

# Excellence in nature

**Trident Limited** | 29<sup>th</sup> Annual Report 2018-19 Home Textiles | Paper

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For Trident, excellence is not just a word. It is deep in our mind and spirit. It is inherent to us. It is in our nature.

### Excellence is the way to win!

We consistently think, innovate and deliver excellence by surpassing our own expectation in everything we do. Our story of spinning one of the smallest into the world's largest, is the gradual result of always striving to do the best.

Our sincere endeavours, prudent strategies and intelligent execution helped us manufacture the bestin-class home textile and environment friendly paper products. Over the years, we have witnessed business excellence through enhanced efficiencies, greater customer experience and strong global footprint.

In the process, we have always been optimising our operations by building a sustainable business model and consistently creating higher value for our stakeholders.

13% 13% Y-0-Y TIN REVENUE Y-0-Y TIN EBIDTA

#### **INVESTOR INFORMATION**

Market Capitalisation	: ₹ 36,538 million (as at March 31, 2019)
CIN	: L99999PB1990PLC010307
BSE Code	: 521064
NSE Symbol	: TRIDENT
Bloomberg Code	: TRID:IN
Reuters	: TRIE.NS
Dividend	: 30% for the FY 2018-19
AGM Date	: September 30, 2019
AGM Venue	: Trident Group, Sanghera-148101

#### Disclaimer

This document contains statements about expected future events and financials of Trident Limited, which are forwardlooking. By their nature, forward-looking statements require the Company to make assumptions and are subject to inherent risks and uncertainties. There is significant risk that the assumptions, predictions and other forward-looking statements may not prove to be accurate. Readers are cautioned not to place undue reliance on forward-looking statements as a number of factors could cause assumptions, actual future results and events to differ materially from those expressed in the forward-looking statements.

Please find our online version at [https://www.tridentindia.

com/financialreports] Or simply scan to download

Note: Y-o-Y - Year on year, EBIDTA - Earnings before Interest, Depreciation, Tax and Amortisation, PAT - Profit after Tax





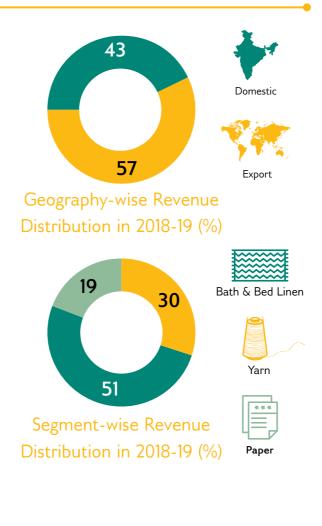


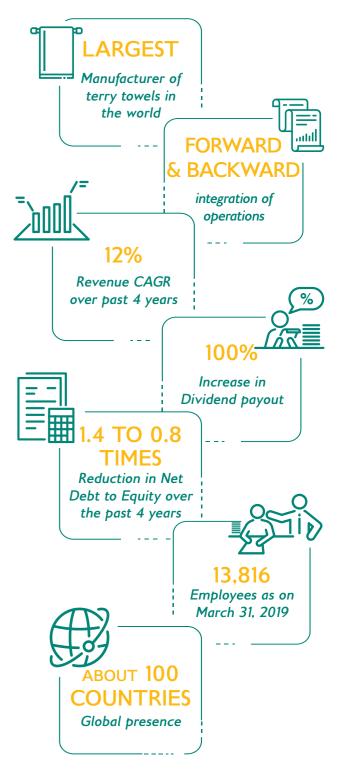


## Trident - A mark of excellence

Trident Limited (also referred as 'Trident', or 'the Company' from hereon) is the flagship company of the US\$ 1 billion Indian business conglomerate and global player, Trident Group, headquartered in Ludhiana. Beginning humbly in the year 1990, Trident has evolved over the years into one of the world's largest integrated home textile manufacturer under the visionary leadership of its founder and Group Chairman Mr Rajinder Gupta. The Company is engaged in the business of manufacturing wide variety of yarn, bed, bath linen, paper, chemicals and captive power.

Trident's state-of-the-art manufacturing facilities are located in Barnala (Punjab) and Budni (Madhya Pradesh). The Company is one of the largest exporters of home textile products with significant market share. Excellent in quality, coupled with differentiated growth strategies have led to a strong clientele across the global textile arena, leading to creation of a sustainable business model.





Note: CAGR - Compounded Annual Growth Rate





## Chairman's Message

People who don't buckle in, don't walk away. People who ooze good under pressure and smile when it rains on them. People who make bitter, better. Fix what's broken and improve what's not. People who stumble. Fall. Fail. Hurt. But are just not ready to give up until it is done. We are for these kinds of people. And we believe these people have the power to inspire all of us.

#### Dear Shareholders.

We, at Trident Group are passionate about growth and improving the world, every day. In our pursuit of excellence, it's our people who inspire us to create new benchmarks, achieve bigger milestones and make a difference.

In the past few years, we have built a strong business conglomerate through a strategic approach, where each vertical aims to achieve profitable and sustainable growth. Driven by excellence, our business model is centered to enhance market share and reach more consumers with high-quality innovative products and services.

The year gone by has been immensely fruitful for us as we accelerated work on our growth strategy while continually upgrading the business operating system to guide our financial and operational excellence. We

foresee FY20 as another opportunity to fulfil our commitments through an exceptional performance while generating healthy return for our stakeholders.

Together, we will continue to create value and maintain Trident's excellence-centric mindset to achieve even stronger and better results for our stakeholders.

Rajinder Gupta Chairman, Trident Group

With this, I extend my sincere thanks to our Board Members for their support. I express my gratitude to all shareholders, customers and friends across the world for their trust in us. And most importantly, a note of thanks to all the employees - our key driving force in achieving excellence – for their continuous dedication and contribution along the way!



## Excellence in our business model: Explained

At Trident, we have evolved our business model over the years through efficient allocation of capitals across our business processes. This has led to sustainable output and outcomes, creating a strong value proposition for our stakeholders.

### Input

#### o 🔍 o 🛛 Human Capital

Driving organisational success by training and motivating human assets. No. of employees: 13,816

#### Social and Relationship Capital

Shared values, nurturing relationship and trust with the investors, regulatory authorities, clients, suppliers, distributors, channel partners, sales team and communities in which the Company operates. Spend on CSR activity: ₹ 93.9 million

### **Financial Capital**

Wisely allocated the financial capital in order to create sustained shareholder value. Total capital employed: ₹ 53,670.2 million Debt to Equity ratio: 0.8

### Manufactured Capital

World-class manufacturing facilities to meet changing customer demands. Strategically located unit at Budni and Barnala. Efficient raw material procurement and inventory management.

### 111 (B)

#### Intellectual Capital

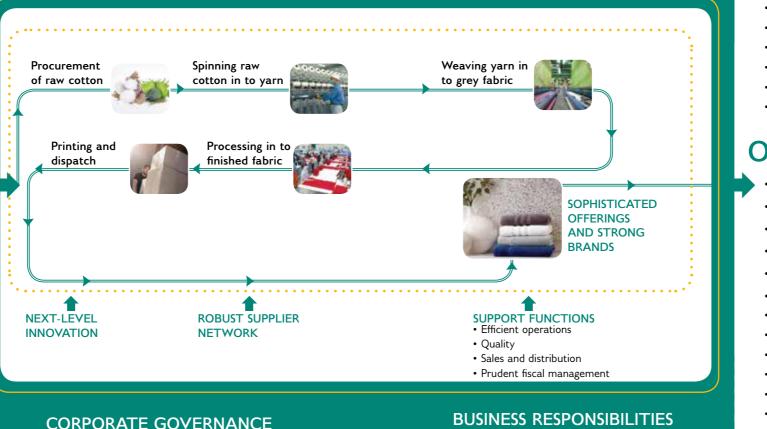
The Company believes in innovation-led approach through strong research insights. It has invested in world-class technological equipment and standardised systems and processes for larger efficiencies.

#### Natural Capital

Constantly strive to conserve natural resources by prudently utilising them in the business processes. Raw Cotton and wheat straw used in textile and paper manufacturing respectively. Solar panel installation and water conservation through zero liquid discharge

Vision Inspired by challenge, we will add value to life and together prosper globally.

### FUTURE GROWTH DRIVERS



### Output

**Our values** 

To provide customer

satisfaction, through

teamwork based on

honesty and integrity,

for continuous growth

and development.

**RISKS AND CONCERNS** 

- · Bed linen production : 43.9 million meters per annum
- Bath linen production : 90,000 MT per annum
- Paper production : 1,75,000 ton per annum

## Outcome

- Trust, transparency and value creation for stakeholders
- Sustained cashflows
- Higher net worth
- Driving innovative culture
- · Constructive contribution through efficiently managing natural resources
- · Achieved highest-ever revenue
- Achieved highest-ever EBIDTA
- Achieved highest-ever PAT
- · Volume growth in Bed and Bath Linen segment
- EPS stood at ₹ 7.28 in FY19

6 Trident Limited

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Excellence in our business model: Explained

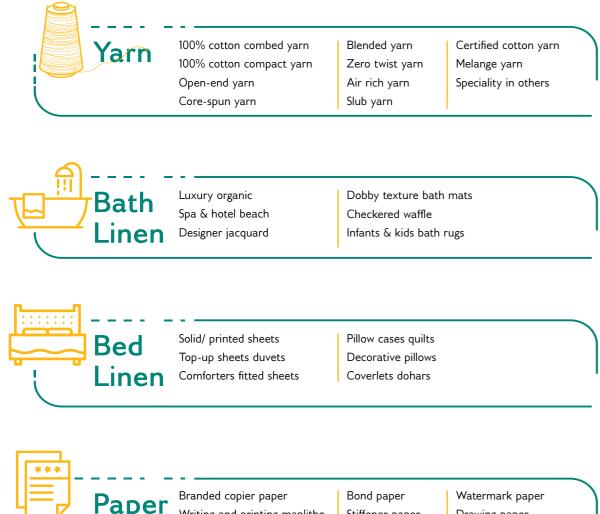
- · Future-ready skilled workforce
- · Generating value from employee skills
- · Commitment to the Government and regulatory authorities by
- means of timely payments of taxes
- Growing customer satisfaction and engagement
- Long-term relationship with partners, vendors and stakeholders
- Positive impact on community by promoting education, skill
- development and improving healthcare
- 13%, 13% and 40% increase in Revenue, EBITDA and PAT Respectively.
- Yarn production : 1.15 Lakh ton per annum
- Unique products to suit the market demand
- · Efficient quality control
- Total no. of Patents granted : 5
- Water conservation and re-utilisation of waste water resources
- · Healthy and flexible working environment
- Enhanced employee engagement

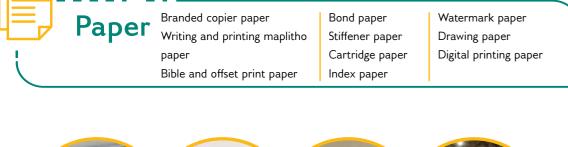
• Highest-ever dividend declared



## Driving excellence through wide product spectrum

At Trident, we have built a strong product portfolio across our business divisions with a blend of regular and high-value added products, which drive both, volumes and value.







## **Excellence in our business strategies**



Integrated business model

### Relevant Product Design Innovative manufacturing

with large manufacturing capacity and state-of-theart technology result in operating and cost efficiencies

### Sound Risk Management

Widespread presence across markets, loyal relationship with vendors and adequate measures to hedge currency movement diversify risks and reduce dependency



Interest Coverage Ratio INCREASED from 5.41 to 8.70 over past 4 years



Corporate Review - 02-25 / Statutory Reports - 26-81 / Financial Section - 82-203 Driving excellence through wide product spectrum

processes to produce the best quality bed and bath products

#### Nurturing Client Relationship

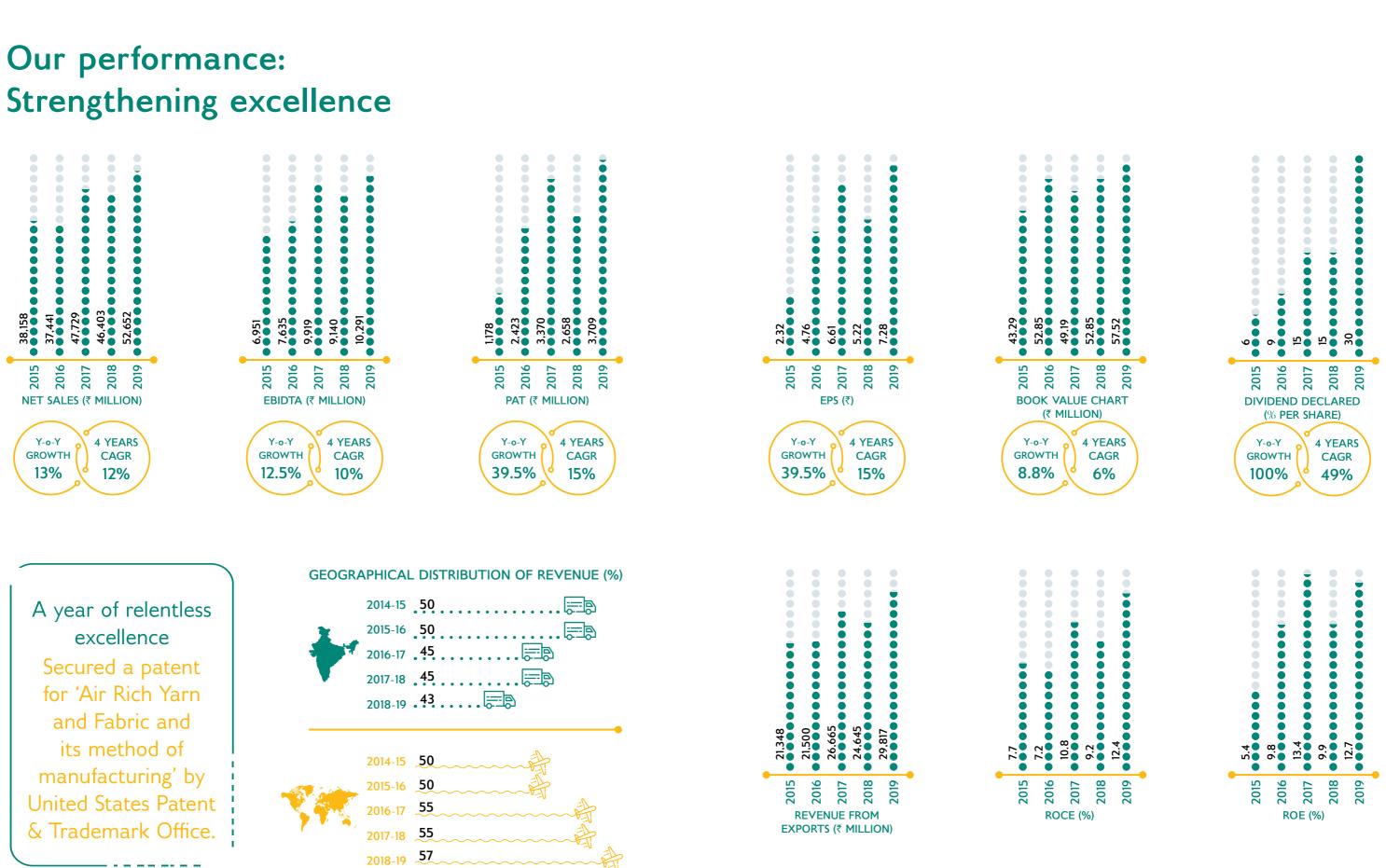
Longstanding relationships with large and diversified customer base across geographies

### Strong Market Intelligence

Design studios and showrooms in the United States and the United Kingdom to showcase products and engage closely with customer procurement teams for real time market updates



# Our performance:



Note: Y-o-Y - Year on year, EBIDTA - Earnings before Interest, Depreciation, Tax and Amortisation, PAT - Profit after Tax, EPS - Earnings per Share, ROCE - Return on Capital Employed

Our performance: Strengthening excellence



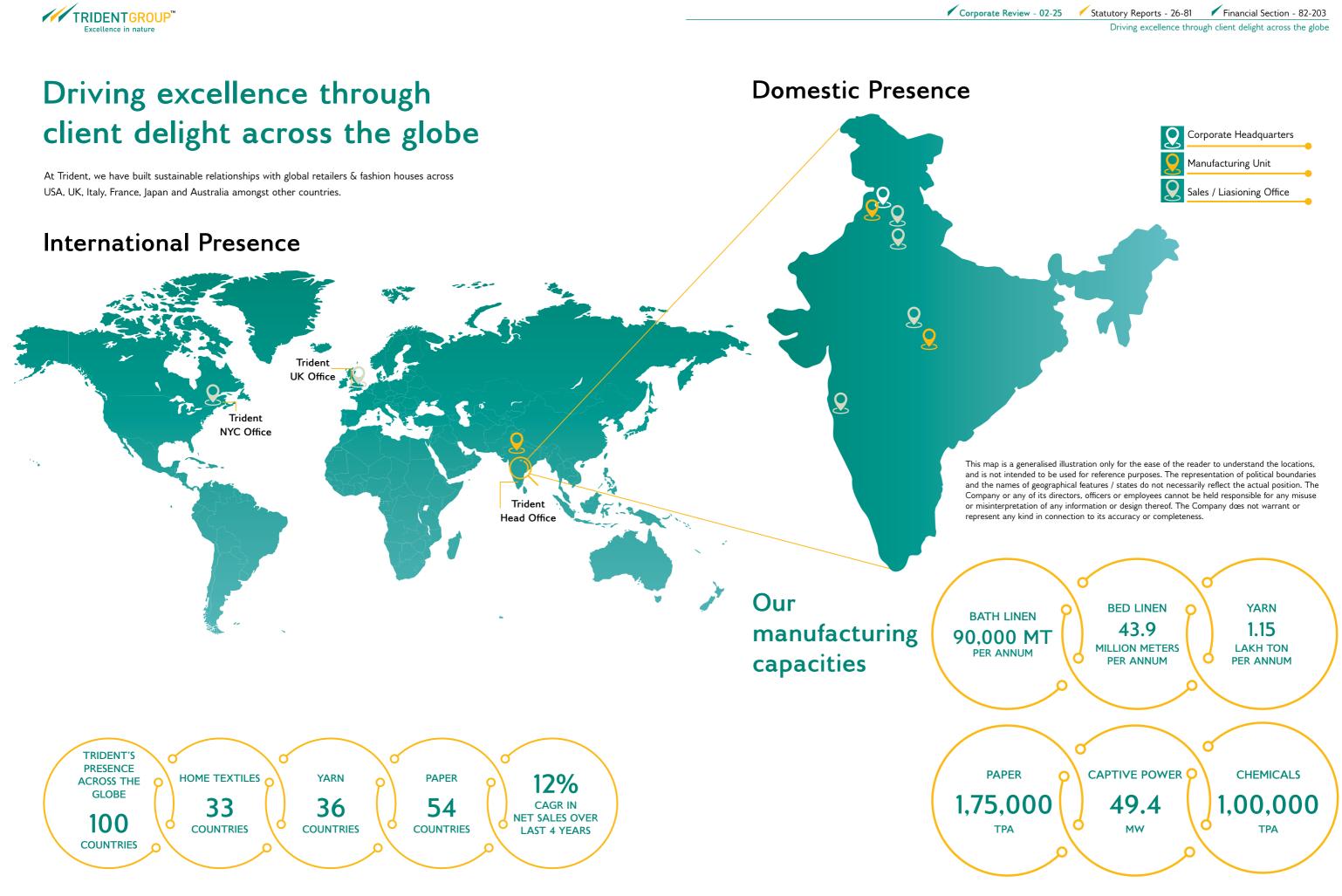


## 10-year highlights

Particulars	Unit	FY 19	FY18*	FY17*	FY16	FY15	FY14	FY13	FY12	FY11	FY10	FY09	FY08
SALES	(₹ million)	52,652	46,403	47,729	37,441	38,158	38,689	33,353	27,323	25,207	18,034	13,981	10,487
EXPORTS	(₹ million)	29,817	24,645	26,665	21,500	21,348	20,847	17,617	15,491	13,782	9,159	7,770	5,948
EBITDA	(₹ million)	10,292	9,140	9,919	7,635	6,951	7,439	5,778	3,202	4,158	3,560	2,605	1,818
PAT	(₹ million)	3,709	2,658	3,370	2,423	1,178	1,970	493	-437	671	565	-530	399
NETWORTH	(₹ million)	29,313	26,934	25,071	24,756	22,021	9,309	7,063	6,505	5,315	5,028	4,463	4,452
FIXED ASSETS (NET BLOCK)	(₹ million)	36,725	38,517	41,274	46,930	36,812	17,912	19,622	21,400	15,885	15,651	14,691	8,039
GROSS DEBT	(₹ million)	24,357	27,978	28,494	34,427	26,504	18,623	22,398	22,837	19,033	17,000	15,537	12,828
NET DEBT	(₹ million)	23,437	26,210	27,121	33,608	26,361	18,223	22,042	22,606	18,960	16,669	14,391	11,942
LONG TERM DEBT	(₹ million)	12,937	16,894	20,456	21,365	13,961	7,659	9,492	12,726	8,663	9,593	9,129	8,832
EBITDA MARGIN	(%)	20%	20%	21%	20%	18%	19%	17%	12%	16%	20%	19%	17%
INTEREST COVERAGE RATIO	(Times)	8.70	7.73	7.03	5.26	3.37	3.54	2.46	1.86	3.29	3.40	3.13	3.84
GROSS DEBT-EQUITY RATIO	(Times)	0.83	1.04	1.14	1.39	1.20	2.00	3.17	3.51	3.58	3.38	3.48	2.88
NET DEBT-EQUITY RATIO	(Times)	0.80	0.97	1.08	1.36	1.20	1.96	3.12	3.47	3.57	3.32	3.22	2.68
NET DEBT TO EBITDA	(Times)	2.28	2.87	2.74	4.40	3.79	2.45	3.81	7.06	4.56	4.68	5.52	6.57
EPS	(₹)	7.28	5.22	6.61	4.76	2.32	6.33	1.6	-1.59	3.02	2.54	-2.64	2.02
CASH EPS	(₹)	14.42	13.15	14.73	11.37	8.63	14.52	10.09	5.94	11.78	10.42	3.13	6.39
BOOK VALUE/SHARE	(₹)	57.52	52.85	49.19	48.6	43.29	29.92	22.72	21.27	23.91	22.56	19.91	22.93
ROE	(%)	12.7%	9.9%	13.4%	9.8%	5.4%	21.2%	7.0%	-6.7%	12.6%	11.2%	11.9%	9.0%
ROCE	(%)	12.4%	9.2%	10.8%	7.2%	7.7%	19.0%	12.0%	4.2%	10.0%	9.2%	8.2%	6.0%
DIVIDEND	(%)	30%	15%	15%	9%	6%	3%			12%			
DIVIDEND PAYOUT RATIO	(%)	50%	35%	27%	24%	29%	8%			57%			

Note: After excluding fair valuation of land as per IND - AS, ROCE would be 15.3% (FY19), 10.5% (FY18) and ROE would be 16.5% (FY19), 13.3% (FY18) \*Revised refer note 53 & 54 of standalone financial statements







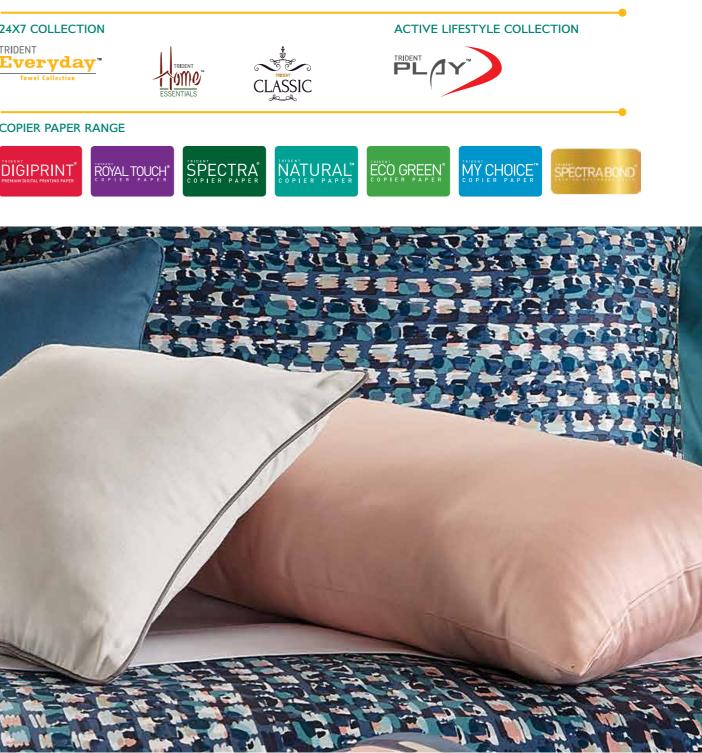
## Excellence in what we create. Sophisticated offerings and strong brands

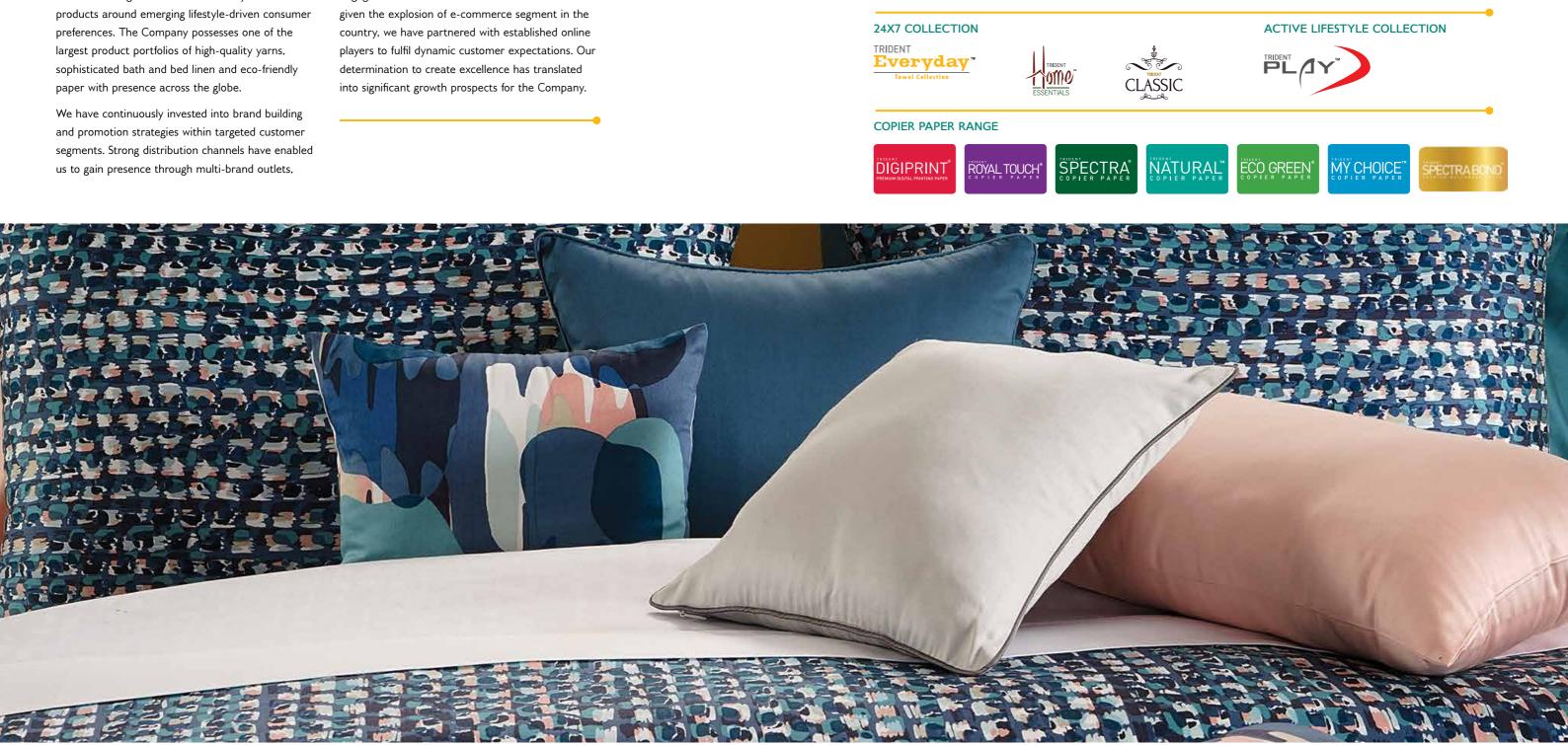
Excellence is a deeply ingrained belief in our system which has helped us deliver the bestin-class offerings. We have consistently created

shop-in-shop concept, among others. Our long standing partnerships have facilitated deeper client engagement and wider market reach. In addition,

### The best-in-class brands









ΗΟΤΕΙ

LUXURY