



Visit of Shri Hari Shankar Singhania, President, J.K. Organization Syths. P. Ganguly, J.K. Khullar, Hari Shankar Singhania, Raghupati Singhania and Arun K. Bajoria (left to right) having a look at the miniature model of Radial Tyre Plant.



VIKRANT TYRES LIMITED

Regd. Office: "Vikrant House", No. 54, 1 Main Road, V.V. Mohalla, Mysore 570 002

To all Shareholders,

NOTICE is hereby given that the TWENTYFOURTH ANNUAL GENERAL MEETING OF VIKRANT TYRES LIMITED will be held at 2.30 p.m. on Tuesday, the 1st September 1998 at Jaganmohan Palace Auditorium, Jaganmohan Palace, Mysore 570 024, to transact the following business:

ORDINARY BUSINESS

- To receive, consider and adopt the Balance Sheet and Profit and Loss Account for the year ended 31st March 1998 and the Reports of the Directors and Auditors thereon.
- 2. To appoint a Director in place of Shri C. Gopal Reddy, IAS, who retires by rotation and being eligible offers himself for re-appointment.
- To appoint a Director in place of Shri Srawan Kumar Bagla, who retires by rotation and being eligible offers himself for re-

appointment.

- 4. To appoint a Director in place of Shri Swaroop Chand Sethi, who retires by rotation and being eligible offers himself for re-appointment.
- To consider and if thought fit, to pass with or without modifications the following Resolution as a Special Resolution:

"RESOLVED THAT M/s K.P. Rao & Co., Chartered Accountants, Mysore be and are hereby re-appointed as Auditors of the Company from the conclusion of this Annual General Meeting to hold office, upto conclusion of the next Annual General Meeting on a remuneration of Rs. 60,000/- plus travelling and out of pocket expenses."

By Order of the Board

Place: New Delhi Date: 29.6.1998 DATTATRAY D BHAT COMPANY SECRETARY

NOTES:

- A Member entitled to attend and vote is entitled to appoint a proxy to attend and vote instead of himself and a proxy need not be a member. Proxies, in order to be effective, must be received by the Company not less than 48 hours before the meeting.
- 2. The Register of Members and the Transfer Books of the Company will remain closed from 18.8.1998 to 1.9.1998 (both days inclusive).
- 3. Members are requested to
 - a) Notify promptly any change in their addresses to the Company.
 - b) Send their queries, if any, at least 7 days in advance of the meeting so that the information can be made available at the meeting.
- 4. The Members are requested to bring their copies of Annual Report along with them to the General Meeting.

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VIKRANT TYRES LIMITED

Regd. Office: "Vikrant House", No. 54, I Main Road, V.V. Mohalla, Mysore-570 002

24TH ANNUAL GENERAL MEETING, 1ST SEPTEMBER 1998 (TUESDAY) (to be held at JAGANMOHAN PALACE AUDITORIUM, JAGANMOHAN PALACE, Mysore-570 024 at 2.30 p.m.)

ADMISSION SLIP

NAME & ADDRESS O	F THE MEMBER:				
FOLIO NO.:			NO. OF SHARES:		
I certify that I am a reg	gistered Shareholder of the Com	ipany/a Proxy Ho	lder for the above Shareholder.		
			MEMBER'S/PROXY'S SIGNATURE		
NOTE: Shareholder/Pro	xyholder must bring the Admissi	ion Slip to the m	eeting and handover at the entrance duly signed.		
	Depont (Cut Here	ction.com)		
VIKRANT TYRES LIMITED Regd. Office: "Vikrant House", No. 54, I Main Road, V.V. Mohalla, Mysore-570 002 PROXY					
I/We	of _		being a Member(s) of Vikrant Tyres Limited, hereby		
appoint	of		or failing him/her		
of			as my/our proxy to vote for me/us and on		
my/our behalf at the 24	th Annual General Meeting of the	ne Company to b	e held on Tuesday, the 1st September 1998 and at any		
adjournment thereof.					
Signed this	day of 1998				
		Affix a One Rupee Revenue Stamp			
Signature			Regd. Folio No		
NOTE: The proxy must	be returned so as to reach the	Regd. Office of	the Company not less than 48 hours before the time for		

holding the aforesaid meeting. A Proxy need not be a member of the Company.

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BOARD OF DIRECTORS

N. Viswanathan, IAS

Chairman

Srawan Kumar Bagla

K.V. Chandrasekhara

IDBI Nominee

B.K. Das, IAS

Om Prakash Khaitan

Karna Singh Mehta

C. Gopal Reddy, IAS

B.R. Sethi

LIC Nominee

S.C. Sethi

Narayanan Sankar

Bharat Hari Singhania

Raghupati Singhania

Vikrampati Singhania

Arun Kumar Bajoria

President

COMPANY SECRETARY

Dattatray D. Bhat

AUDITORS

M/s K.P. Rao & Company 54, Chamaraja Double Road Fort Mohalla

Mysore - 570 004

BANKERS

Indian Bank

Syndicate Bank

State Bank of India

Punjab National Bank

State Bank of Mysore

Vijaya Bank

Corporation Bank

REGISTERED OFFICE:

ADMN. OFFICE/FACTORY:

"VIKRANT HOUSE"

K.R.S. Road Metagalli

54, I Main Road, V.V. Mohalla

MYSORE - 570 016

MYSORE - 570 002

SENIOR MANAGEMENT TEAM

J.K. Khullar

Executive Director (Manufacturing & Technical)

K. Venkatesh Setty

Vice-President (Finance)

V.R. Gulgule

Vice-President (Human Resources Development)

C.V. Joga Rao

Vice-President (Marketing & Sales)

Gajinder Paul Singh

Vice-President (Materials & Manufacturing Services)

FINANCIAL HIGHLIGHTS

	Rs. in crores	Rs. in crores (10 million)			
	1997-98	1996-97			
SALES AND EARNINGS					
Gross Revenue	375.76	360.50			
Operating Profit	42.38	26.59			
Profit before Depreciation	23.41	2.67			
Net Profit/(Loss)	16.46	(5.35)			
CAPITAL EMPLOYED					
Gross Fixed Assets	167.28	145.74			
Net Fixed Assets	68.79	46.93			
Net Current Assets	133.79	97.71			
Investments		0.09			
Miscellaneous Expenditure		0.27			
Total	202.58	145.00			
SHAREHOLDERS' FUND					
Share Capital	25.63	16.63			
Capital Reserves	1.26	1.26			
Other Reserves	80.42	4.56			
Total	107.31	22.45			



DIRECTORS' REPORT

To the Members,

The Directors have pleasure in placing before the Shareholders their Twenty-fourth Report together with the audited accounts of the Company for the year ended 31st March 1998.

Operations

Your Company's operations, under the new Management, have shown marked improvement resulting in a record Profit before Tax of Rs. 18.13 crores as against a loss of Rs. 5.35 crores in the previous year. This has been possible because of the expertise provided by JK Industries Limited in the areas of Technical, Marketing and Distribution, Research & Development, (better) Management Control & Systems.

The sales improved to Rs. 377.58 crores. During the year there was a general slow down in the economy and the automobile sector in particular, which resulted in highly competitive market conditions in the tyre business. Despite these difficult conditions, your Company could attain the improved performance.

Your Directors are pleased to report that the Company, after a gap of 3 years, started paying interest to the Financial Institutions on the outstanding loans from the quarter beginning October 1997. It has also made substantial payment of the earlier dues of outstanding interest.

The Company has submitted to the Financial Institutions, the revised schedule for repayment of various outstanding loans and past overdue interests.

In order to augment resources of the Company, your Directors have not recommended dividend for the year.

Exports

Your Company continued its thrust on exports, which was Rs. 73.26 crores, 14% higher over the previous year. Your Company continues to enjoy the status of a "Trading House" under the Export Import Policy.

Modernisation and Expansion

As reported last year, the management has drawn up a Modernisation and Balancing plan with an outlay of Rs. 273 crores, which is vital for Company's long term growth. The scheme involves modernisation of both the plants apart from upgradation of the Company's Truck Radial facilities. The Directors are pleased to inform that Financial Institutions have agreed to provide the necessary financial assistance required for the same, which is being implemented in phases. The completion of this scheme will enable substantial improvement of the quality and upgradation of product, plant efficiencies, cost reduction and better productivity of both equipment and manpower.

Technical Collaboration

The Directors are pleased to inform that the Company has entered into a Technical Collaboration Agreement with Continental AG., Germany, World's fourth largest tyre manufacturer. Under this collaboration, the Company will receive state-of-the-art technology which will enable it to manufacture superior quality All Steel Truck/Bus Radial Tyres.

Industrial Relations

The Industrial Relations during the year remained cordial and satisfactory except for an illegal strike resorted to by the workmen for 16 days during September 1997.

Your Directors are confident that the workmen will whole-heartedly respond to the challenge before the Company and make all out efforts and extend their full co-operation in the important task of rebuilding the Company by improving output, efficiencies and productivity. Improvement in work practices and man power training is the need of the hour.

The Board wishes to place on record its appreciation of the work put in by the Company's employees at all levels.