



GEARING TO GROW





Annual Report 2021-22

V.S.T. Tillers Tractors Limited









Corporate Information

Board of Directors

Mr. V.K. Surendra Chairman

Mr. R. Subramanian Independent Director

Mr. M.K. Bannerjee Independent Director

Mr. K.M. PaiIndependent Director

Ms. Siva Kameswari Vissa Independent Director

Dr. Nandakumar Jairam Independent Director

Mr. V.P. MahendraVice Chairman & Non-Executive
Director

Mr. V.V. PravindraNon-Executive Director

Mr. V.T. RavindraManaging Director

Mr. Arun V Surendra Non-Executive Director

Chief Executive Officer

Mr. Antony Cherukara

Chief Financial Officer

Mr. Pankaj Khemka

Company Secretary and Compliance Officer

Mr. Chinmaya Khatua

Statutory Auditors

M/s. K.S. Rao & Co., Bengaluru Chartered Accountants

Internal Auditors

M/s. Brahmayya & Co., Bengaluru Chartered Accountants

Cost Auditors

M/s. Rao, Murthy & Associates, Bengaluru, Cost Accountants

Secretarial Auditors

M/s. Thirupal Gorige & Associates LLP, Bengaluru, Practising Company Secretaries

Bankers

Canara Bank State Bank of India HDFC Bank SCB Bank

Regd. Office

Plot No.1, Dyavasandra Industrial Layout, Whitefield Road, Mahadevapura Post, Bengaluru - 560 048 Ph: 080-67141111

E-mail: vstgen@vsttractors.com website: www.vsttractors.com

Factory Addresses

PLANT LOCATIONS

HOSUR

Plot No:39, Sipcot – Phase I, Mookandapalli Post, Hosur - 635 126. Tamil Nadu

MYSORE

Plot No.42/43, Metagalli Industrial Area, Mysuru -570016. Karnataka

MALUR

Plot No-222-224 & 229-232, KIADB Industrial Area, Malur III Phase, Malur -563130, Karnataka

Contents

03-24

CORPORATE OVERVIEW

03 — Key Highlights

04 _ Gearing to Grow

06 _ About us

08 _ Our Presence

10 _ Chairman's Insights

12 — Financial Highlights

14 — Our Product Portfolio

18 — Strategic Framework

21 _ Operational Excellence

22 _ Sustainability

23 _ CSR

24 _ Awards

25-66

STATUTORY REPORTS

25 _ Management Discussion and Analysis

31 _ Board's Report

51 Corporate Governance Report

62 — Business Responsibility Report

67-123

FINANCIAL STATEMENTS

68 — Independent Auditor's Report

78 — Balance Sheet

79 — Statement of Profit and Loss

80 — Cash Flow Statement

82 Statement of Changes in Equity

83 Notes to the Financial Statements

124 _ AGM Notice



For additional information about the company log on to: www.vsttractors.com

FORWARD-LOOKING STATEMENTS

Some information in this report may contain forward-looking statements which include statements regarding Company's expected financial position and results of operations, business plans and prospects etc. and are generally identified by forward-looking words such as "believe," "plan," "anticipate," "continue," "estimate," "expect," "may," "will" or other similar words. Forward- looking statements are dependent on assumptions or basis underlying such statements. We have chosen these assumptions or basis in good faith, and we believe that they are reasonable in all material respects. However, we caution that actual results, performances or achievements could differ materially from those expressed or implied in such forward-looking statements. We undertake no obligation to update or revise any forward looking statement, whether as a result of new information, future events, or otherwise.



KEY HIGHLIGHTS

31,776

Tillers sold (in Nos.)

7,991

Tractors sold (in Nos.)

853.86

Income from Operation (Rs. in crores)

99.31

Profit After Tax (Rs. in crores)

46.50

CAPEX (Rs. in crores)

58%

Market share in Power Tillers segment in India

7%Market share in Compact
Tractors segment in India









About us

Driving empowerment of the farming community

A leading player in the Indian farm mechanisation segment, V.S.T. Tillers Tractors Limited (VST) today is the largest manufacturer of power tillers and four-wheel drive compact tractors in India.

Our journey began in 1967 as a part of VST group and was promoted in partnership with Japan's Mitsubishi Heavy Industries Ltd. Over time, we emerged to become one of the most renowned and preferred brands of agricultural equipment in Asia. Building on our rich legacy, we continue to push farm mechanisation and farmer empowerment across the globe especially in India.

Our cutting-edge manufacturing facilities and research capabilities have allowed us to maintain our leadership position in both domestic and international markets. Over the last decade, we have developed our presence in more than 20 countries and established ourselves as one of the popular compact tractor brand.





Despite adverse situation such as Covid-19 Pandemic, supply chain disruption and high raw material inflation, we are committed to achieve our vision of being a leading global brand in diversified farm mechanisation products & solutions and achieving the first revenue milestone of Rs. 3000 Cr.





We will accomplish our Vision with undivided and undeterred commitment towards innovative quality products through Inspired Individuals, Simplified Systems and 5X Leadership.







Make every interaction count, even the smallest one



Doing the right thing, even when no one is watching



Together we achieve more



It's not the big, but the fast that wins



Go the extra mile, it is never crowded

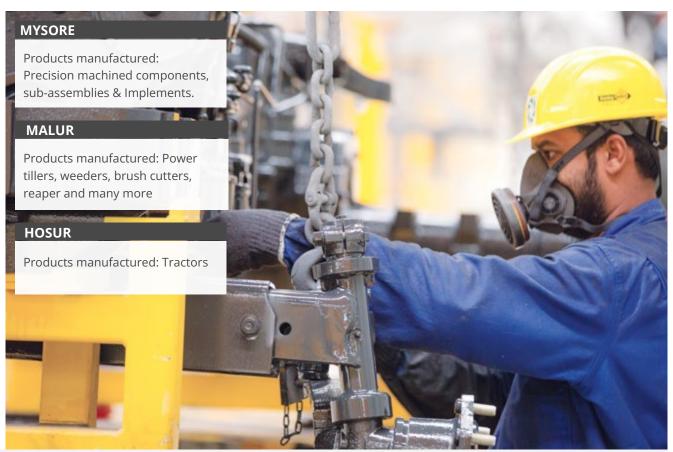


Go Green

Conserve to serve

OUR MANUFACTURING FACILITIES

With the vision to create sustainable crop solutions and enhance farm production, we have built three manufacturing facilities located in India. We supply our products and critical components to OEMs and customers across the world. All our manufacturing facilities are equipped with modern technologies and quality systems.



Did you know?

The Precision implements manufacturing and assembly started at our Mysore plant. The unit is spread across 5 acres of land and is equipped with all the latest machinery and equipment. We focus on complete validation of all precision implements through in house R&D for best suitability with tractors and provide a complete

range of farm mechanization solutions to customers under one roof. We are currently offering Rotary Tillers Sprayers and Balers with best-in-class global technology customized for Indian farms. The precision implement Division will be a future growth driver not only for VST but also for our channel partners. With the precision implements launch, VST is taking one more successful and solid step toward being a pioneer and leader in small farm mechanization.

7,500 Nos

Capacity of manufacturing tractor rotary at PCD Mysore

1,00,000 Nos

Capacity of manufacturing power tiller at Malur (Installed capacity 60,000 Nos.)

36,000 Nos

Capacity of manufacturing tractors at Hosur



Our Presence

