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TULSYAN NEC LIMITED

Registered Office

61, Sembudoss Street, Chennai - 600 001.

Corporate Office

5th Floor, 147, Greams Road, Chennai 600 006.

Administrative Office

37, Kaveriappa Layout, Miller Tank Bund Road

Vasanth Nagar, Bangalore - 560 052.

Steel Division

39, Dr. Harikrishna Naidu Street Ambattur, Chennai - 600 053.

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A 15/N, (Pt) SIPCOT Indl. Complex, Gummudipoondi

Chengalpet Dist., Tamil Nadu.

Windmill:

1. Kudimangalam, Udumalapet, Tamilnadu

2. Pazhavoor, Tirunelveli Dist. Tamilnadu

Synthetics Division

7-A, Doddaballapura Indl. Area,

Kasba Hobli, Karnataka.

2-B, Survey No. 16, Korandanahalli Malur Industrial Area, Malur Kolar Dist.

Karnataka.

21, Doddankudi Indl. Area, Off Whitefield Road

Mahadevapura, Bangalore 560 048.

Karnataka.

Plot No.E-4, Madkaim Indl. Area, Madkaim Village, Ponda Taluk, Goa.

Board of Directors

L.K. Tulsyan

Executive Chairman

Sanjay Tulsyan

Managing Director

S.M. Tulshyan

S.Soundararajan

P.T. Rangamani

A.P. Venkateshwaran

Bankers

Canara Bank

Syndicate Bank

Andhra Bank

State Bank of India

Auditors

C.A. Patel & Patel, Chennai

R.S. Agarwala & Co., Bangalore

Share Transfer Agents

Cameo Corporate Services Ltd.

Subramanian Building

1 Club House Road

Chennai - 600 002.



NOTICE TO THE SHAREHOLDERS

NOTICE is hereby given that the 57th Annual General Meeting of the Company will be held on Thursday the 30th September, 2004 at 10.30 a.m. at NARADA GANA SABHA MINI HALL, 254, T.T.K. Road, CHENNAI - 600 018, to transact the following business:

ORDINARY BUSINESS

- To receive, consider and adopt the Audited Balance Sheet as at 31st March, 2004 and the Profit and Loss Account for the year ended on that data, together with the Report of the Directors and Auditors thereon
- 2. To appoint a Director in the place of Shri S Soundararajan, who retires by rotation and being eligible, offers himself for reappointment
- 3. To Declare Dividend
- 4 To consider and if thought fit, to pass with or without modification, the following as an Ordinary Resolution:

"RESOLVED THAT M/s. C.A. Patel and Patel. Chartered Accountants, Chennal, retiring auditors of the Company be and are hereby reappointed as auditors of the Company to hold office from the conclusion of this meeting until the conclusion of the next Annual General Meeting on a remuneration to be fixed by the Board of Directors of the Company"

SPECIAL BUSINESS

To regularise the appointment of Shri A P Venkateshwaran, Director whose term of office expires on the date of Annual General Meeting

To consider and if thought fit, to pass with or without modification, the following as an Ordinary Resolution

"RESOLVED THAT pursuant to the provisions of Sections 198, 269, 309 and other provisions, if any, of the Companies Act. 1956. Shri A P. Venkateshwaran be and is hereby appointed as Wholetime Director of the Company on the following terms and conditions : -

- i) Term: 5 years with effect from 1st October, 2004
- ii) Salary and Pequisites: Rs.30000 / per month
- iii) Other perquisites: Company Car with driver & Telephone at Residence"

For and on behalf of the Board

Place: Chennai

Date: 30th August, 2004

Lalit Kumar Tufsvan Sdaxxxxxx Executive Chairman

NOTES:

A MEMBER ENTITLED TO ATTEND AND VOTE IS ENTITLED TO APPOINT A PROXY TO ATTEND AND VOTE INSTEAD OF HIMSELF AND SUCH PROXY NEED NOT BE A **MEMBER**

The Proxies to be valid, should be lodged with the Share Transfer Agents, not less than 48 hours before the commencement of the Meeting.

The Register of Members and the Share Transfer Books of the Company will remain closed from Friday the 24th September, 2004 to Thursday the 30th September, 2004 (both days inclusive)

Members are requested to forward transfer requests, change of address, power of attorney, etc., to the Share Transfer Agents, viz., Cameo Corporate Services Ltd., I, Club House Road, Chennai - 600 002

As per Section 205 (A) of the Companies Act, 1956 the dividends which remain unclaimed over a period of seven years have to be transferred to the Investor Education and Protection Fund of the Central Government. The unclaimed dividend of the financial year 1996-97 is due for transfer to the account of the Central Government on 17th November, 2004, Shareholders who have not encashed the dividend warrants for the financial year 1996-97 or any subsequent financial years are requested to revalidate the same by sending the original dividend warrants to the Registrar.

Members/Proxies are requested to bring the attendance slip duly filled in for attending the meeting and also their copy of the Annual Report

EXPLANATORY STATEMENT UNDER SECTION 173 (2) OF THE COMPANIES ACT, 1956

HEM No. 5

Shri A P Venkateshwaran is working as Vice President (Finance & Corporate Accounts) of the Company. He has been inducted in the Board as Additional Director of the Company during January, 2004, Now the company has received proposal under section 257 of the Companies Act, 1956 from a Member to appoint as Whole-time Director for five years. Hence this special business is to be transacted in this meeting and Shri A P Venkateshwaran will be appointed as Whole-time Director of the Company under the terms and conditions mutually agreed upon.

None of the Directors is interested or concerned in the resolution.



REPORT OF THE DIRECTORS TO THE SHAREHOLDERS

We take pleasure in presenting the 57th Annual Report of the Company together with the Audited Balance Sheet, Profit & Loss Account and Cash Flow Statement for the year ended 31st March, 2004.

FINANCIAL	Rupees in Lacs		
RESULTS Profit before	•	2002-2003	
depreciation and Tax	546.40	516.98	
Less: Depreciation	241.40	231.97	
Profit for the year	305.00	285.01	
Less: Current Tax	43.60	36.00	
Deferred Tax	30.60	47.48	
Add: Surplus			
brought forward	117.93	110.09	
Public Issue/Prelimina	ıry		
Exp. written off	4.21	4.21	
Amount available	DODE		
for approp <mark>r</mark> iation	492.92	307.41	
Appropriations:			
Dividend	.40.00*	35.00	
Corporate Tax	5.00	4.48	
General Reserve	150.00	150.00	
Balance carried forwar	d 149.52	117.93	

^{*} subject to approval of AGM

OPERATIONS AND OUTLOOK

The performance of your company for the current year was satisfactory especially in view of the volatile market conditions prevalent in both Steel as well as Woven Sacks. The Profit before depreciation and tax has grown by 5.69% compared to the previous year.

The expansion envisaged Gummudipoondi has been completed by which the capacity of the Steel Division has increased by 72000 Mts. per annum.

DIVIDEND

Your Directors are pleased to recommend a Dividend of 8%, on the Equity Capital subject to members approval

DIRECTORS

Mr.S.Soundararajan, Director of the Company, retires by rotation and being eligible, offers himself for reelection. Mr. A.P. Venkateswaran, who has been inducted in the Board as Additional Director during January, 2004, whose office expires at this Annual General Meeting. He will be reappointed as Wholetime Director of the Company.

AUDITORS

The joint auditors of the Company M/s. C. A. Patel & Patel, Chartered Accountants, Chennai and M/s. R. S. Agarwala & Co., Chartered Accountants, Bangalore, retire at the ensuing Annual General Meeting of the Company. Mr. M. Gandhi, Partner of M/s R.S. Agarwala & Co., Chartered Accountants, Bangalore has expressed his inability to continue as auditors of the Company. Hence it has been decided to re-appoint M/s C. A. Patel & Patel, Chartered Accountants, Chennai as the Auditors of the Company.

PERSONNEL

Your Directors wish to express their appreciation to the employees at all level for their contribution to the Company's performance during the year under review.

None of the employees was in receipt of remuneration in excess of limits prescribed under section 217(2A) of the Companies Act, 1956.

FIXED DEPOSITS

The Company has complied with the provisions of Section 58A of the Companies Act,1956 and Rules made thereunder relating to acceptance of deposits from public. There are no unpaid/unclaimed deposits.



DEMATERILAISATION OF SHARES

Your company has entered in to an arrangement with National Securities Depository Limited (NSDL) and Central Depository Services Limited (CDSL) for Dematerialisation of the Company's shares in accordance with the provisions of the Depositories Act, 2001. Accordingly, our Company's shares can be dematerialised in the CDSL and NSDL under the ISIN - INE463D01016.

DIRECTORS' RESPONSIBILITY STATE-MENT

In compliance of Section 217(2AA) of the Companies Act, 1956.

Your Directors confirm that

- in the preparation of the annual accounts, the applicable accounting standards have been followed along with proper explanation relating to material departures;
- ii. such accounting policies have been selected and applied consistently and judgements and estimates made that are reasonable and prudent so as to give a true and fare view of the state of affairs of the Company as at 31st March, 2004 and of the Profit of the Company for the year ended on that date.
- iii. proper and sufficient care has been taken for the maintenance of adequate accounting records in accordance with the provisions of the Companies Act for safe guarding the assets of the Company and for preventing and detecting fraud and other irregularities
- iv the annual accounts have been prepared on a going concern basis.

AUDIT COMMITTEE

In compliance of Section 292A of the Companies Act, 1956, the Audit Committee of the Board has been re-constituted consisting of the following Directors:

- 1. Mr. S. M. Tulshyan Chairman
- 2. Mr. Lalit Kumar Tulsyan
- 3. Mr. S. Soundararajan

CORPORATE GOVERNANCE

Report on Corporate Governance is annexed

GENERAL

The particulars prescribed by Companies (Disclosure of Particulars in report of Board of Directors) Rules, 1988 are appended and form an integral part of this Report.

The Directors take this opportunity to convey their appreciation of the services rendered and support given by the Company's Bankers, Financial Institutions, Suppliers and Customers.

Your Directors thank you, the Shareholders, for your continued patronage.

For and on behalf of the Board **Lalit Kumar Tulsyan** *Executive Chairman*

Place: Chennai

Date: 30th August, 2004



ANNEXURE TO DIRECTORS' REPORT

Information under section 217(1) (e) of the Companies Act, 1956

A.	CONSERVATION OF ENERGY	2003 - 2004 Rs.	2002 - 2003 Rs.
	I. Electricity		
	a. Purchases in units	20030581	20361004
	Total Amount (Rs. in lacs)	884.63	833.95
	Rate per unit	4.61	4.10
	b. Own generation in units	4200	7126
	Unit per litre of diesel	3 .50	3 .50
	Cost per unit	6.51	5.71
	II. Coal	****	
	III. Furnace Oil		•
	Consumption (litres)	1464974	1708940
	Total Amount (Rs. in lacs)	191.96	208.70
	Average Rate (Rs.)	13.10	12.21
B.	CONSUMPTION PER UNIT OF PRODUCT	ΓΙΟΝ	
	Finished Steel Products		•
	Production	25987	25887
	Electricity	111	111
	Furnace oil	56	66
	MS. Ingots		
	Production	15017	14561
	Electricity	1142	1202
Ċ.	TECHNOLOGY ABSORPTION	Not applicable	Not applicable
D.	ACTIVITY RELATING TO EXPORTS		
	i. Foreign Exchange earned	1065.05	436.56
	ii. Foreign Exchange used	815.02	860.94

Place: Chennai

Date: 30th August, 2004

For and on behalf of the Board

Lalit Kumar Tulsyan

Executive chairman



STATEMENT PURUANT TO SECTION 212 OF THE COMPANIES ACT, 1956,

	RELATING TO SUBS	MUIA	KY CU	WIPANI	
Α	(a) The extent of the company's interest in t	he sub	sidiary	at the end of the financial year o	on 31/03/
1)	Name of the Subsidiary Company :	Tulsy	an Tec	hnologies Limited	
2)	Paid-up Capital :		2,65,00		
3)	Investment made by the Company:	Rs.1,0	0,00,00	00/-	
4)	Extent of Interest of the Company:	88.779	%		
	(b) The Net aggregate amount of the Profit o Account as on 31/03/2004	f the su	bsidiary	y company not dealt with in the C	ompany's
1)	Net profit after tax of Tulsyan Technologies for the period ended 31st March, 2004	Ltd		NIL	• .
2)	Company's share in the net profit of			NIL	
2)	the Subsidiary Company			NE	
3)	Less amount of the dividend received from				
-,	the Subsidiary Company			NIL	
4)	Amount of profit of the Subsidiary Compan	y			
,	not dealt within the books of the Company	•		NIL	
	(c) The net aggregate amount of the profits	of			
	the Subsidiary Company dealt within	, O1			
	the Company's Accounts			NIL	
	are company a recounts			1412	
В	(a) The extent of the company's interest in	the su	bsidian	y at the end of the financial year	r
	on 31/03/2004			ion.com	
	1) Name of the Subsidiary Company		:	Tulsyan Power Limited	
	2) Paid-up Capital		:	Rs.5,00,000/	
	3) Investment made by the Company		:	Rs.4,94,000/	
	4) Extent of Interest of the Company		:	98.80%	
	(b) The Net aggregate amount of the Pro Company's Account as on 31/03/2004	ofit of	the sub	osidiary company not dealt wi	th in the
1)	Net profit after tax of Tulsyan Power Limited for the period ended 31st March, 2004	1		NIL	
2)	Company's share in the net profit of			NIL	
	the Subsidiary Company				*
3)	Less amount of the dividend received from				
,	the Subsidiary Company			NIL	
4)	Amount of profit of the Subsidiary Company	y			
	not dealt within the books of the Company			NIL	
(c)	The net aggregate amount of the profits of			•	
	the Subsidiary Company dealt within				
	the Company's Accounts			NIL	
	On behalf of the	e Roare	4		

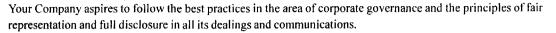
Sanjay Tulsyan Managing Director L. K. Tulsyan S. Soundararajan Executive Chairman Director

Place: CHENNAI

Date: 30th August, 2004

REPORT ON CORPORATE GOVERNANCE:

(Pursuant to Clause 49 of the Listing Agreement)



Your Company annual reports, results presentations and other forms of corporate and financial communications, provide extensive details.

1. Company's Philosophy on code of Governance

Your Company's Philosophy on the code of Governance is to enhance the Long term Economic value of the Company, its Shareholders and all its Stakeholders by adopting better Corporate Practices with highest levels of transparency, accountability and equity in all facets of its operation.

2. The Board of Directors

The Board of Directors consists of five Directors. Your company has an optimum combination of Executive and Non-Executive Directors with not less than Fifty Percent of the Board of Directors comprising of Non-Executive Directors. All the members of Board are eminent persons with expertise and extensive experience in different field and have made outstanding contribution to the Industry. Composition and Category of Directors is as follows:

Category	Name of the Directors
Executive Chairman	Shri Lalit Kumar Tulsyan
Executive-Not Independent	
Managing Director	Shri Sanjay Tulsyan
Executive-Not Independent	
Non-Executive-Independent Directors*	Shri S. M. Tulshyan

Shri S. Soundararajan

Shir P. T. Rangamani

Shri A P Venkateshwaran

Attendance of each Director at the Board Meeting, last Annual General Meeting and Number of other Directorship and Chairmanship of Committee of each Director in various companies

	Attendance Particulars		No. of other Directorships and Committee Memberships/ Chairmanship		
Name of Director	Board Meeting	Last AGM	Other Directorhsip	Committee Membership	Committee Chairmanship
Shri Sanjay Tulsyan	Ten	Yes	Five	None	None
Shri L K Tulsyan	Ten	Yes	Six	One	None
Shri S M Tulshyan	Four	No	Five	None	None
Shri S Soundararajan	Ten	Yes	One	None	None
Shri P T Rangamani	Five	Yes	None	None	None
Shri A P Venkateshwaran	Three	No .	None	None	None

^{*}As per the judgment of the Board these are Independent Directors within the meaning of explanation to Clause 49-1A of the Listing Agreement.



Shri A.P. Venkateswaran B.Com., ACA is working as Vice - President (Finance & Corporate Accounts) in the Company. He is going to be appointed as Whole-time Director in the ensuing Annual General Meeting. He is of 45 years old.

Number of Board Meetings held and the dates on which held:

Nine Board Meeting were held during the year, as against the minimum requirement of four meetings. The dates on which the meeting were held are as follows: 28th April 03, 31st May 03, 7th July 03, 28th July 03, 18th August 03, 30th August 03, 31st October 03, 9th January 04, 29th January 04, and 8th March 04

3. AUDIT COMMITTEE

The Board of the Company has constituted an Audit Committee, comprising three Directors viz. Shri S M Tulsyan, Shri L K Tulsyan and Shri S Soundararajan. The constitution of Audit Committee also meets with the requirements under Section 292 A of the Companies Act, 1956

The terms of reference stipulated by the Board to the Audit Committee are as contained under Clause 49 of the Listing Agreement, as follows:

Overseeing of the Company's financial reporting process and the disclosure of its financial information

Recommending the appointment and removal of external auditors, fixation of audit fee and also approval for payment for any other services.

Reviewing with management the annual financial statements before submission to the board, focusing primarily on (i) any changes in accounting policies, (ii) major accounting entries based on exercise of judgment by management, (iii) qualifications in draft audit report ($i\hat{v}$) significant adjustments arising out of audit (v) the going concern assumption, (vi) compliance with accounting standards, (vii) compliance with Stock Exchange and legal requirements concerning financial statements and (viii) any related party transactions of the Company of material nature, with promoters or the management, their subsidiaries or relatives etc. that may have potential conflict with the interests of Company at large.

Reviewing with the management, external and internal auditors, the adequacy of internal control systems.

Reviewing the adequacy of internal audit functions

Discussion with internal auditors any significant findings and follow-up there on.

Reviewing the findings of any internal investigations by the internal auditors into matters where there is suspected fraud or irregularity or a failure of internal control systems of a material nature and reporting the matter to the board.

Discussion with external auditors before the audit commences nature and scope of audit as well as have post-audit discussion to ascertain any area of concern.

Reviewing the Company's financial and risk management policies

To look into the reasons for substantial defaults in the payment to shareholders (in case of non-payment of declared dividends) and creditors

During the year, the Committee has met thrice during the year on 31/05/2003, 30/08/2003 and 29/01/2004

4. REMUNERATION COMMITTEE

The Company does not have a Reinuneration Committee. Payment of remuneration to the whole time directors is governed by the Agreement executed between them and the Company which was approved by the Board and the Shareholders in terms of Sch. XIII of the Companies Act. Their remuneration structure comprises salary, perquisites and allowances and contribution to provident fund. The Non-executive Directors do not draw any remuneration from the Company other than sitting fees. (This is a non-mandatory recommendation)