi sinto	·
6	Shri S. P. Palan	55	Sr. Manager (Marketing)	Marketing	306,811	B.Sc. abor	30 0 0010	01.02.94	Self Employed	
7	Dr. R. S. Parmar	61	Vice President (R & D)	R&D	509,120	B.Sc., Ph.d.	38	02.02.87	General Manager Kankaria Chemicals	1
8	Shri H. R. Patel	38	DGM (Personnel) & HRD	H.R.D.	329,783	B.A., MSW, LLB, DLP, PGIRPM, LLB SPCL	14 MOI	25.11.97	Sr. Manager H.R.D Bharat Starch	13
9	Shiri K. Ravishankar	43	Dy. Gen. Manager (Production)	Production	359,241	B. Tech. Dip. in Safety	17 Viteoode v	18.01.97	Production Manager Risjad Brasali	4 Mths.
10	Shri D. J. Shah	46	DGM (Finance)	Finance	311,829	B.Com.(Hons), A.I.C.W.A.	29 G D M M M	01.09.94	Schlafhorst Engg. India Ltd.	9
11	Shri L. Sundar	47	Vice President (Marketing)	Marketing	516,150	B.E. (Chemical), P.G.D. in B.A.	24 gmoO	05.04.95	Sr.Mgr. (MKTG) I.P.C.L	20
12	Shri M. K. Vazirani	47	Sr. Manager (Finance)	Finance	315,927	B.Com. Done	25	09.10.91	Chief Executive Geetanjali Woollens	1
13	Shri S. N.Vyas**	66 File: 10	General Manager (Personnel)	Personnel	142,927	B.A., MSW	35	01.04.94	Gen. Manager (HRD) Consolidated Petro Industries Ltd.	1
14	Shri J. M. Zalani	46	Dy. Gen. Manager (Projects)	Projects	398,034	B.E. (Chemical)	23	04.07.95	Manager (Projects) Transpek Indus. Ltd.	18

Notes :

- Remuneration as above includes Salary, House Rent Allowance, Co.'s contribution to PF, Superannuation, Leave Travel Concession, Medical Reimbursement, Exgratia, Leave encashment etc. and other taxable perquisites valued as per Income Tax Rules but does not include Co's contribution to Gratuity Fund.
- All the employees were in regular employment of the Company except Shri R.S. Agrawal, whose employment is contractual.
- 3) None of the employees is related to any Director of the Company.
- 4) **Employed for part of the year.

ANNEXURE B

FORMING PART OF THE DIRECTORS' REPORT

INFORMATION IN ACCORDANCE WITH THE COMPANIES (DISCLOSURE OF PARTICULARS IN THE REPORT OF BOARD OF DIRECTORS) RULES, 1988 AND FORMING PART OF THE DIRECTORS' REPORT FOR THE YEAR ENDED 31ST DECEMBER 1998

A. CONSERVATION OF ENERGY

- (a) Energy conservation measures taken :
- (1) Flash steam recovery in addition to the condensate recovery from PH II dryer for preheating the boiler feed water.

Bayer ABS Limited

- (2) Combustion efficiency of boiler is maintained high by the use of appropriate fuel oil additives.
- (3) Water consumption in various departments has been optimized resulting reduction in consumption.
- (b) Additional Investments if any being implemented for reduction of consumption of energy :

NIL

(c) Impact of measures at (a) and (b) above for the reduction of energy consumption and consequent impact on the production of goods. Energy index has been reduced by 7% than previous year. Reduction in power consumption, furnace oil and water.

B. TECHNOLOGY ABSORPTION

Efforts made in technology absorption as per the Annexure B-II

C. FOREIGN EXCHANGE EARNINGS AND OUT-GO

(a) During the year, the Company exported ABS Resins at a FOB value of Rs.138 thousand.

es ware in regular employment of the Company except Shri R S. Agrawal, whose employment is

The Company has been registered with EMF scheme of Exim Bank.

(b) Total foreign exchange earned and used. ('000)

Exchange earned	Rs. 13,818
Exchange outgo	Rs. 522,771

search open of the year of the year

Bayer ABS Limited

ANNEXURE B - I		NNEXURE B-II
FORM - A Form for the disclosure of particulars with respect to	conservation of energy.	8 - MRO
A section of it are the flow makery hauble as a section to broke a section of the	Jan.'98 to A	a) of Global ABS
Power and Fuel Consumption		
1. Electricity		
(a) Purchased		
Total Amount Rs. '000 Rate/ Unit Rupees	o abam the aniaen MA2 or 4.731A to ae abbe SAN and HRG have been established	17914 6410 2006 4.50 6410 2006 4.50
(b) Own Generation		the Company se far as COMPANY SE TAN OF
I) Through Diesel Generation	- HOTOR	
Unitse Balance Sheet and Profit and Lysta	ieat resistantigrade of automobility indu	ada) tiv Todevelop h
Units per Ltr. of Diesel Oil die begaupen Cost / Unit	ency, in this aspect, NCL will ditend	overall effici
II) Through steam turbine /Generator		
Units	OAAV	EXPENDITURE OF
Units per Ltr. of Fuel Oil / Gas Cost / Unit	sa <u>Ar</u> count read together with the r	notes libliqueQ n. g (es. lhe
III) Through Wind Turbine Generator		c) Total
Units	to equineries 5855276 lbneqxe	
Amount Rs. '000		13972 3.73
2. Coal (Specify quality and where used) MOITAV	SORPTLIN, ADAPTATION AND INNO	L TEINNOLOGY AB
	of, made towards technology absorptic	
	e abolie evols ed. 1948476 11744	
Avg. Rate 🛛 🖌 most benoxicer atsey a tast e	ported [20.8 diagy (Imported during th	mi to easo n6.19 ()
4. Other / Internal Generation	of the financial year) following inform ov Imported	iolonnoaT Mi N. Thakkar
(Please give details)	NIL bag	ni to usey (ii NIL Pariner
Qty. AVA	nology been fully absorbed ?	
Total Cost Rate / Unit	r absorb LIN areas where this had not the hereof and future plans of action	
5. Consumption per Ton		
Electricity Units	581	845
Furnace Oil Ltrs.	68	99