Syngene





The cover image depicts embryological development, which epitomises the continuous process of growth. At Syngene, the aim behind investing in our partnerships is inspired from this infinitely small cell. We believe that when we connect and collaborate with our stakeholders, we will, just like the cell embryo, set up a continuous process of development, benefitting all who are directly or indirectly connected with the Company.

CONTENTS

Business Review

About us 02 Inspiring us on our path **07** Financial Highlights 08 The Syngene Journey 10 Managing Director's Message 12 CEO's Operational Review 14 CFO's Financial Review 18 The Marketplace 21 Our Business Model 22 Dedicated R&D Centres 24 Discovery Services 26 Leveraging Bioinformatics in Drug Discovery & Development 30 Development & Manufacturing Services 32 Every Client Matters 34 Investing in Quality 36 Investing in Information Technology 37 Investing in Supply Chain 38 Investing in People 40 Investing for Long-Term Value Creation 42 Investing in Sustainable Operations 44 Investing in a Larger Purpose 46 Board of Directors 48 Executive Committee 50 Business Unit Heads 51 Corporate Information 52

Statutory Reports

Board's Report **53**Corporate Governance

Corporate Governance Report **89**Business Responsibility Report **110**

Management Discussion and Analysis 123

Financial Statements

Standalone Financial Statements **135**Consolidated Financial Statements **190**

AGM Notice 246

Glossary 265



To download or view this report online, please log on to **www.syngeneintl.com/investor-relations**





INVESTING IN PARTNERSHIPS

HATTER ADDITIONAL SHEET OF BOOK

Syngene International Limited has always believed in the power of partnerships to unlock long-term value for its stakeholders. These include not just our clients but a far wider gamut, including employees to environment, suppliers to scientific research-focussed organisations, and shareholders to society.

We nurture our relationships through continual investments. These investments in people, infrastructure, processes, vendor management, logistics, supply chain or technology, enable us to harness the power of science to build trust, widen our collaborations, drive growth and deliver value.

Today, Syngene is a trusted strategic partner to a diversified global clientele – from marquee companies to start-ups across sectors. As we celebrate 25 years of our successful journey, we pledge renewed commitment to our partnerships that have brought us so far in our journey.

ABOUT US

Incorporated in 1993, Syngene International Limited is an innovation-focussed global discovery, development and manufacturing organisation providing integrated scientific services to the pharmaceutical, biotechnology, nutrition, animal health, consumer goods and specialty chemical industries around the world.

Our state-of-the-art infrastructure, qualified team of scientists and rich expertise in emerging technologies enable us to improve research and development productivity, drive innovation and reduce time-to-market for novel molecules. Our competitive advantage stems from our ability to customise our scientific solutions. This unique value proposition is reflected in our long-term partnerships with the world's leading pharmaceutical and biotechnology companies, along with strong relations with companies in other sectors and our growing association with small and virtual companies.

The business is divided into three units: Dedicated R&D Centres, Discovery Services and Development and Manufacturing Services.





Centres of excellence with dedicated infrastructure and scientific teams to suit the needs of individual clients.

Contracts are long-term in nature, usually five years or more and Full-time-equivalent (FTE) engagements to support the client's R&D requirements.





Chemistry, biology, toxicology and bioinformatics services for both small and large molecules.

Undertaken for multiple clients, with the contracts being primarily FTE engagements and typically renewed annually.



Development and Manufacturing Services



Pre-clinical studies, drug substance development, drug product development, allied services (stability services, viral testing, bioanalytical), clinical trials and manufacturing services for small molecules and biologics.

Largely Fee-for-service (FFS) engagements both for the short and long-term. Engagements generally expand in scope and extend in duration driven by our ability to generate added value for our clients.

Pg 24
Read more on this business unit

Pg 26
Read more on this business unit

Pg 32
Read more on this business unit

Syngene in Numbers*



331 CLIENTS



8

OF THE GLOBAL TOP 10 PHARMACEUTICAL COMPANIES



3,996

QUALIFIED SCIENTISTS



1.4 Mn sq. ft.

AREA OF R&D AND MANUFACTURING INFRASTRUCTURE



62

LONG-TERM CLIENTS (COLLABORATIONS EXTENDING OVER 5 YEARS OR MORE)



94%

SHARE OF SALES FROM EXPORTS OUTSIDE INDIA





Our world-class facilities have received ISO 9001:2008, ISO 14001:2004, and OHSAS 18001:2007 certifications and have been audited by the United States Food and Drug Administration (USFDA), European Medicines Agency (EMA), Pharmaceuticals and Medical Devices Agency (PMDA), and major life sciences partners. Our animal health facilities are Good Laboratory Practice (GLP) certified by the Indian authorities and the Association for Assessment and Accreditation of Laboratory Animal Care International (AAALAC) accredited.

Business Review



Global Footprint

Headquartered in Bengaluru, India, Syngene is a global Contract Research Organisation (CRO). We have incorporated a wholly-owned overseas subsidiary in the United States (Syngene USA Inc.). This allows clients to have local access to our business development teams. We have also appointed regional business development representatives in the US (East and West Coast), Ireland and India. Our focus on client engagement has allowed us to build and maintain partnerships spanning the US, Europe, Asia-Pacific and Australia.

Geographic break-up of clients

(as on 31 March 2019)

73%

14%

6%

Partnering with Diverse Industries

Animal health

Biotechnology Pharmaceuticals

Consumer goods

Nutrition

Agrochemicals

Specialty chemicals

Academic and nonprofit organisations

Some of our Clients include:

Amgen Inc. Artelo Biosciences Baxter International Inc **Bristol-Myers Squibb** GSK

Herbalife Merck KGaA PharmAust Limited **Zumutor Biologics** Zoetis Inc.

INSPIRING US ON OUR PATH



OUR VISION

To be a world-class partner delivering innovative scientific solutions.



Integrity

To be ethical, honest and transparent in all we do.

Excellence

To commit ourselves to the highest levels of scientific and operational excellence.

Professionalism

To practise the highest degree of professionalism by encompassing attributes such as accountability, reliability and customer focus.



OUR PARTNERSHIP COMMITMENT

Clients

- Meet the current and future needs of our clients by providing world-class talent, infrastructure and systems
- Deliver services with sustained focus on quality, affordable innovation and productivity
- Work with our clients in flexible, adaptable and customised partnership models

Employees

- Ensure a safe and sociable work environment for all
- Provide opportunities to work with high-performance teams.
- Develop scientific, managerial and leadership skills to foster professional growth

Society and Environment

• Safeguard the environment by reducing waste, controlling pollution

and producing safe products

Support community health and wellness programmes

Patients, Physicians and Care Providers

- Maintain highest standards of ethics and patient care
- Uphold the highest standards of ethics and professionalism in working with physicians and care providers

FINANCIAL HIGHLIGHTS

